



Los Angeles County
HOMELESS INITIATIVE
REAL HELP. LASTING CHANGE.

Measure H FY 2018-19
Funding Recommendations
Webinar
March 6, 2018



REVENUE PLANNING PROCESS

Jan. 29, 2018	County Departments and LAHSA submit funding requests to HI
Feb. 2018	HI, County Departments, and LAHSA meet to discuss funding requests
March 5, 2018	Public release of draft funding recommendations
March 6, 2018	Webinar to explain draft funding recommendations
March 14, 2018	Public Meeting to take public comment
March 21, 2018	Final day to submit public comments through HI website
Early April 2018	HI, County Departments, and LAHSA meet to discuss public comments and review draft funding recommendations
April 27, 2018	HI presents Board Letter with final FY 2018-19 funding recommendations at Homeless Policy Board Deputies Meeting
May 15, 2018	Board of Supervisors considers final FY 2018-19 Measure H Funding Recommendations



SUMMARY

STRATEGY	TENTATIVELY APPROVED ON JUNE 13, 2017*	DRAFT FUNDING RECOMMENDED*	DIFFERENCE (+/-)*
A1	\$6.000	\$6.000	\$0
A5	\$11.000	\$11.000	\$0
B1	\$5.138	\$6.258	\$1.120
B3	\$73.000	\$73.000	\$0
B4	\$7.190	\$9.097	\$1.907
B6	\$4.500	\$2.000	\$2.500
B7	\$25.342	\$27.342	\$2.000
C2	\$2.000	\$0	\$2.000
C4, C5, C6	\$15.680	\$12.680	\$3.000
C7	\$5.150	\$5.150	\$0

*in millions



SUMMARY

STRATEGY	TENTATIVELY APPROVED on June 13, 2017*	DRAFT FUNDING RECOMMENDED*	DIFFERENCE (+/-)*
D2	\$1.120	\$0	\$1.120
D4	\$0	\$0	\$0
D6	\$1.130	\$1.880	\$0.750
D7	\$49.300	\$49.300	\$0
E6	\$27.000	\$30.117	\$3.117
E7	\$35.500	\$37.000	\$1.5
E8	\$69.885	\$88.068	\$18.183
E14	\$19.000	\$19.000	\$0
F7	\$15.000	\$15.000	\$0
Central Measure H Administration	\$1.500	\$1.750	\$0.250
TOTAL	\$374.435	\$394.642	\$20.207

*in millions



A1: Homeless Prevention Program for Families

LEAD AGENCY: Los Angeles Homeless Services Authority (LAHSA)

DESCRIPTION:

This strategy uses a multi-faceted approach to implement an integrated, comprehensive homeless prevention program to effectively identify, assess, and prevent families from becoming homeless, and divert families in a housing crisis from homelessness.

This strategy addresses rental/housing subsidies, case management and employment services, and legal services.

STATUS:

- 409 families were newly enrolled between July – December 2017
- LAHSA projects that 400 families will be newly enrolled during FY 18-19



A1: Homeless Prevention Program for Families

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$6,000,000	\$6,000,000	\$0

Justification

- LAHSA projects that \$1.5M will be expended in each quarter of FY 18-19 for a total of \$6,000,000.
- This amount of funding will sustain the program at its current level. During FY 2017-18, some one-time Homeless Initiative funding was available. The increase in recommended Measure H funding from \$3 m in FY 2017-18 to \$6 m in FY 2018-19 corresponds to the exhaustion of this one-time funding.



A5: Homeless Prevention Program for Individuals

LEAD AGENCY: LAHSA

DESCRIPTION:

This strategy uses a multi-faceted approach to implement an integrated, comprehensive homeless prevention program to effectively identify, assess, and prevent individuals from becoming homeless, and divert individuals in a housing crisis from homelessness.

This strategy addresses rental/housing subsidies, case management and employment services, and legal services.

STATUS:

- LAHSA projects that 350 individuals will be enrolled in FY 17-18
 - LAHSA projects that 1,400 individuals will be served in FY 18-19, including a projected 300 individuals rolled over from FY 17-18
-



A5: Homeless Prevention Program for Individuals

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$11,000,000	\$11,000,000	\$0

Justification

- LAHSA projects that \$2.75M will be expended in each quarter of FY 18-19 for a total of \$11,000,000.
- The recommended increase in funding from FY 2017-18 to FY 2018-19 reflects the annualization of the partial-year costs for this new program in FY 2017-18.



B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI

LEAD AGENCY: Department of Public Social Services (DPSS)

DESCRIPTION:

DPSS provides rental subsidies to disabled homeless General Relief participants applying for SSI. For individuals approved for SSI, those rental subsidy costs are recovered through Interim Assistance Reimbursement and reinvested in the program.

STATUS:

- DPSS approved 513 housing subsidies for individuals between July – December 2017.
- On average, DPSS approves housing subsidies for 90 new individuals each month



B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$5,138,000	\$6.258	\$1.120

Justification

- Strategy B1 will transfer \$1.12 M in one-time, justice-connected AB 109 funds to Strategy D2
- Strategy D2 will transfer \$1.12M in Measure H funding to Strategy B1
- No net change for either strategy



B3: Expand Rapid Rehousing

LEAD AGENCY: LAHSA / Department of Health Services (DHS)

DESCRIPTION:

Rapid re-housing is a crisis intervention model designed to help individuals and families quickly exit homelessness and return to permanent housing. Rapid re-housing assistance is offered without preconditions – like employment, income, absence of criminal record, or sobriety – and the services provided are tailored to the unique needs of the household including time-limited financial assistance, housing location, and case management.

STATUS:

- A total of 6,114 individuals and families were newly enrolled from July – December 2017. 982 exited to a permanent housing destination.
- LAHSA projects that a total of 15,664 individuals and families will be newly enrolled in FY 18-19
- DV Rapid Rehousing pilot program began in January 2018
- LAHSA will release a RFP in Spring 2018 to create a shallow subsidy program for low-income rapid rehousing clients who remain severely rent burdened



B3: Expand Rapid Rehousing

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$73,000,000	\$73,000,000	\$0

Justification

- This funding level will sustain the current program, enable additional federal Continuum of Care funding to be shifted from Rapid Rehousing to Permanent Supportive Housing, and support implementation of a shallow subsidy program.
- This strategy will fund interim housing in FY 18-19 for 752 families and individuals enrolled in a rapid rehousing program and awaiting placement in permanent housing.



B4: Facilitate Utilization of Federal Housing Subsidies

LEAD AGENCY: Housing Authority of the County of Los Angeles (HACoLA)

DESCRIPTION:

The Homeless Incentive Program (HIP) encourages landlord acceptance of subsidized tenants with a Housing and Urban Development (HUD) voucher issued by HACoLA.

HIP provides the following services:

- Damage Mitigation / Property Compliance Fund
- Vacancy payments to hold units
- Security deposit assistance
- Housing counseling and retention services

STATUS:

- On average, 98 households were served quarterly from July - December 2017
- A total of 514 households are projected to be newly enrolled quarterly during FY 18-19.
- Projected increase due to participation by housing authorities other than HACoLA.



B4: Facilitate Utilization of Federal Housing Subsidies

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$7,190,000	\$9,097,140	\$1,907,140

Justification

- When FY 18-19 funding recommendations were tentatively approved, per unit allocation was calculated at \$3,500
- Based on actual average expenditures per unit, \$3,700 per unit is more appropriate
- Tentatively approved funding level did not include administrative expenses



B6: Family Reunification Housing Subsidies

LEAD AGENCY: Department of Children & Family Services (DCFS)
Community Development Commission (CDC)

DESCRIPTION:

This strategy provides rapid re-housing and case management to families in the child welfare system where parental homelessness is the sole barrier to the return of their child(ren). A significant number of children in out-of-home placements can be reunited with their parents, if their parents are able to obtain and sustain suitable housing.

STATUS:

- 80 families were newly enrolled from July – December 2017
 - 75-100 families are projected to be newly enrolled in each quarter of FY 18-19
-



B6: Family Reunification Housing Subsidies

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$4,500,000	\$2,000,000	- \$2,500,000

Justification

- An additional \$2.5 M in projected foster care placement savings will be reinvested in FY 18-19, resulting in no net reduction in funding for Strategy B6



B7: Interim Housing for Those Exiting Institutions

LEAD AGENCY: LAHSA / DHS / DPH

DESCRIPTION:

Strategy B7 increases the interim/bridge housing stock across the County. B7 beds are used for individuals exiting institutions, including jails, hospitals (public and private), residential mental health facilities, and foster care.

Bridge housing for individuals exiting institutions includes:

- Shelter
- Stabilization Housing
- Shared Recovery Housing
- Recuperative Care
- Community-based Residential Care for disabled individuals

STATUS:

- 927 individuals were newly enrolled from July – December 2017
- 2,976 individuals are projected to be newly enrolled in FY 18-19



B7: Interim Housing for Those Exiting Institutions

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$25,342,000	\$27,342,000	\$2,000,000

Justification

- The tentatively approved allocation would have funded 250 beds for 12 months and assumed a 12-month ramp up for 200 new beds
- The increased funding will support 450 beds for the full 12-month period in FY 2018-19



C2: Increase Employment for Homeless Adults by Supporting Social Enterprise C7: Subsidized Employment for Homeless Adults

LEAD AGENCY: Workforce Development, Aging, and Community Service (WDACS)

DESCRIPTION:

Individuals who are experiencing homelessness, recently homeless, or at risk of homelessness are provided expanded employment opportunities and support through subsidized employment, including through Social Enterprises.

STATUS:

- 142 individuals were newly enrolled from July – December 2017
- WDACS projects that 811 individuals will be newly enrolled in FY 18-19



C2: Increase Employment for Homeless Adults by Supporting Social Enterprise C7: Subsidized Employment for Homeless Adults

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$2,000,000 (C2)	\$0	- \$2,000,000
\$5,150,000 (C7)	\$5,150,000	\$0

Justification

- There is \$2M remaining in one-time HI funding for Strategy C2, which will be carried over into FY 18-19. Therefore, Measure H funding can be reduced by \$2M with no net reduction in funding for Strategy C2.



C4/C5/C6: Countywide SSI/SSDI and Veterans Benefits Advocacy

LEAD AGENCY: DHS

DESCRIPTION:

This strategy provides Supplemental Security Income and Veterans Benefits Advocacy for disabled individuals who are homeless or at risk of homelessness. Services include support with developing and filing high quality benefits applications, securing medical records, coordinating housing and other needed services.

STATUS:

- A total of 4,261 adults were served from July – December 2017
- DHS projects that a total of 28,625 will be newly enrolled throughout FY 18-19



C4/C5/C6: Countywide SSI/SSDI and Veterans Benefits Advocacy

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$15,680,000	\$12,680,000	- \$3,000,000

Justification

This recommendation assumes that \$3M in new federal revenue can be drawn down to offset the \$3M reduction in Measure H funding, such that there will be no net change in funding for this strategy.



D2: Jail In-Reach

LEAD AGENCY: DHS / Sheriff's Department

DESCRIPTION:

Jail In-Reach (JIR) links homeless incarcerated individuals to supportive services from the beginning of incarceration in order to avoid discharges into homelessness. The Sheriff's Department and the Department of Health Services work with community-based organizations and offer JIR services to all homeless individuals incarcerated in Los Angeles County jails.

STATUS:

- 2,196 individuals were served from July – December 2017
- 960 individuals are projected to be served in FY 18-19
- The projected number served is based on a caseload of 20 clients per case manager x 12 case managers with 3 months duration of services. This reflects a shift to providing more intensive services to a smaller number of homeless inmates, based on experience-to-date with this program.



D2: Jail In-Reach

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$1,120,000	\$0	- \$1,120,000

Justification

- Strategy B1 will transfer \$1.12 M in one-time, justice-connected AB 109 funds to Strategy D2
- Strategy D2 will transfer \$1.12M in Measure H funding to Strategy B1
- No net change for either strategy
- \$157,000 in one-time HI funding remains available for utilization for this strategy in FY 18-19



D6: Criminal Record Clearing Project

LEAD AGENCY: Public Defender

DESCRIPTION:

This strategy expands access to criminal record clearing and removes barriers to housing and employment for homeless individuals who have criminal records. The Public Defender deploys mobile offices that provide record clearing services.

Criminal Record Clearing Project clinics are conducted at County facilities, community-based organizations, city facilities, and faith-based organizations.

STATUS:

- Implementation began December 2017
- PD projects that 1,200 individuals will be served in FY 18-19



D6: Criminal Record Clearing Project

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$1,130,000	\$1,880,000	\$750,000

Justification

- Additional funding is requested to enable the Los Angeles City Attorney to help clear infractions at all Public Defender record clearing events countywide. The Public Defender can only address felonies and misdemeanors. This funding will expand an existing Los Angeles City Attorney program funded by the County.



D7: Provide Services for Permanent Supportive Housing

LEAD AGENCY: DHS

Department of Mental Health (DMH)

Department of Public Health (DPH)

DESCRIPTION:

Funding for this strategy provides supportive services including intensive case management, specialty mental health and substance abuse assessment and linkage services and, when necessary, a locally-funded rent subsidy for disabled homeless adults and families who need permanent supportive housing.

STATUS:

- 1,280 households were served from July – December 2017
 - For FY 18-19, the goal is to serve 2,950 new households
 - DHS is currently rolling out funding to enhance supportive services in current permanent supportive housing
-



D7: Provide Services for Permanent Supportive Housing

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$49,300,000	\$49,300,000	\$0

Justification

- The tentatively approved funding level will support the 2500 new PSH clients enrolled in FY 2017-18, 2950 additional PSH clients targeted for enrollment in FY 2018-19, and enhanced services for current PSH.



E6: Expand Countywide Outreach System

LEAD AGENCY: LAHSA

DESCRIPTION:

The Countywide Outreach System includes:

- Additional generalist and multidisciplinary outreach teams
- Coordination of all outreach teams through a Countywide outreach coordinator at LAHSA and at least two regional CES outreach coordinators within each SPA
- A forthcoming web-based communication platform to enable all County organizations and residents to report a need for homeless outreach. Outreach requests submitted via the platform will be automatically routed to the appropriate regional coordinator so that a team can be sent to the location.

STATUS:

- E6 Outreach teams engaged a total of 9,219 families/individuals from July – December 2017
- Outreach teams are projected to engage an average of 2,963 families/individuals monthly in FY 18-19 for a projected total of about 35,000 families/individuals throughout the year
- Countywide Outreach Portal targeted for launch in April 2018



E6: Expand Countywide Outreach System

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$27,000,000	\$30,117,000	\$3,117,000

Justification

- On October 17, 2017, the Board of Supervisors approved funding for January-June 2018 for 40 generalist outreach workers specifically for public agency site: Public Works, Beaches and Harbors, Metro, and city and county parks and libraries.
- The additional funding requested (coupled with reduced spending for some current program components) will: (1) cover full-year costs for these 40 outreach workers; and (2) support two weekend outreach teams per SPA – one multi-disciplinary team and one LAHSA generalist team.



E7: Strengthen the Coordinated Entry System

LEAD AGENCY: LAHSA

DESCRIPTION:

CES is a no-wrong door, countywide system that engages and connects homeless families and individuals to the optimal resources for their housing needs. Funding for this strategy strengthens the Coordinated Entry System by supporting the following components:

Component	Implementation Date
Regional Coordination for Single Adults, Families, and Youth	October 2017
Housing Navigators	October 2017
Access Centers	October 2017
Training Academy	November 2017
Capacity Building for CES Agencies	November 2017
Regional Liaisons for Domestic Violence (DV) / Intimate Partner Violence (IPV)	January 2018
Legal Services for Persons Experiencing Homelessness	March 2018
Representative Payee Services for Persons Experiencing Homelessness	June 2018
Housing Locators	June 2018



E7: Strengthen the Coordinated Entry System

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$35,500,000	\$37,000,000	\$1,500,000

Justification

- \$500,000 of the increased recommended funding will enable Councils of Governments to continue coordinating the efforts of their member cities to combat homelessness
- \$1,000,000 of the increased recommended funding will provide half-year funding for grants to cities to support implementation of their homelessness plans. \$2 m will be recommended for FY 2019-20.



E8: Enhance the Emergency Shelter System

LEAD AGENCY: LAHSA

DESCRIPTION:

Enhancements to the emergency shelter system include:

- More beds;
- Facilities that operate 24 hours a day;
- Accessibility to people under the influence of substances or experiencing a mental health crisis;
- Availability to partners and pets;
- Storage for belongings; and
- Confidentiality for those fleeing domestic violence and others who require it.

STATUS:

- 7,997 families/individuals were newly enrolled from July – December 2017



E8: Enhance the Emergency Shelter System

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$69,885,000	\$88,068,000	\$18,183,000

Justification

Increased funding will support 1,267 additional interim housing beds in FY 2018-19.



E14: Enhanced Services for Transition Age Youth

LEAD AGENCY: LAHSA

DESCRIPTION:

This strategy expands the Youth CES and programs that include:

- Access/drop-in centers
- Transitional housing for youth
- Youth collaboration
- Family reconnection services
- Education Liaisons

STATUS:

- Contracts for transitional beds began in December 2017
- 570 youth are projected to be newly enrolled for transitional housing in FY 18-19
- 280 youth are projected to be served through the family reconnection program in FY 18-19
- Funding for Access/Drop-In Center enhancements will be allocated between January – June 2018



E14: Enhanced Services for Transition Age Youth

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$19,000,000	\$19,000,000	\$0

Justification

Projected expenditures in FY 18-19:

- Transitional Housing \$15.4M
- Family Reconnection \$1.9M
- Access/Drop-In Centers \$840K
- Youth Collaboration \$40K
- CES Education Liaisons \$800K
- TOTAL: \$19M



F7: Preserve and Promote the Development of Affordable Housing for Homeless Families and Individuals

LEAD AGENCY: CDC

DESCRIPTION:

This Strategy provides funding to the CDC to finance the development and preservation of homeless housing through CDC's Notice of Funding Availability (NOFA) process.

STATUS:

- FY 17-18 funds were allocated in the CDC's Notice of Funding Availability (NOFA) 23-A, issued in September 2017.



F7: Preserve and Promote the Development of Affordable Housing for Homeless Families and Individuals

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$15,000,000	\$15,000,000	\$0

- LAHSA is currently conducting a Request for Proposals process for capital funding to increase the supply of interim housing. If the results of that RFP demonstrate that more than the \$5 million currently allocated for that RFP is warranted, the final FY 2018-19 funding recommendations to the Board of Supervisors may include a recommendation to shift some FY 2018-19 or FY 2019-20 funding from this strategy to increase the capital funding for interim housing.



Central Measure H Administration

LEAD AGENCY: Chief Executive Office - Homeless Initiative

DESCRIPTION:

The Homeless Initiative Team coordinates the overall implementation of Measure H.

TENTATIVELY APPROVED	DRAFT FUNDING RECOMMENDED	DIFFERENCE (+/-)
\$1,500,000	\$1,750,000	\$250,000

Justification

Increase is based on increased costs for staff, audits, and consultant services.



NEXT STEPS

March 14, 2018	Public Meeting to receive in-person public comments <ul style="list-style-type: none">• Kenneth Hahn Hall of Administration, Board Room• 1:30pm – 4:30pm
March 21, 2018	Last day to submit public comments through HI website
Early April 2018	HI, County Departments, and LAHSA meet to discuss public comments and consider potential revisions to recommendations
April 27, 2018	HI presents Board Letter with final funding recommendations at Homeless Policy Board Deputies Meeting <ul style="list-style-type: none">• Kenneth Hahn Hall of Administration, Room 739• 2:00pm – 4:00pm
May 15, 2018	Board of Supervisors considers final FY 2018-19 Measure H Funding Recommendations

FOR UP TO DATE INFORMATION VISIT US AT:
[HTTP://HOMELESS.LACOUNTY.GOV](http://HOMELESS.LACOUNTY.GOV)

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QUESTIONS + COMMENTS

LA COUNTY HOMELESS INITIATIVE

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To provide public comment for the FY 18-19 Measure H
Funding Recommendations, please visit this link:

<https://goo.gl/forms/69RdWr8iEn9W751E2>

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