Measure H Revenue Planning Process & Funding Requests Community Web Meeting

April 25, 2017

Overview of Measure H

- Approved by voters on March 7, 2017: a ¼ -cent County Sales tax that will generate an estimated $355 million annually for ten years (to be used solely to combat homelessness).
- In February 2016, Board of Supervisors approved 47 strategies developed through an inclusive and comprehensive planning process. 17 of those strategies are eligible to be funded with Measure H revenue, plus 4 new strategies.
- Projected to help an estimated 45,000 families and individuals move from homelessness to permanent housing, and enable 30,000 more to avoid becoming homeless – within the first 5 years

Overview Continued

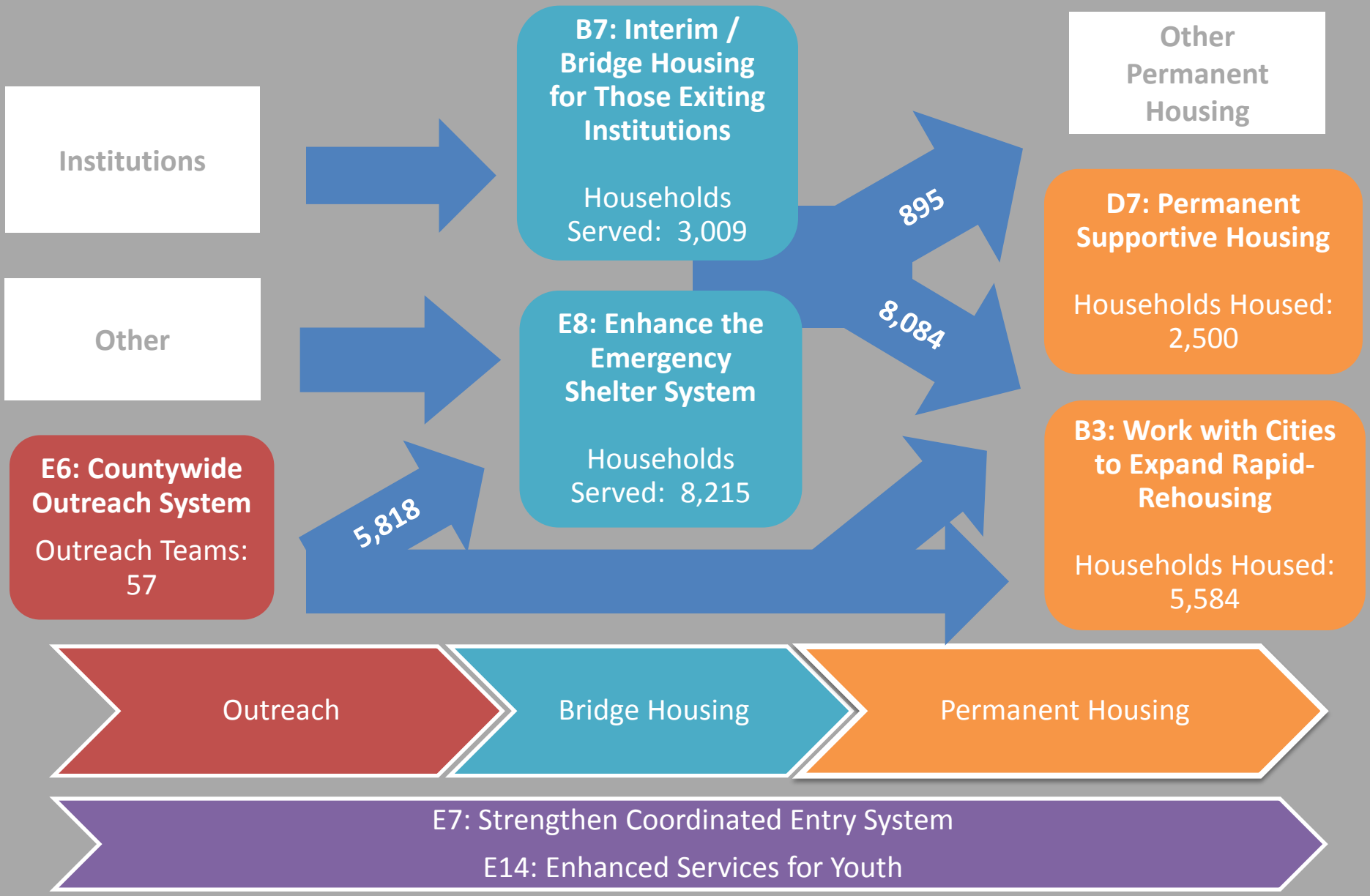
- Board of Supervisors directed the County Homeless Initiative to convene the Measure H Revenue Planning Work Group, comprised of 50 key stakeholders from homeless service provider agencies, cities/Councils of Governments, faith leaders, United Way/Home for Good, the Lived Experience Advisory Group, local homeless policy experts, Los Angeles Homeless Services Authority, and County departments.

- Work Group is charged with developing final FY 2017-18 Measure H funding recommendations and tentative funding recommendations for FY 2018-19 and FY 2019-20, for consideration by the Board of Supervisors on June 13.

- To date, there have been 3 Revenue Planning meetings with additional meetings scheduled for May 4 & May 10.

MEASURE H
STRATEGIES TO COMBAT HOMELESSNESS

Core Measure H Strategies, Year 1 Model



A. Prevent Homelessness

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Combating homelessness requires effective strategies to reduce the number of families and individuals who become homeless, in addition to helping currently homeless families and individuals move into permanent housing.

A1- Prevent Homelessness

Homeless Prevention Program for Families

The Los Angeles Homeless Services Authority (LAHSA) and the Dept. of Public Social Services have drawn from the Homeless Family Solutions System (HFSS) model and have expanded and enhanced a homeless prevention program for families that consists of rental/housing subsidies, case management and employment services, and legal services.

A1- Prevent Homelessness:

Homeless Prevention Program for Families

Funding Request

FY 17-18	FY 18-19	FY 19-20
$3 Million	$6 Million	$6 Million

A5- Prevent Homelessness

Homeless Prevention Program for Individuals

- The Homeless Prevention Program for Individuals is a new program that seeks to provide rental/housing subsidies, case management and employment services and legal services.
- Due to limited experience with prevention services for individuals, these services are proposed to be targeted and prioritized for:
  - Diversion of individuals before they leave institutions
  - Retention services for formerly homeless individuals by quickly resolving issues that may threaten housing
  - Targeted eviction defense for people at imminent risk of homelessness by providing higher level case management, rental assistance, and/or legal assistance to stabilize housing.

A5- Prevent Homelessness

Homeless Prevention Program for Families

Funding Request

FY 17-18	FY 18-19	FY 19-20
$5.5 Million	$11 Million	$11 Million

B. Subsidize Housing

B. Subsidize Housing

Almost all homeless families and individuals lack sufficient income to pay rent on an ongoing basis, particularly given the extremely high cost of market-rate housing in Los Angeles County. In this context, subsidizing rent and related housing costs is key to enabling homeless families and individuals secure and retain permanent housing and to preventing families and individuals from becoming homeless.

B1 - Subsidize Housing

Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI

Department of Public Social Services provides rental subsidies to disabled homeless General Relief participants applying for SSI. For individuals approved for SSI, those rental subsidy costs are recovered through Interim Assistance Reimbursement and reinvested in the program.

B1 - Subsidize Housing

Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI

Funding Request

FY 17-18	FY 18-19	FY 19-20
$5.14 Million	$5.14 Million	$5.14 Million

B3 - Subsidize Housing

Partner With Cities to Expand Rapid Re-Housing

The Department of Health Services and Los Angeles Homeless Services Authority are partnering with cities to expand the availability of rapid re-housing, which combines a time-limited rental subsidy with services for families and individuals who have a very good change of gaining the ability to pay their own rent in 6-12 months.

B3 - Subsidize Housing

Partner with Cities to Expand Rapid Re- Housing

Funding Request

FY 17-18	FY 18-19	FY 19-20
$57 Million	$73 Million	$86 Million

B4 - Subsidize Housing

Facilitate Utilization of Federal Housing Subsidies

Provide Public Housing Authorities throughout the County with funding to encourage landlord acceptance of subsidized tenants with a HUD voucher by offering:

1. Holding Fees/Incentive Payments
2. Damage Mitigation
3. Move-In Assistance

B4 - Subsidize Housing

Facilitate Utilization of Federal Housing Subsidies

Funding Request

FY 17-18	FY 18-19	FY 19-20
$4.9 Million	$5.8 Million	$5.7 Million

B6 - Subsidize Housing

Family Reunification Housing Subsidy

The Dept. of Children and Family Services and the Community Development Commission provide rapid re-housing and case management services to families in the child welfare system where the parent(s)' homelessness is the sole barrier to the return of the child(ren), and:

- Child(ren) are currently placed in out-of-home care (including relative caregivers)
- Parent(s) have complied with or are in substantial compliance with all court orders for the return of their children
- Family is a good candidate for rapid re-housing, rather than a longer-term housing subsidy

B6 - Subsidize Housing

Family Reunification Housing Subsidy

Funding Request

FY 17-18	FY 18-19	FY 19-20
$8 Million	$4 Million	$0

B7 - Subsidize Housing

Interim/Bridge Housing for those Exiting Institutions

The Los Angeles Homeless Services Authority, in collaboration with the Departments of Health Services, Mental Health, Probation, Children and Family Services, and the Sheriff, is increasing the availability of interim/bridge housing beds for individuals exiting:

- Jails
- Hospitals
- The foster care system

B7 - Subsidize Housing

Interim/Bridge Housing for those Exiting Institutions

Funding Request

FY 17-18	FY 18-19	FY 19-20
$13 Million	$13 Million	$13 Million

C. Increase Income

C. Increase Income

Most homeless families and individuals have the ability to increase their income to the point where they will be able to pay for their own housing in the future, if they secure the assistance they need.

A high percentage of homeless adults can increase their income through employment; qualified disabled homeless individuals can increase their income through federal disability benefits.

C2 - Increase Income

Increase Employment for Homeless Adults by Supporting Social Enterprise

Sustain support for Social Enterprise/Alternate Staffing Organizations (SE/ASO) to increase employment opportunities for Homeless Adults:

- Enhance the procurement process to provide preferential treatment of Social Enterprise.
- Support the creation of Alternative Staffing Organizations operated by SE Entities and designate them as the County's preferred staffing agency.
- Provide a SE entity operating an ASO with a subsidy (Measure H Funded Component).
- Develop and distribute an inventory of the services currently being provided in Los Angeles County by SE/ASOs.
- Encourage cities to adopt a Social Enterprise Agency Utilization Ordinance.

C2 - Increase Income

Increase Employment for Homeless Adults by Supporting Social Enterprise

Funding Request

FY 17-18	FY 18-19	FY 19-20
$0	$2 Million	$2 Million

C4, C5 & C6 Increase Income

Countywide Benefits Advocacy Program

Sustain and enhance a Countywide Benefits Advocacy Program for Disabled Individuals and Veterans Experiencing Homelessness or At Risk of Homelessness:

1. Benefits Specialist Resource Team(s) for each Service Planning Area
2. Ongoing training & technical assistance for Homeless Services Agencies, Federally Qualified Health Centers, and County and other public agencies
3. Coordination with Veteran's Health Administration and Veteran's Benefit Administration
4. Benefits Advocacy for disabled County jail inmates who will be homeless upon release

C4, C5 & C6 - Increase Income

Countywide Benefits Advocacy Program

Funding Request

FY 17-18	FY 18-19	FY 19-20
$15.68 Million	$15.68 Million	$12 Million

C7 - Increase Income

Subsidized Employment for Homeless Adults

Provide subsidized employment for single adults.

Examples of proposed services include:

- On-the-Job-Training (OJT), Paid Work Experience, or Classroom Training;
- Job preparedness activities
- Ongoing case management and development of a customized plan that addresses each individual's employment barriers
- Transportation and ancillary expenses, such as special tools, clothing/uniform, shoes, etc.
- Ongoing support during transition to full-time employment
- Proactively mitigate issues that may arise in the workplace
- Follow-up with individuals after placement in unsubsidized employment

C7 - Increase Income

Subsidized Employment for Homeless Adults

Funding Request

FY 17-18	FY 18-19	FY 19-20
$5 Million	$5.15 Million	$5.3 Million

D. Provide Case Management & Services

D. Provide Case Management and Services

Most homeless families and individuals need some level of case management and supportive services to secure and maintain permanent housing, though the specific need varies greatly, depending on the individual circumstances. The availability of appropriate case management and supportive services is critical to enabling homeless families and individuals to take advantage of an available rental subsidy, increase their income, and access/utilize available services and benefits.

D2 - Provide Case Management and Services

Expand Jail In Reach

The Sheriff's Department and Health Services are working with their non-profit partner agencies and collaborating County departments to provide Jail in Reach to all individuals who self identify as homeless while incarcerated in a Los Angeles County jail.

D2 - Provide Case Management and Services

Expand Jail In Reach

Funding Request

FY 17-18	FY 18-19	FY 19-20
$0	$1.12 Million	$2.23 Million

D4 - Provide Case Management and Services

Regional Integrated Re-entry Networks-Homeless Focus

The Office of Diversion and Reentry is incorporating a focus on homeless individuals into the multi-disciplinary, clinically-focused Regional Integrated Re-entry Networks which are already being developed.

D4 - Provide Case Management and Services

Regional Integrated Re-entry Networks-Homeless Focus

Funding Request

FY 17-18	FY 18-19	FY 19-20
$0	$0	$1.36 Million

D6 - Provide Case Management and Services

Criminal Record Clearing Project

The Public Defender will establish and staff two mobile “outreach vehicles” equipped with mobile office capabilities. The Public Defender will partner with County and community based outreach teams to provide homeless individuals with expungement and other record clearing services in the field.

D6 - Provide Case Management and Services

Criminal Record Clearing Project

Funding Request

FY 17-18	FY 18-19	FY 19-20
$0.62 Million	$0.72 Million	$0.72 Million

D7 - Provide Case Management and Services

Provide Services and Rental Subsidies for Permanent Supportive Housing

Increase permanent supportive housing by funding high quality tenant services and, when necessary, a local rent subsidy to ensure that housing units are affordable and available to homeless people.

D7 - Provide Case Management and Services

Provide Services and Rental Subsidies for Permanent Supportive Housing

Funding Request

FY 17-18	FY 18-19	FY 19-20
$17.6 Million	$41.8 Million	$64.6 Million

E. Create a Coordinated System

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Given their complex needs, homeless individuals, families and youth often touch multiple County departments, city agencies and community-based providers. For the most part, services are not well coordinated; this fragmentation is often compounded by disparate eligibility requirements, funding streams, and bureaucratic processes. Maximizing the efficacy of current programs and expenditures necessitates a coordinated system which brings together homeless and mainstream services.

E6 - Create a Coordinated System

Countywide Outreach System

The Los Angeles Homeless Services Authority, in conjunction with relevant County agencies and community based organizations, is implementing a plan to leverage current outreach efforts and create a countywide network of coordinated, multidisciplinary, street-based teams to identify, engage and connect, or re-connect, homeless individuals to interim and/or permanent housing and supportive services.

E6 - Create a Coordinated System

Countywide Outreach System

Funding Request

FY 17-18	FY 18-19	FY 19-20
$19 Million	$27 Million	$27 Million

E7- Create a Coordinated System

Strengthen the Coordinated Entry System

The Los Angeles Homeless Services Authority, in collaboration with departments and providers, will enhance and expand the Coordinated Entry Systems for adults, families, youth and survivors of domestic violence/intimate partner violence by: strengthening regional coordination; providing housing navigation, locater, legal and representative payee services; and building the capacity of community homeless service providers.

E7- Create a Coordinated System

Strengthen the Coordinated Entry System

Funding Request

FY 17-18	FY 18-19	FY 19-20
$25 Million	$34 Million	$34 Million

E8 - Create a Coordinated System

Enhance the Emergency Shelter System

The Los Angeles Homeless Services Authority will enhance the emergency shelter system through:

- Increasing the number of interim beds including stabilization and recuperative care beds
- Increasing quality of supportive services
- Providing temporary hygiene services
- Capital funds for acquisition or rehabilitation of shelter facilities
- Shelter bed assignment system in Homeless Management Information System (HMIS)

E8 - Create a Coordinated System

Enhance the Emergency Shelter System

Funding Request

FY 17-18	FY 18-19	FY 19-20
$56 Million	$56 Million	$56 Million
$93 Million (one-time funding joint with Strategy B7)		

E14 - Create a Coordinated System

Enhance Services to Transition Age Youth

This strategy focuses on the enhancement and expansion of the following programs/resources:

- Housing Stabilization and Retention
- Youth Collaboration
- Transitional Housing Models for Youth
- SPA Level CES Homeless Liaisons at the LA County Office of Education (LACOE)
- Family Reconnection Models
- Access/Drop-In Center Enhancements

E14 - Create a Coordinated System

Enhance Services for Transition Age Youth

Funding Request

FY 17-18	FY 18-19	FY 19-20
$5 Million	$19 Million	$19.2 Million

F. Increase Affordable/ Homeless Housing

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The lack of affordable housing overall, and homeless housing in particular, contributes substantially to the current crisis of homelessness. The County and cities throughout the region can increase the availability of both affordable and homeless housing though a combination of land use policy and subsidies for housing development.

F7 - Increase Affordable/Homeless Housing

Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless People

- One-third of the Affordable Housing Program (AHP) capital funding goal identified by the Board in the October 2015 Affordable Housing Motion is proposed to be met by Measure H funding – funds will only be used to develop/preserve homeless housing.

- $10 million one-time funding is proposed for a housing innovation fund to address homeless housing in a cost-effective and expeditious manner – funds not expended in fiscal year will roll-over until exhausted.

F7 - Increase Affordable/Homeless Housing

Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless People

Funding Request

FY 17-18	FY 18-19	FY 19-20
$10 Million	$15 Million	$20 Million
$10 Million (one-time Housing Innovation Fund)		

Next Steps

- **April 26 – May 1, 5pm**
  Public Input comments accepted through Homeless Initiative website: http://homeless.lacounty.gov/measure-h/
- **May 4, 9am – 12pm and 1pm – 4pm**
  Measure H Revenue Planning Work Group Meeting
  Review funding requests and community feedback.
- **May 10, 1:30 – 4:30pm**
  Measure H Revenue Planning Work Group Meeting
  Finalize funding recommendations.
- **May 25**
  Homeless Policy Deputies Meeting
  Review and discuss recommendations to the Board.
- **June 13**
  Board of Supervisors' Meeting
  Review and deliberate on funding recommendations.

Questions and Comments

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FOR UP TO DATE INFORMATION VISIT US AT:

HTTP://HOMELESS.LACOUNTY.GOV/MEASURE-H/