

HOMELESS INITIATIVE STRATEGIES ELIGIBLE FOR MEASURE H FUNDING
Proposed Strategy Components

STRATEGY CATEGORY A: PREVENT HOMELESSNESS	
<u>MEASURE H ELIGIBLE STRATEGY</u>	<u>PROPOSED STRATEGY COMPONENTS</u>
A1: HOMELESS PREVENTION PROGRAM FOR FAMILIES	<ul style="list-style-type: none"> ▪ Maintenance/Expansion of existing services to all families (beyond CalWORKs) ▪ Workforce Development, Housing Retention and Training for families ▪ Continuation of Housing Retention Program for Families in need of Housing Stability ▪ Implementation of Shelter Diversion Services ▪ Expansion of Legal Services
A5: HOMELESS PREVENTION PROGRAM FOR INDIVIDUALS	<ul style="list-style-type: none"> ▪ Diversion through Homeless Services Provider Network ▪ Retention Services for formerly homeless individuals ▪ Targeted Eviction Defense Program (Legal Services)
STRATEGY CATEGORY B: SUBSIDIZE HOUSING	
<u>MEASURE H ELIGIBLE STRATEGY</u>	<u>STRATEGY COMPONENTS</u>
B1: PROVIDE SUBSIDIZED HOUSING TO HOMELESS DISABLED INDIVIDUALS PURSUING SSI	<ul style="list-style-type: none"> ▪ Housing Subsidies ▪ Move-in Costs
B3: PARTNER WITH CITIES TO EXPAND RAPID RE-HOUSING	<ul style="list-style-type: none"> ▪ Continuation of Rapid Re-housing program ▪ Increase the number of households assisted with Rapid Re-Housing ▪ Increase length of supportive services and financial assistance ▪ Add a Shallow Subsidy Program
B4: FACILITATE UTILIZATION OF FEDERAL HOUSING SUBSIDIES	<ul style="list-style-type: none"> ▪ Extension of Incentive Programs to Public Housing Authorities beyond HACoLA ▪ Holding Fees to Landlords ▪ Move-In Assistance ▪ Damage Claim Assistance to Landlords
B6: FAMILY REUNIFICATION HOUSING SUBSIDY	<ul style="list-style-type: none"> ▪ One-time funding for Family Reunification Housing Subsidies to be sustained with DCFS out-of-home placement savings
B7: INTERIM/BRIDGE HOUSING FOR THOSE EXITING INSTITUTIONS	<ul style="list-style-type: none"> ▪ Expansion of Beds for Homeless Exiting Institutions ▪ Interim Housing for homeless with critical health conditions ▪ Bridge Housing for homeless discharging from residential Substance Use Disorder Programs
STRATEGY CATEGORY C: INCREASE INCOME	
<u>MEASURE H ELIGIBLE STRATEGY</u>	<u>STRATEGY COMPONENTS</u>
C2: INCREASE EMPLOYMENT FOR HOMELESS ADULTS BY SUPPORTING SOCIAL ENTERPRISE	<ul style="list-style-type: none"> ▪ \$2 per hour subsidy to Alternate Staffing Organizations (ASO) operated by Social Enterprise
C4/C5/C6: COUNTYWIDE SUPPLEMENTAL SECURITY INCOME/SOCIAL SECURITY DISABILITY INCOME AND VETERANS BENEFITS ADVOCACY	<ul style="list-style-type: none"> ▪ Increase number served through SSI/SSDI Advocacy ▪ Increase training and technical assistance for benefits advocates ▪ Comprehensive Evaluation, Record Retrieval and Appeals ▪ Medical and Psychiatric Evaluation Services (not covered by Medi-Cal) ▪ Payee Services
C7: SUBSIDIZED EMPLOYMENT FOR HOMELESS ADULTS	<ul style="list-style-type: none"> ▪ Provision of Subsidized Employment ▪ Case Management for Homeless with Employment Barriers ▪ Provision of transportation and ancillary expenses (tokens, clothing subsidies)
D: PROVIDE CASE MANAGEMENT AND SERVICES	
<u>MEASURE H ELIGIBLE STRATEGY</u>	<u>STRATEGY COMPONENTS</u>
D2: EXPAND JAIL IN REACH	<ul style="list-style-type: none"> ▪ Conduct needs assessments and provide case management ▪ Connect inmates to alternatives to custody programs ▪ Connection to bridge housing and the Adult CES post incarceration and permanent housing if feasible

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<p>D4: REGIONAL INTERGRATED RE-ENTRY NETWORKS WITH HOMELESS FOCUS</p>	<ul style="list-style-type: none"> ▪ Housing for Health Intensive Case Management (ICMS) case managers ▪ Service expertise/ training for staff at clinics participating in the Whole Person Care (WPC) Pilot and case management services for WPC reentry program clients experiencing homelessness ▪ Support for training materials
<p>D6: CRIMINAL RECORD CLEARING PROJECT</p>	<ul style="list-style-type: none"> ▪ Mobile teams made up of an attorney, a paralegal, and intermediate typist clerk ▪ Criminal record clearing events convened at CBOs throughout the County ▪ Clear non-violent/no victim crimes from homeless individuals' records to remove barriers to housing, services, and employment
<p>D7: PROVIDE SERVICES AND RENTAL SUBSIDIES FOR PERMANENT SUPPORTIVE HOUSING</p>	<ul style="list-style-type: none"> ▪ Wrap around services - intensive case management, enhanced mental health and substance abuse outreach and assessment ▪ Rental subsidies ▪ High-Quality Tenant Services
<p>E: CREATE A COORDINATED SYSTEM</p>	
<p><u>MEASURE H ELIGIBLE STRATEGY</u></p>	<p><u>STRATEGY COMPONENTS</u></p>
<p>E6: COUNTYWIDE OUTREACH SYSTEM</p>	<ul style="list-style-type: none"> ▪ Countywide multi-disciplinary outreach teams (MDTs) to engage homeless on the street and in encampments ▪ Connect to mental health, health, and substance use disorder services, and sources of income ▪ Connections to interim and permanent housing ▪ At least one outreach coordinator for each SPA throughout the County ▪ "Generalist" community based organization outreach workers to support MDTs ▪ Sheriff's Department Homeless Services Team
<p>E7: STRENGTHEN THE COORDINATED ENTRY SYSTEM</p>	<ul style="list-style-type: none"> ▪ Regional Coordination by Service Planning Area for Single Adults, Families and Youth ▪ Regional Liaisons for Domestic Violence/Intimate Partner Violence ▪ Housing Navigation and Housing Locators ▪ Training Academy and Training for County Agencies ▪ Legal Services for Homeless Individuals and Families ▪ Representative Payee Services for Homeless Individuals and Families ▪ Access Centers
<p>E8: ENHANCE THE EMERGENCY SHELTER SYSTEM</p>	<ul style="list-style-type: none"> ▪ Housing Navigation for Single/Youth Shelters ▪ Increased Adult/Youth Beds Rates for enhanced quality of services ▪ Capital Asset Allocation for Acquisition or Rehabilitation of Shelter Facilities ▪ Bed Availability Information System ▪ Recuperative and Stabilization Beds
<p>E14: ENHANCED SERVICES FOR TRANSITION AGE YOUTH (TAY)</p>	<ul style="list-style-type: none"> ▪ Housing Stabilization and Retention ▪ Youth Collaboration ▪ Transitional Housing Models for Youth ▪ SPA Level CES Liaisons at LACOE ▪ Family Reconnection Models ▪ Access/Drop-In Center Enhancements
<p>F: INCREASE AFFORDABLE/HOMELESS HOUSING</p>	
<p><u>MEASURE H ELIGIBLE STRATEGY</u></p>	<p><u>STRATEGY COMPONENTS</u></p>
<p>F7: PRESERVE CURRENT AFFORDABLE HOUSING AND PROMOTE DEVELOPMENT OF AFFORDABLE HOUSING FOR HOMELESS FAMILIES AND INDIVIDUALS</p>	<ul style="list-style-type: none"> ▪ Capital Asset Allocation for Affordable Housing Program ▪ Housing Innovation Program

Requested Amounts and Projected Number Served for Measure H Eligible Strategies

#	STRATEGY	FY 2017-18		FY 2018-19		FY 2019-20	
		Funding Requested (In Millions)	Projected Served	Funding Requested (In Millions)	Projected Served	Funding Requested (In Millions)	Projected Served
A	Prevent Homelessness						
A1	Homeless Prevention Program for Families	\$3.000	500	\$6.000	500	\$6.000	500
A5	Homeless Prevention Program for Individuals	\$5.500	700	\$11.000	1,400	\$11.000	1,400
	Sub-Total for Prevent Homelessness	\$8.500	1,200	\$17.000	1,900	\$17.000	1,900
B	Subsidize Housing						
B1	Provide subsidized housing to homeless disabled individuals pursuing Supplemental Security Income	\$5.138	833	\$5.138	833	\$5.138	833
B3	Expand Rapid Rehousing	\$57.000	5,584	\$73.000	7,827	\$86.000	9,172
B4	Facilitate Utilization of Federal Housing Subsidies	\$4.923	2,084	\$5.834	2,059	\$5.762	2,039
B6	Family Reunification Housing Subsidies	\$8.000	677	\$4.000	615	\$0.000	800
B7	Interim/bridge housing for those exiting institutions	\$13.000	1,003	\$13.000	1,203	\$13.000	1,203
	Sub-Total for Subsidize Housing	\$88.061	10,181	\$100.972	12,537	\$109.900	14,047
C	Increase Income						
C2	Increase employment for homeless adults by supporting social enterprise	\$0.000	1,000	\$2.000	1,000	\$2.000	1,000
C4	Countywide Supplemental Security/Social Security Disability Income and Veterans Benefits Advocacy	\$15.680	11,200	\$15.680	11,200	\$12.000	9,367
C5							
C6							
C7	Subsidized Employment for Homeless Adults	\$5.000	500	\$5.150	500	\$5.300	500
	Sub-Total for Increase Income	\$20.680	12,700	\$22.830	12,700	\$19.300	10,867
D	Provide Case Management and Services						
D2	Jail In-Reach	\$0.000	9,931	\$1.120	9,931	\$2.230	9,931
D4	Regional Integrated Re-entry Network	\$0.000	3,750	\$0.000	3,750	\$1.360	3,750
D6	Criminal Record Clearing Project	\$0.623	5,000	\$0.715	5,000	\$0.715	5,000
D7	Provide Services for Permanent Supportive Housing*	\$17.600	2,500	\$41.800	5,450	\$64.600	7,850
	Sub-Total for Provide Case Management and Services	\$18.223	21,181	\$43.635	24,131	\$68.905	26,531
E	Create a Coordinated System						
E6	Expand Countywide Outreach System	\$19.000		\$27.000		\$27.000	
E7	Strengthen the Coordinated Entry System	\$25.000	9,400	\$34.000	11,000	\$34.000	12,500
E8	Enhance the Emergency Shelter System	\$56.000	8,215	\$56.000	10,615	\$56.000	11,515

Requested Amounts and Projected Number Served for Measure H Eligible Strategies

E8 & B7	Crisis & Bridge Housng (One-time) ¹	\$93.000		\$0.000		\$0.000	
E14	Enhance Services for Transition Age Youth	\$5.000	392	\$19.000	785	\$19.200	785
	<i>Sub-Total for Create a Coordinated System</i>	\$198.000	18,007	\$136.000	22,400	\$136.200	24,800
F	Increase Affordable/Homeless Housing						
F7	Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals	\$10.000	184	\$15.000	276	\$20.000	368
F7	Housing Innovation Fund (One-time) ¹	\$10.000					
	<i>Sub-Total for Increase Affordable/Homeless Housing</i>	\$20.000	184	\$15.000	276	\$20.000	368
MISC.	Central Measure H Administration ²	\$1.500		\$1.500		\$1.500	
	Total Request Amount	\$354.964		\$336.937		\$372.805	
	Measure H Revenue	\$355.000		\$355.000		\$355.000	
	Amount Under-budgeted/(Over-budgeted)	\$0.036		\$18.063		(\$17.805)	
	Balance	\$0.036		\$0.000		\$0.258	

*This is a cumulative number, since the people served under this strategy will typically be served over multiple years.

¹ This funding will carry over into future years until it is fully utilized.

² Cost for additional staff for the CEO Office of Homelessness, annual evaluation, annual audit, and oversight committee.

STRATEGIES ELIGIBLE FOR MEASURE H FUNDING

INTERIM OUTCOMES

Focus Area / Strategy	Lead Dept.	Implementation Date	Interim Outcomes	
A. PREVENT HOMELESSNESS				
A1	Homeless Prevention Program for Families	LAHSA/DPSS	Phase 1 – May 2016 Phase 2- November 2016	Through April 15, 2017: <ul style="list-style-type: none"> 413 families have received homeless prevention services through the Family Support Centers. 179 (43.3%) families have exited to permanent housing.
*A5	<i>Homeless Prevention Program for Individuals</i>	LAHSA	N/A – Not an existing Homeless Initiative strategy	N/A
B. SUBSIDIZE HOUSING				
B1	Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI	DHS/DPSS	Phase 1 – August 2016 Phase 2- October 2016	Through March 31, 2017: <ul style="list-style-type: none"> 124 SSI applicants have located housing (84 through DPSS; estimated 40 through DHS) 370 are searching for housing (210 through DPSS; estimated 160 through DHS)
B3	Partner with Cities to Expand Rapid Re-Housing	DHS/LAHSA	Individuals: June 2016 Families/TAY: October 2016	Through April 15, 2017: <ul style="list-style-type: none"> Individuals: 700 enrolled; 270 housed Families: 203 households/711 persons enrolled; 122/439 persons housed Youth: 100 enrolled; 33 housed
B4	Facilitate Utilization of Federal Housing Subsidies	HACOLA	May 2016	Through March 31, 2017, HACoLA: <ul style="list-style-type: none"> Received 342 landlord requests to participate in the Homeless Incentive Program (HIP) Provided \$476,447 in incentive payments to secure 297 vacant units for voucher and certificate holders, with an additional 27 vacant units currently in process to receive incentive payments, Successfully leased 254 formerly homeless families, with an additional 9 families in the final leasing stages.
B6	Family Reunification Housing Subsidies	DCFS/CDC	January 2017	Through March 31, 2017: <ul style="list-style-type: none"> Families Referrals Received from 211 – 22 Children Referred – 66 Families Enrolled and Receiving Supportive Services – 9 CalWORKs/GAIN Eligible Families– 3 Families Provided Rental Assistance – 2
B7	Interim/Bridge Housing for those Exiting Institutions	LAHSA	October 2016	321 placements have been made into interim/bridge housing beds by LAHSA
C. INCREASE INCOME				
C2	Increase Employment for Homeless Adults by Supporting Social Enterprise	CEO/DCBA	Component eligible to Measure H Funding not yet implemented- Target July 2017	bN/A
C4	Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or at risk of Homelessness	DHS	April 2017	Newly implemented – Too soon for data to be available
C5	Establish a Countywide Veteran's Benefits Advocacy Program for Veterans Experiencing Homelessness or at risk of Homelessness			
C6	Targeted SSI Advocacy for Inmates			
*C7	<i>Subsidized Employment for</i>	DPSS	N/A –	N/A

Focus Area / Strategy		Lead Dept.	Implementation Date	Interim Outcomes
	<i>Homeless Adults</i>		Not an existing Homeless Initiative strategy	
D. PROVIDE CASE MANAGEMENT AND SERVICES				
D2	Jail In-Reach	DHS/LASD	January 2017	Through March 31, 2017: <ul style="list-style-type: none"> Over 1,000 clients engaged 840 completed the VI-SPDAT 615 clients are being served 117 declined to participate 73 were not actually homeless 35 were not served due to other circumstances
D4	Regional Integrated Re-Entry Network	DHS/LASD	Not yet implemented- Target August 2017	N/A
D6	Criminal Record Clearing Project	PD	Not yet implemented- Target July 2017	N/A
<i>*D7</i>	<i>Provide Services and Rental Subsidies for Permanent Supportive Housing</i>	<i>DHS/DMH/DPH</i>	N/A – Not an existing Homeless Initiative strategy	N/A
E. CREATE A COORDINATED SYSTEM				
E6	Countywide Outreach System	LAHSA/DMH	March 2017	Newly implemented – Too soon for data to be available
E7	Strengthen the Coordinated Entry System (CES)	LAHSA	Not yet implemented- Target July 2017	N/A
E8	Enhance the Emergency Shelter System	LAHSA	October 2016 – Shelter Augmentation May 2017 – Remaining Components	Through March 31, 2017: <ul style="list-style-type: none"> 602 households exited the shelter system into permanent housing
E14	Enhanced Services for Transition Age Youth	LAHSA/CEO	September 2016	<ul style="list-style-type: none"> 1,194 youth have been assessed using the Next Step Tool 452 youth have been housed (38%)
F. INCREASE AFFORDABLE/HOMELESS HOUSING				
<i>*F7</i>	<i>Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals</i>	<i>CDC/DRP</i>	N/A – Not an existing Homeless Initiative strategy	N/A

* Strategies not currently approved/funded in the 47 strategies to combat homelessness approved by the Board of Supervisors on February 9, 2016