Matrix of Linkages of Measure H Homelessness Initiative Strategies

This matrix shows the linkages between the strategies eligible for funding under Measure H. The direction of linkages is from the strategies listed on the y axis to the strategies listed on the x axis. Therefore, the A1 row reflects the presence of linkages from strategy A1 to other strategies.

Support strategies (E7, E14, and F7) are not included in the matrix diagram.

Legend
- No linkage
- Linkage
- Reciprocal linkage

This matrix shows the linkages between the strategies eligible for funding under Measure H.

The direction of linkages is from the strategies listed on the y axis to the strategies listed on the x axis. Therefore, the A1 row reflects the presence of linkages from strategy A1 to other strategies.
This network diagram is a visual representation of the linkages between the 21 strategies eligible for funding under measure H. It maps out the connections between the strategies and identifies influential strategies based on the degree of connectivity of each strategy to other strategies in the network. It also groups together like strategies based on their connectivity to other strategies.
Strategy A1 – Homeless Prevention Program for Families

擔心 LINKAGE TO C2
擔心 LINKAGE TO B3
擔心 LINKAGE TO C4-C6 (if ineligible for strategy A1)
擔心 LINKAGE TO E8 (if client referred to B3 and while rapid re-housing slots are unavailable)

擔心 LINKAGE FROM B1 (when shallow subsidy needed after B1 subsidy ends)
擔心 LINKAGE FROM B7 (when client can be diverted or shelter is not needed)
擔心 LINKAGE FROM C4-C6 (if shallow subsidy needed after SSI approval)
擔心 LINKAGE FROM E8 (if E8 client can be diverted/shelter is not needed)

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14

DEFINITIONS

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Strategy A1

Referrals to Family Solution Centers (FSCs)

FSCs triages families for A1 vs. Rapid Rehousing/RRH (B3)

- Client more appropriate for RRH?
  - No: Referral to E8
  - Yes: FSCs administers targeting tool/assessment for A1

- Client's needs are assessed
- FSCs administers targeting tool/assessment for A1

- Client is diverted if appropriate
  - Yes: Client is eligible for A1 financial assistance
  - No: Light becomes homeless without A1? (Threshold score > 18)

- Client is given case management and financial services, legal services, employment navigators as appropriate based on need/acute

- Reassessment and continued support
- After 6 months, client still ends up homeless?
  - No: Connect to other housing programs (e.g., rapid rehousing/B3) through CES (E7 & E14)
  - Yes: Stop

Referral from McKinney Vento school liaisons (students whose families are at risk of homelessness)
Referral from DPPS (cct-located homeless case manager will forward cases to FSC)
Liaisons triage families for potential eligibility for A1 (supported by E14)
Strategy A5 – Homeless Prevention Program for Individuals

← LINKAGE TO B3 (clients who lose housing even after receiving assistance)
← LINKAGE TO C2
← LINKAGE TO C4-C6 (linkage if ineligible for strategy A5)
← LINKAGE TO C7
← LINKAGE TO E8 (if client referred to B3 and while rapid re-housing slots are unavailable)

⇒ LINKAGE FROM B1 (when shallow subsidy needed after B1 subsidy ends)
⇒ LINKAGE FROM B7 (when client can be diverted or shelter is not needed)
⇒ LINKAGE FROM C4-C6 (if shallow subsidy needed after SSI approval)
⇒ LINKAGE FROM E8 (if E8 client can be diverted/shelter is not needed)

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14

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Strategy A5

Vendor administers targeting tool/assessment for A5

- Might become homeless without A5/rapid-rehousing?
  - Yes: Should the client be entered into a rapid-rehousing or prevention program?
    - Yes: Refer to E8
    - No: Prevention
  - No: Entry to A5

- Rapid-rehousing available/while RRH unavailable?
  - Yes: Refer to E8
  - No: Refer to B3

- Clients needs are assessed
  - Client can be diverted?
    - Yes: Diversion/light case management
    - No: Refer to C2/C7 if appropriate

- Reassessment and continued support up to 6 months
  - After 6 months, client still ends up homeless?
    - Yes: Connect to other housing programs (e.g., rapid rehousing/B3) through CES (E7 & E14)
    - No: Refer to C2/C7 if appropriate

Legend
- Activity
- Linkage to other strategies
- Shared resources with other strategies
- Predefined process/flow
- Decision/condition to be fulfilled
- Start
- Stop
Strategy B1 – Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI

- LINKAGE TO A1/A5 (if client is assessed to need shallow subsidy when B1 subsidy is terminated)
- LINKAGE TO B7
- LINKAGE TO D7
- LINKAGE TO E8

- LINKAGE FROM C4-6

- SUPPORTED BY E7
- SUPPORTED BY E14

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Strategy B3 – Partner with Cities to Expand Rapid Re-Housing

- LINKAGE FROM A1
- LINKAGE FROM A5
- LINKAGE FROM B6 (if ineligible for B6)
- LINKAGE FROM C4-C6 (if client not enrolling in BEST)
- LINKAGE FROM D2
- LINKAGE FROM D4
- LINKAGE FROM E6
- LINKAGE TO B4 (Participants with HUD CoC and ESG RRH access to landlord incentive funds that are provided to the PHAs and through City/County RRH programs)
- LINKAGE TO C2
- LINKAGE TO C4-C6
- LINKAGE TO C7
- LINKAGE TO D6
- LINKAGE TO D7 (if client ends up to be high acuity)
- RECIPROCAL LINKAGE WITH B7
- RECIPROCAL LINKAGE WITH E8

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14
☑ SUPPORTED BY F7

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Strategy B4 – Facilitate Utilization of Federal Housing Subsidies

مؤكد من B3
مؤكد من E6

تولي دعم E7
تولي دعم E14

**DEFINITIONS**

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Strategy B4

- Private section 8 landlords (non-PSH)
- Other private landlords
- Referral from CES (E7 & E14) to identify clients that are eligible for Section 8 (families + individuals = TAYs)
- Current HaCoLa waiting list clients can identify themselves as homeless

Landlord notifies PHA of an available unit

PHA negotiates rent, verifies unit ownership and expedites Housing Quality Standards inspection

- Inspection fails? no
  - Handyman can do minor repairs
- Landlord receives a vacancy lease hold payment and agrees to interview potential tenants

Landlord interviews client

- Landlord decides to rent to client? yes
  - Landlord can rent to someone else and client interviews with other landlords
  - Landlord completes paperwork to accept section 8 voucher

Security deposit assistance - deposit given to landlord directly

- Client damages unit above & beyond security deposit? no
  - Damage mitigation fund paid out

Client selected from the Waiting List and completes Section 8 application

Once determined eligible, a Section 8 voucher is issued

Legend
- Activity
- Linkage to other strategies
- Shared resources with other strategies
- Predefined process / flow
- Decision / condition to be fulfilled

Condition
- Start
- Stop
Strategy B6 – Family Reunification Housing Subsidies

⇒ LINKAGE TO B3 (if ineligible for B6)
⇒ LINKAGE TO C2
⇒ LINKAGE TO C4-C6
⇒ LINKAGE TO C7 (if ineligible for B6)
⇒ LINKAGE TO E8

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14

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Strategy B7 – Interim/Bridge Housing for Those Exiting Institutions

⇒ LINKAGE FROM B1
⇒ LINKAGE FROM D2
⇒ LINKAGE FROM E6

⇒ LINKAGE TO A1 *(when client can be diverted or shelter is not needed)*
⇒ LINKAGE TO A5 *(when client can be diverted or shelter is not needed)*
⇒ LINKAGE TO C2
⇒ LINKAGE TO C7
⇒ LINKAGE TO D7

⇒ RECIPROCAL LINKAGE WITH B3
⇒ RECIPROCAL LINKAGE WITH E8
⇒ RECIPROCAL LINKAGE WITH C4-C6 *(C6 only)*
⇒ RECIPROCAL LINKAGE WITH D4

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14

DEFINITIONS

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Strategy C2 – Increase Employment for Homeless Adults by Supporting Social Enterprise

⇒ LINKAGE FROM A1
⇒ LINKAGE FROM A5
⇒ LINKAGE FROM B3
⇒ LINKAGE FROM B6
⇒ LINKAGE FROM B7
⇒ LINKAGE FROM C4-C6
⇒ LINKAGE FROM D2
⇒ LINKAGE FROM D4
⇒ LINKAGE FROM D6
⇒ LINKAGE FROM D7
⇒ LINKAGE FROM E6
⇒ LINKAGE FROM E8

⇒ RECIPROCAL LINKAGE WITH C7

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14

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Strategy C2

- Contract preference for Social Enterprises / bidders committing to subcontract to Social Enterprises
- Support creation of ASOs operated by Social Enterprises

Referral from C7 or E7 / E14 (potentially from A1, A5, B3, B6, B7, C4-6, D2, D4, D6, D7, E6, E8 through CES)

SE intake employees place workers in ASO positions

County subsidizes each ASO worker by $2/hour temporarily (Referral to C7; for C7 participants, period of employment is extended by subsidy)

Legend:
- Activity
- Linkage to other strategies
- Shared resources with other strategies
- Predefined process / flow
- Decision / condition to be fulfilled
- Condition
- Start
- Stop
Strategies C4-C6 – Countywide SSI/Veteran’s Benefits Advocacy Programs

- LINKAGE FROM A1 (if client is ineligible for strategy A1)
- LINKAGE FROM A5 (if client is ineligible for strategy A5)
- LINKAGE FROM B3
- LINKAGE FROM B6
- LINKAGE FROM D2 (C6 ONLY)
- LINKAGE FROM D4 (C6 ONLY)
- LINKAGE FROM E6
- LINKAGE TO A1 (if shallow subsidy is needed after SSI approval)
- LINKAGE TO A5 (if shallow subsidy is needed after SSI approval)
- LINKAGE TO B1
- LINKAGE TO B3 (if client not enrolling in BEST)
- LINKAGE TO C2
- LINKAGE TO C7 (if ineligible for SSI)
- RECIPROCAL LINKAGE WITH B7 (C6 only)
- RECIPROCAL LINKAGE WITH D7
- RECIPROCAL LINKAGE WITH E8

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14

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Strategy C4-6

Referral from DPSS offices’ caseload & walk-ins
Referral from B3, B5, D7, E7, E6, E14
Walk-In at community-based locations
Outreach teams (including E6)
C6 only, Referral from D2, D4, D7
C8 only, Referral from Office of Veterans & Military Affairs

Initial screening/filter potential eligibility for SSI based on V-SPDAT

Client is assessed for potential SSI eligibility

Request and review medical records

Enroll in BBST? yes

Possible referral to B3, C2, C7

Prepare applications with medical summary narrative

Submit SSI & SSDI application and/or VA Benefit application or CAPI

Case manager follows up with client and provides linkages to housing and other services

SSI disposition is made

While waiting for SSI disposition

E1/D7 spots available? yes

Refer client to be housed in B1 or D7

E1/D7 spots available? no

Refer to B7 (for C6 clients) or E6

SSI approved? yes

Potential referral to A1/A5 for shallow subsidy if needed

SSI approved? no

Potential referral to B3/D7

Legend

Activity
Linkage to other strategies
Shared resources with other strategies
Predefined process / flow
Decision / condition to be fulfilled

Start
Stop
Strategy C7 – Subsidized Employment for Homeless Adults

- LINKAGE FROM A5
- LINKAGE FROM B3
- LINKAGE FROM B6 *(if ineligible for B6)*
- LINKAGE FROM B7
- LINKAGE FROM C4-6
- LINKAGE FROM D2
- LINKAGE FROM D4
- LINKAGE FROM D6
- LINKAGE FROM D7
- LINKAGE FROM E6
- LINKAGE FROM E8

- LINKAGE TO C4-6 *(if ineligible for GR)*

- RECIPROCAL LINKAGE WITH C2

- SUPPORTED BY E7
- SUPPORTED BY E14

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Strategy D2 – Jail In-Reach

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Lens Supported By: The other strategy facilitates referrals or hand-offs from/to this strategy, or provides resources (e.g., staff or case management) for its functions.

LINKAGE TO: B3
LINKAGE TO: B7
LINKAGE TO: C2
LINKAGE TO: C4-C6
LINKAGE TO: C7
LINKAGE TO: D4
LINKAGE TO: D7
LINKAGE TO: E8

SUPPORTED BY: E7
SUPPORTED BY: E14
**Strategy D2**

- **InCustody**
  - Inmate enters jail
  - Inmate identifies as homeless
  - Inmate participates in D2 Jail-to-Reach
  - Case managers (either county staff or CASA) administer triage tool (Goal: 5 assessments a day)
  - Case managers chart assessment results in PowerChart and enter results into HMB
  - Participant eligible for SSA or Veteran's Benefits?
    - Yes: Refer to strategy C4-C6
    - No: Exit

- **OutOfCustody**
  - Upon release, case manager connects participant to CES regional housing coordinator
  - Participant enters CES system (B7)
  - Is participant high priority?
    - Yes: Refer to Rapid housing (B3)
    - No: Exit

  - Any PSH spot that matches participant's needs & eligibility available?
    - Yes: Exit
    - No: Exit

  - Refer to strategy D7

  - Exit

**Legend**
- Activity
- Linkage to other strategies
- Shared resources with other strategies
- Predefined process/flow
- Decision/condition to be fulfilled
- Condition
- Start
- Stop
Strategy D4 – Regional Integrated Re-Entry Network

⇒ LINKAGE FROM D2
⇒ LINKAGE FROM E6

⇒ LINKAGE TO B1
⇒ LINKAGE TO B3
⇒ LINKAGE TO C2
⇒ LINKAGE TO C4-C6
⇒ LINKAGE TO C7
⇒ LINKAGE TO D6
⇒ LINKAGE TO D7

⇒ RECIPROCAL LINKAGE WITH B7
⇒ RECIPROCAL LINKAGE WITH E8

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14
☑ SUPPORTED BY F7

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Strategy D4

Whole Person Care Program (1000 people/month) (incl. from D2)

Walk-ins with justice involvement (CJ in past 3 months, on probation)

(Possible) Referrals from E6, E8, B7

Re-entry plan and medical records are shared between jail sites and clinics

Case management and treatment

Linkage to CES (E7/E14)

Referral to services: B1, B7, C2, C4-6, C7, D6, E8

Referral to permanent housing: B3 or D7 (supported by F7)
Strategy D6 – Criminal Record Clearing Project

- LINKAGE FROM B3
- LINKAGE FROM D4
- LINKAGE FROM E6

- LINKAGE TO C2
- LINKAGE TO C7

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14

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Strategy D7 – Provide Services and Rental Subsidies for Permanent Supportive Housing

⇒ LINKAGE FROM B1
⇒ LINKAGE FROM B3 *(if B3 client ends up to be high acuity)*
⇒ LINKAGE FROM B7
⇒ LINKAGE FROM D2
⇒ LINKAGE FROM D4
⇒ LINKAGE FROM E6
⇒ LINKAGE FROM E8

⇒ LINKAGE TO C2
⇒ LINKAGE TO C7

⇒ RECIPROCAL LINKAGE WITH C4-C6

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14
☑ SUPPORTED BY F7

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Strategy D7

Possible referral from B1, B3, B7, C4-6, D2, D4, E6, E3

Matched through CES

Referral from other programs / shelters

Matched through CES

Matched through CES directly (E7, E14)

Client matched to housing unit

Client housed in PSH with specialized services (supported by F7)

Client linked to health services, employment, school

Possible referral to C2, C4-6, C7
Strategy E6 – Countywide Outreach System

☞ LINKAGE TO B3
☞ LINKAGE TO B4
☞ LINKAGE TO B7
☞ LINKAGE TO C2
☞ LINKAGE TO C4-C6
☞ LINKAGE TO C7
☞ LINKAGE TO D4
☞ LINKAGE TO D6
☞ LINKAGE TO D7
☞ LINKAGE TO E8

☑ SUPPORTED BY E7
☑ SUPPORTED BY E14

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Strategy E7 – Strengthen the Coordinated Entry System (CES)

- Supports A1
- Supports A5
- Supports B1
- Supports B3
- Supports B4
- Supports B6
- Supports B7
- Supports C4-C6
- Supports C7
- Supports D2
- Supports D4
- Supports D6
- Supports D7
- Supports E6
- Supports E8

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- **Supported By:** The other strategy facilitates referrals or hand-offs from/to this strategy, or provides resources (e.g., staff or case management) for its functions.
Strategy E8 – Enhance the Emergency Shelter System

- **LINKAGE FROM A1**: (if client referred to B3, while housing slots unavailable)
- **LINKAGE FROM A5**: (if client referred to B3, while housing slots unavailable)
- **LINKAGE FROM B1**
- **LINKAGE FROM B6**
- **LINKAGE FROM D2**
- **LINKAGE FROM E6**

- **LINKAGE TO A1**: (if client can be diverted/shelter is not needed)
- **LINKAGE TO A5**: (if client can be diverted/shelter is not needed)
- **LINKAGE TO C2**
- **LINKAGE TO C7**
- **LINKAGE TO D7**

- **RECIPROCAL LINKAGE WITH B3**
- **RECIPROCAL LINKAGE WITH B7**
- **RECIPROCAL LINKAGE WITH C4-C6**
- **RECIPROCAL LINKAGE WITH D4**

☑ **SUPPORTED BY E7**
☑ **SUPPORTED BY E14**

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Strategy E14 – Enhanced Services for Transition Age Youth (TAY)

- Supports A1
- Supports A5
- Supports B1
- Supports B3
- Supports B4
- Supports B6
- Supports B7
- Supports C2
- Supports C4-C6
- Supports C7
- Supports D2
- Supports D4
- Supports D6
- Supports D7
- Supports E6
- Supports E8

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- **Linkage To:** This strategy refers or hands off clients to the other strategy.
- **Linkage From:** Clients are referred or handed off to this strategy from the other strategy.
- **Reciprocal Linkage:** This strategy can be both source or destination of client referrals or hand-offs to/from the other strategy.
- **Supports:** Strategy facilitates referrals or hand-offs from/to the other strategy, or provides resources (e.g., staff or case management) for its functions.
- **Supported By:** The other strategy facilitates referrals or hand-offs from/to this strategy, or provides resources (e.g., staff or case management) for its functions.
Strategy F7 – Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals

☑ SUPPORTS B3
☑ SUPPORTS D4
☑ SUPPORTS D7

DEFINITIONS

 направлен
 LINKAGE TO: This strategy refers or hands off clients to the other strategy.
 направлен
 LINKAGE FROM: Clients are referred or handed off to this strategy from the other strategy.
 направлен
 RECIPROCAL LINKAGE: This strategy can be both source or destination of client referrals or hand-offs to/from the other strategy.
☑ SUPPORTS: Strategy facilitates referrals or hand-offs from/to the other strategy, or provides resources (e.g., staff or case management) for its functions.
☑ SUPPORTED BY: The other strategy facilitates referrals or hand-offs from/to this strategy, or provides resources (e.g., staff or case management) for its functions.