

County of Los Angeles CHIEF EXECUTIVE OFFICE

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> Board of Supervisors HILDA L. SOLIS First District

HOLLY J. MITCHELL Second District

SHEILA KUEHL Third District

JANICE HAHN Fourth District

KATHRYN BARGER Fifth District

June 17, 2022

To:

Supervisor Holly J. Mitchell, Chair

Supervisor Hilda L. Solis Supervisor Sheila Kuehl Supervisor Janice Hahn Supervisor Kathyn Barger

From:

Fesia A. Davenport

Chief Executive Officers

HOMELESS INITIATIVE QUARTERLY REPORT NO. 23 (ITEM NO. 47-A, AGENDA OF FEBRUARY 9, 2016)

On February 9, 2016, the Board of Supervisors (Board) approved the Los Angeles County Homeless Initiative (HI) recommendations, which included 47 strategies to combat homelessness, and instructed the Chief Executive Office (CEO) to report back to the Board on a quarterly basis regarding their implementation. On December 6, 2016, the Board approved four new strategies and they are also included in the CEO's quarterly reports.

Attached is the HI's 23rd quarterly report, which includes data for the first three quarters of fiscal year (FY) 2021-22, as well as cumulative data since the beginning of Measure H implementation in July 2017.

This report captures significant developments underway at the HI, including the Board's approval of a new HI framework to address and prevent homelessness, the Blue Ribbon Commission on Homelessness' recommendations, and the FY 2022-23 HI funding recommendations. While providing updates on these new directions, the report also updates the Board and other readers on the outcomes of current HI strategies, including prevention, outreach, interim housing, permanent housing, and supportive services, as well as outcomes of current efforts by cities and Councils of Governments that are receiving funding from the HI. The report highlights the ongoing work of County departments, agencies, and community-based organizations to implement HI strategies, including numerous inspiring success stories that demonstrate the ways in which HI programs are transforming lives. Further, the report highlights the awards the County and its partners have received through the State's Homekey Program, which will result in the creation of 12 new interim and permanent housing projects, with additional projects still under consideration.

Each Supervisor June 17, 2022 Page 2

Key Outcomes in the Quarterly Report

For most strategies, progress was steady in the past quarter, with the data showing similar outcomes in the third quarter to the first two. Key outcomes include:

From July 2021 - March 2022:

- 236 families and 814 individuals were prevented from becoming homeless.
- 10,696 individuals were newly engaged by outreach teams.
- 13,465 individuals and family members were active in the interim housing program and 2,265 were active in the interim housing program for people exiting institutions.
- 2,213 individuals and family members were permanently housed through the rapid re-housing program; 1,045 individuals and family members were placed in permanent supportive housing; and 573 households were housed using landlord incentives.

Since the implementation of Measure H in July 2017:

- 58,222 individuals and family members were placed in interim housing funded in part or in whole by Measure H.
- 32,553 individuals and family members were placed in permanent housing through Measure H funded strategies.

The next quarterly report will be provided by August 31, 2022.

Should you have any questions concerning this matter, please contact me or Cheri Todoroff, Executive Director of the Homeless Initiative and Affordable Housing, at 213-974-1752 or ctodoroff@ceo.lacounty.gov.

FAD:JMN:CT JR:EBI:ym

Attachments

c: Executive Office, Board of Supervisors

County Counsel District Attorney

Sheriff

Alternate Public Defender Animal Care and Control

Arts and Culture Beaches and Harbors Child Support Services

Children and Family Services
Consumer and Business Affairs

Fire

Health Services Human Resources LA County Library Mental Health

Military and Veterans Affairs

Parks and Recreation

Probation

Public Defender
Public Health

Public Social Services

Public Works Regional Planning

Registrar-Recorder/County Clerk

Superior Court

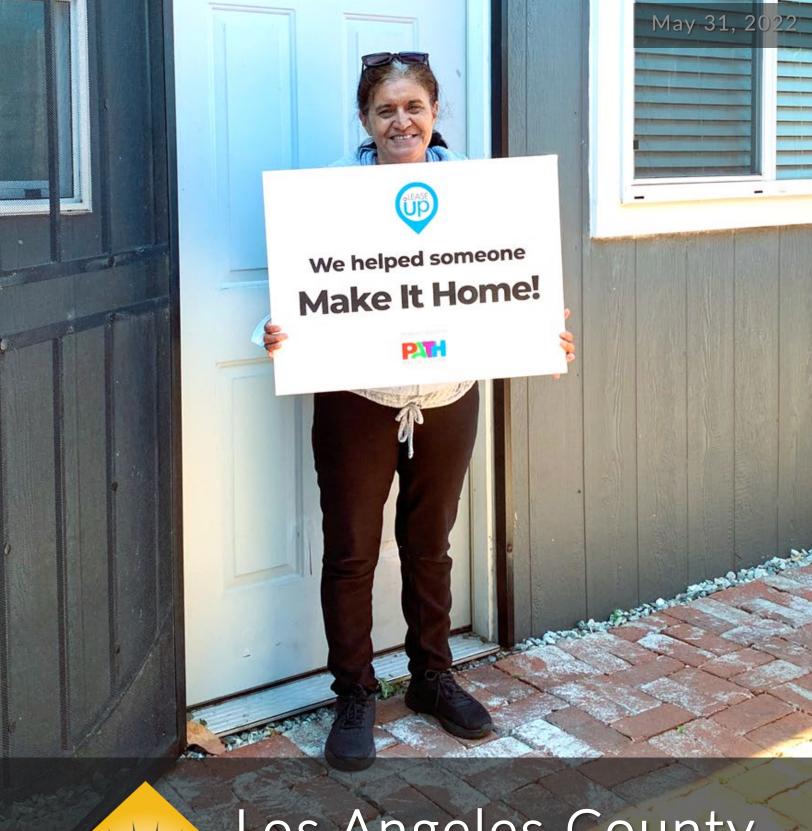
Workforce Development, Aging and

Community Services

Los Angeles Homeless Services Authority

Los Angeles County Development

Authority





Los Angeles County HOMELESS INITIATIVE

Quarterly Report #23
FY 2021-22, 3rd Quarter

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The <u>Homeless Initiative</u> is the central coordinating body for Los Angeles County's ongoing effort – unprecedented in scale – to expand and enhance services for people experiencing homelessness for at risk of losing their homes.

Created by the Board of Supervisors in August 2015, the Homeless Initiative is part of the County's Chief Executive Office and primarily funded through Measure H, a 1/4-cent sales tax approved by 70% of County voters in May 2017 and began generating revenue in July 2017.

From Malibu to Claremont, Long Beach to Lancaster, and everywhere in between, the Homeless Initiative directs, oversees, and evaluates the <u>strategies</u> approved by the Board of Supervisors to address and prevent homelessness.

The Homeless Initiative also develops the <u>spending plan</u> for Measure H and other funding sources that enable County departments and agencies, city governments, and more than 100 community-based service providers to scale up:

- <u>Homeless Prevention</u> for people at risk of eviction as well as those exiting foster care, hospitals, jails, and other institutions.
- <u>Street Outreach</u> to connect people living outdoors and in vehicles to housing and supportive services.
- <u>Interim Housing</u>, such as shelters, recuperative care facilities, sober living facilities and other temporary accommodations.
- <u>Permanent Housing</u> with subsidized rent and, if necessary, intensive case management and other supportive services for people with acute needs.
- <u>Affordable Housing production and preservation, as well as the protection of tenants.</u>
- <u>Supportive Services</u> such as case management; connections to health care, mental health care, and substance use disorder treatment; criminal record clearing; benefits enrollment; job training and employment; and other services to help people achieve stability and potentially self-sufficiency.

The Homeless Initiative works with County <u>departments</u> and agencies to develop policies and programs related to homelessness, and leverages Measure H as well as federal, State and local funds to implement those policies and programs.

County of Los Angeles Departments:

- Children and Family Services (DCFS)
- Health Services (DHS)
- Mental Health (DMH)
- Public Health (DPH)
- Public Social Services (DPSS)

- Sheriff's Department (LASD)
- Probation
- Public Defender (PD)
- Workforce Development, Aging and Community Services (WDACS)

Agencies serving Los Angeles County:

- Los Angeles Homeless Services Authority (LAHSA)
- Los Angeles County Development Authority (LACDA)

County departments and agencies contract with more than 100 community-based <u>nonprofit</u> <u>service providers</u> to help people at risk of or experiencing homelessness throughout County's eight Service Planning Areas (SPAs).

The Homeless Initiative has a regional approach but also supports <u>city governments</u>, supplementing their federal, State, and local funding with Measure H. It also provides Measure H funds to Councils of Governments to facilitate regional coordination and innovation among their member city governments.

The County's homeless services system has seen dramatic growth in recent years, much of it driven by the implementation of Homeless Initiative strategies funded by Measure H.

This Quarterly Report reflects that progress in the context of the dire affordable housing crisis impacting the region and State, as well as other factors, including the COVID-19 pandemic.









EXECUTIVE SUMMARY

The Homeless Initiative's 23rd Quarterly Report provides data on the implementation of its strategies on homeless prevention, outreach, interim housing, permanent housing, and supportive services from July 1, 2021 - March 31, 2022, or the first three quarters of fiscal year (FY) 2021-22.

Also included is cumulative data from **July 1, 2017** - **March 31, 2022**, the period during which the County has been able to utilize funding from Measure H.

IMPACT DASHBOARD

Since Measure H revenue began funding Homeless Initiative strategies, the County's homeless services system has provided permanent housing to **81,027** people and interim housing to **109,183** people. These include 32,553 permanent housing and 58,222 interim housing placements through programs funded completely or partially with Measure H.

In the first nine months of FY 2021-2022, the system provided permanent housing to 11,650 new people and interim housing to 22,858 people. This includes 2,953 permanent housing placements and 7,057 interim housing placements through Measure H-funded programs.



81,027

people placed in permanent housing

32,553 of permanent housing placements (41%) were completely or partially funded through Measure H



109,183

people placed in interim housing

58,222 of interim housing placements (54%) were completely or partially funded through Measure H

PERIOD COVERED: 7/1/2017 - 3/31/2022 - 57 months total

(From start date of Measure H funding through the most recent quarter of the current fiscal year)

UPDATED STRATEGIES FOR AN EVOLVING CRISIS

On May 3, 2022, the Board of Supervisors approved the Homeless Initiative's strategy reassessment and recommendations for <u>A New Framework to End Homelessness in LA County</u>.



Supervisor Holly Mitchell at the Evermont Project groundbreaking at Vermont and Manchester in South LA

The new framework calls for fully leveraging the County mainstream safety net systems' capacity to prevent homelessness and support those who are newly homeless; ensuring the rehousing system focuses primarily, but not exclusively, on serving people with the most complex challenges; establishing opportunities for the County and cities to co-invest in local solutions that build the housing supply; and advancing racial equity.

Also on May 3, 2022, the Board approved the recommendations of the <u>Blue Ribbon Commission on Homelessness</u> (BRCH), which included embracing a "whatever it takes" attitude, rejecting a "one-size-fits-all" approach, partnering with cities and service providers in a more direct manner, and "replacing rigidness in decision-making with flexibility, lumbering administrative practices and policies with nimbleness, and gridlock in governance with clarity and momentum."

FY 2022-23 SPENDING PLAN

On May 17, 2022, the Board approved the Homeless Initiative's \$536.2M budget for FY 2022-23.

About 87 percent of the spending plan, \$466.7 million, will come from Measure H. Permanent housing and interim housing account for 42.7% and 30.7%, respectively, of the proposed spending under the plan, underscoring the County's commitment to giving unhoused residents a safe place to stay indoors.



Supervisor Kathryn Barger supported a Bridge to Home project in Santa Clarita

HOMEKEY – 2nd ROUND OF FUNDING



Supervisor Janice Hahn joins service providers at an LA River encampment

The County received a second round of <u>Homekey</u> funding from the California Department of Housing and Community Development to acquire 12 properties, of which five will be converted into permanent supportive housing and seven into interim housing.

The Board allocated a portion of the County's <u>American</u> <u>Rescue Plan Act</u> (ARPA) funding to provide a local match to the State's fund, demonstrating a major commitment to expanding the supply of housing and shelter.

COLLABORATION WITH CITIES AND COUNCILS OF GOVERNMENTS

Since inception of the Homeless Initiative, the County has provided \$46.0 million to support cities and Councils of Governments (COG) to develop homelessness plans and implement innovative solutions that prevent and combat homelessness.

These direct investments build upon existing regional investments supplementing federal, State, and other local funding to address homelessness.



Supervisor Sheila Kuehl honors LA Family Housing

This year, the Board also created also created a \$10 million Cities and Councils of Governments Interim Housing Services Fund to support services at interim housing projects located in local



Supervisor Hilda Solis at the Santa Monica Vermont Apartments groundbreaking ceremony in East Hollywood

jurisdictions to create a pathway for people experiencing homelessness to secure permanent housing.

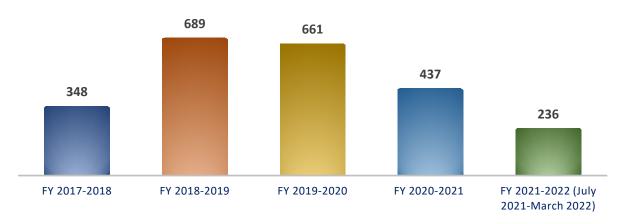
COGs also receive Measure H funding every year for regional coordination and innovation, with each amount based on the results of the Homeless Count.

HOMELESS PREVENTION

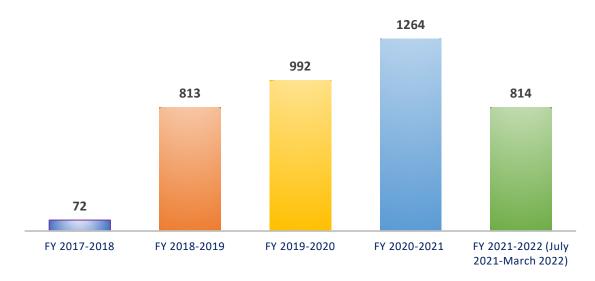
STRATEGY LEADS: LAHSA, DHS, DCFS

<u>Homeless Prevention</u> services aim to help rent-burdened, low-income families and individuals resolve crises that would otherwise result in losing their homes. These services can include short-term rental subsidies, housing conflict resolution and mediation with landlords and/or property managers, and legal defense against eviction. Similar services are provided to help individuals avoid becoming homeless after exiting institutions like jails, hospitals, and foster care.

Families Prevented from Becoming Homeless in LAHSA's Prevention Program for Families*



Individuals Prevented from Becoming Homeless in LAHSA's Prevention Program for Individuals*



*LAHSA reports that fewer families and adults are completing (or "exiting") the prevention programs as many are awaiting decisions on their applications to Emergency Rental Assistance Programs (ERAPs), which can take many months. Until those decisions are made, providers keep participants enrolled in the prevention program. This way, providers can be ready to assist if the participants do not receive assistance from the ERAPs. In the data, a prevention is not recorded until a family or individual has been exited from the program and either retains housing or moves directly to new housing.

Homeless Prevention Highlights this Reporting Period

- LAHSA's Homeless Prevention Unit Expands: During the past quarter, LAHSA's Homeless Prevention unit expanded significantly. Two new Homeless Prevention Coordinators and a Homeless Prevention Manager were hired. The Prevention Coordinators advise and case conference with Homeless Service Providers, strategizing about the best resources to achieve housing stability for each household that is enrolled in the Homeless Prevention Program. Providers work with households to assess the immediate crisis that threatens their housing, determining at the outset whether this is a case that can be resolved by helping the household catch up on rental arrears caused by a financial emergency, or whether the best resolution is for the household to move to a more affordable unit to lessen the rent burden. The team will be focused on centralizing the Homeless Prevention Program, to help ensure consistency and equity throughout the program across all eight Service Planning Areas. Over the next fiscal year, LAHSA will continue to build out the centralized unit, create a central phone line and website, and hire additional staff to facilitate the new intakes.
- Homeless Prevention Unit: In May, DHS' Homelessness Prevention Unit (HPU) began
 serving family clients for the first time. This expansion of the program requires a tailored
 case management approach, unique linkages to supportive services to meet the needs of
 families, and an increased amount of financial assistance. The HPU team has scaled up
 and, with its expanded capacity, expects to be able to serve up to 300 individuals and
 families at any given time.
- Problem-Solving: The LAHSA <u>Problem-Solving</u> Unit and San Fernando Valley Community
 Mental Health Center are collaborating to serve 50 participants at Van Nuys Court. This
 effort has developed as a part of a program that aims to divert people experiencing
 mental health issues and homelessness who received a misdemeanor or felony. The
 expansion of Problem-Solving in this program will support reconnection to social supports
 and quick housing exits.

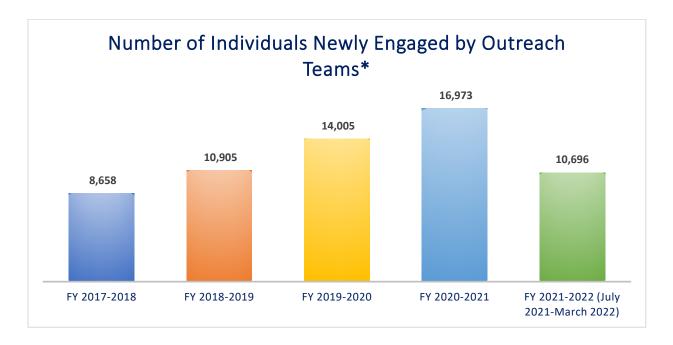
OUTREACH

STRATEGY LEADS: LAHSA, DHS, DMH, LASD

<u>Street-Based Outreach</u> involves experienced teams building trusting relationships with unsheltered people and connecting them to housing, health and mental health care, substance use disorder treatment, and other services – a process that can vary in length and is customized to meet individuals' unique needs.

The County deploys different teams to conduct street-based outreach, including LAHSA's Coordinated Entry System (CES) Teams and Homeless Engagement Teams (HET), which make initial contact and maintain ongoing engagement with people living on the streets. Meanwhile, LASD and LAHSA's Homeless Outreach Services Teams (LASD/LAHSA HOST) handle outreach at larger encampments and hard-to-reach areas.

DHS Housing for Health's <u>Multidisciplinary Teams</u> (MDT) serve clients with more complex health and/or behavioral health conditions while DMH <u>Homeless Outreach and Mobile Engagement</u> (HOME) specialist teams serve clients with serious mental illnesses.



^{*}Number of new engagements for FY 2021-2022 are trending lower than FY 2020-2021 due to an increased focus by outreach staff on supporting existing outreach clients to access and use Emergency Housing Vouchers issued by the federal government.

Outreach Highlights this Reporting Period

- Outreach teams respond to people experiencing homelessness (PEH) and constituent inquiries: Outreach teams have moved more than 1,500 people experiencing unsheltered homelessness indoors into interim housing since July 1, 2021 (including during the height of the Omicron surge). In addition, during the past quarter, outreach teams have responded to over 3,000 requests for outreach from the community, elected offices, and other stakeholders via the Los Angeles Homeless Outreach Portal (LA-HOP).
- Expanded Harm Reduction Efforts: DHS is working with selected providers' MDTs to
 expand their current scope of services to integrate more harm reduction services for PEH
 who use drugs and PEH engaged in sex work. Examples of harm reduction methods
 include needle exchange, Narcan distribution, birth control, and barrier methods of
 contraception.
- Public Health Nurses by the Numbers: During this reporting period (January 1, 2022 March 31, 2022), the Public Health Nurses (PHNs) deployed by the DPH worked to mitigate COVID-19 in sheltered and unsheltered settings for people experiencing homelessness. PHNs' outcomes include:
 - Managing a total of 406 outbreaks: 283 of the outbreaks took place at shelters, 103 in encampments and 20 within homeless service provider agencies. The outbreaks included a total of 3,876 confirmed resident cases and 1,292 confirmed staff cases, with a combined total of 5,168 cases. 178 outbreak investigations were closed.
 - o Participating in a total of 869 testing events and testing a total of 18,915 people.
 - Making 80 referrals to the DPH Call Center for isolation and quarantine placement. Of these, 30 individuals were placed into isolation and quarantine housing.
- Mobile Shower Programs: This quarter, 2,456 showers were provided to people experiencing homelessness. At these Measure H-funded mobile showers, participants also received hygiene kits, bagged lunches, clothing, and some case management, including help with replacing identification documents and service navigation to other resources.



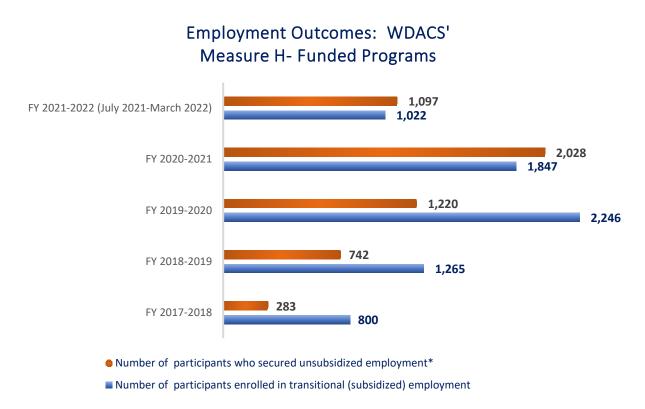
Supportive Services and Employment

STRATEGY LEADS: DHS, DMH, DCFS, LASD, WDACS, PD

Most homeless families and individuals need some level of case management and <u>supportive</u> <u>services</u> to secure and maintain permanent housing, though their needs vary greatly depending on individual circumstances.

The availability of appropriate case management and supportive services is key to enabling homeless families and individuals to take advantage of rental subsidies, increase their income, and access/utilize public services and benefits. Severely disabled homeless individuals can increase their income through federal disability benefits while many homeless adults can do it by securing employment.

Employment Programs: WDACS uses Measure H to fund employment programs such as <u>LA:RISE</u>, Careers for a Cause, Hire Up, and Alternative Staffing Organizations.

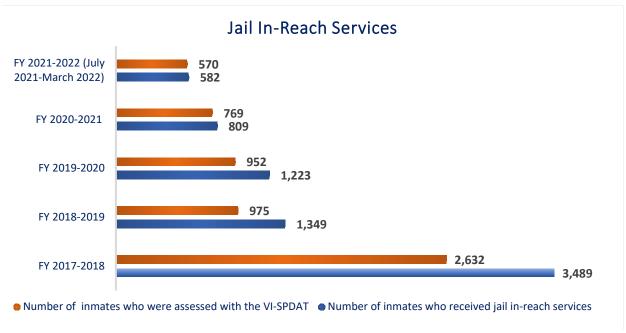


^{*}Data for unsubsidized employment is generated based on base wage data reported to the California Employment Development Department. It is updated as it becomes available. The outcomes for unsubsidized employment typically increase significantly in the quarters following the report, which will be reflected in subsequent HI quarterly reports.

With the <u>Criminal Record Clearing Project</u>, the LA County <u>Public Defender</u> and LA <u>City Attorney</u> provide legal services to help people experiencing or at risk of homelessness resolve outstanding infractions and associated warrants, which are often barriers to housing, employment, education, and legal immigration.



DHS and the Sheriff's Department collaborate to provide <u>Jail In-Reach</u>, which helps homeless inmates secure housing and benefits upon their release. Declining enrollments, visible in the chart above, beginning in FY 2018-2019, reflect an intentional shift to provide more intensive services to fewer clients.



Supportive Services and Employment Highlights this Reporting Period

- Financial Literacy Program for LA:RISE Participants: The Los Angeles Conservation
 Corporation, a social enterprise participating in LA:RISE partnered with Friends Outside
 LA (FOLA) to provide a financial literacy course to LA:RISE participants. Course curriculum
 includes how to open a bank account, how to budget and keep track of spending, and
 how credit can affect your ability to get a job or rent an apartment.
- County Department of Human Resources Supports Careers for a Cause Participants: DHR has partnered with WDACS and DMH to facilitate Mental Health First Aid Certification and pre-employment training for participants in the 8-week Careers for Cause training program. DHR has also partnered with WDACS to provide "How to Apply for a County Job" presentation for Careers for Cause program participants.
- Countywide Benefits Entitlement Services (CBEST) to Expand Immigration-Related Services: The addition of funding from the California Department of Social Services' Housing and Disability Advocacy Program has allowed CBEST to begin preparations to expand its programs. CBEST will soon formalize its partnership with the Los Angeles County Department of Consumer & Business Affairs Office of Immigrant Affairs to assist CBEST clients with immigration-related legal services.



DPSS CBEST Team at work

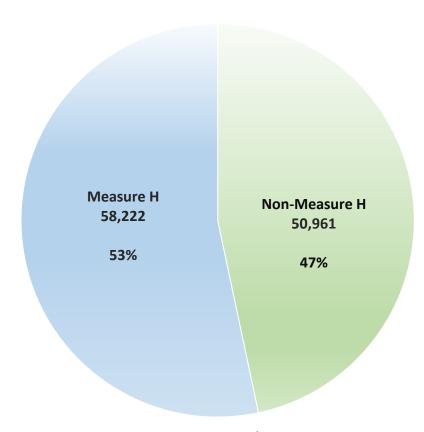
INTERIM HOUSING

STRATEGY LEADS: LAHSA, DHS, DMH, DPH

<u>Interim Housing</u> provides safe temporary accommodations for people who otherwise have nowhere to spend the night.

Types of Interim Housing include emergency shelter; stabilization housing for individuals with complex health and or/behavioral health conditions; bridge housing for people exiting institutions such as jails, hospitals, or foster care; and recovery bridge housing for people undergoing outpatient treatment for substance use disorder.

The County also provides recuperative care facilities for people recovering from an acute illness or injury and board and care, or enriched residential care facilities, which provide 24/7 care and supervision in licensed residential facilities that can be either interim or permanent housing.



Interim Housing Placements (7/1/2017 - 3/31/2022)

Systemwide, 109,183 people experiencing homelessness have used interim housing since implementation of Measure H-funded strategies began in July 2017.

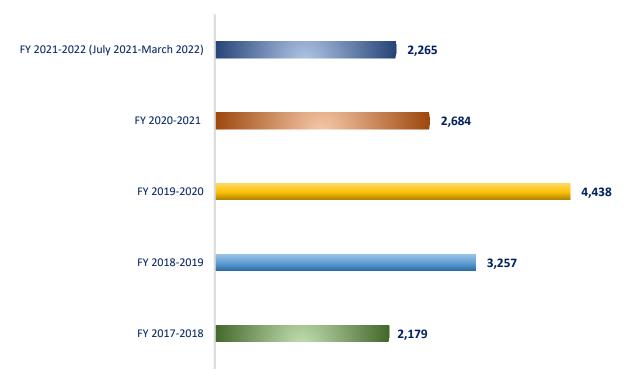
Of those placements, 58,222 people used interim housing completely or partially funded by Measure H.

In the first three quarters of this FY (July 1, 2021 – March 31, 2022), 22,858 people utilized interim housing. This includes 7,057 people who were newly placed in interim housing funded with Measure H.

E8 Interim Housing Program: Number of People Served



B7 Interim Housing For People Exiting Institutions: Number of Individuals Served



Interim Housing Highlights this Reporting Period

- Training and Access to Naloxone to Reduce Opioid Overdoses at Interim Housing Programs: LAHSA continues to coordinate with DHS and DPH to develop policies and guidance for interim housing providers on opioid overdose prevention, the administration of Naloxone, and harm reduction practices. This will include development of a Narcan Overdose Plan and systems to track overdoses, deployment of Fentanyl testing strips, and training on proper use of Narcan. In collaboration with service providers, LAHSA is working to provide Narcan Education Training that would be available through LAHSA's training academy.
- Redesign of Bridge Housing Program Model: This past quarter, a Request for Proposals was released for the Bridge Housing Program, which is a redesigned program model focused on tailored services for people with justice system involvement, including people who were formerly incarcerated and people who remain in custody while awaiting court hearings because they do not have stable housing. The new model draws on research of local and nationwide program models, and input from County and community-based agencies. The Bridge Housing Program model includes low-barrier, streamlined access to interim housing, coordination with public and community-based agencies serving people with active justice system involvement, and linkages to housing navigation programs to support participants quickly exit to more stable housing.



Newly opened PATH Villas in South Gate

PERMANENT HOUSING

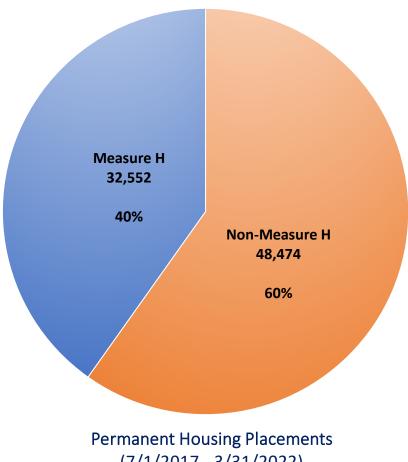
STRATEGY LEADS: LAHSA, DHS, DMH, DPH, LACDA

Permanent Housing strategies lift people out of homelessness by offering either short- or longterm rental subsidies in combination with varied levels of supportive services.

Since July 1, 2017, the County's homeless services system has placed 81,027 people in permanent housing, with 32,552 of the placements supported with Measure H funding.

In the first three quarters of FY 2021-2022, 11,650 people were placed in permanent housing County's through the homeless services system, including 2,953 Measure Hfunded placements.

This includes all types of permanent housing, such as rapid rehousing and permanent supportive housing.

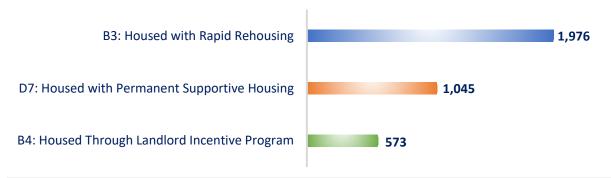


(7/1/2017 - 3/31/2022)

Permanent Supportive Housing (PSH) provides long-term rental subsidies and supportive services to individuals who have experienced chronic homelessness and have disabilities, chronic medical conditions, and/or behavioral health conditions.

Measure H was used to provide PSH to 1,045 additional households in the first three guarters of FY 2021-2022 and is funding wraparound services for nearly 15,000 clients currently in or awaiting PSH placements.

Permanent Housing Placements In Selected Measure H-funded Programs* FY 2021-2022 - Q1 - Q3



^{*}There may be duplication between B4 and D7 programs because B4 is used to incentivize landlords to accept PSH vouchers, and many PSH vouchers are provided to D7 clients.

Permanent Housing Highlights this Reporting Period

- Residential and Property Support Services Program Continues to Grow: The Residential and Property Support Services Program (RPSS) is an incentive program for multifamily property owners to offer their entire buildings, at more affordable rents, for tenants identified through the Coordinated Entry System. RPSS has a total of 14 sites under agreement and 11 other sites that are in negotiations. RPSS has successfully executed a pilot site dedicated to the Downtown Women Center's portfolio of permanent housing programs and began occupancy in April.
- Homeless Incentive Program (HIP): LACDA is finalizing the creation of a link on the LACDA website that will provide the HIP vacancy listing to community-based organizations and voucher holders in real time, 24-hours a day.
- Housing for Health (HFH) COVID Champions Team: The HFH COVID Champions Team has visited 40 PSH sites this quarter to educate residents on the effectiveness and benefits of the COVID vaccine. Staff also administered flu vaccines and booster shots. The clinical team also offers check-ups, including blood pressure and blood glucose screenings. The team has expanded its offerings to include the Pfizer vaccine for children 5-11 years old. The COVID Champions team accompanies a nursing team who can give residents the vaccine on the spot, greatly reducing the barriers to access. The COVID Champion team has also begun speaking to residents about Naloxone and substance use and distributing Naloxone to those who need it.

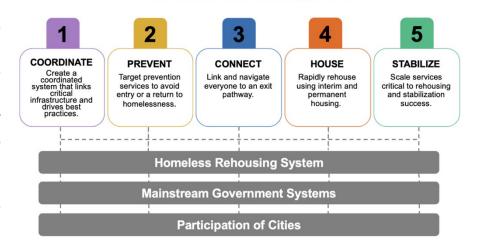
UPDATED STRATEGIES FOR AN EVOLVING CRISIS

A NEW HOMELESS INITIATIVE FRAMEWORK

The Board of Supervisors directed the Homeless Initiative and partner agencies and stakeholders to update the County's strategies to address the evolving homeless crisis, distribute resources in racially sensitive and equitable way, and increase cities' participation in implementing solutions within their boundaries.

All Hands On Deck Approach

After an extensive process that included analysis of performance data, research, and extensive community **Homeless** input, the Initiative developed a new framework, adopted unanimously by the Board, that:



- Maximizes the capacity of Mainstream Government Systems, such as the health care and social services systems, to serve as the first and largest safety net for people who are vulnerable, especially those with housing insecurity. County departments can help ensure there is "No Wrong Door" for people seeking help and take advantage of data-driven approaches to identify and prioritize the most at-risk households to prevent them from becoming homeless in the first place.
- Ensure that the County's **Rehousing System** remains a system of last resort, focused primarily, but not exclusively, on helping people who have been persistently underserved, those with the most complex challenges who require ongoing, focused and resource-heavy intervention to help them get off the streets and into housing.
- Forge stronger Partnerships with Cities, including by pooling resources to develop more permanent housing, and by coordinating with them when encampments are being decommissioned to provide pathways to housing and services.
- Advance Racial Equity across policymaking, planning, funding, and implementation.

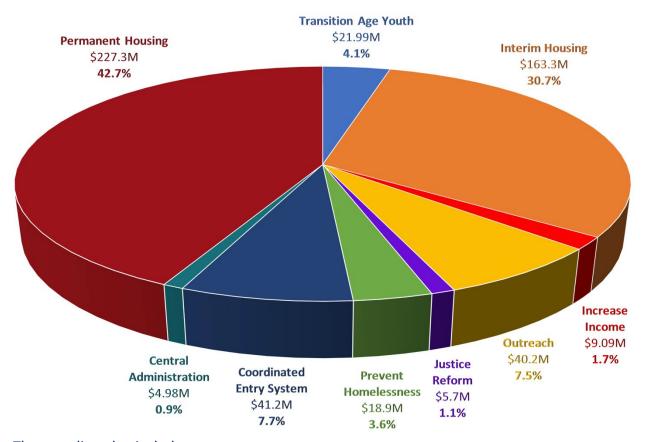
BLUE RIBBON COMMISSION ON HOMELESSNESS

On May 3, 2022, the Board adopted the below <u>recommendations</u> of the Blue-Ribbon Commission on Homelessness (BRCH):

- Create a County Entity and identify a County Leader that can unify the work product of various departments and agencies thus eliminating existing silos to create a more transparent and effective response to homelessness that fully incorporates mainstream systems.
- 2. Establish multi-year local solutions fund available for jurisdictions that will commit to providing in-kind or matching contributions for the development of service programs and/or housing. Any such program should not detract from or take dollars away from the successful work done by our stakeholders, and we must ensure that diversity, equity, and inclusion remain at the forefront of any local solutions program.
- 3. Take steps to streamline LAHSA by re-focusing the authority back to its primary role as lead of the Greater Los Angeles Continuum of Care and by transitioning away from providing direct services.
- 4. Take steps to simplify the governance of the CoC by consolidating the LAHSA Commission, CoC Board, and Coordinated Entry System Policy Council into a single, cohesive decision-making entity.
- 5. Improve LAHSA's operations immediately by, among other recommendations,
 - drawing clearer lines of authority between the LAHSA Commission, the Office of Executive Director, and the various other boards that sit within LAHSA or the CoC
 - o embedding an "Ops Team" to maximize LAHSA's internal effectiveness.
- 6. Demand data and metrics excellence from LAHSA, County departments, and cities within the County by requiring data sharing between cities, the County, and LAHSA. This includes but is not limited to providing cities access to data maintained within our region's Homeless Management Information System to better inform the efficiency of programs and services offered.
- 7. Establish an executive-level action team to drive urgently needed reforms, discuss issues of common interest, and facilitate data development and sharing.

SPENDING PLAN FOR FY 2022-23

As Los Angeles County prepares to intensify and refocus its efforts to fight homelessness, the Board of Supervisors approved a \$532.6-million spending plan that significantly expands permanent and interim housing solutions and increases funding for local cities in FY 2022-23.



The spending plan includes:

- \$227.3 million for permanent housing including a significant increase in permanent supportive housing services to continue serving about 13,300 individuals and families and begin serving an additional 7,700 individuals and families.
- \$163.3 million for interim housing to help sustain about 5,000 of the County's total portfolio of interim housing beds, including 400 new beds for people needing high acuity care, some of which will be on the County's first site with 24/7 admissions.

The Board also approved a <u>motion</u> to immediately implement the Homeless Initiative budget process for FY 2023-24 to align with the Homeless Initiative's new framework.

HOMEKEY: 2ND ROUND OF FUNDING

<u>Homekey</u> is a State of California program that provides funding to local jurisdictions to acquire or develop properties for homeless housing.

The County used its first round of Homekey funding to purchase 10 hotels and motels in 2020 to bring people indoors during the COVID-19 pandemic. These properties are currently housing nearly 1,000 people who had been experiencing homelessness.

In January 2022, the County jointly applied with qualified affordable housing developers for a second round of Homekey funding, submitting applications for 18 projects. To date, the State has awarded nearly \$200M in funding for 12 of those projects, which equate to more than 600 units of interim and permanent housing. The remaining six projects remain under consideration.

The State's Homekey <u>Dashboard</u> provides a statewide picture of awards.

The County is working with its co-applicants to complete acquisitions and commence any needed renovations so that the projects can be ready for occupancy within a maximum of 12 months (and for many, sooner).



Motel 6 Baldwin Park, converted by the County into housing with 1st Round of Homekey funds



Avenue Hotel, which will be converted into housing with 2nd Round of Homekey funds

This once-in-a-generation opportunity to build the County's supply of homeless housing has also been fueled by the Board of Supervisors' commitment of a portion of the County's American Rescue Plan Act funding, which is being used as a "local match" to the State funding provided through Homekey. This investment underscores the Board's ongoing and intensified commitment to taking urgent action to address homelessness with its most effective solution – more housing.

COLLABORATION WITH CITIES

CO-INVESTMENT WITH CITIES TO ADDRESS HOMELESSNESS

Since the inception of the Homeless Initiative, the County has provided \$11.7 million to support cities' development and implementation of homelessness plans (41 cities) that align with the Homeless Initiative strategies. The Board of Supervisors also allocated additional \$10 million to provide further support local jurisdictions' crucial local efforts to prevent and address homelessness. These direct investments build upon existing regional investments and supplement federal, State, and other local funding to address homelessness.

Cities' efforts have focused on increasing supply of interim and permanent housing and enhancing and expanding the homeless services system. Below are outcomes as of December 31, 2021:

METRIC	OUTCOMES
Number of housing and land use feasibility studies completed/being conducted	15
Accessory Dwelling Unit Ordinance developed or being developed	34
Inclusionary Zoning Ordinance developed or being developed	5
Agreements signed with the landlords	44
Number of clients served in Interim Housing	1,002
Number of clients/ households served in Permanent Housing	340
Number of clients/households who received prevention services	1,932
Number of clients who secured internships	33
Number of clients who secured employment	127
Number of clients served by the Access Center	698

COUNCILS OF GOVERNMENTS UPDATES

Councils of Governments (COGs) also receive Measure H funding every year for regional coordination and innovation activities. The amount is based on the LAHSA Point-In-Time Count.

In response to COGs and cities' requests to develop and implement local solutions to address homelessness at the COG level, the Board allocated \$3M for regional coordination and \$21M (including \$10M Innovation Funding approved for FY 2022-23) thus far to facilitate a regional approach in preventing and combating homelessness. COGs and cities co-develop their funding priorities for their respective regions and municipalities.

Below are a few highlights from the COGs that had contracts that sunset in December 2021.

- Successfully opened 10 new houses under SHARE! Collaborative
 Housing with a cumulative total of 77 new beds. 123 people
 were placed in housing. An additional 9 people were pending
 move—ins as of December 2021. 132 people were connected to
 both employment partners and 30 individuals secured
 employment.
- Established a Regional Housing Trust Fund that allows member cities to band together to bring additional affordable and homeless housing resources to the region. For example, San Gabriel Valley Regional Housing Trust (SGVRHT) identified 19 projects regionally including 1,188 units of proposed affordable and homeless housing. Meanwhile, the Cities of Montebello and Baldwin Park have opened 55 new pallet shelters within their jurisdictions; these shelters operate 24/7 providing vital services to create a pathway for people experiencing homelessness to secure permanent housing. SGVRHT has developed a toolkit to develop pallet shelters in a cost-effective manner.



GH was assisted through the Gateway COG and the Southeast Los Angeles County Workforce Development Board's Housing 2 Employment program, which Measure H innovation grant funding.

Establishment of homelessness courts in collaboration with Court, cities and community providers to assist unhoused defendants to be put on a pathway to permanent housing. For example, the Redondo Beach Homeless Court and Services program, a total of 270 participants were helped with 242 individuals accepted housing or shelter. Of those 242 individuals, 48 were permanently housed and 194 entered interim housing and/or shelter.

The CEO HI will continue to engage and support cities and COGs in operationalizing the new Homeless Initiative framework. This effort will focus on shared investment among the County, COGs and cities to enable a coordination of regional and local planning, prevention, connecting outreach and navigation to local rehousing services, coinvesting in interim and permanent supportive housing and time-limited subsidies, and stabilization to retain housing.



Thomas was assisted by the Santa Monica's COVID-19 emergency motel shelter program, which was funded by the Measure H City Implementation grant.

SUCCESS STORIES

Denise, 53, is a mother of three and grandmother of eight. In 2020, she was unlawfully evicted and experienced homelessness for one year before reaching out to LA Family Housing. After some hesitation, Denise agreed to enroll at Taper Interim Housing, where she found stability and assistance to apply for an LACDA Housing Choice Voucher. Denise is grateful for the persistence of her case manager in finding her a one-bedroom apartment. She feels blessed to know that she will no longer be on the streets. "Don't give up on believing you can be housed," she said.





After leaving an abusive relationship, Destiny, 24, was forced into couch surfing or living in her vehicle. Trauma made her ambivalent about accepting services. Destiny underwent peer-to-peer counseling and needed a lot of encouragement before agreeing to join Volunteers of America's transitional age Youth Emerging Stronger program. It ultimately helped Destiny enroll in school, start her own cleaning service company, and find permanent housing. Now she is working towards rebuilding her relationships with family and friends. "Life doesn't stop for no one," Destiny said.

Marta, 63, was forcibly evicted from her home after her landlord cut her water and electricity and locked her out. Feeling unsafe, she relocated to a motel funded through the <u>Adult Protective Services</u> Home Safe Program, implemented by WDACS and PATH. Marta could only stay there four months before her case manager had to find her another place, ideally near where she lived and worked in the City of Bell. Through <u>LeaseUp</u>, the case manager found Marta a studio unit in nearby South Gate. "Thank you for everything," she said.



Yolanda, 43, lost her son in 2007 and subsequently lost interest in life. She became homeless for five years, surviving domestic violence, turning to alcohol abuse, and battling depression. A LAHSA HOST team connected her to shelter, mental health services, and ultimately an Emergency Housing Voucher for the Delilah Apartments. Yolanda was excited to have a place of her own where she could have her daughter and grandchild over for dinner. Unfortunately, she lost her daughter to a car accident, and her second son also passed away. Even though her daughter could not be with her when she moved in,



Yolanda says she knows her daughter is watching over her. She plans to celebrate her late son's birthday.

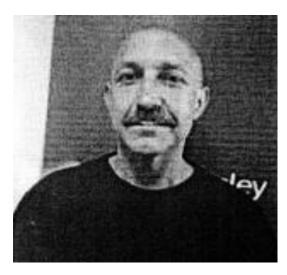


Mr. T, 49, lost his job at the beginning of the pandemic and could not find alternate work because of his disabilities. He had been living with his mother but when he could no longer help pay rent or bills, he started living in his car. He applied for General Relief and CalFresh assistance and completed a California Basic Educational Skills Test at DPSS. An intensive case manager connected him to social security benefits, physical and occupational therapy, medication, and a wheelchair. He's been matched to the Emergency Housing Voucher program. "I think faith has brought

us together and put you in my life to help me," he said about his case manager.

Theresa, 68, came to Los Angeles due to health concerns over the hotter weather in Utah. She was first connected to Safe Parking and later received help from a case manager with The People Concern, who completed housing referrals and an Emergency Housing Voucher Interest Assessment. This led to temporary studio unit but, due to document delays, Theresa lost the housing placement. Theresa began living in her SUV again until another case manager advocated for her and found her one-bedroom unit. "Never give up hope!" she said.





Daniel, 50, was homeless in the San Gabriel Valley for ten years because of substance abuse. He enrolled in a relapse prevention program at CCH/Wesley, received an LACDA Emergency Housing Voucher, and was matched to permanent housing at The Cecil Hotel. He is now working towards taking care of his health because he was diagnosed with anxiety. Daniel hopes he can move in soon and begin mending his relationship with his family and siblings. "Never give up on a dream just because of the time it will take to accomplish it. The time will pass," he said.

Irene, 40, was living in a tent on Skid Row when she enrolled in an Alternative Staffing Organizations (ASO) program where job placement specialists helped her obtain assembly and fulfillment work for Goodwill. Her boyfriend physically abused her one day, causing Irene to miss work and seek refuge at a domestic violence shelter. Still, Irene was able to complete her assignment and is excited about going to school under the Careers for a Cause program. "Don't lose hope, have faith, and keep your dreams. ASO gave me hope and all the help I needed to find a job," she said.

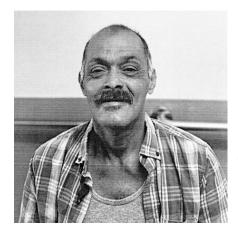




Kimberlee, a stay-at-home mom who faced homelessness after her divorce, found shelter at Bridge to Home and assistance with enrolling the in the LA:RISE workforce development program. Kimberlee was anxious about reentering the workforce, but she eventually found employment at Goodwill Retail Stevenson Ranch and has become one of their top performers. She demonstrated her appreciation for the opportunities through her punctuality, performance, and dedication to all her tasks. Kimberlee said she found the hope that she thought she had lost.

Mitchel, 53, was facing homelessness after being incarcerated for 32 years. He was on parole and residing in a halfway home. The LA:RISE program connected him to Social Enterprise CEO's Transitional Subsidized Employment program. He met with his case manager from the Southeast LA AJCC on a weekly basis to stay updated on job leads. Mitchel secured a job and worked close to 75 days before applying to a supervisor position, which he obtained because of his work ethic and attitude. He is now living in his own apartment with a roommate. "I owe a great deal to all those people who had a hand in my smooth transition back into society," he said.





Victor, 53, lived in Skid Row after his family could not care for him. He has diabetes, peripheral vascular disease, bilateral amputation, and hypertension. The National Health Foundation referred him to the JWCH Recuperative Care program, which enabled him to receive prosthetics and occupational therapy through the LA Christian Health Center. JWCH also helped Victor submit the LACDA Emergency Housing Voucher application. Once approved for a home, the Homeless Incentive Program will assist Victor with the security deposit. "I feel really good about being able to get an

apartment and have a Section 8 voucher that will help me pay my rent so that I don't have to be homeless. I am able to live a better, peaceful life," he said.

Charles, 63, was chronically homeless for four years in Inglewood because of financial instability, mental health issues, and alcohol abuse. The LAHSA outreach team temporarily housed Charles through Project Roomkey, but he struggled with the rules and again became homeless. After a concerned community member submitted a request through LA-HOP, Charles was connected to services once more. The MHALA MDT team had to build trust and rapport with Charles to connect him to mental health support, harm reduction techniques, and an Emergency Housing Voucher. They also helped him acquire his birth certificate, social security card, and California identification card. Charles was matched to permanent supportive housing in Fairview Heights and is happy it is a safe place to have his



family visit. "I tell everybody that will listen because I want folks to know, it ain't too late. You have to be patient, stay on track, and keep the faith," Charles said.



Los Angeles County HOMELESS INITIATIVE

https://homeless.lacounty.gov/

Homeless Initiative Performance Data by Strategy

Quarters 1 - 3 of Fiscal Year 2021/2022, July to March 2022*

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
A1: Homeless Prevention Program for Families	Percentage of A1 participant families who exit the LAHSA prevention program for families and retain their housing or transition directly into other permanent housing	89% (689/775)	78% (661/848)		85% (67/79)	57% (99/174)	74% (236/320)
A5: Homeless Prevention	Percentage of A5 participants who exit the LAHSA prevention program and retain their housing or transition directly into other permanent housing	93% (813/872)		70% (1,264/1,801)	47% (199/419)	61% (318/518)	
Program for Individuals	Percentage of A5 participants that exit the DHS prevention program who retain their housing or transition directly into other permanent housing (new for FY 21-22)	N/A	N/A	N/A	100% (1/1)	96% (25/26)	90% (36/40)
B1: Provide Subsidized	Number of B1 participants who secured housing with B1 subsidy	253	1358	284	87	176	321
Housing to Homeless Disabled	Percentage of enrolled B1 participants who secured housing with B1 subsidy	86%	60%	39%	31%	28%	34%
Individuals Pursuing SSI	Number of B1 participants approved for SSI	117	210	133	33	67	88

^{*}Please see previous quarterly reports for data from FY 2017-2018. Some of the outcomes reported in prior quarterly reports have changed due to data lag and other revisions.

Homeless Initiative Performance Data by Strategy Quarters 1 - 3 of Fiscal Year 2021/2022, July 2021 to March 2022

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of participants newly enrolled in B3	10,747	9,002	5,519	1,605	2,985	4,238
	Number of participants active in the program on the last day of the reporting period	11,951	10,978	8,748	9,628	9,917	10,259
	Number of B3 participants active in the program within the reporting period date range	21,357	19,473	14,581	10,294	11,892	12,945
B3: Partner with Cities to Expand Rapid Re-Housing	Number of B3 participants who secured permanent housing during the reporting period with or without a rapid rehousing subsidy	5,065	5,903	4,708	533	1,325	2,213
	Of B3 Participants who secured housing with a rapid rehousing subsidy, number who remained in permanent housing upon exiting the RRH program	1,413	3,114	3,427	481	1,235	1,976
	Of B3 Participants who secured housing with a rapid rehousing subsidy, percentage who remained in permanent housing upon exiting the RRH program	87% (1,413/1,627)		95% (3,427/3,601)	81% (481/595)	84% (1,235/1,469)	83% (1,976/2,381)

Homeless Initiative Performance Data by Strategy Quarters 1 - 3 of Fiscal Year 2021/2022, July 2021 to March 2022

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of formerly homeless individuals and families that were housed using B4 landlord incentive payments	2,120	2,277	766	132	325	573
B4: Facilitate	Number of landlord/community engagement events held	125	67	34	8	19	24
Utilization of Federal Housing Subsidies	Number of landlord requests to participate in Homeless Incentive Program (HIP)	2,435	1,929	918	278	576	1,052
	Number of incentives provided to landlords	2,534	2,425	712	147	340	600
	Amount of incentives provided to landlords	\$ 4,207,723	\$ 4,170,708	\$ 1,236,996	\$ 264,584	\$ 627,329	\$ 1,098,024

Homeless Initiative Performance Data by Strategy Quarters 1 - 3 of Fiscal Year 2021/2022, July 2021 to March 2022

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
B4: Facilitate Utilization of Federal Housing Subsidies	Number of units leased with HIP incentives (by bedroom size)	Total: 1,863 Bedroom sizes: SRO = 4 0 = 106 1 = 916 2 = 558 3 = 192 4 = 62 5 = 16 6 = 1 Shared = 8	Total: 2,425 Bedroom sizes: SRO = 8 0 = 212 1 = 1,112 2 = 776 3 = 221 4 = 64 5 = 12 6 = 5 Shared = 15	1 = 423 2 = 132 3 = 46 4 = 11 5 = 2	Total: 147 Bedroom sizes: SRO = 0 0 = 11 1 = 83 2 = 39 3 = 12 4 = 2 5 = 0 6 = 0 Shared = 0	SRO = 0 0 = 26 1 = 185 2 = 88 3 = 30 4 = 10 5 = 1	Total: 600 Bedroom sizes: SRO = 0 0 = 41 1 = 313 2 = 180 3 = 48 4 = 17 5 = 1 6 = 0 Shared = 0
	Number of security deposits paid	2,083	2,254	646	93	209	411
	Amount of security deposits paid	\$ 5,298,068	\$ 6,040,850	\$ 1,668,760	\$ 238,472	\$ 568,847	\$ 1,161,692

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of utility deposits/connection fees paid	757	1036	166	0	2	12
B4: Facilitate Utilization of	Amount of utility deposits/connection fees paid	\$ 97,583	\$ 139,600	\$ 30,919	\$ -	\$ 429	\$ 2,303
Federal Housing Subsidies	Number of rental application and credit check fees paid	512	489	35	16	21	32
	Amount of other move-in assistance paid	\$ 688,029	\$ 1,443,400	\$ 253,270	\$ 3,840	\$ 17,611	\$ 102,215
B6: Family Reunification Housing Subsidy	Number of B6 participant families placed in housing	89	159	80	19	40	52

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of individuals who are active in B7-funded interim/bridge housing.	3,257	4,438	2,684	1,785	2,104	2,265
B7: Interim/Bridge Housing for Those Exiting Institutions	Breakdown of the institution from which individuals who were served in interim/bridge housing were discharged (Sum of categories does not equal total number because some individuals have multiple enrollments and/or came from different places prior to enrollment.) *Due to COVID-19 Public Health Emergency, clients were served in B7 beds who would not otherwise be eligible. This was offset by serving B7-eligible clients at E8 sites during the same time period.	Hospitals: 1,037 Jail/Prison/ Juvenile Detention Center: 861 Substance Abuse Treatment: 926 Interim or Transitional Housing: 138 Other: 305	Hospitals: 757 Jail/Prison/ Juvenile Detention Center: 1,488 Substance Abuse Treatment: 1,441 Interim or Transitional Housing: 248 Other: 525	Hospitals: 669 Jail/Prison/ Juvenile Detention Center: 1,273 Substance Abuse Treatment: 1,561 Interim or Transitional Housing: 86 Other: 236 Non-B7 sources: 23*	Hospitals: 320 Jail/Prison/ Juvenile Detention Center: 588 Substance Abuse Treatment: 657 Interim or Transitional Housing: 60 Other: 134 Non-B7 sources: 25*	Hospitals: 419 Jail/Prison/ Juvenile Detention Center: 648 Substance Abuse Treatment: 708 Interim or Transitional Housing: 80 Other: 84 Non-B7 sources: 20*	Hospitals: 496 Jail/Prison/ Juvenile Detention Center: 688 Substance Abuse Treatment: 664 Interim or Transitional Housing: 110 Other: 413 Non-B7 sources: 20*

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of B7 participants who exit to a permanent housing destination	544	488	399	157	176	234
	Percentage of B7 participants who exit to a permanent housing destination	Not available	LAHSA: 26% (187/710) DHS: 18% (123/677) DPH: 19% (178/959) (DPH figures are Jan-July 2020 only)	20% (399/2,003)		19% (176/905)	20% (234/1,147)

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
C1: Enhance the	Number of C1 participants who are engaged in subsidized employment	236	211	113	26	61	83
CalWORKs Subsidized Employment Program for Homeless Families	Number of C1 participants who are placed in unsubsidized employment	21 (out of 58 who completed the subsidized placement)	10 (out of 24 who completed the subsidized placement)	who completed	0 (out of 0 who completed the subsidized placement)	who completed the	completed the
C2/C7: Increase	Number of C2/C7 participants enrolled in Transitional Employment	1,265	2,246	1,847	491	733	1,022
Employment for Homeless Adults	Number of C2/C7 participants who secured unsubsidized employment	742	1,220	2,035	139	249	1,097
C3: Expand Targeted Recruitment & Hiring Process to Homeless/	Number of individuals at risk of or experiencing homelessness who are currently enrolled in TempLA, a program that places low-income people into temporary employment with the County.	36	20	14	15	15	16
Recently Homeless to Increase Access to County Jobs	Number of individuals at risk of or experiencing homelessness who are currently enrolled in Community Youth Bridges Program, a program to connect at-risk youth to County employment.	Not Available	23	14	6	9	11

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of individuals newly enrolled in CBEST	6,226	5,739	3,439	922	2,103	3,153
	Number of individuals currently enrolled in CBEST	11,499	16,888	12,839	6,433	7,568	8,586
C4/5/6: Countywide SSI/Veterans	Number of CBEST participants whose applications for SSI/Veterans' benefits were submitted	1,413	2,168	1,564	520	1,014	1,536
Benefits Advocacy Program for	Number of CBEST participants whose applications for SSI/Veterans' benefits were denied	47	78	95	32	56	90
People/ Veterans/ Inmates Experiencing Homelessness or	Number of CBEST participants whose applications for SSI/Veterans' benefits are pending disposition	1,007	2,007	1,673	1,823	1,934	1,947
at Risk of Homelessness*	Number of CBEST participants approved for SSI/Veterans' benefits	364	839	584	115	264	435
	Number of Participants Recieving Benefits Advocacy Services (BAS) Intensive Case Management Services (New Metric for FY 20-21)	Not available	Not available	1,442	857	1,320	1,789

^{*}CBEST's decline in enrollments over the last few quarters is due to: data clean-up since 7/2020; loss of two one-time funding streams in FY21-22; and DPSS' closure during the pandemic, which impacted referral volume in FY20-21. CBEST anticipates an increase in enrollments with new funding now available and DPSS' reopening.

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of inmates who received D2 jail in-reach services	662	1,223	809	185	373	582
	Number of D2 participant inmates who were assessed with the VI-SPDAT	562	952	769	179	365	570
	Number of D2 participant inmates placed in bridge housing upon release	194	379	162	54	108	141
	Number of D2 participant inmates transported to housing upon release	101	303	220	35	69	98
D2: Expansion of Jail in Reach	Number of D2 participant inmates referred to SSI advocacy program (CBEST)	15	70	49	7	12	14
	Number of D2 participant inmates placed in permanent supportive housing by the Housing for Health program within 12 mo. of release	160	53	26	7	9	15
	Number of D2 participant inmates referred to Community Transition Unit (CTU) for GR assistance at DPSS	79	124	198	47	76	107
	Number of D2 participant inmates referred to CTU for Medi-Cal application assistance	355	546	532	128	288	464

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of Public Defender homeless outreach events held through D6	138	108	29	33	67	100
	Number of City Attorney homeless outreach events held through D6	56	47	6	8	18	25
	Number of homeless persons engaged by Public Defender through D6	897	736	577	216	456	604
	Number of homeless persons engaged by City Attorney through D6	1,211	995	629	179	323	452
D6: Criminal Record Clearing Project	Number of petitions for dismissal/reduction filed by Public Defender for D6 participants	987	1,292	1,698	311	599	960
	Number of petitions for dismissal/reduction filed by City Attorney for D6 participants	1,793	2,871	1,149	354	583	785
	Number of petitions filed by Public Defender for dismissal/reduction that were granted for D6 participants	554	537	897	261	404	580
	Number of petitions filed by City Attorney for dismissal/reduction that were granted for D6 participants (some granted petitions were filed prior to Measure H funding)	1,102	2,705	1,138	429	723	915

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of D7 participants newly enrolled and linked to Intensive Case Management Services (ICMS)	4,870	5,152	3,241	1,426	2,430	3,025
	Number of individuals who were active in the D7 program during the reporting period	7,871	10,087	13,699	13,014	14,097	14,747
D7: Provide Services and Rental Subsidies	Number of newly enrolled D7 participants receiving federal rental subsidies.	3,032	4,187	2,406	1,153	1,942	2,478
for Permanent Supportive Housing (PSH)	Number of newly enrolled D7 participants receiving local rental subsidies	1,573	611	324	40	130	126*
	Number of individuals encountered by Client Engagement & Navigation Services (CENS), providing Substance Use Disorder services in PSH (Metric was new in 2020/21)	Not available	Not available	2,657	644	Not available	2,156
	Number of D7 participants placed in housing during the reporting period	3,053	4,228	1,940	315	808	1,045

^{*}The number of newly enrolled D7 paritcipants receiving local rental subsidies declined last quarter because some had their local subsidies replaced with Emergency Housing Vouchers (EHVs) that became available.

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of individuals initiated contact	22,410	26,836	26,010	5,700	10,406	15,546
	Number of individuals newly engaged during the reporting period	10,905	14,005	16,973	3,812	7,204	10,696
	Number of individuals engaged during the reporting period	15,039	19,224	23,644	12,555	14,150	17,505
E6: Countywide Outreach System*	Number of individuals who received services or successfully attained referrals	17,673	15,419	19,206	5,898	9,478	12,850
	Number of individuals who were placed in crisis or bridge housing	1,468	3,093	2,906	582	1,135	1,590
	Number of individuals who were linked to a permanent housing resource	1,018	875	667	170	384	606
	Number of individuals who were placed in permanent housing	757	699	542	122	227	367

^{*}Data is for CES Outreach Teams, DHS Multidisciplinary Teams, and LAHSA Homeless Engagement Teams.

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
	Number of households assessed through CES	27,116	22,538	21,244	9,946	12,460	17,985
the Coordinated	Average length of time in days from assessment to housing match	257	376	377	349	352	364
(CES) (All data for this	Average length of stay in days in crisis/bridge housing for those who exited in the reporting period	48	72	98	89	129	132
strategy is for the CES as a whole.)	Average acuity score of persons or households who have obtained permanent housing	7.8	8.6	9.5	10.0	10.0	10.7
	Number of persons/households who have increased their income	7,093	7,404	6,875	4,127	4,607	10,068
	Number of participants newly enrolled in the program during the reporting period	17,759	12,539	7,543	1,979	6,261	10,001
Emergency Shelter System (Data includes all	Number of persons active in the program within the reporting period	22,362	18,229	13,975	5,817	10,497	13,465
participants served in programs funded in whole or in part	Number of persons who exited crisis, bridge, or interim housing to permanent housing during the reporting period (out of total exits to any destination)	3,971 (out of 15,581 total exits) = 25%	•	10,304 total	265 (out of 1,490 total exits) = 18%	1,101 (out of 4,573 total exits) = 24%	1,625 (out of 7,334 total exits) = 22%

STRATEGY	METRIC	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	Q1 of FISCAL YEAR 2021/2022 (July-Sep 2021)	Q1-Q2 of FISCAL YEAR 2021/2022 (July-Dec 2021)	Q1-Q3 of FISCAL YEAR 2021/2022 (July-Mar 2021)
E14: Enhanced Services for Transition Aged Youth (TAY)	Percentage of E14 TAY participants who exited transitional housing to permanent housing destinations during the reporting period	39% (150 out of 388 total exits)	49% (222 out of 454 total exits)	(188 out of 474 total	38% (28 out of 74	(109 out of 277 total	(124 out of 315 total
	Number of TAY participants who were assessed using the Next Step Tool	3,285	2,404	1,587	440	890	1,335

Select Homeless Initiative Strategy (B3, B7, D7, E6, E8) Performance Data by Service Planning Area (SPA) Quarters 1, 2 and 3 of Fiscal Year 2021/2022 (July 2021 - March 2022)

B3: Partner with Cities to Expand Rapid Re-Housing	Number of individuals newly enrolled	Number of individuals active in the program within the reporting period	Number of B3 participants who secured permanent housing during the reporting period with or without a rapid rehousing subsidy	Of persons who secured housing with a rapid re-housing subsidy, number who remained in permanent housing upon exiting the RRH program	number that exited the	Of persons who secured housing with a rapid rehousing subsidy, percentage who remained in permanent housing upon exiting the RRH program
Total	4,238	12,945	2,213	1,976	2,381	83%
SPA 1	363	947	241	109	120	91%
SPA 2	1,057	2,447	580	240	271	89%
SPA 3	259	726	128	177	221	80%
SPA 4	865	3,759	346	506	683	74%
SPA 5	197	1,079	168	290	308	94%
SPA 6	629	2,165	270	236	322	73%
SPA 7	450	1,197	174	186	206	90%
SPA 8	418	995	306	232	250	93%
Multiple or No SPA	0	0	0	0	0	0%

B7: Interim/Bridge Housing for Those Exiting Institutions	Number of individuals who are active in B7-funded interim/bridge housing.	Number of B7 participants who exit to a permanent housing destination	Number of B7 participants who exit to any destination	Percentage of B7 participants who exit to a permanent housing destination
Total	2,265	234	1,147	20%
SPA 1	132	19	41	46%
SPA 2	192	8	61	13%
SPA 3	377	25	120	21%
SPA 4	541	38	350	11%
SPA 5	78	9	27	33%
SPA 6	255	28	197	14%
SPA 7	189	33	152	22%
SPA 8	511	67	139	48%

Notes:

- B3 data is broken down by the Service Planning Area in which the participant was served.
- B7 data is broken down by the Service Planning Area in which the participant was served.

Select Homeless Initiative Strategy (B3, B7, D7, E6, E8) Performance Data by Service Planning Area (SPA) Quarters 1, 2 and 3 of Fiscal Year 2021/2022 (July 2021 - March 2022)

D7: Provide services and rental subsidies for Permanent Supportive Housing	Number of D7 participants newly placed in housing
Total	1,045
SPA 1	85
SPA 2	130
SPA 3	24
SPA 4	323
SPA 5	36
SPA 6	258
SPA 7	131
SPA 8	50
SPA Unknown	8

Notes:

•D7 SPA data is based on location where participant is housed.
•E6 data is broken down by the Service Planning Area in which the participant was served. Data is for three types of outreach teams: Department of Health Services' Multidisciplinary Teams (MDTs), Los Angeles Homeless Services Authority Homeless Engagement Teams (HET), and Coordinated Entry System (CES) teams. Due to participants being enrolled into multiple programs across countywide outreach teams, the total number per SPA does not equal the sum of all teams added together. Data for metrics on services/referrals, crisis housing, and permanent housing include individuals who were engaged during the reporting period but may have been engaged for the first time in a prior reporting period. Therefore, the total number who received services/referrals exceeds the total number who were newly engaged.

E6: Countywide Outreach System	Number of unduplicated individuals initiated contact	Number of unduplicated individuals newly engaged during reporting period	Number of unduplicated individuals who received services or successfully attained referrals	Number of unduplicated individuals who are placed in crisis or bridge housing	Number of unduplicated individuals who are linked to a permanent housing resource	Number of unduplicated individuals who are placed in permanent housing	
Total	15,546	10,696	12,850	1,590	606	367	
SPA 1	556	432	505	91	29	15	
SPA 2	1,784	1,353	1,783	340	71	35	
SPA 3	1,922	1,327	1,581	137	106	13	
SPA 4	3,420	1,616	2,270	408	133	74	
SPA 5	2,113	1,385	1,510	136	66	24	
SPA 6	1,877	1,488	1,729	296	65	111	
SPA 7	1,781	1,174	1,407	134	89	53	
SPA 8	2,214	2,043	2,275	90	63	48	
SPA Unknown	97	67	67	1	0	0	

Select Homeless Initiative Strategy (B3, B7, D7, E6, E8) Performance Data by Service Planning Area (SPA) Quarters 1, 2 and 3 of Fiscal Year 2021/2022 (July 2021 - March 2022)

E8: Enhance the Emergency Shelter System	Number of individuals who entered E8 interim/crisis/ bridge housing programs in the reporting period	Number of individuals who have been served by E8 funded interim/crisis/ bridge housing beds	Number of persons that exited to permanent housing destination within the report date range	Number of persons that exited to any destination within the report date range	Percentage of persons that exited to permanent housing destination within the report date range	
Total	10,001	13,465	1,625	7,334	22%	
SPA 1	693	944	195	648	30%	
SPA 2	727	1,244	238	731	33%	
SPA 3	1,922	2,543	80	377	21%	
SPA 4	2,409	2,875	387	1,962	20%	
SPA 5	261	488	113	223	51%	
SPA 6	2,771	3,856	381	2,311	16%	
SPA 7	634	629	63	502	13%	
SPA 8	584	886	168	580	29%	

Note: E8 data is broken down by the Service Planning Area in which the participant was served.

			ention for nilies		ention for	B3: Rapid Re-Housing		
Demographic Category		Number Newly Enrolled	Number Served	Number Newly	Number Served	Number Newly Enrolled	Number Served	
Total individu	ıals	1,109	2,064	1,967	3,019	4,238	12,945	
	Under 18 (unaccompanied)		-	-	-	-	-	
	Under 18 (in a family)	557	1,013	111	201	1,779	5,204	
	18-24	98	193	224	336	399	1,284	
Age	25-54	419	783	731	1,226	1,554	5,086	
	55-61	21	47	263	537	224	642	
	62 & older	10	21	218	679	228	705	
	Unknown	4	7	11	40	21	25	
	Hispanic/Latino	559	1,047	761	1,305	1,705	5,163	
Ethnicity	Not Hispanic/Latino	523	949	1,172	1,555	2,238	7,281	
	Unknown	27	68	34	159	262	502	
	White	421	866	693	1,408	1,590	4,912	
	Black/African- American	484	819	808	1,259	1,790	5,987	
	Asian	9	19	31	52	26	85	
Race	American Indian/Alaskan Native	14	34	17	29	52	175	
	Native Hawaiian/Other Pacific Islander	11	22	12	18	22	60	
	Multi-Racial/Other	10	28	17	37	66	323	
	Unknown	160	276	389	516	659	1,404	
	Female	684	1,255	983	1,516	2,231	7,172	
	Male	420	800	970	1,459	1,876	5,594	
	Transgender Male to Female	-	-	-	-	-	-	
Gender	Transgender Female to Male	-	-	-	-	-	-	
	Transgender	-	1	2	19	21	55	
	Other	2	2	3	12	10	19	
	Unknown	3	6	9	13	67	106	
Individuals at risk of Homelessness		1,109	2,064	1,967	3,019	-	-	
Homeless Individuals/Family Members		N/A	N/A	N/A	N/A	730	2,471	
Chronically Homeless Individuals		N/A	N/A	N/A	N/A	746	2,294	
Veterans		-	10	-	9	-	68	
Individuals in Families with Minor Child(ren)		960	1,573	N/A	N/A	2,005	5,424	
Families with Minor Child(ren)		265	430	N/A	N/A	471	1,523	

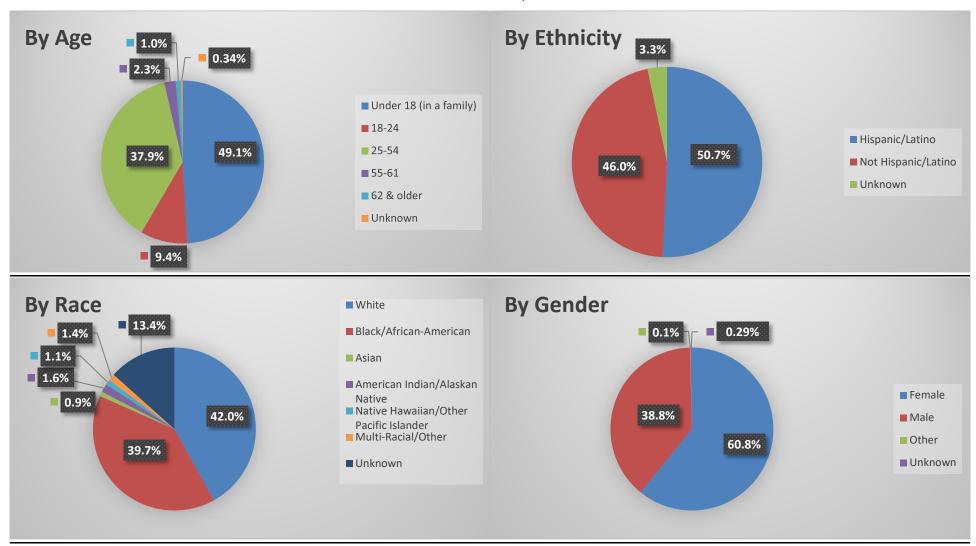
		B7: Interim Housing for Those Exiting Instituions		D7: Permanent Supportive Housing		E6: Countywide Outreach System		E8: Emergency Shelter	
Demographic Category		Number Newly Enrolled	Number Served	Number Newly Enrolled	Number Served		Number Served	Number Newly Enrolled	Number Served
Total individuals		1,178	2,265	3,025	14,747	15,546	21,316	9,105	12,815
	Under 18 (unaccompanied)	-	-	-	-	16	10	-	-
	Under 18 (in a family)	-	-	-	7	29	15	1,933	2,988
	18-24	54	89	259	554	518	622	862	1,159
Age	25-54	869	1,679	1,614	7,447	9,785	13,073	4,842	6,629
	55-61	141	284	583	3,047	2,231	3,181	796	1,102
	62 & older	114	213	566	3,689	1,745	2,574	644	906
	Unknown	-	-	3	3	1,228	1,847	28	31
	Hispanic/Latino	544	1,054	926	4,253	5,948	8,073	2,803	4,148
Ethnicity	Not Hispanic/Latino	613	1,133	1,954	10,133	8,616	12,200	5,503	7,520
	Unknown	21	78	145	361	981	1,043	899	1,147
	White	547	1,005	1,245	6,107	8,664	11,945	3,002	4,337
	Black/African- American	293	620	1,231	6,598	4,067	5,848	4,383	5,960
	Asian	25	44	59	260	200	267	87	116
Race	American Indian/Alaskan Native	27	36	55	254	289	426	125	184
. Tuo	Native Hawaiian/Other Pacific Islander	2	6	21	97	125	175	54	73
	Multi-Racial/Other	205	411	155	736	111	149	190	316
	Unknown	79	143	259	695	2,090	2,506	1,364	1,829
	Female	293	589	1,182	6,397	5,102	7,259	4,216	6,048
	Male	866	1,643	1,775	8,146	9,903	13,627	4,238	5,854
	Transgender Male to Female	10	23	38	119	-	-	1	5
Gender	Transgender Female to Male	3	4	13	31	-	-	2	4
	Transgender	3	3	-	-	97	163	66	76
	Other	3	3	7	32	26	36	29	33
	Unknown	-	-	10	22	418	231	653	795
Individuals at risk of Homelessness		5	20	-	2	-	-	N/A	N/A
Homeless Individuals/Family Members		953	1,968	3,025	14,549	15,464	20,831	1,872	2,838
Chronically Homeless Individuals		749	1,401	1,453	10,143	3,575	4,962	2,436	3,504
Veterans		17	74	105	664	511	681	9	216
Individuals in Families with Minor Child(ren)		115	231	748	5,054	95	37	2,182	2,582
Families with Minor Child(ren)		-	-	217	1,469	27	20	678	706

Notes:

- •"Newly enrolled" refers to all participants enrolled during the reporting period (July 2021-March 2022)
- •"Number served" refers to all participants served during the reporting period, some of whom were enrolled prior to the reporting period.
- •Strategy E6: Outreach includes three types of outreach teams Coordinated Entry System Teams, Department of Health Services' Multidisciplinary Teams (MDTs), and Los Angeles Homeless Services Authority (LAHSA) Homeless Engagement Teams (HETs). The data provided is de-duplicated. Family counts for the E6 data may be underrepresented due to incomplete household identifying data.

A1: Homeless Prevention Program for Families

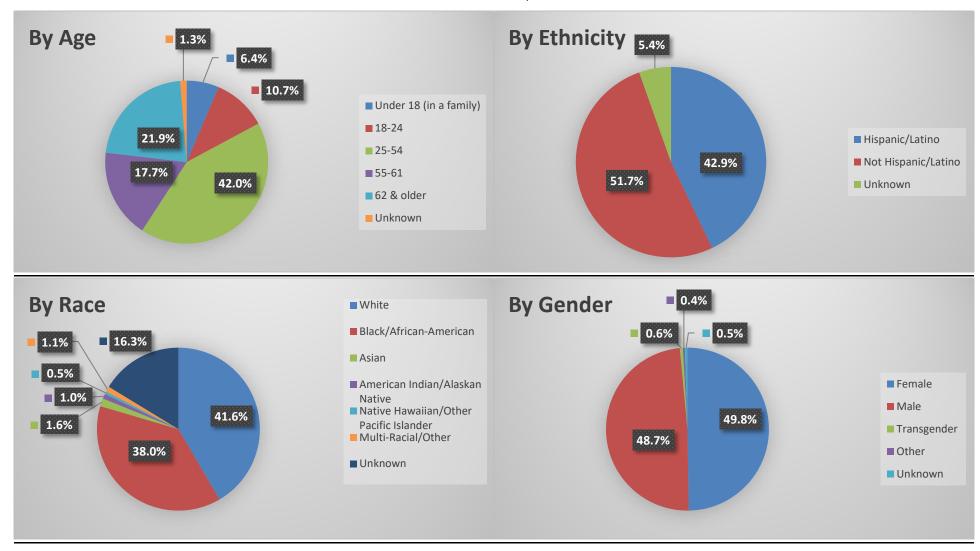
Total served: 2,064



^{*}Data in this attachment show the number of participants served in each program, broken down by age, ethnicity, race, and gender.

A5: Homeless Prevention Program for Individuals*

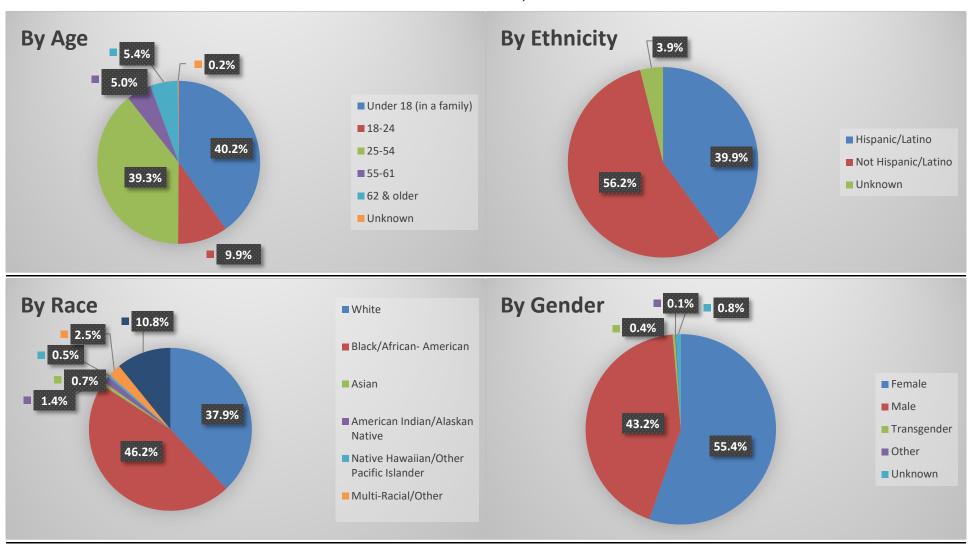
Total served: 3,129



^{*}This now includes data from both LAHSA and DHS prevention programs.

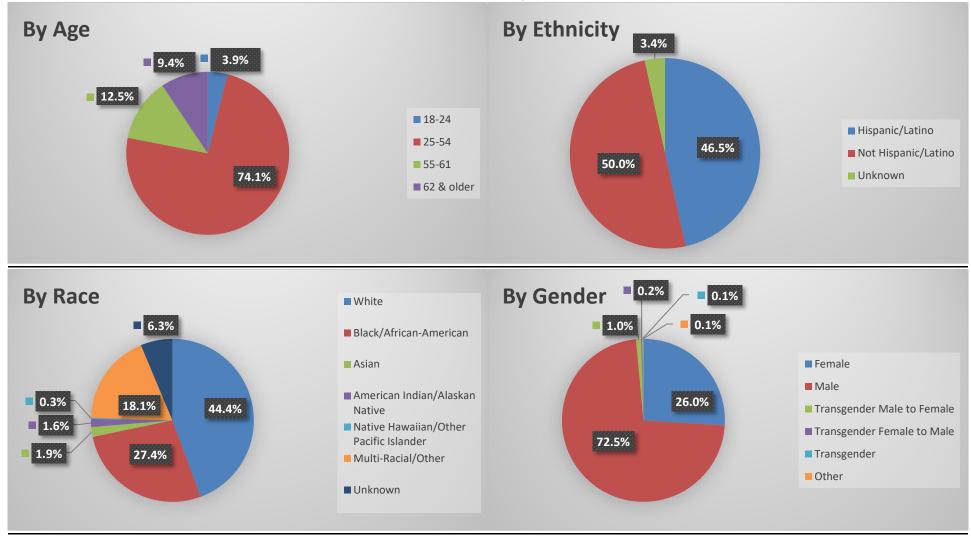
B3: Rapid Re-Housing

Total served: 12,945



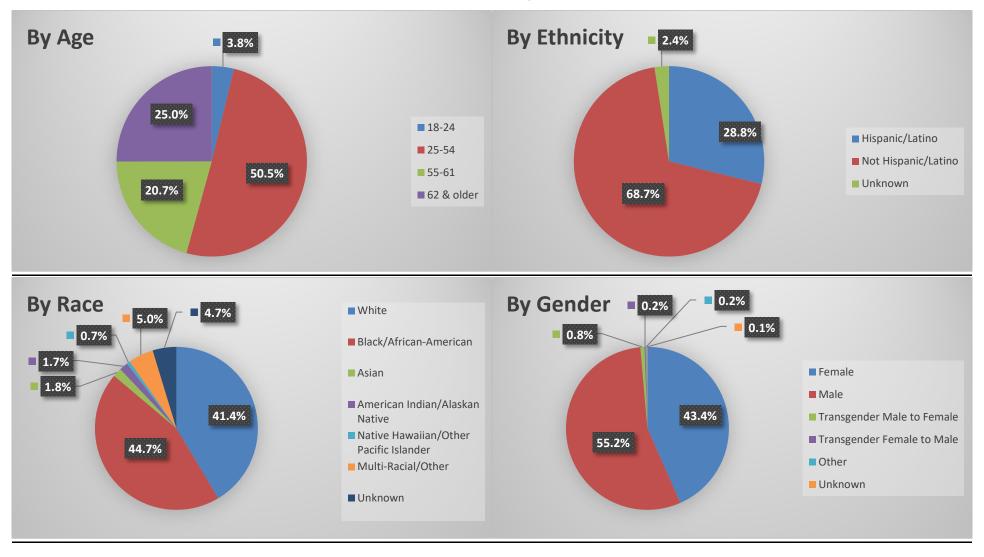
B7: Interim Housing for Those Exiting Institutions

Total served: 2,265



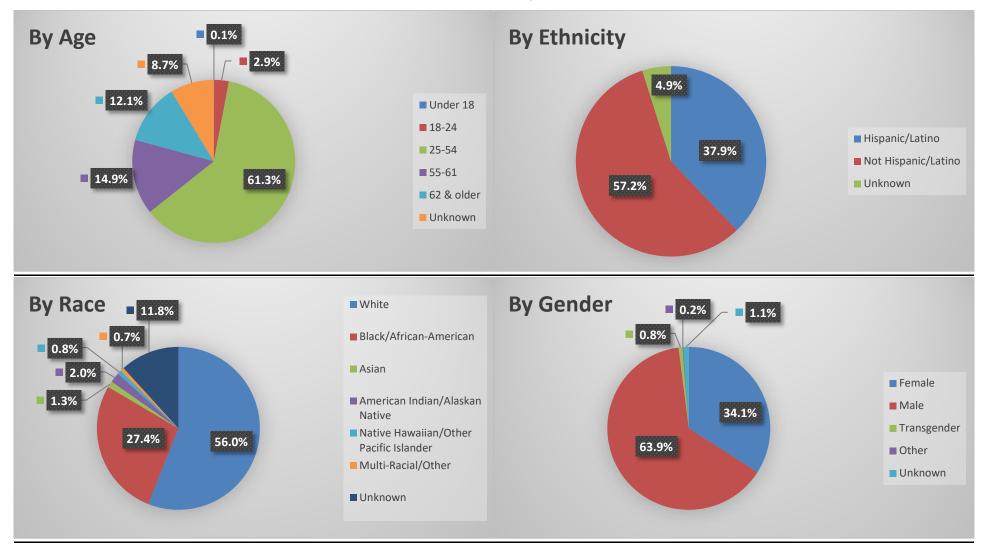
D7: Permanent Supportive Housing

Total served: 14,747



E6: Countywide Outreach System

Total served: 21,316



E8: Emergency Shelter

Total served: 12,815

