



## County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration  
500 West Temple Street, Room 713, Los Angeles, California 90012  
(213) 974-1101  
<http://ceo.lacounty.gov>

SACHI A. HAMAI  
Chief Executive Officer

Board of Supervisors  
HILDA L. SOLIS  
First District

MARK RIDLEY-THOMAS  
Second District

SHEILA KUEHL  
Third District

JANICE HAHN  
Fourth District

KATHRYN BARGER  
Fifth District

August 24, 2020

To: Supervisor Kathryn Barger, Chair  
Supervisor Hilda L. Solis  
Supervisor Mark Ridley-Thomas  
Supervisor Sheila Kuehl  
Supervisor Janice Hahn

From: Sachi A. Hamai  
Chief Executive Officer

### **HOMELESS INITIATIVE QUARTERLY REPORT NO. 17 (ITEM 47-A, AGENDA OF FEBRUARY 9, 2016)**

On February 9, 2016, the Board of Supervisors (Board) approved the Los Angeles County Homeless Initiative (HI) recommendations, which included 47 Strategies to prevent and combat homelessness, and instructed the Chief Executive Office (CEO) to report back to the Board on a quarterly basis regarding the implementation status and outcomes of each Strategy. On December 6, 2016, the Board approved four new Strategies as part of the Measure H Ordinance and they are also included in the CEO's quarterly reports.

Attached is the HI's 17<sup>th</sup> quarterly report, which includes data from July 1, 2019, through June 30, 2020. Due to the COVID-19 pandemic, the HI did not release a report last quarter. This report is inclusive of status updates and data from both the third and fourth quarters of the fiscal year.

HI-lead agencies and departments have been deeply engaged in executing a homeless-specific emergency response to the pandemic. Together, HI-lead agencies moved thousands of unsheltered individuals into hotel rooms to enable them to shelter-in-place; conducted vast street outreach, including testing; and deployed hygiene facilities throughout the County. At the same time, HI-lead agencies continued to serve existing clients, connecting them to interim and permanent housing and supportive services.

Each Supervisor  
August 24, 2020  
Page 2

The next quarterly report will be provided on November 15, 2020.

If you have any questions, please contact Phil Ansell, Homeless Initiative Director, at (213) 974-1752 or [pansell@ceo.lacounty.gov](mailto:pansell@ceo.lacounty.gov).

SAH:FAD:TJM  
PA:JR:EBI:tv

Attachment

c:     Executive Office, Board of Supervisors  
       County Counsel  
       District Attorney  
       Sheriff  
       Alternate Public Defender  
       Animal Care and Control  
       Arts and Culture  
       Beaches and Harbors  
       Child Support Services  
       Children and Family Services  
       Consumer and Business Affairs  
       Fire  
       Health Services  
       Human Resources  
       Los Angeles County Development Authority  
       Mental Health  
       Military and Veterans Affairs  
       Parks and Recreation  
       Probation  
       Public Defender  
       Public Health  
       Public Library  
       Public Social Services  
       Public Works  
       Regional Planning  
       Registrar-Recorder/County Clerk  
       Workforce Development, Aging and Community Services  
       Superior Court  
       Los Angeles Homeless Services Authority

# QUARTERLY REPORT #17




















## AUGUST 2020



The Los Angeles County  
**HOMELESS INITIATIVE**  
**REAL HELP. LASTING CHANGE.**

Hans Gutknecht Art

# CONTENTS

	<b>HOMELESS INITIATIVE: INTRODUCTION</b>	<b>3</b>
	<b>HOMELESS INITIATIVE IMPLEMENTATION</b>	
	HIGHLIGHTS	4 - 7
	SUCCESS STORIES	8 - 12
	<b>PUBLIC ACCOUNTABILITY</b>	
	PERFORMANCE DATA & EXPENDITURES SUMMARY	13
	AB 210 IMPLEMENTATION IN LA COUNTY	14
	MEASURE H FUNDING RECOMMENDATIONS PROCESS	15
	MEASURE H CONTRACT DIRECTORY	16
	<b>LA COUNTY COVID-19 RESPONSE FOR PEOPLE EXPERIENCING HOMELESSNESS (PEH)</b>	
	LA COUNTY COVID-19 RESPONSE FOR PEH	17
	PROJECT ROOMKEY	18
	ACCESS TO HYGIENE STATIONS	19
	MEDICAL SHELTERING	20
	COVID-19 RECOVERY PLAN FOR PEH	21
	<b>OTHER KEY ACTIVITIES</b>	
	CITIES & COUNCILS OF GOVERNMENT UPDATE	22
	CITY-LEVEL POINT-IN-TIME COUNT RRESULTS	23
	<b>EXHIBITS</b>	<b>24</b>



# HOMELESS INITIATIVE: INTRODUCTION



More than four years ago, the **Los Angeles County Board of Supervisors** made a bold move and created the County Homeless Initiative, which underscored homelessness as a **top regional priority**. With the creation of the Homeless Initiative and passage by voters of the landmark Measure H sales tax in March 2017 – which is generating an estimated \$355 million annually - we have accelerated our critical work to **improve the lives of individuals and families experiencing homelessness**.

While movements take time to build, **thousands of individuals and families** have already been helped through a **major expansion** of outreach, emergency shelter, rapid rehousing, and permanent supportive housing for homeless disabled adults – **in all parts of the County**.

This is a **community-wide undertaking** made possible only through **sustained collaboration** among dedicated service providers, County departments, civic leaders, cities, businesses, labor, faith-based institutions and community coalitions—and a galvanized public—who **share the mission to prevent and combat homelessness** in L.A. County.

The Homeless Initiative's **17th quarterly report includes 36 months of Measure H outcomes** and shows that we are making measurable progress across the full scope of the **County's commitment** to combat and prevent homelessness. Although there was an increase in the County's homeless population between 2018 and 2019, the increase was much smaller than the increase experienced by surrounding Counties, which can be directly attributed to Measure H.

As the critical work continues, there is a **powerful sense of community and commitment** across Los Angeles County that, together, we can bring our homeless neighbors home and **achieve lasting change**.

# HOMELESS INITIATIVE IMPLEMENTATION

Of the 51 HI Strategies approved by the Board, **ALL** have now been fully or partially implemented. Implementation status and next steps for the 51 HI strategies can be found in Exhibit I.

## 23,692

PERMANENTLY HOUSED THROUGH  
MEASURE H STRATEGIES SINCE  
JULY 2017

### PERMANENTLY HOUSED THROUGH MEASURE H STRATEGIES

A total of **23,692 individuals and family members** have been permanently housed because of Measure H strategies since July 2017. Since July 2019, **8,509 individuals and family members** have been permanently housed through strategies funded by Measure H.

### A1 AND A5: HOMELESS PREVENTION PROGRAM FOR FAMILIES AND INDIVIDUALS

**1,452** new families were assisted with prevention services through the Family Solutions Centers. During the same time period, **848** families exited the program and, of those, **661 (78 percent)** either retained their housing or transitioned into other permanent housing. In the same time period, **2,053** new individuals were assisted in the Homeless Prevention Program for Individuals. Since July 2019, **1,376** individuals exited the program and, of those, **992 (72 percent)** either retained their housing or transitioned into other permanent housing.

## 43,477

PLACED IN  
INTERIM HOUSING  
FACILITIES THROUGH MEASURE H  
STRATEGIES SINCE  
JULY 2017

### INTERIM HOUSING FUNDED IN WHOLE OR IN PART THROUGH MEASURE H STRATEGIES

A total of **43,477 individuals and family members** entered interim housing funded in whole or in part by Measure H since July 2017. Since July 2019, **14,005 individuals and family members** entered interim housing funded in part or in whole by Measure H.

\*All highlights feature data for FY 2019-20 unless noted otherwise.



# HOMELESS INITIATIVE IMPLEMENTATION

## B3: PARTNER WITH CITIES TO EXPAND RAPID RE-HOUSING (RRH)

**5,903** RRH participants secured permanent housing with or without a RRH subsidy. Of RRH participants who secured housing with an RRH subsidy, **3,114** exited the program to permanent housing. These participants represent **86% of the 3,624** participants who received an RRH subsidy and exited the program to any destination.

**3,114**

**PARTICIPANTS EXITED RRH  
INTO PERMANENT  
HOUSING THROUGH B3**

## B4: FACILITATE UTILIZATION OF FEDERAL HOUSING SUBSIDIES

The participating Public Housing Authorities throughout the County provided **\$4,170,708** in incentives to landlords to help house **2,277** formerly homeless individuals and families with housing vouchers.

**4,438**

**INDIVIDUALS RECEIVED  
INTERIM HOUSING AFTER  
EXITING INSTITUTIONS**

## B7: INTERIM/BRIDGE HOUSING FOR THOSE EXITING INSTITUTIONS

**4,438** individuals discharged from institutions were provided interim housing administered by DPH, DHS or LAHSA. Fifteen percent (488 out of 3354 total exits) exited to permanent housing.

## C4/C5/C6: ESTABLISH A COUNTYWIDE SSI AND VETERANS BENEFITS ADVOCACY PROGRAM FOR PEOPLE EXPERIENCING HOMELESSNESS OR AT RISK OF HOMELESSNESS

Countywide Benefits Entitlement Services Teams assisted **5,739** new disabled individuals to begin pursuing applications for SSI and/or Veterans Disability Benefits.

**5,739**

**BEGAN PURSUING DISABILITY  
BENEFITS THROUGH C4/C5/C6**

\*All highlights feature data for FY 2019-20 unless noted otherwise.





# HOMELESS INITIATIVE IMPLEMENTATION

## 1,223

INMATES RECEIVED JAIL  
IN-REACH SERVICES  
THROUGH D2

### D2: EXPANSION OF JAIL IN-REACH

**1,223** inmates received D2 Jail In-Reach services.

## 2,495

INDIVIDUALS PLACED IN  
PERMANENT HOUSING  
THROUGH D7

### D6: CRIMINAL RECORD CLEARING PROJECT

The Public Defender (PD) held **108** record clearing services events and the City Attorney (CA) held **47** record clearing events throughout the County. The PD engaged **736** clients and filed **1,292** petitions for dismissal or reduction. **537** petitions filed by the PD (including some filed last FY) have been granted since July 2019. The CA engaged **995** clients and filed **2,871** petitions for dismissal or reduction. **2,705** petitions filed by the CA have been granted since July 2019.

## 3,175

INDIVIDUALS LINKED TO  
NEW ICMS SLOTS  
THROUGH D7

### D7: PROVIDE SERVICES & RENTAL SUBSIDIES FOR PERMANENT SUPPORTIVE HOUSING (PSH)

**3,175** clients were linked to new D7 Intensive Case Management Services (ICMS) slots. In the same time period, **1,885** additional participants who were residing in existing PSH units that had insufficient supportive services received D7 ICMS services to increase housing retention. **2,332** newly enrolled clients received federal rental subsidies, **642** newly enrolled clients received local rental subsidies, and **2,495** clients were newly placed in D7 permanent supportive housing.

\*All highlights feature data for FY 2019-20 unless noted otherwise.





# HOMELESS INITIATIVE IMPLEMENTATION

## E4: FIRST RESPONDERS TRAINING

**957** Los Angeles Sherriff's Department (LASD) deputies and sergeants and **11** non-LASD law enforcement personnel, and **396** non-law enforcement first responders were trained using the LASD first responder training.

## E6: COUNTYWIDE OUTREACH SYSTEM

**14,005** individuals were newly engaged by Countywide Outreach Teams and **19,224** individuals were engaged by Countywide Outreach Teams (including some who had also been engaged in previous reporting periods). Teams connected **15,419** individuals to services, placed **3,093** individuals into interim housing, and linked **875** individuals to a permanent housing program.

## E8: ENHANCE THE EMERGENCY SHELTER SYSTEM

**12,539** individuals entered interim housing funded in whole or in part by Measure H. During the same period of time, **3,656** individuals exited interim housing to permanent housing, amounting to **33** percent of all exits from interim housing.

# 2,404

## YOUTH ASSESSED USING THE NEXT STEP TOOL

## E14: ENHANCED SERVICES FOR TRANSITION AGE YOUTH (TAY)

**2,404** youth were assessed using the Next Step Tool. **222** TAY exited TAY transitional housing to permanent housing, amounting to **49** percent of all exits during that time period.

\*All highlights feature data for FY 2019-20 unless noted otherwise.



# SUCCESS STORIES

## Having Hope Leads Young Man to Stable Housing

An unstable and toxic home life made it difficult for Andre to graduate high school. Although he successfully obtained his diploma, the distraction of home life prevented him from applying and going to college. Andre decided to leave home in search of a better life for himself. He was homeless for 6 years in his hometown of Stockton, California before moving to Los Angeles, where he believed more resources would be available. Andre struggled to find a job making more than minimum wage to afford rent and food. He began staying at emergency shelters until he could get back on his feet.

A housing navigator at St. Joseph's Center was able to refer Andre to Jovenes, Inc., and he was soon connected to their HOST Homes program. Andre was matched and housed within two days to a Host community member who had a spare bedroom. Both Andre and the Host connected immediately upon meeting one another. The Host provided support for Andre's educational goals by giving him a laptop to do his college work and provided employment opportunities. Through the stability of this program, Andre was accepted into Rapid Rehousing and is now looking for an apartment of his own.

*Strategy E14: Enhanced Services for TAY*

***"I have gained stability through Jovenes, Inc. I have a beautiful place... One of the words that pops into my head is hope. This message is for those who lack hope, I want you to know that there is love and care out there and Jovenes, Inc is it." - Andre***



# SUCCESS STORIES


## National Health Foundation Provides Path to Housing for Homeless Man

Carlos became homeless in 2011 after suffering severe injuries from a major bike accident. The 61-year-old soon lost his apartment and began living in his car. The constant moving and instability made it hard for Carlos to maintain doctors' appointments.

However, after being referred to the National Health Foundation (NHF) Reno Motel Recuperative Care, Carlos was finally able to secure a bed of his own and much needed support in managing his health. NHF was able to provide Carlos with transportation assistance, weekly reminders of appointments and advocacy for treatment by nursing staff. He was even able to receive eye surgery at LAC+USC to improve his eyesight.

Carlos was eventually matched to permanent housing through St. Joseph's Center.

*Strategy B7: Interim/Bridge Housing for those Exiting Institutions*



"I'm truly blessed to have had a program that provides support in improving my health and overall situation."

# SUCCESS STORIES

## Warm Welcome Home for Single Mother

Krystal, a 26-year-old single mother of 3, previously lived with her grandmother, where they helped one another to cover housing expenses. Sadly, Krystal's grandmother passed away in 2017, making it hard for the single mother to afford the house on her own. Krystal soon became homeless and began sleeping in shelters throughout Los Angeles County.

Through her connection with PATH, Krystal was able to obtain hotel vouchers and secure temporary shelter for herself and her children. In 2019, Krystal was matched with Koreatown Youth and Community Center (KYCCC), a permanent supportive housing site provider.

Through collaboration between KYCCC and PATH, Krystal was successfully matched to permanent housing at Menlo Family Apartments in October 2019. KYCC also provided Krystal and her children with housewarming gifts to support their new journey and home.

*Strategy D7: Provide Services & Rental Subsidies for Permanent Supportive Housing*

*"It's been a long time coming, but I'm just blessed that me and my kids, especially my 3 girls, finally have a home again."*



# SUCCESS STORIES

"You didn't give up on me. You texted and called me. You even called my sister. You helped me apply for SSI and this is the first time I have ever been approved... I am very grateful that you never gave up on me."

## Chronically Homeless Man Gets Home of His Own

Mr. G had been chronically homeless for the past 15 years. Struggles with his mental health made it difficult for him to maintain employment and he was eventually let go from his last job in 2007. His mental illness impacted his relationships, which ultimately prevented him from staying with family. The 51-year-old soon found himself staying in vacant parks, vans, and sometimes pooling money together with friends to pay for a shared motel room.

Mr. G was referred to the Countywide Benefits Entitlement Services Team (CBEST), where he was able to receive assistance in applying for federal disability benefits. He was also referred to the Department of Health Services' (DHS) housing program, to get placed in permanent housing. With the support of CBEST, Mr. G was approved for SSI and, soon after, was able to secure an apartment.

*Strategy C4: Countywide SSI Advocacy Program for People Experiencing Homelessness or at Risk of Homelessness*



# SUCCESS STORIES

## From the Riverbed, To a Permanent Bed



Bradley, a 24-year-old transition- age youth, fell into homelessness after struggling with substance abuse issues. While living near the Los Angeles riverbed, he was engaged by Los Angeles Homeless Services Authority outreach workers, in collaboration with local law enforcement.

The outreach workers started connecting Bradley to supportive services in an effort to address his mental health concerns. Bradley was able to receive support from a PATH Multi-Disciplinary Team, Department of Mental Health HOME, and other clinical providers. He was also able to stay at a Project Roomkey hotel while awaiting his transition into permanent housing. Bradley was matched to El Cielito Lindo, a permanent housing program with on-site supportive services. On June 25, 2020, Bradley signed a lease for permanent housing and now plans to return to school and reconnect with his family.

*Strategy D7: Provide Services and Rental Subsidies for Permanent Supportive Housing*

# PUBLIC ACCOUNTABILITY

## PERFORMANCE DATA

The following exhibits provide cumulative **performance data** for **Fiscal Year 2019-20**:

- ❑ **EXHIBIT II** – Outcomes for select HI strategy metrics, which demonstrate the significant progress most strategies have made since the last quarterly report (includes FY 2017-18 and FY 2018-19 data).
- ❑ **EXHIBIT III** – Data for Five Key Strategies by Service Planning Area (SPA).
- ❑ **EXHIBIT IV** – Demographic information for individuals enrolled in, or served by, those same five key strategies, including graphs that provide a visual representation of the demographic data.

Additionally:

- ❑ **Dashboards** to track Measure H progress can be accessed using the following link: <http://homeless.lacounty.gov/impact-dashboard/>
- ❑ A **data visualization** page highlighting key measures can be found at <https://data.lacounty.gov/stories/s/7xtx-jbvj>







## AB210 Implementation in Los Angeles County

AB 210, which took effect in January 2018, allows counties to create multidisciplinary teams (MDT) of service providers who can share information that is otherwise confidential under State law/regulations to better and more quickly serve individuals and families experiencing homelessness. The law enables homeless services providers, social service agencies, medical and mental health personnel, and others to share such information for the purpose of improving coordination of housing and supportive services, increasing continuity of care, and decreasing duplication of services.

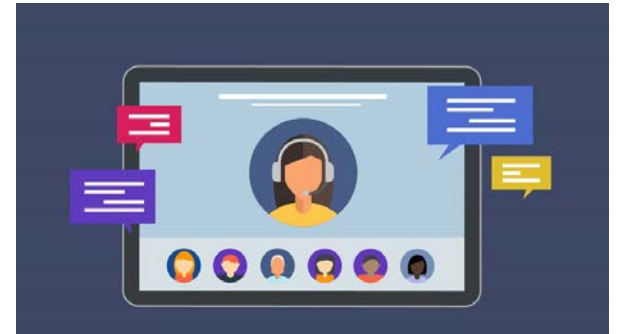
While in the initial stage of AB 210 implementation, MDT members shared information “person-to-person,” the second stage of implementation offers enhanced information sharing tools. The County has developed a new automated information system, called the Countywide Homeless Information Portal (CHIP). CHIP queries information from various data source systems (County Department systems and the Los Angeles Homeless Services Authority’s Homeless Management Information System (HMIS)) and allows AB 210 MDT members to search and view homeless client service information. The CHIP now has approximately 360 users on the system. Additional users are being added on an on-going basis, as they complete required training and paperwork.

In August 2020, the CHIP will have a new interface with the Department of Public Social Services’ (DPSS) Electronic Document Management System (EDMS), which will allow the retrieval of identification documents, such as driver’s licenses, identification cards, birth certificates, and passports. These documents are crucial to assisting clients with their applications for permanent housing and supportive services.

# PUBLIC ACCOUNTABILITY

## Measure H Funding Recommendations Process

In September 2019, as directed by the Board of Supervisors, the Chief Executive Office – Homeless Initiative (CEO-HI) launched a process to develop Measure H funding recommendations for Fiscal Year 2020-21. As part of this process the CEO-HI has completed the following activities designed to broadly share and gather information from subject matter experts, key stakeholders, and the public:



- Convened eight policy summits to engage policy experts and key stakeholders;
- Facilitated, in collaboration with the Los Angeles Homeless Services Authority (LAHSA), eight community input sessions (one in each Service Planning Area), to engage community members;
- Solicited public comments from September 27 to November 30, 2019 through a publicized online form;
- Convened multiple meetings of HI Strategy lead agencies and County departments to discuss funding recommendations and consider public input from the policy summits, community input sessions, and public comments gathered in the fall;
- Publicly released draft Measure H Funding Recommendations on June 26, 2020;
- Solicited another round of public comments following the release of the Draft Funding Recommendations through a publicized online forum;
- Held a public webinar to provide an overview of the Draft Funding Recommendations on July 1, 2020; and
- Convened a virtual public hearing to provide an opportunity for verbal public comment on July 8, CEO-HI.

On September 15, 2020, final recommendations will be presented to the Board of Supervisors for consideration.

Various materials from the public input sessions and forums, are available on the CEO-HI website at <https://homeless.lacounty.gov/funding/>

## MEASURE H CONTRACT DIRECTORY

The FY 2019-20 Measure H-funded contract directory includes all Measure H-funded contracts, categorized by Homeless Initiative Strategy and by Service Planning Area, where applicable.



The directory can be found online at

<https://homeless.lacounty.gov/wp-content/uploads/2019/10/Q1-FY19-20-Measure-H-Contractor-Directory.pdf>

# LA COUNTY COVID-19 Response for PEH



## Los Angeles County COVID-19 Response for People Experiencing Homelessness (PEH)

The County of Los Angeles is collaborating with the State, Los Angeles Homeless Services Authority (LAHSA), City of LA, and other governmental and nongovernmental partners to prevent and mitigate the impact of the novel coronavirus (COVID-19) on people experiencing homelessness (PEH). Homeless individuals may be at an increased risk of contracting COVID-19 and have fewer resources to protect themselves from contracting the disease.

# LA COUNTY COVID-19 Response for PEH



In response to this pandemic, the County has partnered with the State on “Project Roomkey” (PRK) to enter into agreements with hotels/motels to secure beds for people experiencing homelessness who are asymptomatic but are highly vulnerable to complications if they become infected with COVID-19 (those who are over 65 or have chronic health conditions). LAHSA, along with contracted homeless service providers, is managing the operations at these sites.

Status of PRK as of July 28, 2020:

- The County and other jurisdictions within the County have entered into agreements with 37 hotels/motels, generating more than 4,000 available beds for vulnerable PEH;
- More than 4,000 people experiencing homelessness have been placed in various hotel/motel locations.

In addition, the County has identified and deployed County employees acting as disaster service workers (DSWs) to staff the hotel sites and support other aspects of the COVID-19 PEH response. As of July 10, nearly 300 have already been activated.



## Access to Hygiene Stations

Additionally, the County and the City of LA worked with LAHSA to deploy hygiene stations throughout the region. Nearly 400 handwashing stations and 10 toilet facilities have been deployed throughout LA County. The County has also provided \$400,000 in State emergency funding to Councils of Governments (COGs) to allocate to the cities to establish additional hygiene opportunities for people experiencing homelessness.





# LA COUNTY COVID-19 Response for PEH



## Medical Sheltering

The County Emergency Operations Center (CEOC), which is the coordinating body for disaster response in the County, oversaw the logistics and operations of medical sheltering beds through June 30, 2020. The CEOC was able to bring 397 beds online, working closely with DPH, DHS, and other County and non-profit partners. These beds provide quarantine and isolation for individuals who have tested positive for COVID-19, are experiencing symptoms, or may have had exposure to someone with COVID-19. DHS took over oversight of the medical sheltering beds on July 1, 2020.

## More Information

For up-to-date information on Los Angeles County's COVID-19 response, including the response for people experiencing homelessness, please visit: <https://covid19.lacounty.gov/incident-updates/>



# LA COUNTY COVID-19 Response for PEH

## COVID-19 Recovery Plan for People Experiencing Homelessness (PEH)

On the heels of the County's emergency response to COVID-19 for PEH, during which temporary solutions to increase safety and limit transmission of COVID-19 were rapidly executed, on May 12, 2020, the Board of Supervisors directed LAHSA to develop a longer-term Recovery Plan. On June 23, 2020, LAHSA submitted a COVID-19 Recovery Plan to the Board, which focuses on the following key goals:



- 1) No PEH housed through Project Roomkey or other COVID interim housing should return to the street;
- 2) Rapidly house 15,000 of the most COVID-19 vulnerable people;
- 3) Reduce inflow into homelessness;
- 4) Prepare systems for future crises; and
- 5) Ensure racial equity throughout implementation of the plan.

The Recovery Plan is available at <https://www.lahsa.org/documents?id=4579-lahsa-covid-19-recovery-plan-report>.

A key component of this plan includes utilizing one-time resources to launch a re-housing strategy. The Recovery Plan includes strategies to 1) facilitate permanent housing solutions over a three-year period; and 2) significantly increase homeless prevention efforts, including advocacy to strengthen tenant protections to keep people in their homes. LAHSA has projected the COVID-19 Recovery Plan will cost a total \$806.6 million over the next three fiscal years; \$609.2 million of the total represents new costs over the three fiscal year period.

On July 2, 2020, the Chief Executive Office submitted to the Board of Supervisors a County Funding Plan which identified \$308.6 million in County-administered funding to support implementation of LAHSA's Recovery Plan. The Funding Plan is available online at [http://file.lacounty.gov/SDSInter/bos/bc/1075135\\_7-2-20DevelopingaCOVID-19RecoveryPlanRelatedtoPeopleExperiencingHomelessness.pdf#search=%22LAHSA%22](http://file.lacounty.gov/SDSInter/bos/bc/1075135_7-2-20DevelopingaCOVID-19RecoveryPlanRelatedtoPeopleExperiencingHomelessness.pdf#search=%22LAHSA%22).

# OTHER KEY ACTIVITIES

## CITIES AND COUNCILS OF GOVERNMENT

### Funding for City Implementation Plans

In September 2018, the United Way of Greater Los Angeles' Home For Good Funders Collaborative issued a Request for Proposals (RFP) to bolster cities' efforts to implement their Homelessness Plans. Approximately \$8.2 million in Measure H Funds have been allocated for city-specific projects in two areas:

- Priority Area 1: Increase the supply of supportive and interim housing
- Priority Area 2: Enhance the effectiveness of the homeless services delivery system

23 agreements between the County and participating cities have been executed and 2 are in the process of being executed. On July 22, 2020, the CEO-HI notified the grantee cities that they may request a no-cost extension for their contracts from February 28, 2021 to June 30, 2021.



To supplement this funding for the city implementation grants, the Board of Supervisors allocated \$6 million in available Measure H carryover funds from FY 2018-19 to Councils of Government (COGs) to support activities that (a) align with the Board-approved, Homeless Initiative Action Plan to Prevent and Combat Homelessness and (b) are consistent with Priority Areas 1 and 2 for funding to support implementation of the city homelessness plans. Each COG conducted its own process to determine how to utilize this funding consistent with these requirements. Funding is allocated in proportion to each COG's share of the 2019 Homeless Count and is available through June 30, 2021.

For more information on the County's partnership with cities, please go to: <http://homeless.lacounty.gov/cities/>

## OTHER KEY ACTIVITIES

### City-Level Point-in-Time Count Data



As part of the overall release of the 2020 Greater Los Angeles Homeless Count, LAHSA also released city and community-level results. The Count provides local data that guides cities and communities in their efforts to combat homelessness. It is available at :

<https://www.lahsa.org/data?id=45-2020-homeless-count-by-community-city>

# EXHIBITS

## **EXHIBIT I:**

**STATUS OF STRATEGIES TO COMBAT HOMELESSNESS**

## **EXHIBIT II:**

**HOMELESS INITIATIVE PERFORMANCE DATA BY STRATEGY**

## **EXHIBIT III:**

**SELECT HOMELESS INITIATIVE STRATEGY (B3, B7, D7, E6, E8)  
PERFORMANCE DATA BY SERVICE PLANNING AREA (SPA)**

## **EXHIBIT IV:**

**DEMOGRAPHIC ENROLLMENT/SERVICE DATA FOR SELECT  
HOMELESS INITIATIVE STRATEGIES**

## **EXHIBIT V:**

**BOARD MOTION RESPONSE SUMMARIES**



## Homeless Initiative Quarterly Report No. 17 – As of August 14, 2020

**Status of Strategies to Combat Homelessness**

(H) after Strategy Name indicates strategy is eligible to Measure H funding.

Acronyms are spelled out in full at first mention; see appended chart for full list of acronyms.

Strategy Implementation Date (Actual or Target)	Status	Next Steps
<b>PREVENT HOMELESSNESS</b>		
<b>A1: Homeless Prevention Program for Families (H)</b>  <u>Actual Implementation Dates:</u> <b>Phase 1: May 2016</b> <b>Phase 2: November 2016</b>  <b>Legal services for families at risk of homelessness:</b> <b>March 2018</b>  <b>Problem-Solving:</b> <b>October 2019</b>	<b>Prevention</b> <ul style="list-style-type: none"> <li>The Los Angeles Homeless Services Authority (LAHSA) developed an online training curriculum to supplement the in-person 16-hour training about the COVID-19 Pandemic, which includes information on how to utilize the Problem-Solving intervention tool, and how to request Problem-Solving Assistance Funds.</li> <li>LAHSA has implemented weekly office hours to provide ongoing technical assistance and support to all individual, family, and TAY homeless services providers and key partner staff who complete the online training curriculum.</li> <li>Problem-Solving and Prevention Scopes of Required Services have been modified and updated.</li> </ul> <b>Problem Solving</b> <ul style="list-style-type: none"> <li>Implemented bi-monthly Peer Learning Groups to increase skill set of problem-solvers.</li> </ul>	<b>Prevention</b> <ul style="list-style-type: none"> <li>LAHSA's Prevention Unit will host a kick-off virtual webinar to provide support for prevention service providers using Emergency Solutions Grant (ESG) Funding.</li> </ul> <b>Problem-Solving</b> <ul style="list-style-type: none"> <li>LAHSA's Problem-Solving Unit will develop a virtual series to support increasing the skills of staff utilizing the Problem-Solving intervention.</li> </ul>
<b>A2: Discharge Planning Guidelines</b>  <u>Actual Implementation Date:</u> <b>June 2017</b>	The Discharge Planning Guidelines, released in June 2017, continue to be available for use by institutions across the County.	Distribute Guidelines as requested and revise as needed.
<b>A3: Housing Authority Family Reunification Program</b>	<ul style="list-style-type: none"> <li>Los Angeles Sheriff's Department (LASD) screened the following clients between January 2020 and June 2020 for program eligibility. Participation is dependent upon</li> </ul>	<ul style="list-style-type: none"> <li>LASD and Probation will continue to extend outreach efforts to</li> </ul>

<p><b><u>Actual Implementation Date:</u></b> <b>March 2016</b></p>	<p>referred persons' willingness to apply for services and eligibility for A3 services. Potential Program clients are referred to the Housing Authority of the City of LA's contracted partner agencies:</p> <ul style="list-style-type: none"> <li>a. January: 121</li> <li>b. February: 77</li> <li>c. March: 130</li> <li>d. April: 9</li> <li>e. May: 48</li> <li>f. June: 20</li> </ul> <ul style="list-style-type: none"> <li>• The Probation Department screened and referred the following probationers for program placement between January and June 2020: <ul style="list-style-type: none"> <li>a. January: 347</li> <li>b. February: 318</li> <li>c. March: 180</li> <li>d. April: 73</li> <li>e. May: 118</li> <li>f. June: 85</li> </ul> </li> </ul>	<p>identify supervised persons who can qualify for and benefit from the Family Reunification Program.</p>
<p><b>A4: Discharges from Foster Care and Juvenile Probation</b></p> <p><b><u>Actual Implementation Date:</u></b> <b>Phase 1: January 2018</b> <b>Phase 2: August 2018</b></p>	<p><b><u>Department of Children and Family Services (DCFS)</u></b></p> <ul style="list-style-type: none"> <li>• Approximately 257 Foster Care Exit questionnaires were mailed to former foster youth who left care between January and May 2020. So far, of the total 257 surveys mailed, 36 (14 percent) were returned with responses. Most respondents indicated that they are living with a relative, had no housing concerns, and were able to secure a place to live prior to exiting foster care.</li> <li>• For January through May 2020, there was a 100% utilization of the 6-Month Transition Plan to support discharge planning. This Plan allows for discharge planning to begin 6-months prior to discharge, at age 17.5 and 20.5, and provides for a comprehensive review of various factors to ensure a youth's stability upon discharge</li> <li>• The "Special Projects" tracking field in the Child Welfare Services/Case Management System (CWS/CMS) continues to be of assistance in tracking the utilization of the 6-Month Transition Plan by the Children's Social Worker (CSW) Regional staff.</li> </ul> <p><b><u>Probation</u></b></p> <ul style="list-style-type: none"> <li>• Probation implemented a Quality Assurance (QA) review of youth who are exiting/discharging from placement. Juvenile probationers transitioning out of Residential Based Services (RBS) almost exclusively reunify with their families. However, non-minor dependents (NMD) exiting Extended Foster Care (EFC) at 21 years of age and</li> </ul>	<p><b><u>DCFS</u></b></p> <ul style="list-style-type: none"> <li>• DCFS continues to monitor the utilization of the 6-Month Transition Plan and provide quality assurance oversight by working collaboratively with regional office staff.</li> </ul> <p><b><u>Probation</u></b></p> <ul style="list-style-type: none"> <li>• Probation continues to work closely with the LAHSA Youth Coordinated Entry System (YCES) agencies countywide, referring current and former Probation TAY in need of a Transitional Housing Program, assessing youth with the Next Step Tool, verifying Independent Living Program (ILP) status, developing collaborations with the LAHSA DCFS/Probation Liaisons in</li> </ul>

	<p>supervised by Probation's Transition Jurisdiction Services (TJS), may be at greater risk of homelessness at exit/discharge. The QA review was conducted on NMDs exiting EFC from January through June 2020. The QA review found the following outcomes:</p> <ul style="list-style-type: none"> <li>Quarter #3 (January – March): 100% of the six randomly selected cases had stable housing at discharge.</li> <li>Quarter #4 (April – June): <ul style="list-style-type: none"> <li>For 83% of the six randomly selected cases, stable housing at discharge was confirmed.</li> <li>For 17% (1 NMD), stable housing could not be confirmed. Participant left the EFC program without notice and their case was terminated for cause.</li> </ul> </li> </ul> <p>An enhanced monthly reporting tool was created to capture the number of Transition Age Youth (TAY) requiring Transitional Housing Placement (THP) services. The reporting tool also provides a detailed breakdown of services provided. During this reporting quarter, YDS Housing Coordinators provided 832 housing-related services to 102 TAY. The YDS Housing Coordinator, who manages Probation clients applying for Transitional Housing Placement Plus (THPP) for NMDs, provided 111 housing-related services for NMDs.</p>	<p>individual SPAs, and trouble-shooting THP placement issues as they arise.</p>
<p><b>A5: Homeless Prevention Program for Individuals (H)</b></p> <p><u>Actual Implementation Dates:</u> Homeless prevention services: February 2018</p> <p>Legal services for people at risk of homelessness: March 2018</p> <p>Problem-Solving: October 2019</p>	<p><b>Prevention</b></p> <ul style="list-style-type: none"> <li>LAHSA developed an online training curriculum to supplement the in-person 16-hour training about the COVID-19 Pandemic, which includes information on how to utilize the Problem-Solving intervention tool, and how to request Problem-Solving Assistance Funds.</li> <li>LAHSA has implemented weekly office hours to provide ongoing technical assistance and support to all individual, family, and TAY homeless services providers and key partner staff who complete the online training curriculum.</li> </ul> <p><b>Problem Solving</b></p> <p>Implemented bi-monthly peer learning groups to increase skill set of problem-solvers.</p>	<p><b>Prevention</b></p> <ul style="list-style-type: none"> <li>LAHSA's Prevention unit will host a kick-off virtual webinar to provide support for Prevention service providers using ESG Funding.</li> </ul> <p><b>Problem-Solving</b></p> <ul style="list-style-type: none"> <li>LAHSA's Problem-Solving unit will develop a virtual series to support increasing the skills of staff utilizing the problem-solving intervention.</li> </ul>
<p><b>B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing Supplement Security Income (SSI) (H)</b></p>	<p>The Department of Public Social Services (DPSS), in partnership with the Department of Health Services (DHS), continues to assist General Relief participants with housing location services through the Homeless Disability Assistance Program (HDAP). In addition, the referral tool developed to streamline the referral process to DHS from DPSS has been implemented.</p>	<ul style="list-style-type: none"> <li>DPSS will continue to closely monitor approvals and disengagements for Strategy B1 housing subsidies.</li> </ul>



<p><b><u>Actual Implementation Dates:</u></b>  <b>Phase 1: June 2016</b>  <b>Phase 2: October 2016</b></p>	<p>DPSS and LAHSA decided to move forward with read only access to the Homeless Management Information System (HMIS). This will allow DPSS participants to be linked to permanent housing resources. An implementation plan is being discussed, but progress has been delayed by the public health crisis.</p>	
<p><b>B2: Expand Interim Assistance Reimbursement (IAR) to additional County Departments and LAHSA</b></p> <p><b><u>Implementation Dates:</u></b>  <b>Phase 1: Actual – January 2019</b>  <b>Phase 2: Actual – Fall/Winter 2019</b>  <b>Phase 3: Target – To be determined.</b></p>	<ul style="list-style-type: none"> <li>• IAR has been collected for a minimal number of CBEST clients.</li> <li>• DHS has expressed concerns about the time frame and program requirements to collect IAR.</li> </ul>	<ul style="list-style-type: none"> <li>• CEO is coordinating a meeting with DHS and DPSS to further discuss opportunities to streamline the IAR claiming process.</li> </ul>
<p><b>B3: Partner with Cities to Expand Rapid Re-Housing (H)</b></p> <p><b><u>Actual Implementation Dates:</u></b>  <b>Housing and Jobs Collaborative (HJC): January 2016</b></p> <p><b>LAHSA's Family and Youth Rapid Re-Housing: September 2016</b></p> <p><b>LAHSA's Single Adult Rapid Re-Housing: July 2017</b></p>	<ul style="list-style-type: none"> <li>• LAHSA provided support and official guidance to Rapid Re-Housing (RRH) providers regarding documentation, remote case management, and support needed to continue to do their work during the COVID-19 crisis. This included sharing a Remote Case Management Guide to assist direct line staff when providing case management supports to clients remotely.</li> <li>• Due to the COVID-19 pandemic, the Shallow Subsidy program has seen a handful of clients needing more assistance than the flat subsidy can provide. This is due to program participants either losing employment or experiencing reduced work hours.</li> <li>• In response, the Shallow Subsidy program has begun to implement a change to the level of rental assistance it provides to program participants. Initially, when Shallow Subsidy was starting, the rental assistance/subsidy was \$300 for singles and \$500 for families/households of 2 or more. Some participants will now receive rental assistance of up to 35% of total rent.</li> <li>• DHS's Housing and Jobs Collaborative (HJC) program ended on June 30<sup>th</sup>; existing clients were transferred to LAHSA's RRH program.</li> <li>• The Rapid Re-Housing Implementation Testing team (RRH ITT) – a group of providers who have volunteered to test various approaches for handling specific RRH scenarios – met to assess providers' capacity to continue with "testing" during COVID-19.</li> </ul>	<ul style="list-style-type: none"> <li>• The RRH ITT will hold off on commencing "testing" and will reconvene at the end of summer to assess providers' capacity to launch testing as well as make some adjustments to new agency protocols on providing services.</li> </ul>

	<ul style="list-style-type: none"> <li>Two new RRH coordinators began work in July. This will enable LAHSA to provide more support to LAHSA-funded RRH providers.</li> </ul>	
<b>B4: Facilitate Utilization of Federal Housing Subsidies (H)</b>  <u><b>Actual Implementation Date:</b></u> <b>May 2016</b>	<p><b>Los Angeles County Development Authority (LACDA):</b></p> <ul style="list-style-type: none"> <li>LACDA Housing Advisor staff attended 2 virtual landlord events.</li> </ul> <p><b>Culver City Housing Authority:</b></p> <ul style="list-style-type: none"> <li>Last quarter, one homeless client was housed in Culver City and received Homeless Incentive Program (HIP) assistance to pay for their security deposit and holding fee. Culver City Housing Authority has allotted five Section 8 turnover vouchers to its homeless population:             <ul style="list-style-type: none"> <li>Working with Upward Bound House (local family shelter), three homeless families were provided with Section 8 turnover vouchers.</li> <li>Working with St. Joseph Center (service provider), two homeless clients were provided with Section 8 turnover vouchers.</li> </ul> </li> <li>Culver City Housing Authority is in the process of hiring a Housing Navigator to establish working relationships with landlords, identify available and appropriate housing units for homeless clients, and act as liaison between both landlords and tenants. This position is funded through Culver City's Measure H Homelessness Plan Implementation Grant.</li> </ul> <p><b>Housing Authority of the City of Los Angeles (HACLA):</b></p> <ul style="list-style-type: none"> <li>In May and June, HACLA's HIP participated in landlord workshop informational sessions at Watts Labor Community Action Committee (WLCAC) Landlord Breakfasts.</li> </ul> <p><i>Updates were not available for other Housing Authorities involved in the B4 program.</i></p>	<p><b>Redondo Beach Public Housing Authority:</b></p> <ul style="list-style-type: none"> <li>Agency continues to be short staffed. Once this changes, one of the agency's goals is to focus efforts on owner/landlord outreach.</li> </ul>
<b>B5: Expand General Relief Housing Subsidies</b>  <u><b>Actual Implementation Date:</b></u> <b>December 2017</b>	<p>The implementation of Strategy B5 has been suspended for Fiscal Year 2020-21. DPSS funding targeted to support Strategy B5 implementation has been redirected to support Strategy B1 for FY 2020-21.</p>	
<b>B6: Family Reunification Housing Subsidy (H)</b>  <u><b>Actual Implementation Date:</b></u> <b>January 2017</b>	<ul style="list-style-type: none"> <li>In January 2020, DCFS was awarded \$4,593,421 from the State for the Bringing Families Home (BFH) program through June 30, 2022.</li> <li>In April 2020, DCFS was awarded 52 Family Unification Program (FUP)-LACDA vouchers and 57 FUP-HACLA vouchers. These vouchers will be released by HUD to the Housing Authorities on September 1, 2020.</li> </ul>	<ul style="list-style-type: none"> <li>DCFS will continue collaboration with LAHSA to conduct data matches of mutual clients.</li> <li>DCFS will explore a collaboration with DHS to provide B6 and BFH</li> </ul>

		<p>housed families exiting the B6 and BFH programs with Intensive Case Management Services (ICMS).</p> <ul style="list-style-type: none"> <li>LACDA selected service providers for BFH 2.0, the second round of BFH funding and DCFS will be providing technical support and training to new service providers.</li> </ul>
<p><b>B7: Interim/Bridge Housing for Those Exiting Institutions (H)</b></p> <p><b><u>Actual Implementation Date:</u></b> <b>October 2016</b></p>	<p><b>Project Roomkey</b></p> <ul style="list-style-type: none"> <li>Project Roomkey provides an outlet for existing B7 (and other) shelter sites to decompress, moving participants from one site to another to support the program's ability to implement social distancing.</li> <li>Older adults or persons with chronic health conditions are assessed and referred to Project Roomkey as appropriate.</li> <li>On May 18th, in partnership with DHS, opened a new Project Roomkey site with added recuperative care services for individuals with higher acuity and/or complex health/behavioral health needs opened. Additional services include on-site 24/7 clinical staff, medical oversight, medication support, minor wound care, transportation, linkages to primary and specialty medical care, and mental health and behavioral health services.</li> <li>The year-round B7 recovery bridge housing (RBH) program maintains case management of any participant relocated to Project Roomkey.</li> </ul> <p><b>Other COVID-19 Response activities:</b></p> <ul style="list-style-type: none"> <li>DHS, the Department of Public Health (DPH), LAHSA and the Department of Mental Health (DMH) coordinated several large distributions of Personal Protective Equipment (PPEs) to Interim Housing providers across the County.</li> <li>DHS, DPH and LAHSA developed and implemented COVID Response Teams (CRTs) to provide technical assistance and education to Interim Housing providers on infection control, isolation and quarantine procedures, and COVID-19 testing strategies.</li> </ul>	<p>B7 lead agencies, DPH, DHS, and DMH will ensure regular coordination with contracted B7 providers regarding:</p> <ul style="list-style-type: none"> <li>Ongoing COVID-19 testing and prevention at year-round B7 sites.</li> <li>Increased number of COVID Response Teams (CRTs) to expand services.</li> <li>Resumption of collaborative site monitoring (tentatively September 2020)</li> </ul> <p>B7 leads are discussing the scalability of the Project Roomkey matching system for year-round shelter beds. This system would include:</p> <ul style="list-style-type: none"> <li>In-HMIS assessment for eligibility criteria.</li> <li>In-HMIS waitlist, prioritization for most acute/vulnerable, and most appropriate placement.</li> <li>Year-round shelter providers manually entering their bed</li> </ul>

	<ul style="list-style-type: none"> <li>• DHS clinical staff hosted COVID-19 webinars and created guidelines specifically for Interim Housing providers related to infection control, appropriate use of PPEs, isolation and quarantine procedures, accessing resources, and staff support.</li> <li>• Developed and implemented a reporting process for interim housing (IH) providers related to clients and staff experiencing symptoms associated with COVID-19.</li> <li>• Developed and implemented strategies and guidelines for ongoing shelter operations and arrangements, including decompression of shelters to comply with DPH guidance for congregate settings.</li> </ul>	<p>availability, with attributes of the available beds (e.g. gender specific, accessibility).</p> <ul style="list-style-type: none"> <li>• Coordinated matching team to facilitate the connection of referred persons to bed openings.</li> </ul>
<b>B8: Housing Choice Vouchers for Permanent Supportive Housing</b>  <u>Actual Implementation Date:</u> June 2016	LACDA continued regular conference calls and email communication with LAHSA, DMH, DHS, DCFS and homeless service providers to share status reports on all referrals and applications to the Housing Choice Voucher Permanent Supportive Housing program received from referred clients and to provide responses to any inquiries submitted by participating agencies.	The LACDA will continue to refer voucher holders to the Housing Advisory Unit (related to HI Strategy B4) for housing locator assistance and for available resources.
<b>C1: Enhance the CalWORKs Subsidized Employment Program for Homeless Families</b>  <u>Actual Implementation Date:</u> December 2016	<ul style="list-style-type: none"> <li>• Effective March 16, 2020, referrals to the Enhanced Transitional Subsidized Employment (E-TSE) Program halted due to the closure of the DPSS offices as a result of the Governor's statewide "Stay-at-Home" order in response to the COVID-19 pandemic.</li> <li>• E-TSE participants whose assignment was interrupted due to COVID-19 related reasons, which included worksite/AJCC closures, and were no longer working, received extended pay (approved by the State) through June 2020.</li> <li>• E-TSE participants who were not impacted by COVID-19 and remained actively working will continue to work through the end of their TSE assignment.</li> </ul>	DPSS is working on reopening plans with the contracted and sub-contracted community-based organizations (CBOs) and America's Job Centers of California (AJCCs) that provide E-TSE services. The plans will include restarting the referral and placement process and ensuring employer sites are available while addressing guidelines set by the CDC.
<b>C2: Increase Employment Opportunities for Homeless Adults by Supporting Social Enterprise (H)</b>  <u>Implementation Dates:</u>	In response to the pandemic, the Workforce Development, Aging and Community Services Department (WDACS) prioritized the facilitation of virtual service delivery by developing a "Virtual Resource Room" where AJCCs and job seekers, including those seeking services through C2/C7 funded programs, have access to employment search tools, business support tools, community resources, and information on workforce programs. WDACS also compiled a technology resource guide identifying companies that are offering free or low-cost access to technological resources such as computers, Wi-Fi hotspots, in-home internet, and cell phones so participants can stay connected and continue to receive employment services.	WDACS is continuing to develop strategies to deliver services under the conditions of the pandemic. This includes: <ul style="list-style-type: none"> <li>• Equipping case managers with web cameras to allow for video conferencing and holding all meetings and trainings virtually.</li> </ul>

<p><b>Phase 1: County adoption of Social Enterprise Preference Program:</b> <b>Actual – October 2016</b></p> <p><b>County adoption of Social Enterprise Sub-Contractor Preference Program: Target – September 2020</b></p> <p><b>Phase 2: Complete Feasibility Study assessing capacity of Social Enterprises to perform as Alternative Staffing Organizations (ASOs):</b> <b>Actual - September 2018</b></p> <p><b>Phase 3: Place DPSS Transitional Subsidized Employment (TSE) participants with ASOs:</b> <b>Actual – December 2019</b></p> <p><b>C7: Subsidized Employment for Homeless Adults (H)</b></p> <p><b><u>Actual Implementation Dates:</u></b></p> <p><b>Phase 1: Expand LA:RISE model: Actual – July 2017 – June 2018</b></p>	<p><b>Los Angeles Regional Initiative for Social Enterprise (LA:RISE)</b></p> <ul style="list-style-type: none"> <li>WDACS and LA City's Economic and Workforce Development Department (EWDD) hosted an Employer Engagement brainstorm session on 5/8/2020 with the WorkSource Centers (WSC) and AJCCs to identify potential hiring opportunities for LA:RISE participants who have been impacted by COVID-19.</li> <li>On 6/4/2020, Roberts Enterprise Development Fund (REDF) hosted a joint LA:RISE Academy Meeting for LA City EWDD and WDACS WSC/AJCCs and Social Enterprise (SE) partners. The closing Academy Meeting for the 2019-20 Program Year was held virtually and was centered around a discussion on resiliency and self-care, facilitated by Lumos Transforms.</li> <li>In preparation for the 2020-21 program year, WDACS hosted two data planning meetings with LA City EWDD partners and REDF to update data-tracking requirements and performance reports to maximize data integrity for the LA:RISE program.</li> <li>The National Association of Counties (NACo) awarded the LA:RISE program a 2020 Achievement Award in the category of Community and Economic Development.</li> </ul> <p><b>Regional Homeless Opportunity for Meaningful Employment (HOME)</b></p> <ul style="list-style-type: none"> <li>Verdugo Workforce Development Board (WDB) took part in the Federal Emergency Management Agency (FEMA) Disaster Preparedness training. This comprehensive training prepares employees to provide services and aid to participants and the public during a declared emergency, disaster, or catastrophic event.</li> </ul> <p><b>Alternative Staffing Organizations</b></p> <ul style="list-style-type: none"> <li>Despite COVID-19, Goodwill ASO is still serving and enrolling participants. To secure employment for participants, Goodwill has been reaching out to grocery stores and cleaning and delivery services. Goodwill also has a contract to provide staffing at a Project Roomkey location.</li> <li>Due to the pandemic, two employers that First Step Staffing Inc. works with have closed operations. First Step Staffing shifted participants to other employers that remained opened. First Step Staffing established referral partnerships with more than 17 local nonprofits including LA Mission, Chrysalis, HOPICS, and others.</li> </ul> <p><b>HireUP</b> Notwithstanding the COVID-19 pandemic and the Safer at Home orders the HireUP program has:</p>	<ul style="list-style-type: none"> <li>Working with the developers of Career Edge to create an in-depth career exploration platform for LA:RISE and Project Roomkey participants. Through this platform, users will explore career pathways into LA County's high growth sectors. In the future, WDACS is looking to also integrate project-based learning to connect users to employers and community organizations to short-term projects.</li> </ul>
--	---	---

<p><b>Phase 2: Scale LA:RISE Countywide:</b> <b>Actual – June 2019</b></p>	<ul style="list-style-type: none"> <li>• Conducted virtual outreach to more than 40 community-based organization referral partners throughout Los Angeles County.</li> <li>• Developed and implemented virtual sector-specific program and adult competency assessments.</li> <li>• Continued virtual recruitment/outreach to shelter clients for the HireUP program at more than 12 homeless shelters .</li> <li>• Continued to refer HireUP program participants to sector-specific training partners (e.g., Civil Service, Building/Trades, and Hospitality) at a pace equivalent to the pace seen in the quarter prior to the pandemic.</li> </ul>	
<p><b>C3: Expand Targeted Recruitment and Hiring Process to Homeless/Recently Homeless People to increase Access to County Jobs</b></p> <p><u><b>Actual Implementation Dates:</b></u> <b>Phase 1: October 2016</b> <b>Phase 2: May 2017</b></p>	<p>Increased total number of participants (from 21 individuals in December 2019 to 49 individuals in July 2020) who were previously homeless and/or at risk of homelessness in the Department of Human Resources' (DHR's) pipeline programs, including TempLA, Career Development Intern, and the Countywide Youth Bridges Program.</p>	<ul style="list-style-type: none"> <li>• DHR will continue to expand network partners.</li> <li>• DHR will continue its efforts to recruit homeless individuals and individuals at risk of homelessness.</li> <li>• DHR will conduct "Train the Trainer" sessions for homeless services providers and their clients on "How to navigate the County application system."</li> </ul>
<p><b>C4, C5, C6: Countywide Benefits Entitlement Services Teams (CBEST) (H):</b></p> <p><b>C4: Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or at Risk of Homelessness</b></p> <p><u><b>Actual Implementation Date:</b></u> <b>April 2017</b></p>	<ul style="list-style-type: none"> <li>• Since CBEST launched its full-scope legal services at the beginning of November 2019, it has received over 600 referrals.</li> <li>• CBEST increased the number of applications filed by over 90% between program years 2 (April 2018-March 2019) and 3 (April 2019-June 2020). This can be attributed to CBEST changing its application screening process and bringing much of the process in-house, to be completed directly by DHS staff in program year 3.</li> <li>• Building upon lessons learned and successes, DHS will bring application development in-house. Contracted service providers' efforts have been redesigned to keenly focus on providing intensive case management to clients who appear to be eligible for disability benefits but require additional medical history in order for the CBEST clinical team to make a definitive recommendation as to whether the client is likely to meet SSA disability criteria and should file a disability benefits application.</li> </ul>	<ul style="list-style-type: none"> <li>• Targeted outreach to Project Roomkey will continue.</li> <li>• The CBEST-DCFS partnership at DCFS' Belvedere site is anticipated for roll out July – Sept 2020. It will allow CBEST to provide disability benefits advocacy services to the DCFS AB 12 population (non-minor dependents).</li> </ul>

<p><b>C5: Establish a Countywide Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or at Risk of Homelessness</b></p> <p><u>Actual Implementation Date:</u> April 2017</p> <p><b>C6: Targeted SSI Advocacy for Inmates</b></p> <p><u>Actual Implementation Date:</u> December 2017</p>	<ul style="list-style-type: none"> <li>• CBEST Intensive Case Management Services (ICMS) went into effect on July 1, 2020. Time-limited case-management services are intended to support a client through additional clinical care...</li> <li>• CBEST is collaborating with LA Care in the implementation of Health Homes.</li> <li>• The outbreak of COVID-19 has led to workflow and service delivery disruptions at every point.</li> <li>• Referrals for services began to decrease beginning in March as a result of COVID-19, with the closure of many of CBEST's referral access points. CBEST has adapted by providing "soft intakes" and services over the phone.</li> <li>• Several of the CBEST Consultation and Record Retrieval Evaluation Services (CARES) Team staff (DHS nurses, doctor, and DMH clinicians) have been redeployed during the pandemic to assist in areas of urgent need and crisis. In May, CBEST Community Health Workers began a targeted outreach effort at Project Roomkey sites. By the end of June 2020, 93 intakes of potentially eligible clients had been completed.</li> </ul>	
<p><b>D1: Model Employment Retention Support Program</b></p> <p><u>Actual Implementation Dates:</u> Phase 1: January 2017</p> <p>Phase 2: July 2017 and on-going (WDACS Lead)</p>	<p>WDACS and CEO are assessing the efficacy of this strategy in relation to the work of the Employment and Homelessness Taskforce; recommendations for advancing the goals of the strategy will be included in a future quarterly report.</p>	
<p><b>D2: Expand Jail In Reach (H)</b></p> <p><u>Actual Implementation Date:</u> January 2017</p>	<p>Due to the COVID-19 pandemic, the manner and frequency in which case managers conducted jail in-reach was adjusted to ensure the safety of both staff and participants. During the early stages of the County's response to the pandemic, agencies limited the number of days case managers would conduct in-reach in the jails and in-person meetings with participants in the community. With safety protocols now in place, agency staff have returned to the jail facilities to conduct intake and assessments, and have been meeting with clients in the community as needed.</p>	<p>DHS to train all 12 case managers to use the CHAMP case management platform, which will help improve care coordination for clients transitioning from custody to the community.</p>
<p><b>D3: Supportive Service Standards for Subsidized Housing</b></p>	<p>Since the last Quarterly Report, Housing Central Command (HCC) has continued its work to refine systems to identify, prioritize, and place people experiencing homelessness into permanent supportive housing (PSH). HCC has expanded its system refinements to SPA 4</p>	<ul style="list-style-type: none"> <li>• A new LAHSA Supportive Services Coordinator has joined the organization and will oversee</li> </ul>



<p><b><u>Target Implementation Date:</u></b> <b>March 2021</b></p>	<p>and SPA 7. It is currently in the process of expanding them further to SPA 3 and SPA 6. Once expanded to the whole County, the refinements will be incorporated into the PSH Supportive Service Standards. The implementation of the strategy is on hold until these refinements have been completed.</p>	<p>the Housing Navigation program, which plays a vital role in assisting participants matched to PSH.</p> <ul style="list-style-type: none"> <li>• In addition, the new Supportive Services Coordinator will be part of HCC's efforts to prioritize Housing Navigation Services for persons matched to permanent supportive housing.</li> <li>• As Project RoomKey begins the process of demobilizing, the Supportive Services Coordinator will assist in helping participants obtain permanent housing through leveraging Housing Navigation and HCC's efforts. The system refinements will be incorporated into the final PSH Supportive Service Standards.</li> </ul>
<p><b>D4: Regional Integrated Re-entry Networks – Homeless Focus (H)</b></p>	<p>The D4 Measure H funding has been transferred to Strategy B7 to increase the number of B7 beds available each fiscal year by 75 for those exiting County and local jails. Strategy D4 is no longer an active strategy.</p>	<p>Continue referring and placing clients exiting jails into the B7 beds, subject to availability.</p>
<p><b>D5: Support for Homeless Case Managers</b></p> <p><b><u>Actual Implementation Dates:</u></b> <b>December 2016</b></p> <ul style="list-style-type: none"> <li>○ <b>WDACS-APS Co-Location Pilot Program: September 2018 – Active</b></li> <li>○ <b>Home2Work Pilot Program: October 1, 2018 – Active</b></li> </ul>	<p><b>Strategy D5 Workgroup</b> Alternate Public Defender (APD), CEO, CSSD, Dept. Animal Care and Control (DACC), DPH, DPSS, Public Defender, and WDACS continue to submit referrals to the homeless services providers utilizing the D5 referral forms.</p> <ul style="list-style-type: none"> <li>• The Strategy D5 Full Workgroup also continues to meet quarterly to discuss referrals and best practices.</li> </ul> <p><b>Strategy D5 Co-location Pilots</b></p> <ul style="list-style-type: none"> <li>• WDACS/Adult Protective Services/PATH Co-Location Pilot: Staff person from PATH is co-located at the WDACS Metro field office in SPA 4 once a week to provide case management support to adults experiencing homelessness. For January-June 2020, a total of 52 clients have been referred to homeless providers.</li> </ul>	<ul style="list-style-type: none"> <li>• LAHSA will be rolling out the "Referring Partner Tool" which will be an online portal to submit referrals for better tracking and record keeping.</li> <li>• The tool will be released within the next six months.</li> <li>• This tool will replace the D5 paper referral form and support better tracking and follow up on these referrals. The goal is to review the tool within LAHSA's CES</li> </ul>

<ul style="list-style-type: none"> <li>○ <b>Elderly Nutrition Pilot Program: March 2018 – November 2019</b></li> <li>○ <b>DPSS &amp; Union Station Homeless Services Pilot Program: July 31, 2018 – January 31, 2019</b></li> <li>○ <b>DPSS &amp; LAFH Diversion Co-location Pilot: March 2019 – June 2019</b></li> </ul>	<ul style="list-style-type: none"> <li>• Home2Work Pilot: The Pilot focuses on connecting individuals receiving RRH subsidies to employment services. As of May 30, 2020, a total of 3 individuals have been enrolled in employment services.</li> </ul>	<p>refinement workshops prior to launch.</p>
<p><b>D6: Criminal Record Clearing Project (H)</b></p> <p><u><b>Actual Implementation Date:</b></u> <b>January 2018</b></p>	<ul style="list-style-type: none"> <li>• Due to COVID-19, participation at public clinic events was suspended per Governor Newsom's statewide Stay at Home directive.</li> <li>• In response to the restrictions due to COVID-19, the City Attorney deployed a web-based case referral platform, Service Provider Referral Program (SPRP), which allows homeless service providers and CBOs to remotely refer eligible participants to the City Attorney for assistance with criminal record clearing. The City Attorney has already enlisted 14 service providers to participate in the referral program.</li> <li>• Current participants in the SPRP include HOPICS, Neighborhood Legal Services of Los Angeles, DMH, Exodus Recovery, PATH, the Public Defender, Union Station Homeless Services, Inner City Law Center, LA Family Housing, Harbor Interfaith, Project 180, Public Counsel, and Homeboy Industries.</li> <li>• Public Defender collaborates with the Los Angeles City Attorney Partners Programs, including LA Diversion Outreach and Opportunities for Recovery (DOOR) and Homeless Engagement and Response Team (HEART), for wrap-around record clearing services.</li> <li>• Public Defender also provides record clearing services in collaboration with Inner City Law Center and Public Counsel referrals.</li> <li>• Public Defender continues to receive intake referrals by phone and email.</li> <li>• Public Defender continues follow-up representation of clients who have completed probation.</li> </ul>	<ul style="list-style-type: none"> <li>• The City Attorney will add additional service providers to the list of qualified referral sources. This will expand access for participants who need assistance with criminal record clearing services while large outreach events are suspended.</li> <li>• Public Defender will expand collaboration with community partners for remote intake and referral, including with DPSS offices, Salvation Army locations countywide, and Project Roomkey providers.</li> <li>• The Public Defender and City Attorney are prepared to resume connect day events in the community as soon as allowed by public health directives.</li> </ul>
<p><b>D7: Provide Services and Rental Subsidies for Permanent Supportive Housing (H)</b></p> <p><u><b>Actual Implementation Date:</b></u></p>	<p><b>Collaborative Covid-19 Response (DHS, DMH And DPH)</b></p> <ul style="list-style-type: none"> <li>• DHS staff and DMH Disaster Service Workers (DSWs) were re-deployed in March and April to staff Isolation/Quarantine sites at County facilities and private motels. DHS managed the operations and logistics, recruiting and training staff, procuring food and supplies, providing direct clinical medical services, and case management for patient discharge planning. DMH staff also provided clinical support. DHS developed best-</li> </ul>	<ul style="list-style-type: none"> <li>• DPH – SAPC will release policies and procedures on the delivery of CENS services at PSH sites in September 2020.</li> <li>• DPH – SAPC will expand technical assistance and training</li> </ul>

<p><b>July 2017</b></p>	<p>practice standards and provided technical assistance to the non-profit providers who took over operations of the sites in April.</p> <ul style="list-style-type: none"> <li>• DHS launched a supply initiative to distribute PPE, cleaning supplies, and pantry boxes of shelf stable food. DHS has distributed over 1,875 surgical masks, 32,690 pairs of gloves, and 3,842 face shields, which totals to 38,407 PPE to ICMS agencies since March 2020. DHS has distributed over 1,900 pantry boxes to ICMS providers serving formerly homeless families in PSH to support the stay at home order and minimize risk of COVID infection.</li> <li>• DHS launched a food program in partnership with World Central Kitchen to serve single adults in permanent supportive housing (PSH) and for unsheltered people living on the streets to minimize COVID transmission. DHS had a Countywide presence to distribute 8,700 meals/day, Monday-Friday. To date, this program has provided over 550,000 meals since it began in April 2020.</li> <li>• DHS launched and staffed a call center to field inquiries directly from ICMS providers and link them to assistance with COVID-related challenges.</li> <li>• DHS has provided weekly COVID -related health trainings to ICMS providers since February 2020 and developed informational materials on a variety of COVID- related health topics.</li> <li>• DHS and DMH collaborated with LAHSA to transition individuals currently residing in Project Roomkey sites and interim housing providers serving COVID high- risk individuals to ensure they are appropriately matched to permanent housing resources.</li> </ul> <p><b>Non-COVID Related Efforts</b></p> <p>In February 2020, DPH-SAPC began conducting early intervention workshops for Client Engagement Navigation Services (CENS) counselors to assist in engaging PSH residents and encouraging substance use disorder (SUD) screening and linkages to treatment.</p> <ul style="list-style-type: none"> <li>• During fiscal year (FY) 2019-20, CENS counselors provided 250 SUD educational sessions. Over 400 PSH residents participated in these sessions.</li> <li>• DHS continued to plan and track the use of the Coordinated Entry System (CES) to match eligible participants to housing opportunities that are paired with ICMS services. DHS worked with LAHSA to obtain names to be matched to permanent housing resources from CES. Approximately 20 project-based housing sites began or completed their initial lease up processes between January and June 2020. Housing for Health coordinated the lease up process to ensure the PSH residents will be receiving ICMS.</li> </ul>	<p>for providers to obtain HIPAA compliant telehealth platforms and explore if field-based services (FBS) could be safely and responsibly expanded into homes or more public settings.</p> <ul style="list-style-type: none"> <li>• By September 2020, SUD 101 education will be made available to DHS, DMH, and property management staff at all PSH sites.</li> <li>• DMH and DHS will develop a plan and timeline for assigning Housing FSP contract providers and completing new Measure H Housing FSP contract amendments for PSH sites that are scheduled to open in FY 2020-21.</li> <li>• DMH will collaborate with DHS to explore the current 4-step housing retention plan and identify if components of the plan will be modified for future implementation by contracted housing providers.</li> </ul>
-------------------------	---	--

	<ul style="list-style-type: none"> <li>• DHS met the goal in FY 19-20 by linking approximately 5,500 people to ICMS slots for individuals and families referred through the CES.</li> <li>• DMH completed contract amendments adding Measure H Housing Full-Service Partnership services at 26 new sites that will serve 649 individuals. These amendments went into effect February 19, 2020. An amendment is pending to add 25 Measure H Housing Full-Service Partnerships (FSPs) slots at one additional site.</li> <li>• In response to the COVID-19 pandemic, DHS converted its training curriculum to web-based formats. Approximately 30 trainings were hosted between January and June.</li> </ul>	
<b>E1: Advocate with Relevant Federal and State Agencies to Streamline Applicable Administrative Processes for SSI and Veterans Benefits</b>  <u>Actual Implementation Dates:</u> <b>Advocacy with Social Security Administration (SSA) – April 2017</b>  <b>Advocacy with VA – December 2017</b>	No additional activity since last reporting period.	Continue to monitor partnership with Veterans Administration and SSA for opportunities to enhance services.
<b>E2: Drug Medi-Cal Organized Delivery System for Substance Use Disorder Treatment Services</b>  <u>Actual Implementation Date:</u> <b>July 2017</b>	<ul style="list-style-type: none"> <li>• The System Transformation to Advance Recovery and Treatment, LA County's Substance Use Disorder Organized Delivery System, was launched on July 1, 2017.</li> <li>• DPH-SAPC opened two additional Connecting to Opportunities for Recovery and Engagement (CORE) Centers throughout Los Angeles County, at the Whittier and Hollywood-Wilshire locations. The five CORE Centers are located within the following Public Health Centers: Antelope Valley, Pomona, Martin Luther King Jr. Public Health Centers, Whittier, and Hollywood-Wilshire.</li> <li>• In June, DPH-SAPC launched the <i>Tuition Incentive Pilot</i>, with its inaugural cohort of 125 students. The goal is to expand the substance use prevention and treatment workforce and specifically aims to assist students who come from communities adversely impacted by the War on Drugs.</li> <li>• DPH-SAPC received funding from the National Association of County and City Officials and the Center for Disease Control to develop a countywide substance use resource pocket guide, mobile application, and Medications for Addiction Treatment awareness</li> </ul>	SAPC, in collaboration with the technical assistance subcontractor, California Institute for Behavioral Health Services, will provide trainings to the subcontracted provider network to reinforce skills of the SUD workforce.

	campaign. DPH-SAPC has completed initial stakeholder outreach and concept feedback, procured a design vendor, and developed content for the guide.	
<b>E3: Creating Partnerships for Effective Access and Utilization of ACA Services by People Experiencing Homelessness</b>  <u>Actual Implementation Date:</u> <b>October 31, 2018</b>	<ul style="list-style-type: none"> <li>All 16 Whole Person Care (WPC) programs for all six high-risk target populations – homeless, reentry, mental health, substance use disorder, perinatal, and those with chronic medical conditions – have been implemented.</li> <li>A WPC Clinical Pharmacy program has been launched to provide high-value and comprehensive medication-related interventions that have been integrated into inpatient and primary care teams.</li> <li>In 2020, the Medical-Legal Partnership program expanded to four new sites: Rancho Los Amigos, Olive View, Harbor UCLA Medical Center, and High Desert comprehensive health center.</li> </ul>	DHS will continue its program improvement efforts across all WPC programs.
<b>E4: First Responders Training</b>  <u>Actual Implementation Date:</u> <b>October 2016</b>	<ul style="list-style-type: none"> <li>The LASD Homeless Outreach Services Team (HOST) conducted numerous First Responder Homeless Training (FRHT) sessions for LASD deputies between January and April 2020.</li> <li>Due to restrictions related to COVID-19, the HOST suspended First Responders Training sessions. In addition, HOST was deployed to cover civil unrest, limiting their ability to engage in other activities.</li> </ul>	<ul style="list-style-type: none"> <li>Training sessions will be convened once COVID-19 restrictions are lifted.</li> <li>HOST will continue engaging entities regarding LASD FRHT and provide trainings upon request.</li> </ul>
<b>E5: Decriminalization Policy</b>  <u>Actual Implementation Date:</u> <b>January 2017</b>	LASD continues to disseminate the Decriminalization Policy departmentwide and share it with local law enforcement entities upon request.	Continue to disseminate the Policy and ensure it is adhered to by LASD personnel.
<b>E6: Countywide Outreach System (H)</b>  <u>Actual Implementation Date:</u> <b>March 2017</b>	<b>Overall Status of Strategy</b> <ul style="list-style-type: none"> <li>As of March 2020, 100% of all Measure H-funded outreach teams were fully implemented and continue to ensure SPA-wide coverage, despite some vacancies.</li> <li>As a result of the Governor's March 13, 2020 COVID-19 emergency declaration and the Los Angeles County <i>Safer at Home</i> order issued shortly thereafter, outreach capacity has been impacted. To mitigate the reduced outreach team workforce, DHS worked closely with the CEO's Homeless Initiative and the Office of Emergency Management (OEM) to deploy Los Angeles County Disaster Service Workers (DSWs) to build MDT capacity and maintain a robust street-based outreach workforce, seven days a week. Of the 39 DSW's embedded in the MDTs throughout Los Angeles (LA) County, seven provide weekend coverage in SPAs 2, 4 and 5.</li> </ul>	<ul style="list-style-type: none"> <li>DHS will expand outreach clinical enrichment and capacity for COVID testing and wellness checks by providing medical support to LAHSA HET &amp; Los Angeles County Sheriff Department Homeless Outreach Services Team (HOST) teams as resources are available.</li> <li>The E6 Leadership Team will evaluate the effectiveness and</li> </ul>

	<ul style="list-style-type: none"> <li>○ Approximately 65% of MDT team members are currently providing street-based engagement, with DSWs increasing the average daily MDT capacity to 75%.</li> <li>○ Approximately 80% of Measure H-funded HET members are providing street-based engagement.</li> </ul> <p><b>April 1, 2020 – June 30, 2020: COVID Outreach Response</b></p> <ul style="list-style-type: none"> <li>• With the onset of the pandemic, outreach teams focused on identifying and serving COVID-19 vulnerable people experiencing homelessness (PEH) throughout LA County, providing life-sustaining interventions and services.</li> <li>• Outreach teams mobilized to get hundreds of vulnerable people indoors first to the new LA City Recreation and Parks interim housing sites, then followed by Project Room Key sites in record time. They further mobilized to get hundreds of unsheltered clients into a number of new A Bridge Home Sites during these challenging times. In addition, outreach teams continued to connect PEH with supportive and housing services, assisting CES matched individuals to move into their permanent housing.</li> </ul> <p><b>Coordination, Capacity Building &amp; Technical Assistance</b></p> <ul style="list-style-type: none"> <li>• Weekly COVID-19 Street Medicine calls for MDT Street Medicine providers were implemented to support collaborative medical efforts and street-based COVID-19 medical response, including testing and wellness coordination.</li> <li>• Weekly COVID-19 Outreach Update Webinars have been offered collaboratively by DHS, DMH &amp; LAHSA and are open to all outreach teams in LA County, averaging about 250 participants per webinar. Recordings of these weekly webinars are provided via LA-HOP to over 500 outreach workers.</li> <li>• LAHSA and Akido Labs, in partnership with DHS, developed a Smartphone Application (app) aimed to help outreach teams to triage COVID-19 symptoms and support people on the streets during the coronavirus pandemic. Named HOTSpot, the app was launched on April 20, 2020, among all outreach workers. This first-of-its kind app allows outreach teams to do wellness checks, identify COVID-19 symptomatic and vulnerable PEH, and triage them to the most appropriate resource (e.g., 911, isolation/quarantine sites, Project Roomkey). This information allows MDT and LAHSA HET members to provide the appropriate level of support to PEH across the County. As of June 30, 2020, over 10,000 surveys were completed using the app.</li> </ul> <p><b>MDT COVID-19 Wellness &amp; Testing Response</b></p>	<p>future planning of weekly COVID-19 Outreach Update Webinars through the development and distribution of a survey to all outreach team members in LA County.</p>
--	--	--

	<ul style="list-style-type: none"> <li>From May 1 - June 30, 2020, the MDTs have provided COVID-19 testing, wellness checks, services, and interim housing linkages as available in over 400 encampments throughout LA County. MDTs have provided COVID-19 testing for over 3000 PEH in these encampments during this timeframe, with a 2.3% rate of positive tests.</li> <li>Since May 1<sup>st</sup>, DHS has clinically enriched the MDTs with the hiring and training of 12 weekday Registry Registered Nurses (RNs), two weekend registry RNs and 7 Emergency Medical Technicians (EMTs) to provide increased medical support, COVID-19 testing and wellness check capacity throughout each SPA.</li> <li>From April 1 - June 30, 2020, DHS Measure H -funded MDTs have provided 10,188 COVID-related services to PEH throughout LA County. Non-Measure H funded DHS MDTs provided an additional 3,456 COVID-related services, for a total of 13,644.</li> <li>Since April 1, HETs have supported the City of Los Angeles' street testing strategy. While most of these teams were funded by the City, when the roving City street testing went into hubs, zones or other areas supported by Measure H HETs, the Measure H-funded HET supported these efforts.</li> </ul> <p><b>Weekend MDT &amp; HET Teams</b></p> <ul style="list-style-type: none"> <li>Weekend outreach teams continue to be a critical resource in supporting vital health and well-being efforts, including following-up with daily wellness checks for COVID-19 among vulnerable PEH sheltering in place. They also supported connections of clients to PRK sites for weekend openings</li> <li>Weekend MDTs also provide COVID test results and referrals to QI sites, as well as health and mental health crisis intervention as needs are identified.</li> </ul>	
<p><b>E7: Strengthen the Coordinated Entry System (H)</b></p> <p><u><b>Actual Implementation Date:</b></u> <b>July 2017</b></p>	<p><b>Older Adult Dashboard</b> LAHSA completed the first iteration of the public-facing dashboards that target and track older adult data and services across the homeless services system. This includes HMIS data and a one-page information graphic presentation from the Homeless Count.</p> <p><b>Expedited IHSS Support in PRK</b></p> <ul style="list-style-type: none"> <li>LAHSA, DHS, DMH, and DPSS designed an expedited process to connect clients in interim housing with IHSS that aims to remove the barriers for clients, including by providing assistance with the application process and having the Personal Assistance Services Council (PASC) connect clients directly with available care providers for clients'</li> </ul>	<p><b>Dashboard</b></p> <ul style="list-style-type: none"> <li>LAHSA is in the process of reorganizing the dashboard and anticipates it will be available to the public in August; DHS CHAMP data will be added thereafter.</li> <li>Future older adult data plans include publishing a quarterly Older Adult Data Digest newsletter.</li> </ul>



	<p>approval. As of July 8, 2020, 32 applications for IHSS were submitted to DPSS. Twelve clients have been approved, 11 were denied, and 10 are pending</p> <p><b>Organizational Capacity Building</b></p> <ul style="list-style-type: none"> <li>• During FY 2019-2020, 78 providers were awarded capacity building grants totaling \$5.6 million to invest in operational infrastructure enhancements, of which \$3.7 million is funded by Measure H.</li> <li>• As a part of targeted efforts to support South LA homeless services providers, the South LA Collaborative continued to provide technical assistance support to increase capacity and provider sustainability through cohort style workshops and individual consultant support on funding, strategic communication, and financial planning.</li> <li>• In FY 2019-2020, Centralized Training Academy trained 1,732 individuals from 116 service providing agencies on 42 unique training topics.</li> </ul> <p><b>Workforce Development</b></p> <ul style="list-style-type: none"> <li>• LAHSA's Talent Acquisition Coordinator continues to provide recruitment/retention support on behalf of non-profit service providers. Recruitment efforts have resulted in 218 pre-screened candidates and 62 vacant positions filled on behalf of 8 providers.</li> <li>• The workforce development team participated in the SPA 4 "100 Day Challenge" to ensure job seekers with lived experienced are connecting to and matched to various employment opportunities. The challenge was successful with over 162 engagements, 66 placements, and 86 actively engaged in pursuing employment at the time the stay-at-home public health order went into effect.</li> </ul> <p><b>Domestic Violence Regional Coordination:</b></p> <ul style="list-style-type: none"> <li>• Seven of the eight Domestic Violence Regional Coordinators (DVRCs) are currently filled. Coordinators have begun training CES lead agencies on Safety Planning, enhancing referral pathways, and convening quarterly SPA-wide meetings with CES and Victim Service Providers. Coordinators have trained over 440 staff on the intersection of DV and homelessness, CES and resources provided by victim services providers. DVRCs have been essential in assisting PRK providers to respond when an abusive incident occurs onsite. DVRCs have also been able to successfully connect survivors from Project Safe Haven to permanent housing through a CES or a DV/Intimate Partner Violence (IPV) RRH program.</li> </ul>	<p><b>IHSS</b></p> <ul style="list-style-type: none"> <li>• In August, LAHSA plans to scale-up the expedited IHSS process to include other interim and bridge housing sites.</li> </ul> <p><b>Area Agency on Aging (AAA) Case Management in PRK</b></p> <ul style="list-style-type: none"> <li>• In August 2020, LAHSA started to match clients in the 18 PRK sites that fall within the service area of the LA County AAA to case management providers.</li> <li>• WDACS will assist PRK participants age 60 and older with transportation services based on eligibility criteria. Case management will follow the client when they exit to permanent housing whenever possible and necessary.</li> </ul>
--	--	--

<p><b>E8: Enhance the Emergency Shelter System (H)</b></p> <p><u><b>Actual Implementation Date:</b></u> <b>October 2016</b></p>	<p><b>Coronavirus Response:</b></p> <ul style="list-style-type: none"> <li>• Winter Shelter program was extended from 03/31/2020 to 09/30/2020. As of 7/8/2020, 14 Winter Shelter sites remain open and have served over 7,200 people since winter shelters opened in late November 2019.</li> <li>• On May 18<sup>th</sup>, in partnership with DHS, opened a new Project RoomKey site with added recuperative care services for individuals with higher acuity, complex health/behavioral health needs. Additional services include on-site 24/7 clinical staff, medical oversight, medication support, minor wound care, transportation, linkages to primary and specialty medical care, and mental health and behavioral health services.</li> <li>• Participants relocated to Project Room Key from year-round shelter programs continued to receive case management services through their existing provider</li> </ul> <p><b>DPH, DHS, and DMH have:</b></p> <ul style="list-style-type: none"> <li>• Provided COVID-19 testing and prevention at year-round sites.</li> <li>• Developed and implemented COVID Response Teams (CRTs) to provide technical assistance and education to Interim Housing providers on infection control, isolation and quarantine procedures, and COVID-19 testing strategies.</li> <li>• Coordinated large distributions of Personal Protective Equipment (PPE) to Interim Housing providers across the County</li> <li>• DHS clinical staff hosted COVID-19 webinars and created guidelines specifically for IH providers related to infection control, appropriate use of PPE, isolation and quarantine procedures, accessing resources, and staff support.</li> <li>• Developed and implemented a reporting process for IH providers related to clients and staff experiencing symptoms associated with COVID-19 I.</li> </ul>	<p>DPH, DHS, DMH and LAHSA will:</p> <ul style="list-style-type: none"> <li>• Develop strategies and guidelines for ongoing shelter operations and arrangements, including decompression activities.</li> <li>• Discuss the scalability of the Project Room Key matching system for year-round shelter beds. This system will include: In-HMIS assessment for eligibility criteria; In-HMIS waitlist, prioritization for most acute/vulnerable, and most appropriate placement; Year-round shelter providers manually entering their bed availability, with attributes of the available beds (e.g. gender specific, accessibility), and coordinated matching team to facilitate the connection of referred persons to bed openings.</li> <li>• Increase number of COVID Response Teams (CRTs) to expand services.</li> </ul>
<p><b>E9: Discharge Data Tracking System</b></p> <p><u><b>Actual Implementation Date:</b></u> <b>June 2017</b></p>	<ul style="list-style-type: none"> <li>• Continued the implementation of efforts to include healthcare entities in HMIS for care coordination. Currently, over 40 healthcare entities, including managed care organizations, hospitals, Federally Qualified Health Clinics (FQHCs) and recuperative care facilities have been granted access to HMIS. Additional hospitals will be granted access as a read-only legal agreement has been drafted at the request of many hospitals.</li> <li>• Data transfers to the Enterprise Linkage Project (ELP) were enhanced to be weekly instead of quarterly .</li> <li>• The Hospital Liaison pilot was launched, and liaisons have begun to assist hospitals. The liaisons are tracking reported discharge locations in HMIS. The hospital liaisons</li> </ul>	<ul style="list-style-type: none"> <li>• Hospitals will be provided with read only HMIS access agreements.</li> <li>• LAHSA will continue to provide HMIS access to relevant healthcare organizations.</li> <li>• LAHSA will continue to involve additional healthcare organizations including community clinics, recuperative cares and other organizations in</li> </ul>

	assist in coordinating homeless services for hospitals, by providing education and brief interventions to hospitals across the county.	the development of services for PEH, and obtaining access to HMIS.
<b>E10: Regional Coordination of Los Angeles County Housing Authorities</b>  <u>Actual Implementation Date:</u> May 2016	<ul style="list-style-type: none"> <li>On March 24, 2020, the United States Department of Housing and Urban Development (HUD) approved the first regional Veterans Affairs Supportive Housing (VASH) Exception Waiver for Los Angeles County. The LACDA coordinated the effort to obtain this waiver that includes the LACDA, City of Los Angeles Housing Authority, City of Long Beach Housing Authority, City of Burbank Housing Authority, City of Pasadena Housing Authority, City of Glendale Housing Authority, and the City of Redondo Beach Housing Authority. The waiver provides Exception Payment Standards from 111% - 140% of the FFY 2020 FMR's that can be used by all LA County PHA's with VASH vouchers to expedite the leasing process for Veterans.</li> <li>Due to COVID-19, the Quarterly Roundtable meeting scheduled for April 30, 2020 had to be cancelled. The Quarterly Roundtable Meeting scheduled for July 27, 2020 took place as planned.</li> </ul>	LACDA will continue to convene quarterly meetings with PHAs to discuss issues surrounding homelessness and opportunities to align the PHAs' respective efforts.
<b>E11: County Specialist Support Team (Super Connect)</b>  <u>Actual Implementation Date:</u> December 2017	SuperConnect Team has been phased out as of November 2019 as it has been incorporated into the Housing for Health Program. However, DPSS continues to provide vital services to the street-based teams, Interim Housing, CBEST, and Enriched Residential Care program (Board and Cares) by providing access to vital income information, copies of IDs, assistance with reestablishing benefits, status on sanctions, assistance with My Benefits Now, and warm hand-offs to DPSS district offices.	
<b>E12: Enhanced Data Sharing and Tracking</b>  <u>Actual Implementation Date:</u> June 2017	<b>Older Adult Housing Pilot</b> <ul style="list-style-type: none"> <li>In May and June, the CEO-Research and Evaluation Services/University of Pennsylvania/University of California at Los Angeles (RES/UPENN/UCLA) research team completed reports analyzing data on older adults experiencing homelessness, including those being served in Project Roomkey, and estimating costs for an Older Adult Housing Pilot.</li> </ul> <b>The Benefits Maximization Project</b> <ul style="list-style-type: none"> <li>In May 2020, RES presented the results of Homeless Management Information System (HMIS)-DPSS data matches encompassing clients enrolled with LAHSA and clients in receipt of benefits through General Relief, Medi-Cal, CalWORKs and/or CalFRESH in</li> </ul>	<ul style="list-style-type: none"> <li>The RES/UPENN/UCLA Older Adult Housing Pilot Implementation plan will be submitted to the Board in September 2020.</li> <li>RES and CPL have tentatively set September 15 as a target date for commencing work on the predictive models that will inform</li> </ul>

	<p>FY 2018-19. LAHSA and DPSS presented an action plan based on RES's findings in the same meeting of the Homeless Policy Board Deputies.</p> <p><b>Homeless Fatalities</b></p> <ul style="list-style-type: none"> <li>• RES met with CPL in May and June 2020 to discuss the timetable for commencing the development of predictive models in support of homeless fatality prevention efforts using Medical Examiner-Coroner death records.</li> <li>• In May 2020, RES worked with the Medical Examiner-Coroner and County Counsel to commence the process to enable the routine flow of death records into ELP 2.0 which will be used for homeless fatality prevention efforts.</li> <li>• RES completed analyses for a February 2020 DPH report back to the Board on homeless fatality prevention efforts .</li> </ul> <p><b>Los Angeles County Office of Education/LA County/Coordinated Entry System Data Linkage Project</b></p> <ul style="list-style-type: none"> <li>• In March 2020, RES met with Los Angeles County Office of Education (LACOE) to discuss a timetable for conducting a first round of proof- of -concept matches between LACOE and CES data .</li> <li>• In March 2020, RES prepared a memo for County Counsel and LACOE counsel to obtain guidance for forthcoming proof -of -concept matches .</li> </ul> <p><b>Evaluations</b></p> <ul style="list-style-type: none"> <li>• Data collection for the Year 4 HI performance Evaluation began in May 2020.</li> <li>• RES, HI and CIO met to assess the quality of PSA's HI FY 2018-19 performance evaluation in February 2020.</li> <li>• The five competitively-procured independent HI Strategy evaluators presented their evaluation findings to Board deputies, as well as to staff at the lead agencies administering the evaluated strategies, in February and March 2020.</li> <li>• In February 2020, RES and HI met with Public Sector Analytics (PSA), the performance evaluator for the HI, to discuss expectations for the FY 2019-20HI performance evaluation.</li> </ul> <p><b>Homeless Policy Research Institute (HPRI)/USC Rapid Response Research Contract</b></p> <ul style="list-style-type: none"> <li>• RES worked with HPRI to review and revise a Rapid Response Research contract. The contract is pending execution.</li> </ul>	<p>countywide efforts to prevent homeless fatalities.</p> <ul style="list-style-type: none"> <li>• The LACOE-LA County-CES-linkage project, which was temporarily halted in March due to the COVID-19 public health emergency, will likely re-start in October 2020.</li> </ul>
--	--	---

<p><b>E13: Coordination of Funding for Supportive Housing</b></p> <p><u><b>Actual Implementation Date:</b></u> <b>Fall 2018</b></p>	<ul style="list-style-type: none"> <li>• The E13 group continued working with the software vendor for the development and implementation of a Universal Notice of Funding Availability (UNOFA) online application. The implementation of the system and coordination among funders is expected to be complete in August 2020.</li> <li>• The UNOFA team continues to meet twice weekly with the software developer of the UNOFA application system. LACDA and HCID-LA have coordinated funding eligibility, special needs populations to be served, general application requirements, and financial and project forms. Final testing and troubleshooting are underway and the last test of the system with affordable housing developers is scheduled for August 2020. If there are no complications as a result of this final test, the UNOFA will be ready to go live.</li> </ul>	<p>The UNOFA system is nearing completion and testing with affordable housing developers who will use the system is being scheduled for August 2020. LACDA and HCID-LA expect to employ the system for the next NOFA releases.</p>
<p><b>E14: Enhanced Services for Transition Age Youth (H)</b></p> <p><u><b>Actual Implementation Dates:</b></u> <b>Phase 1: August 2016</b> <b>Phase 2: September 2016</b> <b>Phase 3: July 2018</b> <b>Phase 4: October 2016</b></p>	<ul style="list-style-type: none"> <li>• Campus Peer Navigators were integrated into all community college campuses and are currently serving students experiencing or at risk of homelessness, primarily on a remote basis.</li> <li>• LAHSA finalized awards and executed new contracts with 8 TAY-specific Access/Drop-In Centers (one per Service Planning Area) becoming operational in June 2020. Each contracted site is funded for core CES access services in addition to one full-time Problem-Solving Specialist and \$25,000 in Problem-Solving Assistance Funds (PSAF).</li> <li>• LAHSA, in partnership with the Homeless Youth Forum of Los Angeles (HYFLA), continued preparatory work for the next round of funding made available by HUD as part of its Youth Homelessness Demonstration Program (YHDP), including additional development of a CoC-wide Needs Assessment for Youth. The Notice of Funding Availability (NOFA) has not yet been released.</li> <li>• LAHSA convened its second Youth CES Refinement Workshop attended by more than 50 representatives from various stakeholder groups including HYFLA, providers, and system partners. Workshop attendees reviewed and prioritized solutions across the core phases of Youth CES—Access, Assessment, Prioritization, and Assignment.</li> <li>• A third-party evaluation of TAY Transitional Housing in LA County was launched by Abt Associates,</li> <li>• DCFS/Probation Liaisons, staffed by Youth CES Lead Agencies, were fully staffed countywide by January 2020</li> <li>• COVID Assessments were completed in HMIS for more than 250 youth at high-risk for severe symptoms from COVID-19. This data is also used to facilitate access to interim housing programs including Project Roomkey and to inform prioritization for PSH. Of</li> </ul>	<ul style="list-style-type: none"> <li>• LAHSA and HYFLA will partner to complete the quantitative portion of the Continuum of Care (CoC)-wide Needs Assessment for Youth beginning in September 2020.</li> <li>• LAHSA will develop workgroups to test and formalize the first set of prioritized solutions identified by various stakeholder groups through the second Youth CES Refinement Session.</li> <li>• A third-party evaluation of Host Homes, led by Lens Co., will be completed by December 2020.</li> <li>• LAHSA will convene a youth homelessness briefing to share full results from the 2020 Youth Count in August 2020.</li> </ul>

	<p>those with a COVID Assessment completed, 95 clients (37%) were enrolled at a Project Roomkey site.</p> <ul style="list-style-type: none"> <li>Youth CES Lead Agencies began facilitating safe and stable housing placements for youth enrolled in Project RoomKey sites countywide, starting in July 2020.</li> <li>A total of 109 FUP vouchers were awarded to the Housing Authority of the City of Los Angeles (HACLA) and LACDA at least 25% of which must be utilized for youth exiting or exited from foster care.</li> </ul>	
<p><b>E15: Homeless Voter Registration and Access to Vital Records</b></p> <p><u>Actual Implementation Date:</u> January 2017</p>	<ul style="list-style-type: none"> <li>In June, RRCC held a City Clerk Summit, and highlighted to all City Clerks throughout LA County the importance of keeping in mind homeless outreach even as efforts are shifted during COVID-19.</li> <li>In July, RRCC began discussion with LA Family Housing on civic engagement and outreach for homeless clients, with the understanding that outreach is limited due to COVID-19.</li> </ul>	<ul style="list-style-type: none"> <li>RRCC will continue seeking partnerships with homeless services organizations/agencies to see how civic engagement can be incorporated into their efforts.</li> <li>RRCC will continue partnering with LASD to determine best approach for in-jail voting for individuals in jail who are eligible to vote.</li> </ul>
<p><b>E16: Affordable Care Act opportunities</b></p> <p><u>Implementation Dates:</u> Actual: July 2017</p> <p>Health Homes: Targeted for Summer 2019</p>	<ul style="list-style-type: none"> <li>Cumulative enrollments in WPC programs through April 2020 reached 89,392 unique clients and 1,083,199 cumulative member months of service.</li> <li>The annual report and invoice for Program Year 4 in the amount of \$367.2 million was submitted to the State in May 2020.</li> </ul>	<p>DHS will continue to work with the California Department of Healthcare Services (DHCS):</p> <ul style="list-style-type: none"> <li>As the State is seeking an extension of the existing 1115 waiver, inclusive of WPC, with the Federal Government.</li> <li>As DHCS has delayed the implementation of California Advancing and Innovating Medi-Cal (CalAIM), the new waiver that was to start in 2021 but has been postponed allowing continued focus on the response to COVID-19.</li> </ul>

<b>E17: Regional Homelessness Advisory Council (RHAC) and Implementation Coordination</b>  <u>Actual Implementation Date:</u> February 2017	RHAC meetings were held on June 4, 2020 and July 9, 2020.	<ul style="list-style-type: none"> <li>RHAC meetings are held quarterly. The next meeting will be held in September 2020. Tentative agenda items include the COVID-19 recovery plan, updates to the RHAC charter and membership structure.</li> </ul>
<b>F1: Promote Regional SB 2 Compliance</b>  <u>Actual Implementation Date:</u> November 2016	Regional Planning Commission approved the Interim and Supportive Housing Ordinance on July 22, 2020, which strengthens the County's compliance with SB 2.	Department of Regional Planning will prepare the ordinance for a Board hearing in the fall of 2020.
<b>F2: Linkage Fee Nexus Study, and F5: Incentive Zoning/Value Capture Strategies</b>  <u>Actual Implementation Date:</u> January 2018	Completed as of January 31, 2019.	N/A
<b>F3: Support for Inclusionary Zoning for Affordable Rental Units</b>  <u>Actual Implementation Date:</u> March 2016	<ul style="list-style-type: none"> <li>The consultant completed the update to the Inclusionary Housing Ordinance feasibility study. On April 29, 2020, the Regional Planning Commission approved the Inclusionary Housing Ordinance.</li> </ul>	
<b>F4: Development of Second Dwelling Unit Pilot Project</b>  <u>Actual Implementation Date:</u> October 2017	<ul style="list-style-type: none"> <li>DRP drafted an update to the Accessory Dwelling (ADU) Unit Ordinance to reflect changes to State ADU law that took effect January 1, 2020.</li> <li>On April 29, 2020, the Regional Planning Commission recommended approval of the updated ADU Ordinance to the Board of Supervisors.</li> <li>The Yes to ADU exhibition designed by Arts and Culture was displayed at the Homeless Initiative Conference in March 2020.</li> </ul>	<ul style="list-style-type: none"> <li>Oversee the construction progress on Vallin's New ADU. Expected completion by Summer 2020.</li> </ul>



	<ul style="list-style-type: none"> <li>• DRP submitted a successful application for Strategy F4 for the National Association of Counties (NaCo) Achievement Awards.</li> <li>• On August 4, 2020, the Board approved the ADU Ordinance as recommended by the Regional Planning Commission and instructed County Counsel to prepare the final Ordinance for Board consideration.</li> </ul> <p><b>ADU Pilot Status</b></p> <ul style="list-style-type: none"> <li>• Final building permit approval of 2 ADU(s) is anticipated by September 2020; Homeless tenants to move into 2 ADU units by October 2020.</li> <li>• Construction continues for the 3 remaining new ADUs.</li> <li>• Ongoing program monitoring of progress and identifying “Lessons Learned” from homeowner selection, design, construction, completion, tenant selection, and lease-up and long-term monitoring.</li> </ul>	<ul style="list-style-type: none"> <li>• Oversee the construction progress on Sneed’s New ADU. Expected completion Winter 2020.</li> <li>• Oversee the construction progress on Small unpermitted ADU, which is expected completion Summer 2020.</li> <li>• Oversee the construction progress on Rong new ADU, which is expected completion Spring 2021.</li> <li>• Upon completion of 2 ADUs. LACDA will look to release a public announcement.</li> <li>• Continue to identify lessons learned, and strategies to address issues encountered with the ADU Pilot Program participants.</li> </ul>
<p><b>F6: Use of Public Land for Homeless Housing</b></p> <p><u>Target Implementation Date:</u> Ongoing</p>	Ongoing discussions between CEO Asset Management and CEO-HI staff regarding potential vacant or underutilized properties for interim and supportive housing.	CEO to obtain approval of Board Offices for use of County property for interim or permanent housing.
<p><b>F7: Preserve and Promote the Development of Affordable Housing for Homeless Families and Individuals (H)</b></p> <p><u>Actual Implementation Date:</u> NOFA 23-A released in September 2017 NOFA 24-A released in September 2018</p>	<ul style="list-style-type: none"> <li>• Measure H funding allocated through NOFA 24-A, released in September 2018, was awarded to six projects in 2019.</li> <li>• Project management is on-going for the five projects from NOFA 23-A, which received Measure H allocations in 2018:             <ol style="list-style-type: none"> <li>1. PATH Villas at South Gate – In Construction; completion expected in August 2021.</li> <li>2. Kensington Campus – Completed</li> <li>3. The Spark at Midtown – In construction; completion is expected in November 2020.</li> <li>4. Florence Apartments – In construction; completion is expected in August 2021.</li> <li>5. Sun Commons – Predevelopment; construction expected to start in December 2020.</li> </ol> </li> <li>• The following projects received Measure H funding through NOFA 24-A :             <ol style="list-style-type: none"> <li>1. Veterans Park Apartments – In construction; completion expected in August 2021.</li> </ol> </li> </ul>	

	<ol style="list-style-type: none"> <li>2. Fairview Heights – In construction; completion expected in August 2021.</li> <li>3. Vermont/Manchester Apartments – Completion of the predevelopment phase expected in the last quarter of 2020.</li> <li>4. The Pointe on La Brea – Predevelopment; tax credit allocation date TBD.</li> <li>5. PCH &amp; Magnolia Apartments – In Construction; completion expected in September 2021.</li> <li>6. Juniper Grove Apartments – Predevelopment; construction to start September 2020.</li> </ol>	
<b>F7: One-time Housing Innovation Fund (H)</b>  <b>Implementation Dates:</b> <b>Actual RFP release:</b> <b>June 2018</b> <b>Selection of winning proposals: December 2018</b>	<p>On August 13, 2019, the Board authorized LACDA to execute and administer contracts with the five winners of the Housing Innovation Challenge (HIC). Below is a status of the five HIC projects.</p> <ul style="list-style-type: none"> <li>• South LA Bungalows: Loan closed in February 2020. Project is under construction.</li> <li>• Flyaway Homes: Loan closed in April 2020. Project is expected to be completed in the fall of 2020.</li> <li>• LifeArk El Monte: Loan closed February 2020. The project received state approval in April 2020. Developer is preparing for start of construction. Developer is working on securing a construction loan from Non-Profit Finance Fund.</li> <li>• Community Corp of Santa Monica: A new potential site has been identified for the project. Proposed site under review by County.</li> <li>• United Dwelling: The grant and disbursement agreement is being reviewed by LACDA and the awardee.</li> </ul>	

<b>ACA</b>	Affordable Care Act	<b>IAR</b>	Interim Assistance Reimbursement
<b>ADU</b>	Accessory Dwelling Unit	<b>ICMS</b>	Intensive Case Management Services
<b>AJCC</b>	America's Job Center of California	<b>IPV</b>	Intimate Partner Violence
<b>ASO</b>	Alternative Staffing Organization	<b>LACA</b>	Los Angeles City Attorney
<b>CBEST</b>	Countywide Benefits Entitlement Services Teams	<b>LACAC</b>	Los Angeles County Arts Commission
<b>CBO</b>	Community Based Organization	<b>LACDA</b>	Los Angeles County Development Authority
<b>CDC</b>	Centers for Disease Control	<b>LACEYH</b>	Los Angeles Coalition to End Youth Homelessness
<b>CES</b>	Coordinated Entry System	<b>LACOE</b>	Los Angeles County Office of Education
<b>CEO</b>	Chief Executive Office	<b>LAHSA</b>	Los Angeles Homeless Services Authority
<b>CENS</b>	Client Engagement and Navigation Services	<b>LASD</b>	Los Angeles Sheriff Department
<b>CoC</b>	Continuum of Care	<b>MET</b>	Mental Evaluation Team
<b>COG</b>	Council of Governments	<b>MDT</b>	Multidisciplinary Team
<b>DCFS</b>	Department of Children and Family Services	<b>NOFA</b>	Notice of Funding Availability
<b>DHR</b>	Department of Human Resources	<b>ODR</b>	Office of Diversion and Re-entry
<b>DHS</b>	Department of Health Services	<b>PD</b>	Public Defender
<b>DMH</b>	Department of Mental Health	<b>PH</b>	Permanent Housing
<b>DMVA</b>	Department of Military and Veterans Affairs	<b>PHA</b>	Public Housing Authority
<b>DPH</b>	Department of Public Health	<b>PSH</b>	Permanent Supportive Housing
<b>DPSS</b>	Department of Public Social Services	<b>RBH</b>	Recovery Bridge Housing
<b>DPW</b>	Department of Public Works	<b>RCB-ICMS</b>	Reentry Community-Based Intensive Case Mgmt. Svcs.
<b>DRP</b>	Department of Regional Planning	<b>REDF</b>	Roberts Enterprise Development Fund
<b>DV</b>	Domestic Violence	<b>RES</b>	Research and Evaluation Services
<b>E-TSE</b>	Enhanced Transitional Subsidized Employment	<b>RHAC</b>	Regional Homelessness Advisory Council
<b>FSC</b>	Family Solutions Center	<b>RRH</b>	Rapid Re-Housing
<b>FSP</b>	Full-Service Partnership	<b>RR/CC</b>	Registrar Recorder/County Clerk
<b>GR</b>	General Relief	<b>SAPC</b>	Substance Abuse Prevention and Control
<b>HACLA</b>	Housing Authority of City of Los Angeles	<b>SPA</b>	Service Planning Area
<b>HCID-LA</b>	L.A. Housing and Community Investment Department	<b>SSA</b>	Social Security Administration
<b>HCV</b>	Housing Choice Voucher	<b>SSI</b>	Supplemental Security Income
<b>HET</b>	Homeless Engagement Team	<b>TAY</b>	Transition Age Youth
<b>HIP</b>	Homeless Incentive Program	<b>TSE</b>	Transitional Subsidized Employment
<b>HJC</b>	Housing and Jobs Collaborative	<b>VA</b>	Veterans Administration
<b>HMIS</b>	Homeless Management Information System	<b>VI-SPDAT</b>	Vulnerability Index – Service Prioritization Decision Tool
<b>HUD</b>	U.S. Department of Housing and Urban Development	<b>WDACS</b>	Workforce Development Aging and Community Services
<b>HCV</b>	Housing Choice Voucher	<b>WIOA</b>	Workforce Innovation and Opportunity Act

# Homeless Initiative Performance Data by Strategy

Exhibit II

Fiscal Year 2019-2020, July 2019 to June 2020

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>A1: Homeless Prevention Program for Families</b>	Percentage of A1 participant families that exit the program who retain their housing or transition directly into other permanent housing	73% (348/477)	89% (689/775)	78% (661/848)
<b>A1: Homeless Prevention Program for Families</b>	Percentage of A1 participant families that did not enter any homeless services programs within six months of exiting the prevention program	N/A	93% (583/629)	98% (557/567)
<b>A5: Homeless Prevention Program for Individuals</b>	Percentage of A5 participants that exit the program who retain their housing or transition directly into other permanent housing	89% (72/81) (data is for February 2018- June 2018)	93% (813/872)	72% (992/1,376)
<b>A5: Homeless Prevention Program for Individuals</b>	Percentage of A5 participants that did not enter any homeless services programs within six months of exiting the prevention program	Not available	89% (510/572)	96% (689/715)
<b>B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI</b>	Number of B1 participants who secured housing with B1 subsidy**	1,476	253	1358
	Percentage of enrolled B1 participants who secured housing with B1 subsidy	61%	86%	60%
	Number of B1 participants approved for SSI	120	117	210

\*Some of the outcomes reported in prior quarterly reports have changed due to data lag and other revisions.

\*\*B1 subsidy referrals/enrollments were suspended between March 2018 and February 2019.

**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>B3: Partner with Cities to Expand Rapid Re-Housing</b>	Number of participants newly enrolled in B3	12,675	10,747	9,002
	Number of participants active in the program on the last day of the reporting period	11,661	11,951	10,978
	Number of B3 participants active in the program within the reporting period date range	17,787 <i>Does not include DHS data</i>	21,357	19,473
	Number of B3 participants who secured permanent housing during the reporting period with or without a rapid rehousing subsidy	4,937	5,065	5,903
	Of B3 Participants who secured housing with a rapid rehousing subsidy, number who remained in permanent housing upon exiting the RRH program	1,482	1,413	3,114
	Of B3 Participants who secured housing with a rapid rehousing subsidy, percentage who remained in permanent housing upon exiting the RRH program	65% (1,482/2,286)	87% (1,413/1,627)	86% (3,114/3,624)
	Number of B3 participants who obtained employment (of those who were newly enrolled during the reporting period)	508	552	143
	Number of B3 participants who obtained benefits (of those who were newly enrolled during the reporting period)	453	357	169

**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>B4: Facilitate Utilization of Federal Housing Subsidies</b>	Number of formerly homeless individuals and families that were housed using B4 landlord	629	2,120	2,277
	Number of landlord/community engagement events held	49	125	67
	Number of landlord requests to participate in Homeless Incentive Program (HIP)	691	2,435	1,929
	Number of incentives provided to landlords	874	2,534	2,425
	Amount of incentives provided to landlords	\$ 1,285,217	\$ 4,207,723	4,170,708
	Number of units leased with HIP incentives (by bedroom size)	Total: 498 Bedroom sizes: SRO = 2 0 = 64 1 = 224 2 = 153 3 = 38 4 = 11 5 = 6	Total: 1,863 Bedroom sizes: SRO = 4 0 = 106 1 = 916 2 = 558 3 = 192 4 = 62 5 = 16 6 = 1 Shared = 8	Total: 2,425 Bedroom sizes: SRO = 8 0 = 212 1 = 1,112 2 = 776 3 = 221 4 = 64 5 = 12 6 = 5 Shared = 15
	Number of security deposits paid	361	2,083	2,254
	Amount of security deposits paid	\$ 780,476	\$ 5,298,068	\$ 6,040,850
	Number of utility deposits/connection fees paid	56	757	1036
	Amount of utility deposits/connection fees paid	\$ 7,928	\$ 97,583	\$ 139,600
	Number of rental application and credit check fees paid	46	512	489
	Amount of other move-in assistance paid	\$ 129,051	\$ 688,029	\$ 23,745

**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>B6: Family Reunification Housing Subsidy</b>	Number of B6 participant families placed in housing	73 (Data for 1/1/17-6/30/18)	89	159
<b>B7: Interim/Bridge Housing for Those Exiting Institutions</b>	Number of individuals who have been served with B7-funded interim/bridge housing.	2179 <i>(does not include Department of Public Health Substance Abuse Prevention and Control outcomes)</i>	3,257	4,438
	Breakdown of the institution from which individuals who were served in interim/bridge housing were discharged  <i>(Sum of categories does not equal total number because some individuals have multiple enrollments and/or came from different places prior to enrollment.)</i>	Hospitals: 386  Jail/Prison/ Juvenile Detention Center: 1,164  Other: 635 <i>(does not include Department of Public Health Substance Abuse Prevention and Control outcomes)</i>	Hospitals: 1,037  Jail/Prison/ Juvenile Detention Center: 861  Substance Abuse Treatment: 926  Interim or Transitional Housing: 138  Other: 305	Hospitals: 757  Jail/Prison/ Juvenile Detention Center: 1,488  Substance Abuse Treatment: 1,441  Interim or Transitional Housing: 248  Other: 525



**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>B7: Interim/Bridge Housing for Those Exiting Institutions</b>	Number of B7 participants who exit to a permanent housing destination	445 <i>(FY 2017-2018 data does not include Department of Public Health Substance Abuse Prevention and Control outcomes)</i>	544	488
	Percentage of B7 participants who exit to a permanent housing destination	43% (445/1,037) <i>(FY2017-2018 data does not include Department of Public Health Substance Abuse Prevention and Control outcomes)</i>	Not available	LAHSA: 26% (187/710) DHS: 18% (123/677) DPH: 19% (178/959) (DPH figures are Jan-July 2020 only)
<b>C1: Enhance the CalWORKs Subsidized Employment Program for Homeless Families</b>	Number of C1 participants who are engaged in subsidized employment	268	236	211
	Number of C1 participants who are placed in unsubsidized employment	52 (out of 131 who completed the subsidized placement)	21 (out of 58 who completed the subsidized placement)	10 (out of 24 who completed the subsidized placement)
<b>C2/C7: Increase Employment for Homeless Adults</b>	Number of C2/C7 participants enrolled in Transitional Employment	800	1,265	2,246
	Number of C2/C7 participants who secured unsubsidized employment	242	742	872
	Number of DPSS GR Participants served by C2/C7	142	215	562

**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>C3: Expand Targeted Recruitment &amp; Hiring Process to Homeless/ Recently Homeless to Increase Access to County Jobs</b>	Number of individuals at risk of or experiencing homelessness who were enrolled in TempLA, a program that places low-income people into temporary employment with the County.	34	3	21
	Number of individuals at risk of or experiencing homelessness who were enrolled in Community Youth Bridges Program, a program to connect at-risk youth to County employment.	Not available	Not available	23
<b>C4/5/6: Countywide SSI/Veterans Benefits Advocacy Program for People/ Veterans/ Inmates Experiencing Homelessness or at Risk of Homelessness</b>	Number of individuals newly enrolled in CBEST	7,458	6,226	5,739
	Number of individuals currently enrolled in CBEST	5,861	11,499	16,888
	Number of CBEST participants whose applications for SSI/Veterans' benefits were submitted	443	1,413	2,168
	Number of CBEST participants whose applications for SSI/Veterans' benefits were denied	4	47	78
	Number of CBEST participants whose applications for SSI/Veterans' benefits are pending disposition	Not available	1,007	2,005
	Number of CBEST participants approved for SSI/Veterans' benefits	142	364	841

**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>C4/5/6: Countywide SSI/Veterans Benefits Advocacy Program</b>	Number of current CBEST participants who were linked to and had access to mental health services at some point in their enrollment	2,723	2,314	Not available
	Number of current CBEST participants who were linked to and had access to health services at some point in their enrollment	4,963	4,185	Not available
	Number of CBEST participants in Care Coordination and Navigation in the data period <i>(includes only those who were actively engaged in the application process in the data period, rather than those who had been engaged at one point in their CBEST enrollment, as in the above two metrics)</i>	Not available	Not available	2,011
<b>D2: Expansion of Jail in Reach</b>	Number of inmates who received D2 jail in-reach services	3,489	1,349	1,223
	Number of D2 participant inmates who were assessed with the VI-SPDAT	2,632	975	952
	Number of D2 participant inmates placed in bridge housing upon release	723 (from 9/14/17- 6/30/18)	429	379
	Number of D2 participant inmates transported to housing upon release	620 (from 9/14/17- 6/30/18)	210	303

**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>D2: Expansion of Jail in Reach</b>	Number of D2 participant inmates referred to SSI advocacy program (CBEST)	106 (from 9/14/17- 6/30/18)	55	70
	Number of D2 participant inmates placed in permanent supportive housing by the Housing for Health program within 12 mo. of release	119	160	53
	Number of D2 participant inmates referred to Community Transition Unit (CTU) for GR assistance at DPSS	407	63	124
	Number of D2 participant inmates referred to CTU for Medi-Cal application assistance	283	75	546
<b>D6: Criminal Record Clearing Project</b>	Number of Public Defender homeless outreach events held through D6	54 (January - June 2018)	138	108
	Number of City Attorney homeless outreach events held through D6	N/A	56	47
	Number of homeless persons engaged by Public Defender through D6	577 (January - June 2018)	897	736
	Number of homeless persons engaged by City Attorney through D6	N/A	1,211	995
	Number of petitions for dismissal/reduction filed by Public Defender for D6 participants	264 (January - June 2018)	987	1,292
	Number of petitions for dismissal/reduction filed by City Attorney for D6 participants	N/A	1,793	2,871

**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>D6: Criminal Record Clearing Project</b>	Number of petitions filed by Public Defender for dismissal/reduction that were granted for D6 participants	153 (January - June 2018)	554	537
	Number of petitions filed by City Attorney for dismissal/reduction that were granted for D6 participants (some granted petitions were filed prior to Measure H funding)	N/A	1,102	2,705
<b>D7: Provide Services and Rental Subsidies for Permanent Supportive Housing (PSH)</b>	Number of D7 participants newly enrolled and linked to Intensive Case Management Services (ICMS)	2,842	3,904	3,175
	Number of participants in existing PSH units that had insufficient supportive services who began receiving D7 ICMS services to increase housing retention <i>(These participants are considered to be part of the "D7 Flex" program.)</i>	N/A	803	1,885
	Number of individuals who were active in the D7 and D7-flex programs during the reporting period	2,842	7,255	12,573
	Number of newly enrolled D7 participants receiving federal rental subsidies.	1,524	2,267	2,332
	Number of newly enrolled D7 participants receiving local rental subsidies	1,081	1,573	642

**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>D7: Provide Services and Rental Subsidies for Permanent Supportive Housing (PSH)</b>	Number of D7 participants placed in housing during the reporting period	1,340	2,152	2,495
<b>E4: First Responders Training</b>	Number of LASD deputies and sergeants trained	1,315 (from 10/2016 to 6/2018)	729	957
	Number of non-LASD law enforcement personnel trained	43	19	11
	Number of non-law enforcement first responders trained	389 (from 6/2017 to 6/2018)	465	396
<b>E6: Countywide Outreach System*</b>	Number of individuals initiated contact	17,929	22,410	26,836
	Number of individuals newly engaged during the reporting period	8,658	10,905	14,005
	Number of individuals engaged during the reporting period	9,257	15,039	19,224

\*(Data is for CES Outreach Teams, DHS Multidisciplinary Teams, and LAHSA Homeless Engagement Teams.)

**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>E6: Countywide Outreach System*</b>	Number of individuals who received services or successfully attained referrals	6,833	17,673	15,419
	Number of individuals who were placed in crisis or bridge housing	1,164	1,468	3,093
	Number of individuals who were linked to a permanent housing resource	533	1,018	875
	Number of individuals who were placed in permanent housing	375	757	699
<b>E7: Strengthen the Coordinated Entry System (CES)</b>  (All data for this strategy is for the CES as a whole.)	Number of households assessed through CES	28,874	27,116	22,538
	Average length of time in days from assessment to housing match	208	257	376
	Average length of stay in days in crisis/bridge housing for those who exited in the reporting period	63	48	72
	Average acuity score of persons or households who have obtained permanent housing	7.4	7.8	8.6
	Number of persons/households who have increased their income	5937	7,093	7,404

\*(Data is for CES Outreach Teams, DHS Multidisciplinary Teams, and LAHSA Homeless Engagement Teams.)



**Homeless Initiative Performance Data by Strategy**  
**Fiscal Year 2019-2020, July 2019 - June 2020**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)
<b>E8: Enhance the Emergency Shelter System</b> (Data includes all participants served in programs funded in whole or in part by Measure H.)	Number of participants newly enrolled in the program during the reporting period	13,524	17,759	12,539
	Number of persons active in the program within the reporting period	15,970	22,362	18,229
	Number of persons who exited crisis, bridge, or interim housing to permanent housing during the reporting period (out of total exits to any destination)	2752 (out of 11,420 total exits) = 24%	3,971 (out of 15,581 total exits) = 25%	3,656 (out of 11,211 total exits) = 33%
<b>E14: Enhanced Services for Transition Aged Youth (TAY)</b>	Percentage of E14 TAY participants who exit transitional housing to permanent housing destinations during the reporting period	50% (34 out of 66 total exits)	39% (150 out of 388 total exits)	49% (222 out of 454 total exits)
	Percentage of E14 TAY participants who obtained employment during the reporting period	16% (47 out of 287 active participants)	14% (122 out of 872 active participants)	13% (125 out of 960 active participants)
	Number of TAY participants who were assessed using the Next Step Tool	3,537	3,285	2,404
	Number of children linked to appropriate educational programs, including enrollment in school and/or connections to McKinney-Vento resources	Not available	1,811	2,389
	Number of educational assessments completed with youth ages 16-24	Not available	396	721

**Select Homeless Initiative Strategy (B3, B7, D7, E6, E8) Performance Data by Service Planning Area (SPA)**  
**Fiscal Year 2019/2020, (July 2019 - June 2020)**

<b>B3: Partner with Cities to Expand Rapid Re-Housing</b>	<b>Number of individuals newly enrolled</b>	<b>Number of individuals active in the program within the reporting period</b>	<b>Number of B3 participants who secured permanent housing during the reporting period with or without a rapid rehousing subsidy</b>	<b>Of persons who secured housing with a rapid re-housing subsidy, number who remained in permanent housing upon exiting the RRH program</b>	<b>Of persons who secured housing with a rapid re-housing subsidy, number that exited the program to any destination</b>	<b>Of persons who secured housing with a rapid re-housing subsidy, percentage who remained in permanent housing upon exiting the RRH program</b>
Total	9,002	19,473	5,903	3,114	3,624	86%
SPA 1	1,004	1,473	711	489	517	95%
SPA 2	1,852	4,417	1,103	726	779	93%
SPA 3	1,109	1,917	573	446	467	96%
SPA 4	1,990	3,800	1,288	377	554	68%
SPA 5	504	1,393	254	96	112	86%
SPA 6	1,038	3,282	791	336	457	74%
SPA 7	842	1,909	517	174	201	87%
SPA 8	824	1,821	856	489	568	86%
SPA Unknown		1				

<b>B7: Interim/Bridge Housing for Those Exiting Institutions</b>	<b>Number of individuals who have been served with B7 funded interim/bridge housing</b>	<b>Number of B7 participants who exit to a permanent housing destination</b>	<b>Number of B7 participants who exit to any destination</b>	<b>Percentage of B7 participants who exit to a permanent housing destination</b>
Total	4,438	488	3,354	15%
SPA 1	224	44	137	32%
SPA 2	382	15	271	6%
SPA 3	774	53	433	12%
SPA 4	826	89	532	17%
SPA 5	276	50	140	36%
SPA 6	745	77	568	14%
SPA 7	457	68	319	21%
SPA 8	812	84	379	22%

**Notes:**

- B3 data is broken down by the Service Planning Area in which the participant was served.
- B7 data is broken down by the Service Planning Area in which the participant was served.

**Select Homeless Initiative Strategy (B3, B7, D7, E6, E8) Performance Data by Service Planning Area (SPA)**  
**Fiscal Year 2019/2020, (July 2019 - June 2020)**

<b>D7: Provide services and rental subsidies for Permanent Supportive Housing</b>	<b>Number of D7 participants newly placed in housing</b>
Total	2,495
SPA 1	365
SPA 2	236
SPA 3	163
SPA 4	425
SPA 5	35
SPA 6	510
SPA 7	302
SPA 8	442
SPA Unknown	71

<b>E6: Countywide Outreach System</b>	<b>Number of unduplicated individuals initiated contact</b>	<b>Number of unduplicated individuals newly engaged during reporting period</b>	<b>Number of unduplicated individuals who received services or successfully attained referrals</b>
Total	26,836	14,005	19,224
SPA 1	1,659	857	1,403
SPA 2	2,452	1,156	1,440
SPA 3	2,730	1,452	1,664
SPA 4	6,751	3,172	4,872
SPA 5	4,303	3,301	4,295
SPA 6	2,044	854	1,237
SPA 7	3,134	1,519	2,074
SPA 8	3,990	1,754	2,423
SPA Unknown	165	96	

<b>E6: Countywide Outreach System</b>	<b>Number of unduplicated individuals who are placed in crisis or bridge housing</b>	<b>Number of unduplicated individuals who are linked to a permanent housing resource</b>	<b>Number of unduplicated individuals who are placed in permanent housing</b>
Total	3,093	875	699
SPA 1	198	83	119
SPA 2	365	32	32
SPA 3	544	162	63
SPA 4	665	344	199
SPA 5	185	25	29
SPA 6	353	18	64
SPA 7	536	111	108
SPA 8	236	100	87
SPA Unknown	19		

**Notes:**

- D7 SPA data is based on location where participant is housed.
- E6 data is broken down by the Service Planning Area in which the participant was served. Data is for three types of outreach teams: Department of Health Services' Multidisciplinary Teams (MDTs), Los Angeles Homeless Services Authority Homeless Engagement Teams (HET), and Coordinated Entry System (CES) teams. Due to participants being enrolled into multiple programs across countywide outreach teams, the total number per SPA does not equal the sum of all teams added together. Data for metrics on services/referrals, crisis housing, and permanent housing include individuals who were engaged during the reporting period but may have been engaged for the first time in a prior reporting period. Therefore, the total number who received services/referrals exceeds the total number who were newly engaged.

**Select Homeless Initiative Strategy (B3, B7, D7, E6, E8) Performance Data by Service Planning Area (SPA)**  
**Fiscal Year 2019/2020, (July 2019 - June 2020)**

<b>E8: Enhance the Emergency Shelter System</b>	<b>Number of individuals who entered E8 interim/crisis/ bridge housing programs in the reporting period</b>	<b>Number of individuals who have been served by E8 funded interim/crisis/ bridge housing beds</b>	<b>Number of persons that exited to permanent housing destination within the report date range (by program SPA)</b>
Total	12,539	18,229	3,656 (out of 11,211 exits = 33%)
SPA 1	1,300	1,678	507 (out of 1,300 exits = 39%)
SPA 2	1,786	3,028	681 (out of 1,378 exits = 49%)
SPA 3	880	1,254	351 (out of 759 exits = 46%)
SPA 4	2,427	3,417	859 (out of 2,352 exits = 37%)
SPA 5	434	599	174 (out of 399 exits = 44%)
SPA 6	4,310	6,498	481 (out of 3,663 exits = 13%)
SPA 7	668	939	194 (out of 708 exits = 27%)
SPA 8	1,022	1,215	411 (out of 904 exits = 45%)

**Note:** E8 data is broken down by the Service Planning Area in which the participant was served.

**Demographic Enrollment/Service Data for Select Homeless Initiative Strategies for Fiscal Year 2019-2020 (July 2019-June 2020)**

Exhibit IV

		<b>A1: Prevention for Families</b>		<b>A5: Prevention for Individuals</b>		<b>B3: Rapid Re-Housing</b>	
<b>Demographic Category</b>		Number Newly Enrolled	Number Served	Number Newly Enrolled	Number Served	Number Newly Enrolled	Number Served
<b>Total individuals</b>		3,564	4,183	2,053	2,489	9,002	19,473
<b>Age</b>	Under 18 (unaccompanied)	18	34	5	6	35	111
	Under 18 (in a family)	1,654	1,943	446	484	3,804	8,244
	18-24	332	395	215	259	941	1,957
	25-54	1,304	1,527	911	1,106	3,579	7,742
	55-61	144	158	215	286	360	837
	62 & older	102	113	253	338	290	613
	Unknown	10	13	8	10	9	24
<b>Ethnicity</b>	Hispanic/Latino	1,610	1,944	657	782	3,690	7,837
	Not Hispanic/Latino	1,802	2,071	1,276	1,570	4,958	10,947
	Unknown	151	167	120	137	354	689
<b>Race</b>	White	1,436	1,722	684	866	3,495	7,683
	Black/African- American	1,508	1,734	932	1,130	4,073	8,969
	Asian	20	29	17	20	74	138
	American Indian/Alaskan Native	15	21	20	24	106	211
	Native Hawaiian/Other Pacific Islander	12	13	6	6	56	119
	Multi-Racial/Other	85	102	57	65	10	55
	Unknown	488	562	337	378	1,188	2,298
<b>Gender</b>	Female	2,184	2,538	1,233	1,454	4,970	10,792
	Male	1,353	1,617	793	998	3,951	8,541
	Transgender Male to Female	6	6	10	17	12	38
	Transgender Female to Male	1	2	2	4	8	16
	Other	4	4	4	5	-	1
	Unknown	16	16	11	11	-	-
<b>Individuals at risk of Homelessness</b>		N/A	N/A	N/A	N/A	-	-
<b>Homeless Individuals/Family Members</b>		N/A	N/A	N/A	N/A	2,601	5,687
<b>Chronically Homeless Individuals</b>		N/A	N/A	N/A	N/A	812	2,024
<b>Veterans</b>		N/A	N/A	N/A	N/A	54	97
<b>Individuals in Families with Minor Child(ren)</b>		N/A	N/A	N/A	N/A	6,423	13,932
<b>Families with Minor Child(ren)</b>		N/A	N/A	N/A	N/A	1,996	4,277

**Demographic Enrollment/Service Data for Select Homeless Initiative Strategies for Fiscal Year 2019-2020 (July 2019-June 2020)**

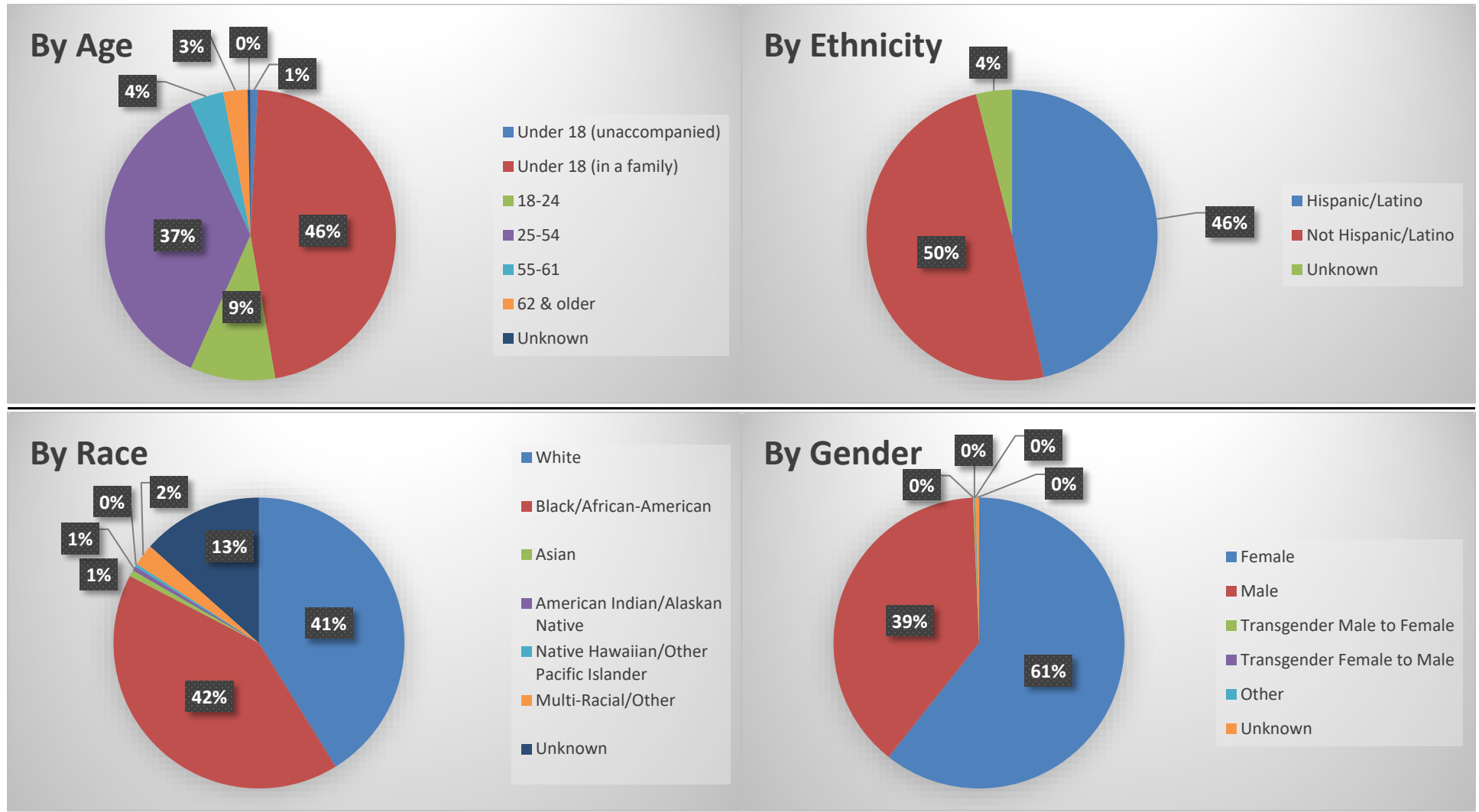
		<b>B7: Interim Housing for Those Exiting Institutions</b>		<b>D7: Permanent Supportive Housing</b>		<b>E6: Countywide Outreach System</b>		<b>E8: Emergency Shelter</b>	
<b>Demographic Category</b>		Number Newly Enrolled	Number Served	Number Newly Enrolled*	Number Served*	Number Newly Enrolled	Number Served	Number Newly Enrolled	Number Served
<b>Total individuals</b>		3,326	4,438	6,188	12,508	26,836	36,341	12,539	18,224
<b>Age</b>	Under 18 (unaccompanied)	13	13	-	-	92	109	20	81
	Under 18 (in a family)	-	-	-	7	25	47	4,015	6,064
	18-24	297	358	269	467	1,014	1,361	1,110	1,564
	25-54	2,412	3,148	2,717	5,891	15,238	20,196	5,493	7,885
	55-61	362	533	1,048	2,498	3,632	4,871	1,048	1,461
	62 & older	241	378	1,130	2,617	2,684	3,600	847	1,154
	Unknown	1	8	1,024	1,028	4,257	6,310	18	34
<b>Ethnicity</b>	Hispanic/Latino	1,333	1,726	1,377	3,219	8,842	11,415	4,110	5,980
	Not Hispanic/Latino	1,778	2,413	3,880	8,114	15,322	21,155	8,019	11,672
	Unknown	215	299	931	992	2,672	3,771	410	572
<b>Race</b>	White	1,574	2,058	2,155	4,746	14,915	19,460	4,377	6,357
	Black/African- American	892	1,228	2,431	5,235	6,703	9,638	6,366	9,309
	Asian	50	63	76	228	342	441	108	161
	American Indian/Alaskan Native	43	65	94	192	401	521	161	226
	Native Hawaiian/Other Pacific Islander	13	16	39	69	228	303	99	132
	Multi-Racial/Other	416	540	309	698	-	-	35	73
	Unknown	338	468	1,083	1,338	4,247	5,978	1,393	1,966
<b>Gender</b>	Female	1,101	1,425	2,341	4,977	8,517	11,649	6,270	9,210
	Male	2,194	2,967	2,934	6,560	16,699	22,614	6,142	8,848
	Transgender Male to Female	19	27	43	90	137	211	55	80
	Transgender Female to Male	7	8	10	16	21	27	9	12
	Other	1	1	13	18	1,462	1,840	53	59
	Unknown	4	10	846	846			10	15
<b>Individuals at risk of Homelessness</b>		93	116	2	2			-	-
<b>Homeless Individuals/Family Members</b>		3,326	4,438	5,058	11,378	22,447	29,849	5,620	7,601
<b>Chronically Homeless Individuals</b>		1,866	2,485	3,245	7,923	4,908	6,447	2,478	3,345
<b>Veterans</b>		130	166	306	573	824	1,086	264	367
<b>Individuals in Families with Minor Child(ren)</b>		363	429	48	80	42	75	6,933	10,619
<b>Families with Minor Child(ren)</b>		-	-	12	22	12	22	2,226	3,354

**Notes:**

- "Newly enrolled" refers to all participants enrolled during the reporting period (July 2019-June 2020)
- "Number served" refers to all participants served during the reporting period, some of whom were enrolled prior to the reporting period.
- Strategy E6: Outreach includes three types of outreach teams - Coordinated Entry System Teams, Department of Health Services' Multidisciplinary Teams (MDTs), and Los Angeles Homeless Services Authority (LAHSA) Homeless Engagement Teams (HETs). The data provided is de-duplicated. Family counts for the E6 data may be underrepresented due to incomplete household identifying data.

## Demographic Service Data for Select Homeless Initiative Strategies: FY 2019-2020 (July 2019-June 2020)

### A1: Homeless Prevention Program for Families



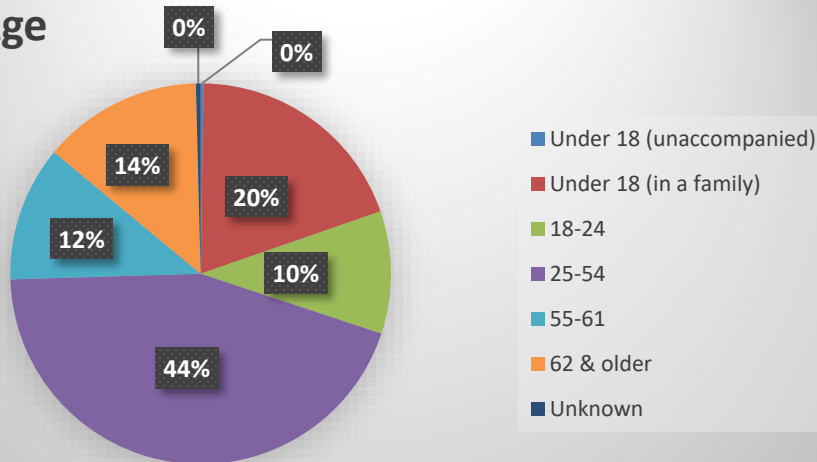
\*Data in this attachment show the number of participants served in each program, broken down by age, ethnicity, race, and gender.



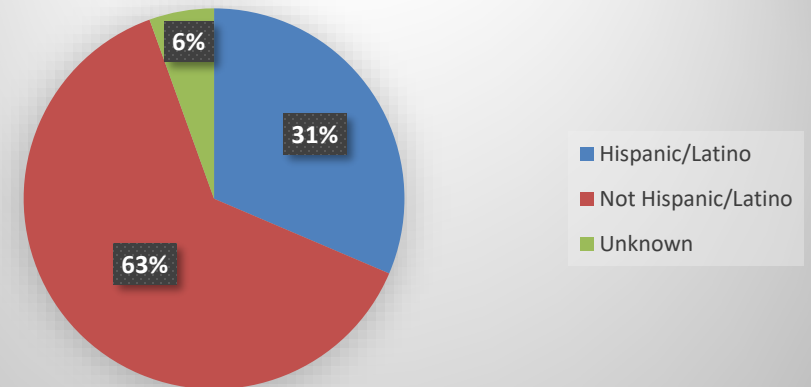
## Demographic Service Data for Select Homeless Initiative Strategies: FY 2019-2020 (July 2019-June 2020)

### A5: Homeless Prevention Program for Individuals

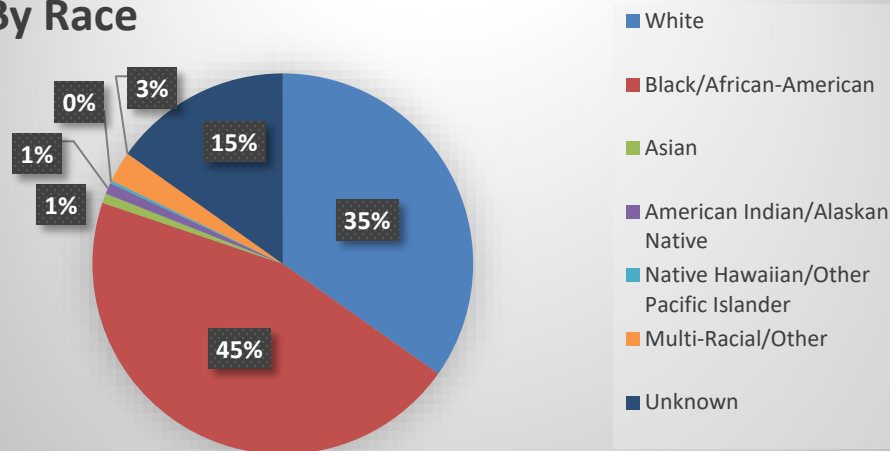
By Age



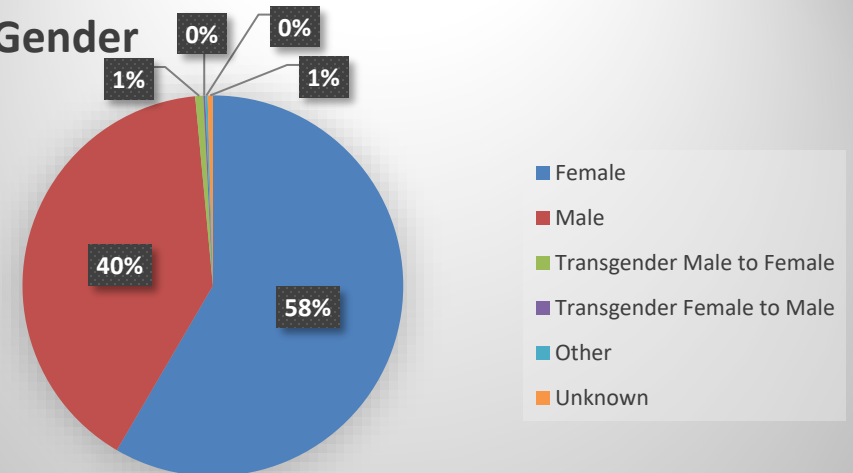
By Ethnicity



By Race



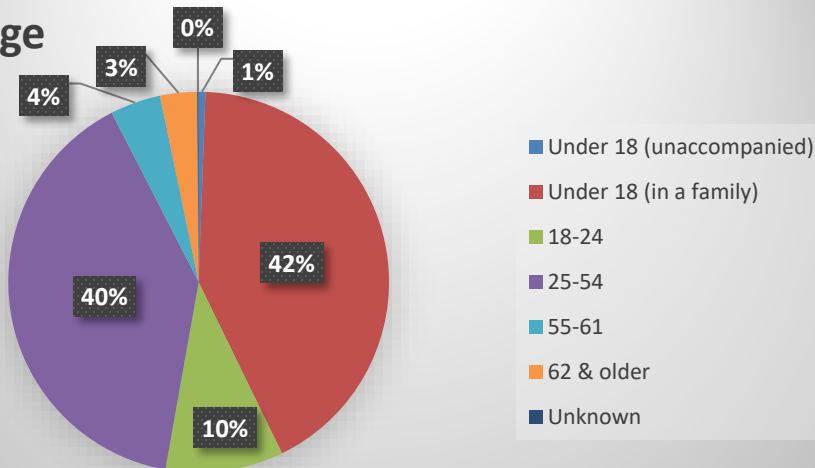
By Gender



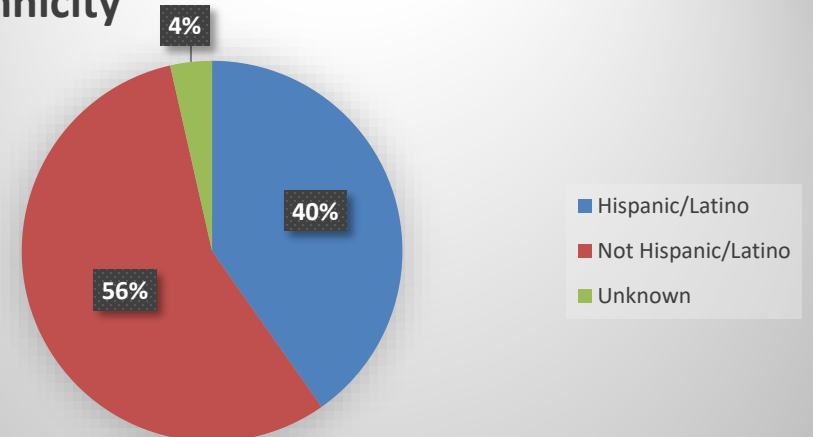
# Demographic Service Data for Select Homeless Initiative Strategies: FY 2019-2020 (July 2019-June 2020)

## B3: Rapid Re-Housing

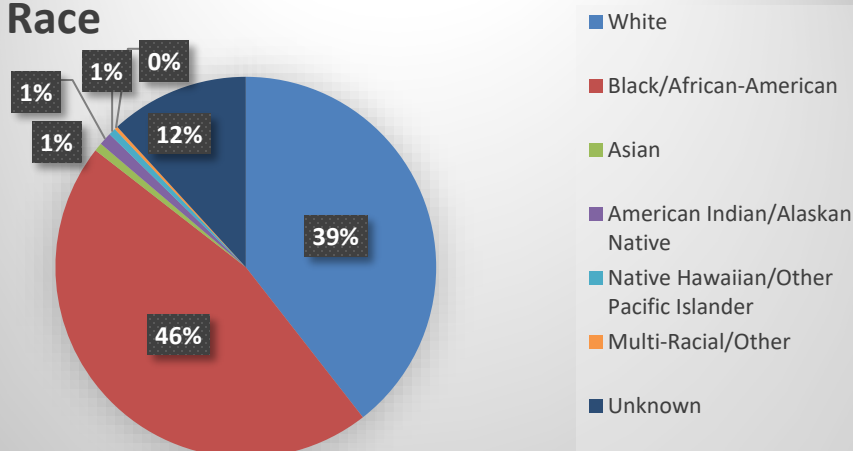
### By Age



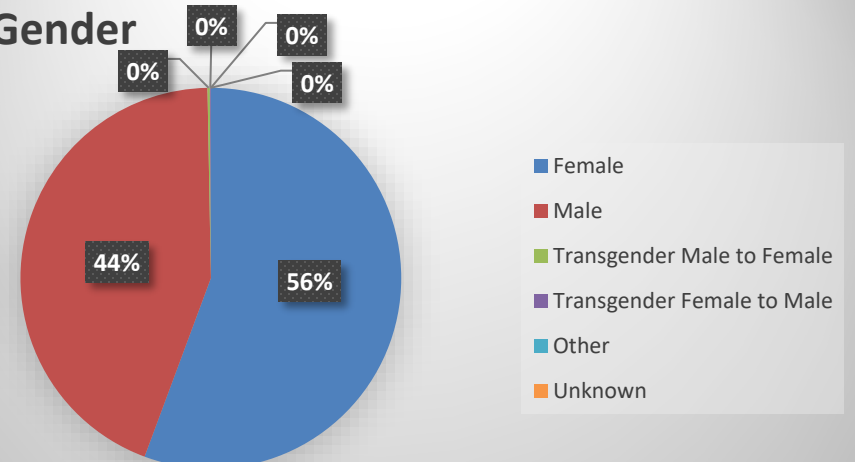
### By Ethnicity



### By Race



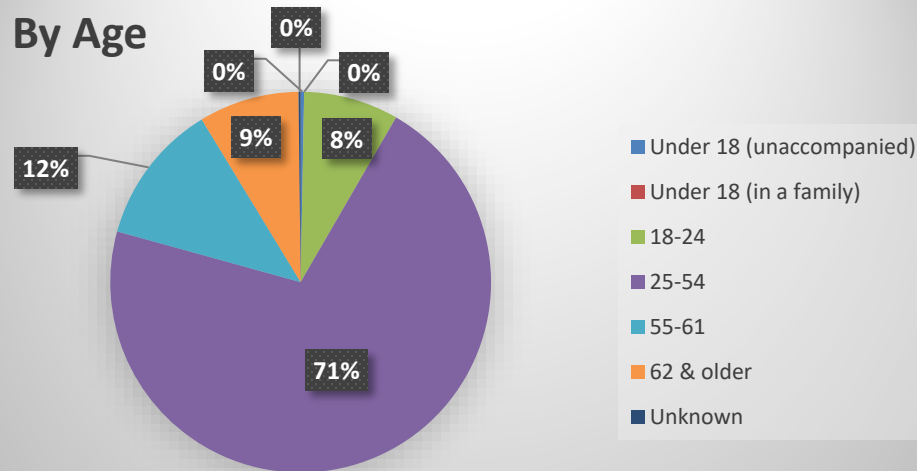
### By Gender



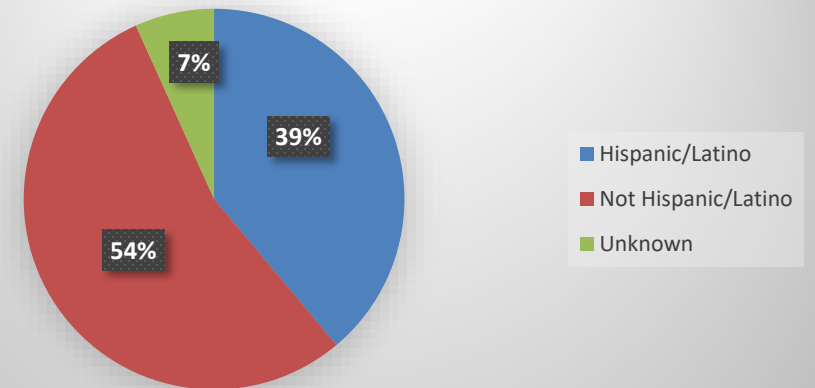
## Demographic Service Data for Select Homeless Initiative Strategies: FY 2019-2020 (July 2019-June 2020)

### B7: Interim Housing for Those Exiting Institutions\*

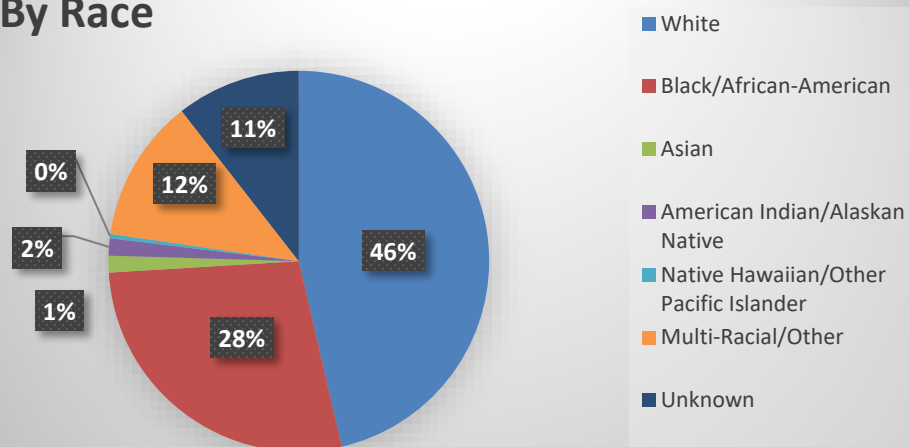
#### By Age



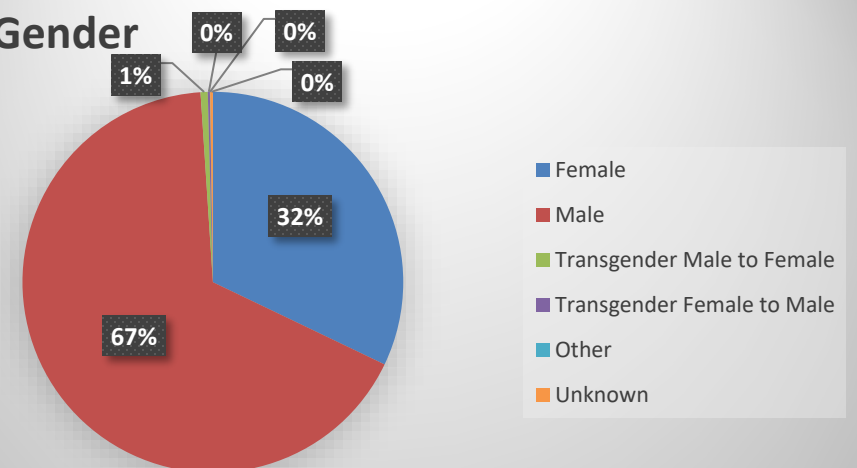
#### By Ethnicity



#### By Race



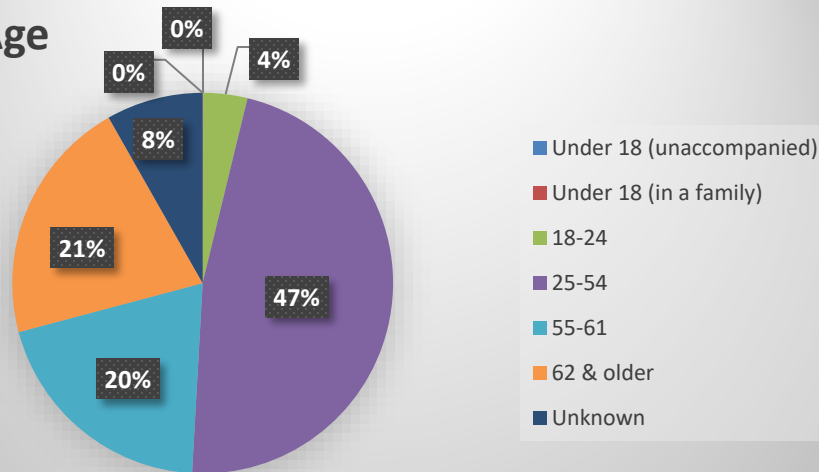
#### By Gender



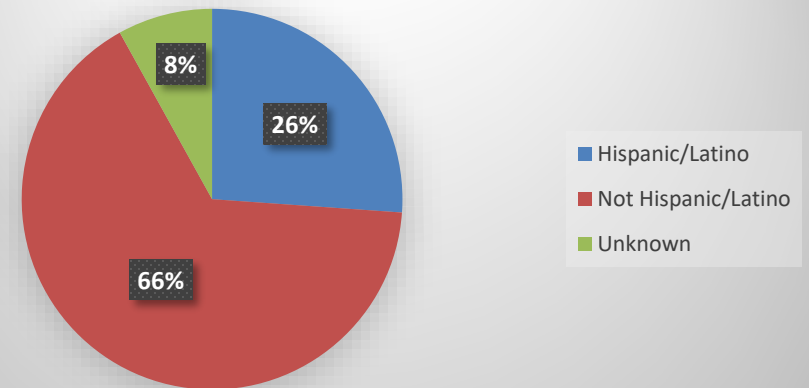
Demographic Service Data for Select Homeless Initiative Strategies: FY 2019-2020 (July 2019-June 2020)

D7: Permanent Supportive Housing

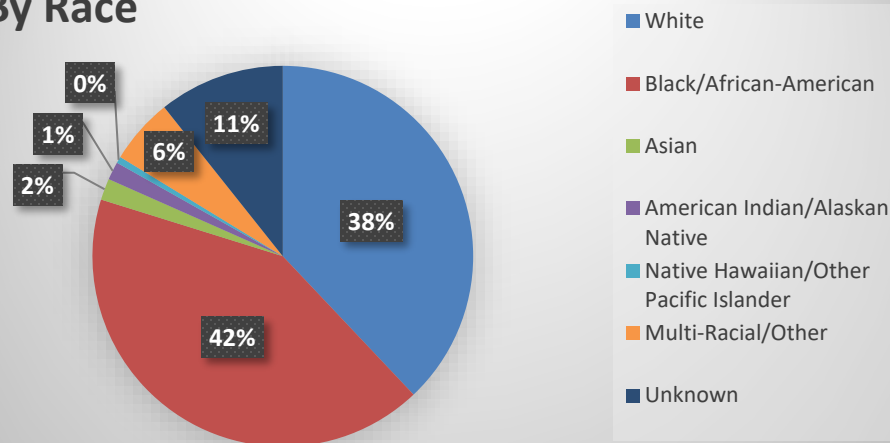
By Age



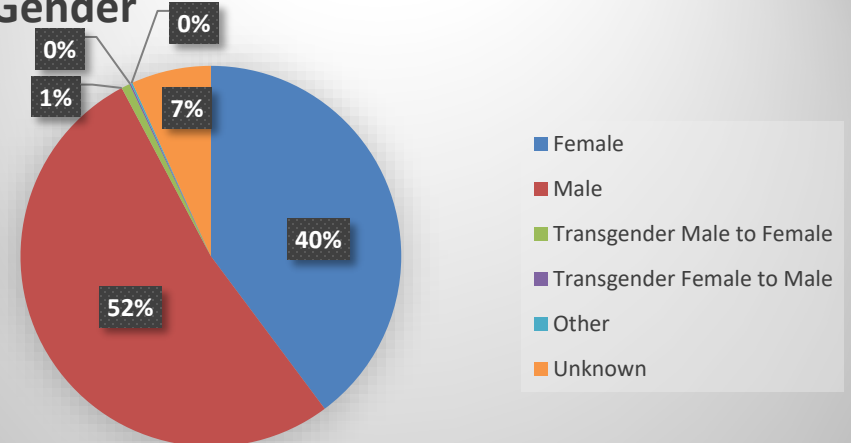
By Ethnicity



By Race



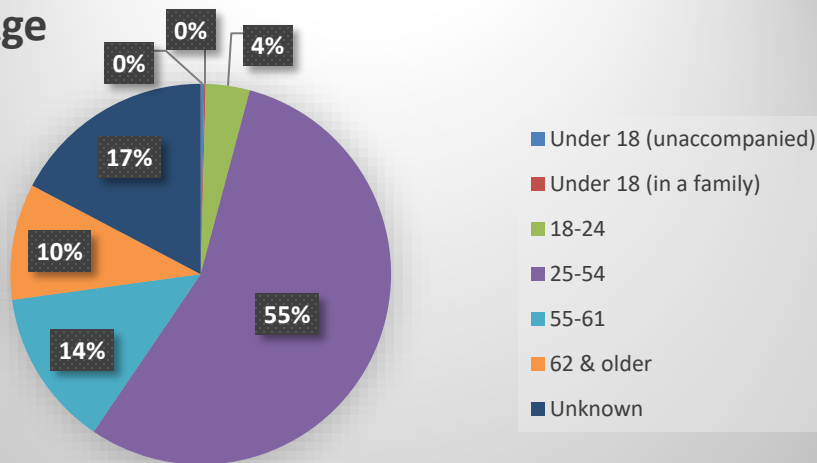
By Gender



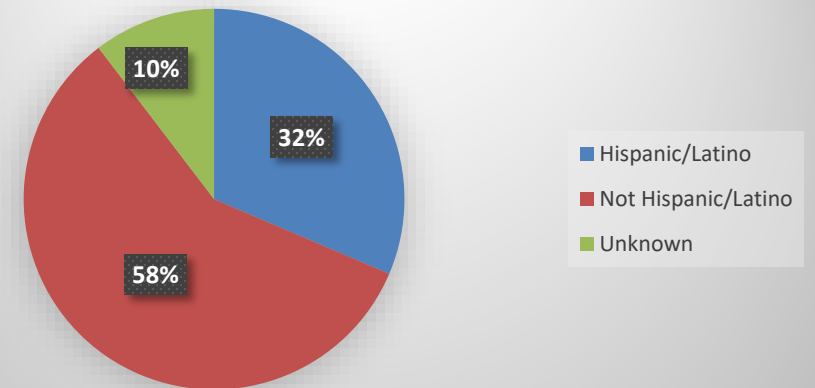
## Demographic Service Data for Select Homeless Initiative Strategies: FY 2019-2020 (July 2019-June 2020)

### E6: Countywide Outreach System

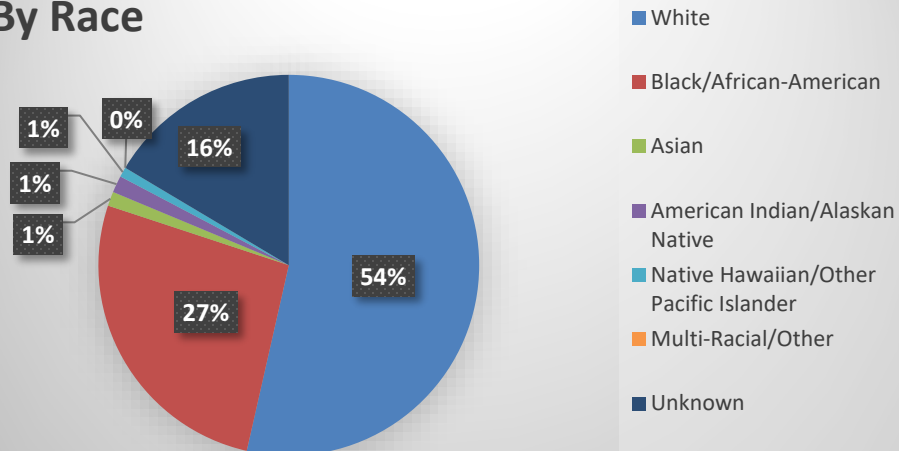
#### By Age



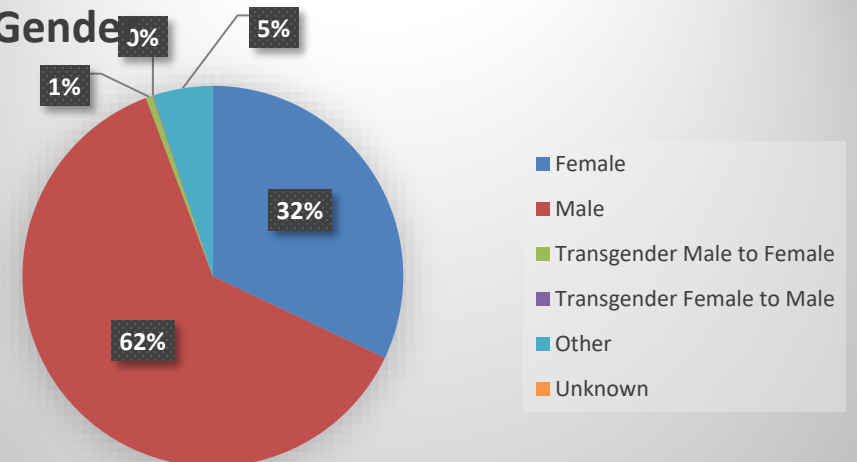
#### By Ethnicity



#### By Race



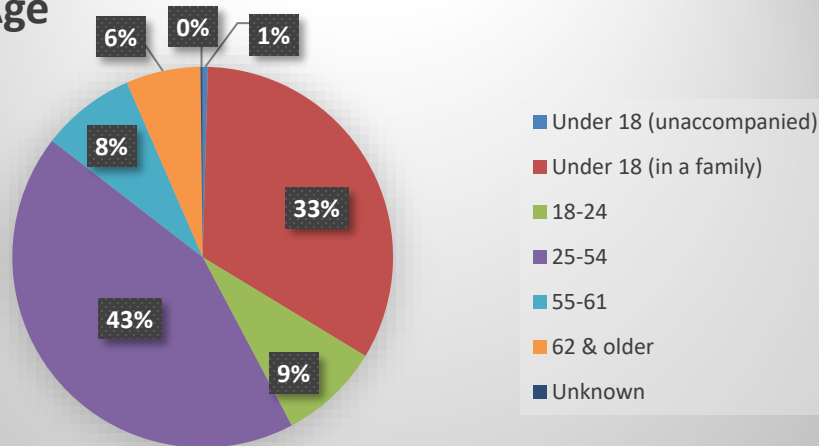
#### By Gender



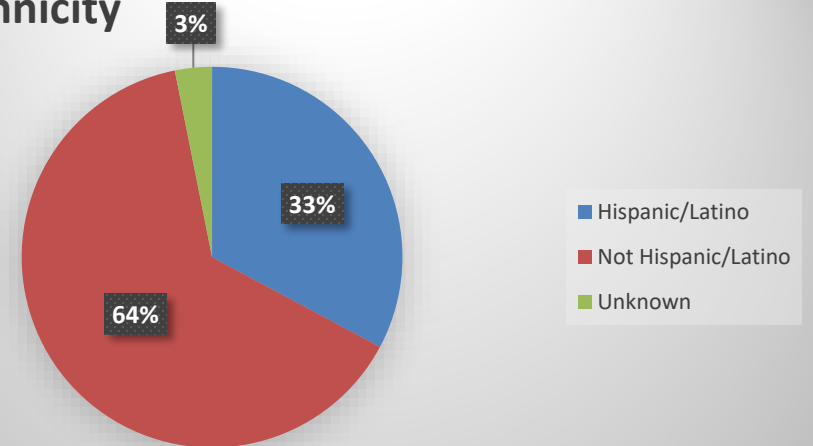
## Demographic Service Data for Select Homeless Initiative Strategies: FY 2019-2020 (July 2019-June 2020)

### E8: Emergency Shelter

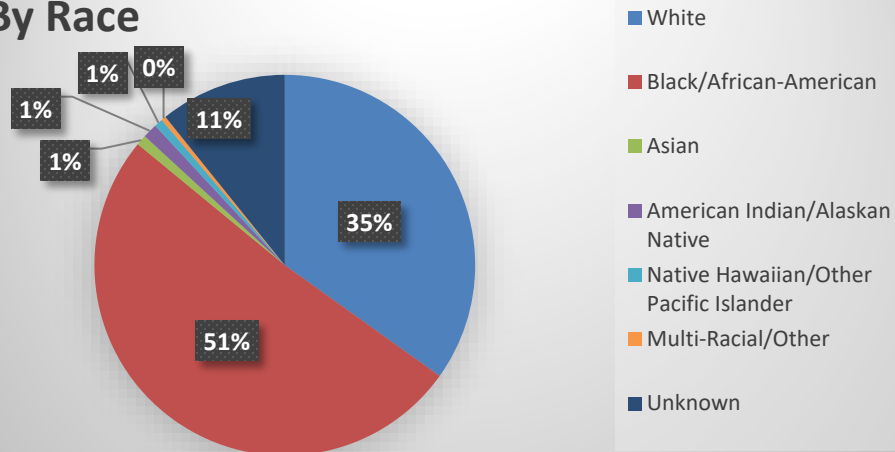
By Age



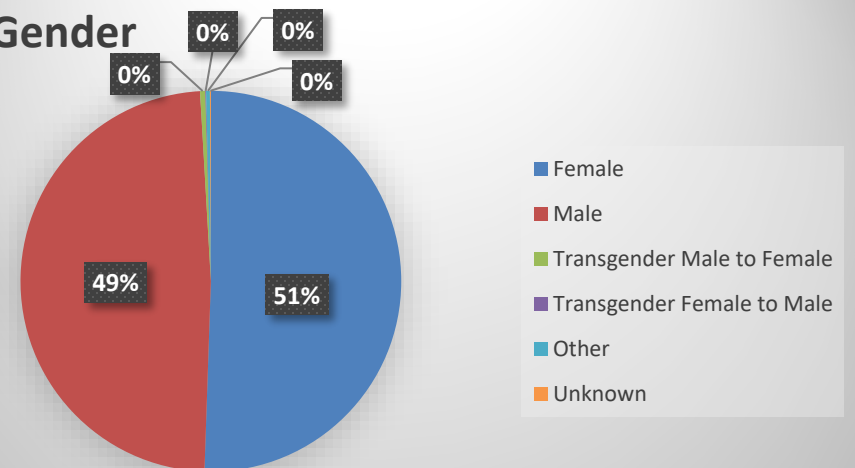
By Ethnicity



By Race



By Gender



## RESPONSES TO BOARD MOTIONS February 15, 2020 – August 13, 2020

From February 15, 2020 to August 13, 2020, the Chief Executive Office – Homeless Initiative (CEO-HI) prepared 25 memorandums responding to Board Motions related to homelessness. Below is a list of these motions with links to the associated reports.

- **Increasing Transparency and Accountability within Homeless Services Funding (Item No. 3, Agenda of January 8, 2019)**  
*Submitted on February 24, 2020*  
 This memorandum serves as the second quarterly report to share the amount of funds available in each of the Measure H funded strategies administered by LAHSA.  
[http://file.lacounty.gov/SDSInter/bos/bc/1069081\\_2-24-20BMincreasingTransparency\\_AccountabilitywithinHomelessSvcsFunding.pdf#search=%22increasing%20transparency%22](http://file.lacounty.gov/SDSInter/bos/bc/1069081_2-24-20BMincreasingTransparency_AccountabilitywithinHomelessSvcsFunding.pdf#search=%22increasing%20transparency%22)
- **Public Engagement Efforts for Measure H Funding Recommendations Process (Item No. 37, Agenda of August 13, 2019)**  
*Submitted on March 2, 2020*  
 This memorandum summarizes the results of the initial public engagement process for the FY20-21 Measure H Funding Recommendations.  
[http://file.lacounty.gov/SDSInter/bos/bc/1069429\\_3-2-20PublicEngagementEffortsforMeasureHFundingRecommendationsProcess.pdf](http://file.lacounty.gov/SDSInter/bos/bc/1069429_3-2-20PublicEngagementEffortsforMeasureHFundingRecommendationsProcess.pdf)
- **Enhancing the Coordinated Entry System for Homeless Families (Item No. 12, Agenda of December 18, 2018)**  
*Submitted on March 3, 2020*  
 This report serves as the fourth interim response and provides an update on the various efforts underway to enhance the Coordinated Entry System for Families, as detailed in prior reports.  
[http://file.lacounty.gov/SDSInter/bos/bc/1069431\\_3-3-20EnhancingtheCoordinatedEntrySystemforHomelessFamilies\\_Item12of12-18-18Agenda\\_.pdf#search=%22enhancing%20the%20coordinated%20entry%20system%22](http://file.lacounty.gov/SDSInter/bos/bc/1069431_3-3-20EnhancingtheCoordinatedEntrySystemforHomelessFamilies_Item12of12-18-18Agenda_.pdf#search=%22enhancing%20the%20coordinated%20entry%20system%22)
- **Re-orienting Transition Age Youth Systems of Care to Support Housing Stability (Item No. 2, Agenda of November 20, 2018)**  
*Submitted on March 3, 2020*  
 This report serves to provide a summary of the deliverables addressed in the four previously-submitted reports to the Board in addition to addressing the provision of information on establishing the first data dashboard on currently available universal data elements for housing programs administered by DCFS, LAHSA and DMH to support housing stability.  
[http://file.lacounty.gov/SDSInter/bos/bc/1069430\\_3-3-20Re-orientingTransitionAgeYouthSystemsofCaretoSupportHousingStability\\_Item2of11-20-18Agenda\\_.pdf#search=%22Re-orienting%20Transition%20Age%22](http://file.lacounty.gov/SDSInter/bos/bc/1069430_3-3-20Re-orientingTransitionAgeYouthSystemsofCaretoSupportHousingStability_Item2of11-20-18Agenda_.pdf#search=%22Re-orienting%20Transition%20Age%22)

- **Re-orienting Transition Age Youth Systems of Care to Support Housing Stability (Item No. 2, Agenda of November 20, 2018)**  
*Submitted on March 3, 2020*  
 This memorandum reports back on 11 deliverables focused on enhancing Transition Age Youth (TAY) systems of care to support housing stability.  
[http://file.lacounty.gov/SDSInter/bos/bc/1069430\\_3-3-20Re-orientingTransitionAgeYouthSystemsofCaretoSupportHousingStability\\_Item2of11-20-18Agenda\\_.pdf](http://file.lacounty.gov/SDSInter/bos/bc/1069430_3-3-20Re-orientingTransitionAgeYouthSystemsofCaretoSupportHousingStability_Item2of11-20-18Agenda_.pdf)
- **Establishing a Comprehensive Homelessness Crisis Response Strategy in Los Angeles (Item No. 2, Agenda of January 21, 2020)**  
*Submitted on March 24, 2020*  
 This memorandum reports on: 1) A prioritized strategy for implementing or scaling up, where feasible, and advocating where appropriate, the recommendations outlined in the “Comprehensive Crisis Response Strategy to Address Homelessness Statewide”; 2) A legal framework and proposed implementation strategy, developed in conjunction with the previously-requested Urgent Housing Initiative; and 3) An assessment of available funding to implement the aforementioned Crisis Response Framework.  
[http://file.lacounty.gov/SDSInter/bos/bc/1070252\\_03.24.20BMEstablishingaCompHomelessCrisisResponseStrategyinLA.pdf](http://file.lacounty.gov/SDSInter/bos/bc/1070252_03.24.20BMEstablishingaCompHomelessCrisisResponseStrategyinLA.pdf)
- **Establishing Interim Shelter in the San Gabriel Valley (Item No. 11, Agenda of April 9, 2019 and Item No. 7, Agenda of November 12, 2019)**  
*Submitted on May 6, 2020*  
 This report provides an update on efforts to expand interim housing in the San Gabriel Valley (SGV) and suspends future reporting on the two separate motions directing the CEO to explore the feasibility of expanding interim housing in the SGV.  
[http://file.lacounty.gov/SDSInter/bos/bc/1072093\\_5.6.20BMEstablishingInterimShelterinSGV.pdf](http://file.lacounty.gov/SDSInter/bos/bc/1072093_5.6.20BMEstablishingInterimShelterinSGV.pdf)
- **Averting Crisis by Expediting Winter Shelter Launch for Residents Experiencing Homelessness (Item No. 34-C, Agenda of November 26, 2019)**  
*Submitted on May 8, 2020*  
 This report provides a plan to launch the 2020-2021 Winter Shelter Program earlier than December 1, 2020, contingent on the availability of funding to support the early operation.  
[http://file.lacounty.gov/SDSInter/bos/bc/1072326\\_5.8.20AvertingCrisisbyExpeditingWinterShelterLaunchforResidentsExperiencingHomelessnessItem34Cof11-26-19.pdf](http://file.lacounty.gov/SDSInter/bos/bc/1072326_5.8.20AvertingCrisisbyExpeditingWinterShelterLaunchforResidentsExperiencingHomelessnessItem34Cof11-26-19.pdf)
- **Comprehensive Homelessness Prevention Assessment and Action Plan (Item No. 4, Agenda of May 21, 2019)**  
*Submitted on May 12, 2020*  
 This report describes implementation of strengthened homelessness prevention efforts within County Departments.  
[http://file.lacounty.gov/SDSInter/bos/bc/1072435\\_5.12.20BMComprehensiveHomelessnessPreventionAssessment\\_ActionPlan.pdf](http://file.lacounty.gov/SDSInter/bos/bc/1072435_5.12.20BMComprehensiveHomelessnessPreventionAssessment_ActionPlan.pdf)



- **Increasing Transparency and Accountability within Homeless Services Funding (Item No. 3, Agenda of January 8, 2019)**

*Submitted on May 14, 2020*

This memo serves as the third quarterly report to the Board's directive to report back on a quarterly basis the expenditures for each of the LAHSA administered Measure H-funded strategies.

[http://file.lacounty.gov/SDSInter/bos/bc/1072535\\_IncreasingTransparency\\_AccountabilityWithinHomelessServicesFunding-Item3\\_Agenda1-8-19.pdf#search=%22increasing%20transparency%22](http://file.lacounty.gov/SDSInter/bos/bc/1072535_IncreasingTransparency_AccountabilityWithinHomelessServicesFunding-Item3_Agenda1-8-19.pdf#search=%22increasing%20transparency%22)

- **Piloting A Comprehensive Crisis Response to Ensure Post-COVID-19 Housing for Homeless Older Adults in Los Angeles County (Item No. 8, Agenda of April 14, 2020)**

*Submitted on May 15, 2020*

This memo provides background and status on Project Roomkey (PRK) and outlines options on how the County, LAHSA, and City of Los Angeles can leverage PRK to provide long-term housing to individuals who are aged 65 years or older (65+).

[http://file.lacounty.gov/SDSInter/bos/bc/1072614\\_5-15-20BMPilotingaComp.CrisisResponsetoEnsurePost-COVID-19HousingforHomelessOlderAdultsinL.A.Co.pdf](http://file.lacounty.gov/SDSInter/bos/bc/1072614_5-15-20BMPilotingaComp.CrisisResponsetoEnsurePost-COVID-19HousingforHomelessOlderAdultsinL.A.Co.pdf)

- **Piloting A Comprehensive Crisis Response to Ensure Post-COVID-19 Housing for Homeless Older Adults in Los Angeles County (Item No. 8, Agenda of April 14, 2020)**

*Submitted on June 23, 2020*

This memo provides both an update to the May 15 report and an interim report, which responds to Directive No. 2 to report back in writing within 45 days with an interim report, followed by a multi-year implementation framework as part of Fiscal Year 2020-2021 Supplemental Budget deliberations, with cost estimates for the pilot program targeting all individuals experiencing homelessness who are 65 or older (65+).

[http://file.lacounty.gov/SDSInter/bos/bc/1074720\\_6.23.20PilotingaCompResponsetoEnsurePost-CV-19HousingforHomelessOver65.pdf#search=%22COVID-19%20Recovery%20Plan%22](http://file.lacounty.gov/SDSInter/bos/bc/1074720_6.23.20PilotingaCompResponsetoEnsurePost-CV-19HousingforHomelessOver65.pdf#search=%22COVID-19%20Recovery%20Plan%22)

- **Background on COVID-19 Response and Recovery Plan Motion**

*Submitted on June 23, 2020*

This memo provides background to the COVID-19 Response and Recovery Plan motion approved on May 12, 2020.

<https://www.lahsa.org/documents?id=4579-lahsa-covid-19-recovery-plan-report>

- **Expanding the Pool of Master-Leased Motels for Interim and Supportive Housing through a Capital Improvement Program (Item No. 6, Agenda of June 18, 2019 and Item No. 13, Agenda of February 11, 2020)**  
*Submitted on July 2, 2020*  
 This report serves to provide the feasibility of expanding interim housing through motel master lease agreements.  
[http://file.lacounty.gov/SDSInter/bos/bc/1075137\\_7-2-20ExpandingthePoolofMaster-LeasedMotelsforInterimPermanentHousing.pdf#search=%22expanding%20the%20pool%22](http://file.lacounty.gov/SDSInter/bos/bc/1075137_7-2-20ExpandingthePoolofMaster-LeasedMotelsforInterimPermanentHousing.pdf#search=%22expanding%20the%20pool%22)
- **Developing a COVID-19 Recovery Plan Related to People Experiencing Homelessness (Item No. 4, Agenda of May 12, 2020)**  
*Submitted on July 2, 2020*  
 This report serves to provide identified existing resources, including CARES Act (H.R. 748) Coronavirus Relief Fund, to support the COVID-19 Recovery Plan; a funding plan is to be provided in 45 days.  
[http://file.lacounty.gov/SDSInter/bos/bc/1075135\\_7-2-20DevelopingaCOVID-19RecoveryPlanRelatedtoPeopleExperiencingHomelessness.pdf#search=%22COVID-19%20Recovery%20Plan%22](http://file.lacounty.gov/SDSInter/bos/bc/1075135_7-2-20DevelopingaCOVID-19RecoveryPlanRelatedtoPeopleExperiencingHomelessness.pdf#search=%22COVID-19%20Recovery%20Plan%22)
- **Service Planning Area (SPA) Weekend Homeless Outreach (Item No. 2, Agenda of May 15, 2018)**  
*Submitted on July 15, 2020*  
 This memo serves as the third six-month report on weekend outreach.  
[http://file.lacounty.gov/SDSInter/bos/bc/1075639\\_7-15-20SPAWeekendHomelessOutreachItem2of5-15-18.pdf#search=%22weekend%20homeless%20outreach%22](http://file.lacounty.gov/SDSInter/bos/bc/1075639_7-15-20SPAWeekendHomelessOutreachItem2of5-15-18.pdf#search=%22weekend%20homeless%20outreach%22)
- **Report on Implementing the Coronavirus Aid, Relief, and Economic Security Act Across Los Angeles County (Item No. 3-D, Agenda of April 14, 2020)**  
*Submitted on July 20, 2020*  
 This report serves to provide the coordination status on the expenditure of Emergency Solutions Grant (ESG-CV) funding allocated to the County as part of the federal Coronavirus Aid, Relief, and Economy Security Act (CARES).  
[http://file.lacounty.gov/SDSInter/bos/bc/1075777\\_ImplementingCoronavirusAidReliefEconomicSecurityActAcrossLACo.pdf#search=%22COVID-19%20Recovery%20Plan%22](http://file.lacounty.gov/SDSInter/bos/bc/1075777_ImplementingCoronavirusAidReliefEconomicSecurityActAcrossLACo.pdf#search=%22COVID-19%20Recovery%20Plan%22)
- **Storage Pilot Program for Individuals Experiencing Homelessness (Item No. 68-A, Agenda of June 4, 2019)**  
*Submitted on July 21, 2020*  
 This memo serves to provide a final update on the work undertaken to launch a countywide storage pilot program.  
[http://file.lacounty.gov/SDSInter/bos/bc/1075795\\_7-21-20BMStoragePilotProgforIndividualsExperiencingHomelessness.pdf#search=%22storage%20pilot%22](http://file.lacounty.gov/SDSInter/bos/bc/1075795_7-21-20BMStoragePilotProgforIndividualsExperiencingHomelessness.pdf#search=%22storage%20pilot%22)

- **Continued Project Roomkey Operational Support (Item No. 22, Agenda of July 7, 2020)**  
*Submitted on July 23, 2020*  
 This report serves to provide information related to continued support for Project Roomkey.  
[http://file.lacounty.gov/SDSInter/bos/bc/1075868\\_7-23-20ContinuedPRKOperationalSupportItem22of7-7-20.pdf#search=%22project%20roomkey%22](http://file.lacounty.gov/SDSInter/bos/bc/1075868_7-23-20ContinuedPRKOperationalSupportItem22of7-7-20.pdf#search=%22project%20roomkey%22)
- **Report on Implementation of a Los Angeles County Expanded Eviction Defense Program and Intent to Enter into Contract (Item No. 11, Agenda of September 10, 2019)**  
*Submitted on July 31, 2020*  
 This report outlines an implementation framework for the Expanded Eviction Defense Program (EDP) as well as the County's Emergency Eviction Prevention Program, which was developed to complement the EDP and address the immediate service needs of low-income tenant households undergoing financial hardships due to COVID-19.  
[http://file.lacounty.gov/SDSInter/bos/bc/1076237\\_ImplementationofLACoExpandedEvictionDefenseProg\\_IntentContract\\_11of9-10-19.pdf#search=%22homeless%20initiative%22](http://file.lacounty.gov/SDSInter/bos/bc/1076237_ImplementationofLACoExpandedEvictionDefenseProg_IntentContract_11of9-10-19.pdf#search=%22homeless%20initiative%22)
- **Creating a Comprehensive Plan and Recommendation to Address the Needs of Homeless Older Adults in Los Angeles County (Item No.4, Agenda of February 18, 2020)**  
*Submitted on August 3, 2020*  
 This report serves to provide a comprehensive plan to prevent and combat homelessness among older adults.  
[http://file.lacounty.gov/SDSInter/bos/bc/1076414\\_CreatingaComprehensivePlan\\_RecommtoAddresstheNeedsofHomelessOlderAdultsinLACoNo.4of2-18-20.pdf#search=%22homeless%20initiative%22](http://file.lacounty.gov/SDSInter/bos/bc/1076414_CreatingaComprehensivePlan_RecommtoAddresstheNeedsofHomelessOlderAdultsinLACoNo.4of2-18-20.pdf#search=%22homeless%20initiative%22)
- **Status Report on the Funding Plan to Support the COVID-19 Recovery Plan Related to People Experiencing Homelessness (Item No. 4, Agenda of May 12, 2020)**  
*Submitted on August 6, 2020*  
 This memo provides a status update to the CEO's Funding Plan to support the COVID-19 Recovery Plan.  
[http://file.lacounty.gov/SDSInter/bos/bc/1076667\\_FundingPlantoSupporttheCOVID-19RecoveryPlanRelatedtoHomelessPeopleNo4of5-12-20Agenda.pdf#search=%22homeless%20initiative%22](http://file.lacounty.gov/SDSInter/bos/bc/1076667_FundingPlantoSupporttheCOVID-19RecoveryPlanRelatedtoHomelessPeopleNo4of5-12-20Agenda.pdf#search=%22homeless%20initiative%22)

- **Revisiting the Los Angeles Homeless Services Authority's Structure and Function (Item No. 3, Agenda of February 11, 2020)**

*Submitted on August 13, 2020*

This report serves as an interim response addressing: 1) the analysis of the current structure and function of LAHSA; and 2) the report back to the Board with findings and recommendations, including proposed modifications to improve the governance structure, performance, accountability and transparency of LAHSA.

[http://file.lacounty.gov/SDSInter/bos/bc/1076881\\_RevisitingtheLAHomelessSvcsAuthority\\_sStructure\\_Function.pdf#search=%22homeless%20initiative%22](http://file.lacounty.gov/SDSInter/bos/bc/1076881_RevisitingtheLAHomelessSvcsAuthority_sStructure_Function.pdf#search=%22homeless%20initiative%22)