



DRAFT

FY 2019-20

**MEASURE H FUNDING
RECOMMENDATIONS**

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LOS ANGELES COUNTY HOMELESS INITIATIVE – FY 2019-20 DRAFT MEASURE H FUNDING RECOMMENDATIONS

INTRODUCTION

As directed by the Board of Supervisors, the County Homeless Initiative team, Los Angeles Homeless Services Authority (LAHSA), and lead County departments for each strategy funded through Measure H have developed the enclosed draft final FY 2019-20 Measure H funding recommendations for your review and comment.

These recommendations are based on the tentative FY 2019-20 Measure H funding allocations developed from March – May 2017 by the Measure H Funding Recommendations Stakeholders Workgroup and approved by the Board of Supervisors on June 13, 2017. As you will see, these draft recommendations reflect an increased investment in:

- Prevention services, interim housing, and permanent housing for families;
- Facilitating the use of federal housing subsidies for permanent supportive housing;
- Employment services for homeless adults; and
- Supportive services and rental subsidies for families and individuals.

This increase from the FY 2019-20 Approved Tentative Allocation of \$430 million to FY 2019-20 Draft Final Funding Recommendation of \$460 is made possible by taking the base projected annual Measure H revenue of \$355 million and adding: (1) unspent, allocated Measure H funding from FY 2017-18; (2) projected underspending of allocated Measure H funding in FY 2018-19; and (3) projected Measure H revenue above \$355 million in both FY 2018-19 and FY 2019-20.

The enclosed documents are:

- FY 2019-20 Draft Measure H Funding Recommendations
- Measure H Funding Recommendations – Proposed Strategy Changes

We welcome your participation in any or all of the following public engagement opportunities around these draft funding recommendations during the public comment period from March 5 – 20, 2019:

[Submission of Electronic Comments through the Homeless Initiative website: March 5 – 20, 2019](#)

Public comments can be submitted via this [link](#). The public comment period will close on March 20, 2019.

LOS ANGELES COUNTY HOMELESS INITIATIVE – FY 2019-20 DRAFT MEASURE H FUNDING RECOMMENDATIONS

Community Webinar: March 7, 2019, 9:30 AM – 11:30 AM

Register [here](#) to participate in the Community Webinar, where County department and agency leads will explain the Draft Funding Recommendations for each of the 21 strategies eligible to receive Measure H funding. Participants will have the opportunity to ask questions electronically during the webinar.

Public Meeting: March 20, 2019, 1:30 PM – 4:30 PM

Kenneth Hahn Hall of Administration, Board Hearing Room
500 West Temple Street | Los Angeles, CA 90012

This is the opportunity for community members and stakeholders to provide verbal comments on the Draft Measure H Funding Recommendations for FY 2019-20. County department and agency leads will be present to listen to the comments. No reservations are required to attend this event.

Broad and deep collaboration has been the defining characteristic of the Homeless Initiative since its inception in August 2015. We very much look forward to your contribution to this process, which will culminate in consideration by the Board of Supervisors on May 14, 2019 of final Measure H funding recommendations for FY 2019-20.

LOS ANGELES COUNTY HOMELESS INITIATIVE – FY 2019-20 DRAFT MEASURE H FUNDING RECOMMENDATIONS

FY 2019-20 DRAFT MEASURE H FUNDING RECOMMENDATIONS

Focus Area / Strategy	Lead Department/Agency	*FY 2018-19 Final Approved Allocation (In Millions)	*FY 2019-20 Approved Tentative Allocation (In Millions)	FY 2019-20 Draft Final Funding Recommendations (In Millions)	Variance from FY 2019-20 Approved Tentative Funding Allocation (In Millions)	
					(+)	(-)
					Notes/Clarification on Variance	
A. PREVENT HOMELESSNESS						
A1	Homeless Prevention Program for Families	LAHSA	\$6.000	\$6.000	\$11.500	\$5.500
					Addition of \$500,000 for a Centralized Diversion Fund. Additional \$5 million to increase number of families served in FY 2019-20.	
A5	Homeless Prevention Program for Individuals	LAHSA	\$11.000	\$11.000	\$11.500	\$0.500
					Addition of \$500,000 for a Centralized Diversion Fund.	
B. SUBSIDIZE HOUSING						
B1	Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI	DPSS	\$6.258	\$5.138	\$5.138	No Change
B3	Expand Rapid Re-Housing	LAHSA DHS	\$73.000 LAHSA:\$57.696 DHS: \$15.304	\$86.000	\$85.405 LAHSA:\$78.200 DHS: \$7.205	(\$0.595)
					Sunset of DHS Single Adult Rapid Re-Housing program through elimination of new DHS enrollments and a corresponding increase in new enrollments by LAHSA. Overall increase in RRH enrollments through attrition of DHS Single Adult Rapid Re-Housing slots and a corresponding increase in new enrollments by LAHSA family Rapid Re-housing contractors.	
B4	Facilitate Utilization of Federal Housing Subsidies	HACoLA	\$11.627	\$7.120	\$14.189	\$7.069
					Additional funding to support the increase in the number of vouchers HACoLA has dedicated for permanent supportive housing (PSH) and to reflect increased average expenses for tenant move-in costs and landlord incentives.	
B6	Family Reunification Housing Subsidies	DCFS	\$2.000	\$4.500	\$1.468	(\$3.032)
					Decrease in funding reflects reinvestment by DCFS of out-of-home placement savings from this strategy.	
B7	Interim/Bridge Housing for those Exiting Institutions	LAHSA DHS DMH DPH	\$26.269 LAHSA:\$5.086 DHS: \$16.715 DMH: \$0.065	\$29.458	\$33.260 LAHSA:\$4.627 DHS: \$21.878 DMH: \$0.072	\$3.802
					Additional staffing to support program. Increased Recovery Bridge Housing (RBH) bed rate to align with countywide increase. Addition of	

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						(+)	(-)
						Notes/Clarification on Variance	
			DPH: \$4.403		DPH: \$6.683		75 beds for justice-involved individuals based on transfer of \$1.36 million from Strategy D4.
C. INCREASE INCOME							
C2/C7	Increase Employment for Homeless Adults <i>(New name to broaden strategy to encompass any efforts to increase employment among homeless adults.)</i>	WDACS CEO	\$5.150 C2: \$0.000 C7: \$5.150	\$7.300 C2: \$2.000 C7: \$5.300	\$14.300 WDACS: \$11.300 CEO: \$3.000	\$7.000	Addition of \$3,000,000 for CEO for initial implementation of recommendations of the Employment and Homelessness Taskforce. Addition of \$2,500,000 for WDACS to support a new career pathways program to serve 250 individuals experiencing homelessness. Addition of \$1,500,000 to replace one-time HI funding projected to be utilized in FY 2018-19.
C4 C5 C6	Countywide Supplemental Security/Social Security Disability Income and Veterans Benefits Advocacy	DHS DMH	\$12.680 DHS: \$11.051 DMH: \$0.949	\$12.000	\$12.151 DHS: \$11.051 DMH: \$1.101	\$0.151	Increased funding will support increased staffing costs at the Department of Mental Health (DMH).
D. PROVIDE CASE MANAGEMENT AND SERVICES							
D2	Jail In-Reach	DHS LASD	\$0.000	\$2.230	\$2.335 DHS: \$1.870 LASD: \$0.465	\$0.105	Additional funds to support program manager for jail in-reach program.
D4	Regional Integrated Re-Entry Network	DHS LASD	\$0.000	\$1.360	\$0.000		(\$1.360) Funds have been reallocated to B7 to support 75 interim housing beds for individuals exiting County jail. Strategy D4 will not be maintained as a separate strategy.
D6	Criminal Record Clearing Project	PD	\$1.880	\$1.490	\$2.941	\$1.451	Additional funds are primarily to sustain FY 2018-19 expansion of City Homeless Court Program to resolve infractions, in partnership with the Public Defender that can only address misdemeanors and felonies. Additional funds will also increase the experience level of two of the attorneys on the project to help them address more challenging cases.

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Focus Area / Strategy		Lead Department/Agency	*FY 2018-19 Final Approved Allocation (In Millions)	*FY 2019-20 Approved Tentative Allocation (In Millions)	FY 2019-20 Draft Final Funding Recommendations (In Millions)	Variance from FY 2019-20 Approved Tentative Funding Allocation (In Millions)	
						(+)	(-)
						Notes/Clarification on Variance	
D7	Provide Services and Rental Subsidies for Permanent Supportive Housing	DHS DMH DPH	\$49.300 DHS: \$41.996 DMH: \$6.196 DPH: \$1.108	\$69.600	\$77.324 DHS: \$69.946 DMH: \$5.814 DPH: \$1.564	\$7.724	Additional funds to reflect the increasing cost of individual subsidies and move-in assistance to keep pace with rising rents.
E. CREATE A COORDINATED SYSTEM							
E6	Countywide Outreach System	LAHSA DHS DMH	\$30.117 LAHSA: \$8.211 DHS: \$21.759 DMH: \$0.147	\$27.000	\$28.402 LAHSA: \$11.401 DHS: \$16.931 DMH: \$0 CEO: \$0.070	\$1.402	Increased funding will cover a portion of costs to sustain weekend Multidisciplinary Teams (one per SPA), add an outreach coordinator, maintain current Homeless Engagement Team (HET) staffing levels, provide ongoing support for the Los Angeles Homeless Outreach Portal (LA-HOP), and support a mobile shower program for people experiencing homelessness.
E7	Strengthen the Coordinated Entry System	LAHSA CEO	\$39.000 LAHSA: \$35.500 CEO: \$3.500	\$41.500	\$42.693 LAHSA: \$34.693 CEO: \$8.000	\$1.193	Additional funding to hire a gerontologist for LAHSA, support Language Line translation services for providers, acquire additional HMIS user agreements to increase access to the Coordinated Entry System (CES), and assist with implementation of recommendations made by the Ad Hoc Committee on Black People Experiencing Homelessness. Additional funding for CEO to support a Technology Innovation RFP for tech providers to help enhance effectiveness of the homeless services system and (as previously approved by the Board of Supervisors) implement full-year support for the implementation of city homelessness plans.
E8	Enhance the Emergency Shelter System	LAHSA DHS DMH DPH	\$102.130 LAHSA: \$61.564 DHS: \$37.382 DMH: \$0.066 DPH: \$0.618 City of LA: \$2.500	\$82.693	\$92.822 LAHSA: \$71.632 DHS: \$20.450 DMH: \$0.072 DPH: \$0.668	\$10.129	Increased funding will help sustain interim housing beds added in FY 2018-19, sustain 187 motel vouchers for families added in FY 2018-19, add 50 motel vouchers for families, allocate \$1 million for safe parking, and address staffing needs.

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						(+)	(-)
						Notes/Clarification on Variance	
E14	Enhanced Services for Transition Age Youth	LAHSA	\$19.000	\$19.200	\$19.200		No Change
F. AFFORDABLE/HOMELESS HOUSING FOR THOSE EXPERIENCING HOMELESSNESS							
F7	Preserve and Promote the Development of Affordable Housing for Homeless Families and Individuals	CDC	\$15.000	\$15.000	\$0.000		(\$15.000)
						Funding reduced because of increased availability of other funding to build permanent supportive housing (PSH), such as the County's Affordable Housing Trust Fund and No Place Like Home, and to enable four additional Housing Innovation Challenge applicants to be funded.	
F7	Housing Innovation Fund (One-time)	CDC	\$0.000	\$0.000	\$3.300	\$3.300	
						Funding for four Housing Innovation Challenge (HIC) applicants who received an honorable mention during the evaluation process.	
MEASURE H ADMINISTRATION		CEO	\$1.750	\$1.500	\$2.070	\$0.570	
						Increase is based on increased costs for staff, audits, evaluation, and consultant services.	
TOTAL			\$430.089	\$460.000	\$460.000	\$29.911	

LOS ANGELES COUNTY HOMELESS INITIATIVE – FY 2019-20 DRAFT MEASURE H FUNDING RECOMMENDATIONS

FY2019-20 MEASURE H FUNDING RECOMMENDATIONS – PROPOSED STRATEGY CHANGES

STRATEGY	TITLE	FY 2019-20 STRATEGY CHANGES (INCLUDES PROGRAM DESIGN, POLICY, FUNDING AND OTHER CHANGES)
A1	Homeless Prevention Program for Families	<ul style="list-style-type: none"> • Centralized Diversion Fund, \$500,000 • Additional funding to increase number of families served in FY 2019-20
A5	Homeless Prevention Program for Individuals	<ul style="list-style-type: none"> • Centralized Diversion Fund, \$500,000
B1	Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI	No Change
B3	Expand Rapid Re-Housing	<ul style="list-style-type: none"> • All persons enrolled in rapid re-housing (RRH) will be referred through CES • Caseload ratios to be limited to 1:25 • Designation of 360 Shallow Subsidies for Older Adults at risk of homelessness
B4	Facilitate Utilization of Federal Housing Subsidies	<ul style="list-style-type: none"> • Additional landlord incentive funding to maximize federal housing subsidy utilization • Increase funding available per unit, to account for increasing rental costs
B6	Family Reunification Housing Subsidies	<ul style="list-style-type: none"> • Reduction in Measure H funding request due to reinvestment of DCFS out-of-home placement savings for families served through this strategy • Maximum rental subsidy increased from 12 months to 18 months, for families in need of additional support to retain housing
B7	Interim/ Bridge Housing for those Exiting Institutions	<ul style="list-style-type: none"> • Add 75 beds from D4 for justice-involved individuals • Additional staff to support shelter program operations • Increased rate for Recovery Bridge Housing to align with countywide rate increase
C2/C7	Increase Employment for Homeless Adults (New name to broaden strategy to encompass any efforts to increase employment for homeless adults)	<ul style="list-style-type: none"> • Maintain LA: RISE subsidized employment slots at 1000 • Additional funding for High-Road Employment Model, which entails procuring and holding job slots, 8-week training, and a stipend for training participants, for 250 individuals experiencing homelessness • Funding to support Implementation of Homelessness Employment Taskforce Recommendations (\$3M)
C4/C5/C6	Countywide Supplemental Security/ Social Security Disability Income and Veterans Benefits Advocacy	No Change
D2	Jail In-Reach	<ul style="list-style-type: none"> • Add program manager to support and strengthen jail in-reach program

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D4	Regional Integrated Re-Entry Network	<ul style="list-style-type: none"> Funds moved to B7 for 75 interim housing beds for individuals exiting County jail
D6	Criminal Record Clearing Project	<ul style="list-style-type: none"> Funding to sustain increase in countywide LA City Attorney program to resolve infractions, which works in conjunction with Public Defender program to resolve misdemeanors Funding to increase the experience level of two of the attorneys on the project to handle challenging cases
D7	Provide Services and Rental Subsidies for Permanent Supportive Housing	<ul style="list-style-type: none"> Increasing cost of individual subsidies and move-in costs to keep pace with rising rents
E6	Countywide Outreach System	<ul style="list-style-type: none"> Funding to sustain weekend Multidisciplinary Teams (one per SPA) established in FY 2018-19 Reduction in Measure H funding request due to leveraging of one-time HPI funds to maintain Multidisciplinary Teams Additional outreach coordinator Maintain Homeless Engagement Teams staffing levels Ongoing IT support for LA-HOP \$200,000 for shower program for people experiencing homelessness
E7	Strengthen the Coordinated Entry System	<ul style="list-style-type: none"> Funding for Gerontologist at LAHSA Funding for Language Line translation services to be used by providers Additional HMIS user agreements to increase access to CES Funding to support implementation of recommendations of Ad Hoc Committee on Black People Experiencing Homelessness (\$1M) \$1.5M for CEO Technology Innovation RFP for tech providers to enhance effectiveness of the homeless service system
E8	Enhance the Emergency Shelter System	<ul style="list-style-type: none"> Carve out of 150 beds for older adults Increase of 50 motel vouchers for families, and funding to sustain 187 vouchers for families added mid-year in FY 2018-19 \$1M for Safe Parking Increase in bed rate to enhance Family Crisis Housing program services Funding for Shelter Partnership Mark Taper Warehouse, which provides beds, linens, hygiene materials to shelter programs (\$162,000)
E14	Enhanced Services for Transition Age Youth	No Change
F7	Preserve and Promote the Development of Affordable Housing for Homeless Families and Individuals	<ul style="list-style-type: none"> Funding for four Housing Innovation Challenge applicants who received an honorable mention during the evaluation process Overall funding reduced because of increased availability of other funding to build permanent supportive housing, such as Affordable Housing Trust Fund and No Place Like Home
Central Admin		<ul style="list-style-type: none"> Additional costs are primarily due to evaluation and audits Additional funding for public communications

Several proposed changes described in this document correspond to the Community Listening Session input, which can be found in the Measure H Community Listening Session packet, included in this package of documents.