

Homeless Initiative

FY 2023-24 Funding Recommendations Listening Sessions

October 2022

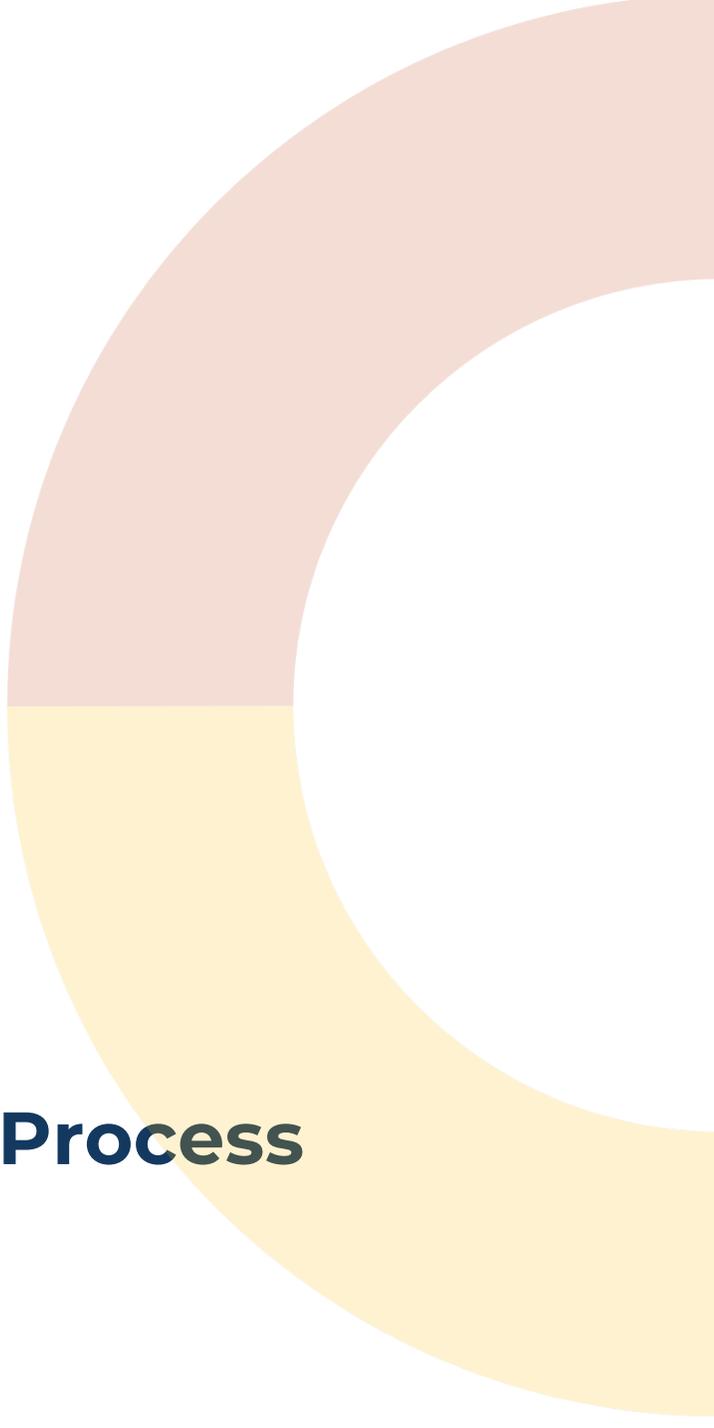


**Chief
Executive
Office.**



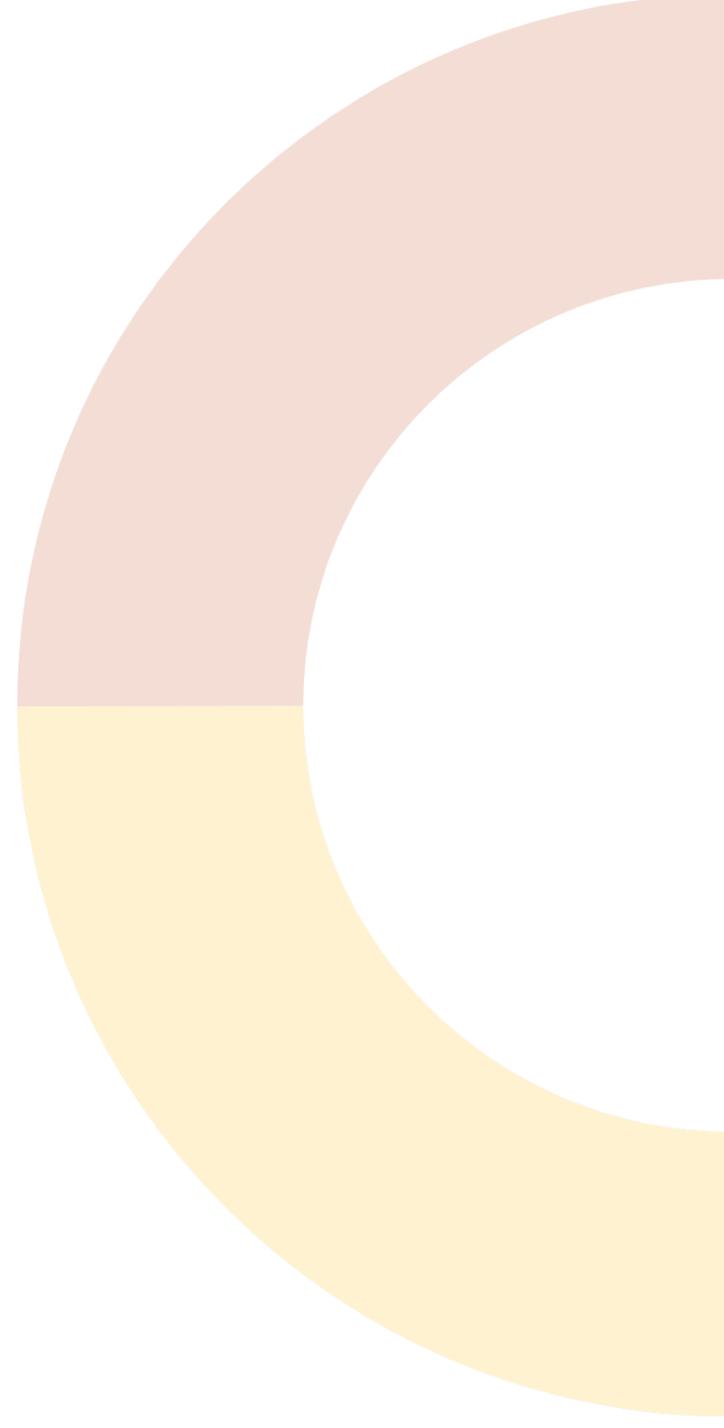
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AGENDA

- 1. Welcome & Introductions**
 - 2. Meeting Objectives**
 - 3. About the Homeless Initiative**
 - 4. New Framework**
 - 5. Break Out Sessions**
 - 6. FY 2023-24 Funding Recommendations Process**
 - 7. Next Steps**
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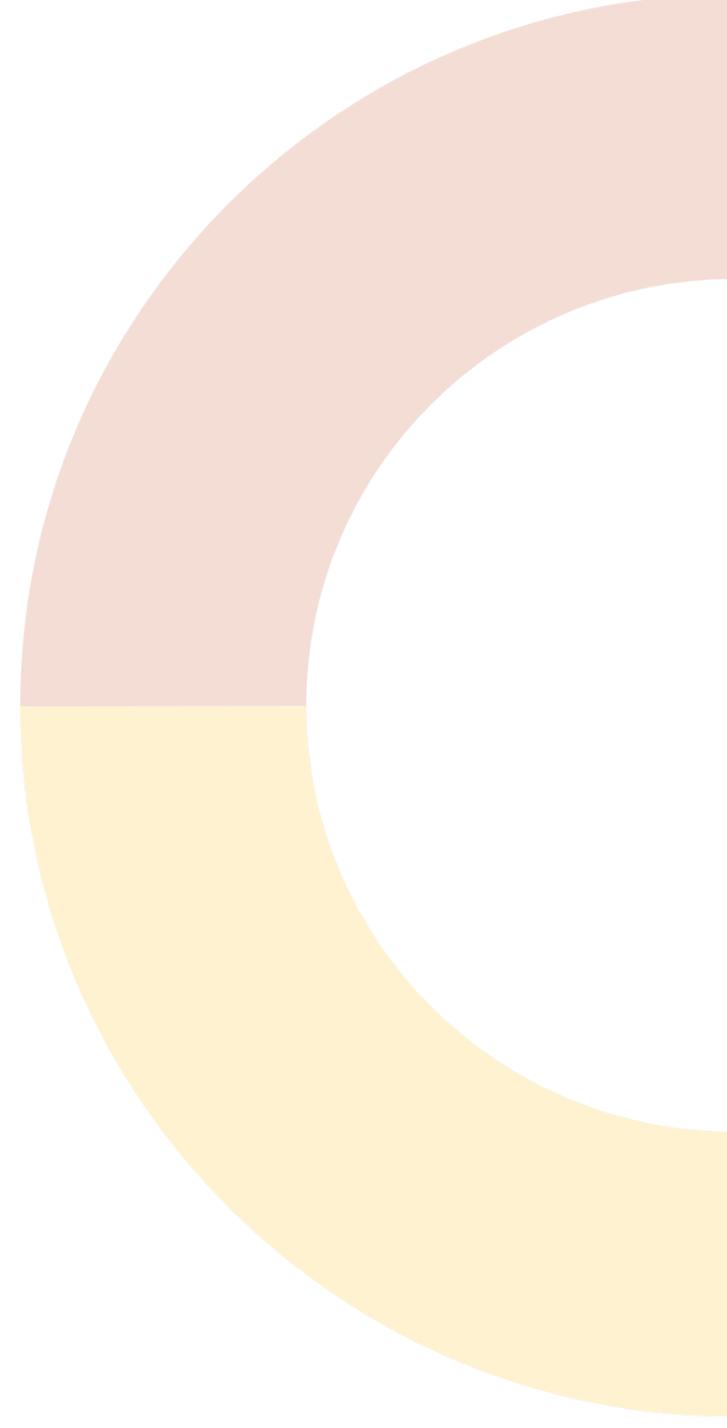
MEETING OBJECTIVES

- 1. Share the Homeless Initiative's New Framework**
- 2. Get feedback** on how to improve our Homeless Rehousing System
- 3. Listen and learn** from community stakeholders to inform FY 2023-24 funding recommendations



COMMUNITY NORMS

- Ask clarifying questions
- Be solutions oriented
- Step up, step back
- Use the chat to add/contribute feedback
- Use +1 in the chat to agree
- Turn on your video when/if possible
- *OTHERS?*



INTRO VIDEO





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Los Angeles County Homeless Initiative

ABOUT THE HOMELESS INITIATIVE

The Homeless Initiative is the central coordinating body for Los Angeles County's effort to expand and enhance services for people experiencing or at risk of homelessness.



- Created by the Board of Supervisors in August 2015
- Part of the County's Chief Executive Office
- Primarily funded through Measure H, a 1/4-cent sales tax approved by 70% County voters in May 2017 creating a revenue stream that began in July 2017 (10 years)

WHAT THE HOMELESS INITIATIVE DOES

HI works with County departments and agencies, city governments, and more than 100 community-based service providers to scale up:

Homeless Prevention	for people at risk of eviction as well as those exiting foster care, hospitals, and other institutional settings.
Street Outreach	to connect people living outdoors/in vehicles to housing and supportive services.
Interim Housing	including shelters, recuperative care facilities, sober living facilities.
Permanent Housing	such as subsidized rent, intensive case management.
Supportive Services	including case management, connections to health care, mental health care, and substance use disorder treatment, criminal record clearing, job training and employment.

IMPACT MADE IN THE LAST 5 YEARS



>85,000 people placed into permanent housing



>115,000 people placed in interim housing

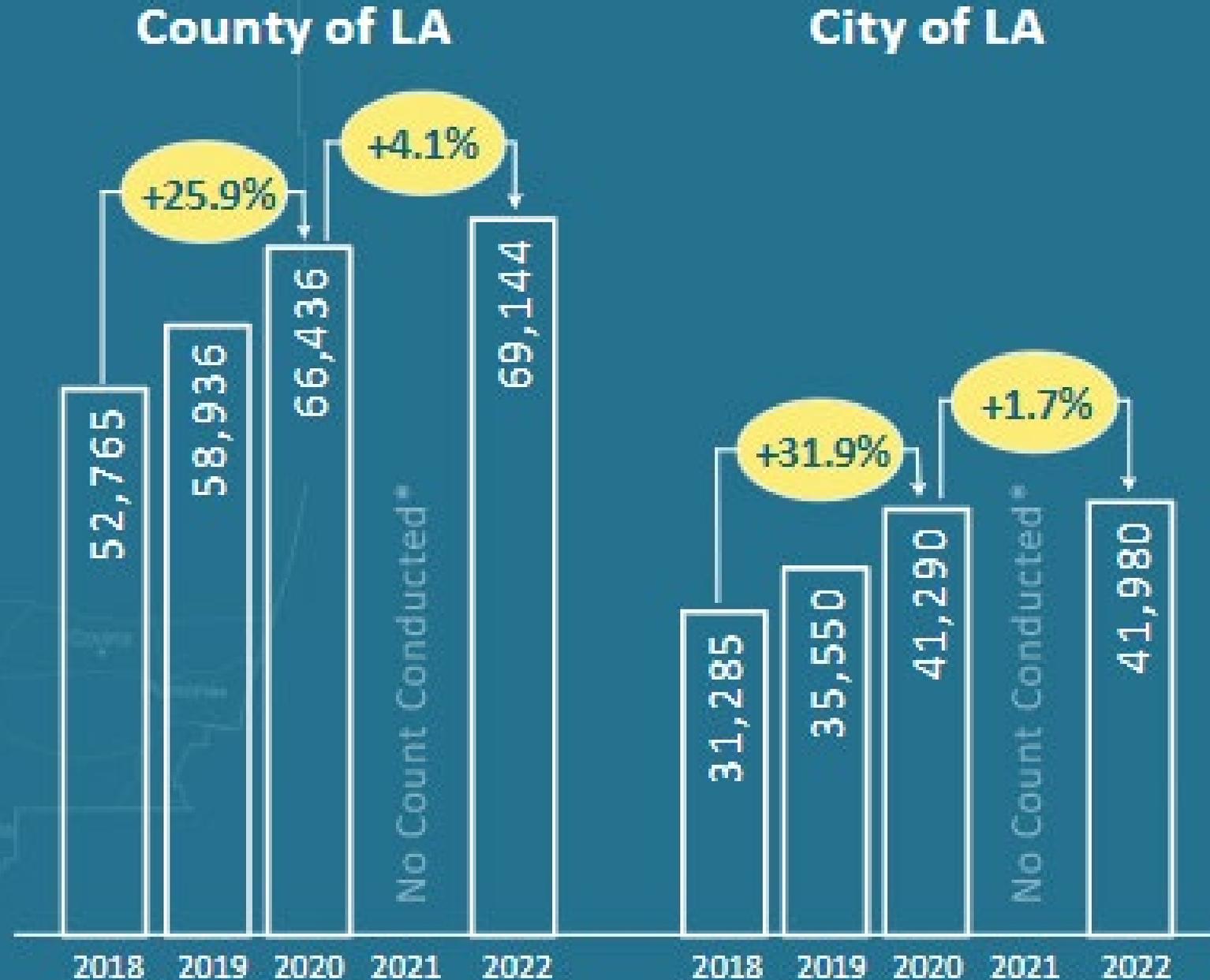
- Supply of interim housing has gone up >57%
- >12% Increase in # of people sheltered daily
- >20,000 people in shelters every day

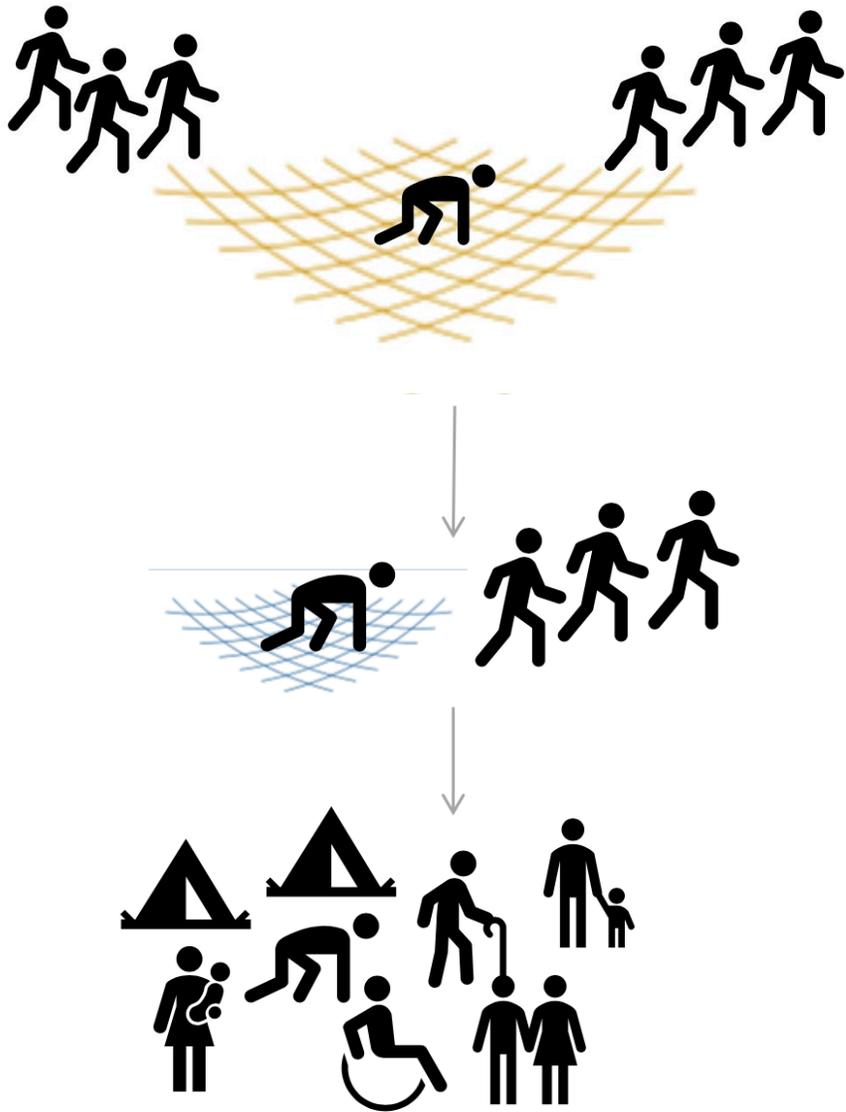


>22,000 people prevented from becoming homeless

IMPACT

- Rate of increase is slowing!
- Around 69,144 people experience homelessness nightly in LA County.
- 4.1% increase from 2020.





Mainstream Government Systems provide the **first and largest safety net**, serving all vulnerable and low income LA County residents.

The **Homelessness Response System** is a **system of last resort** and attempts to divert or rehouse people out of homelessness.

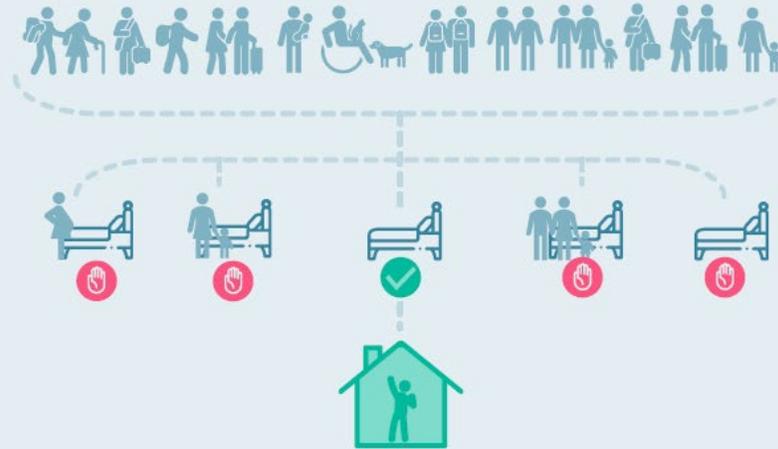
Those who remain are **persistently underserved** and need an **intensive rehousing intervention**.

However, due to lack of **system flow**, many are stuck in interim housing or on the streets for an extended period.

WE HAVE AN EXIT GAP

A balanced system has 5 housing exits for every 1 shelter bed - our system is currently closer to 1:1

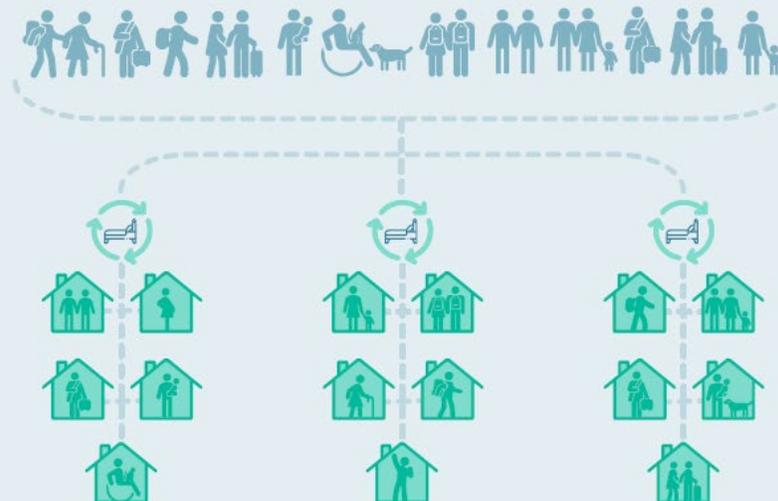
Clogged System Flow



Unbalanced

- Long lengths of stay in shelter
- Hold up of interim beds
- Slower housing placements
- Fewer exits from homelessness
- More people in shelter returning to the street

Ideal System Flow



Balanced

- Shorter lengths of stay
- Interim beds reused
- Faster housing placements
- More exits from homelessness



Interim Housing



Permanent Housing



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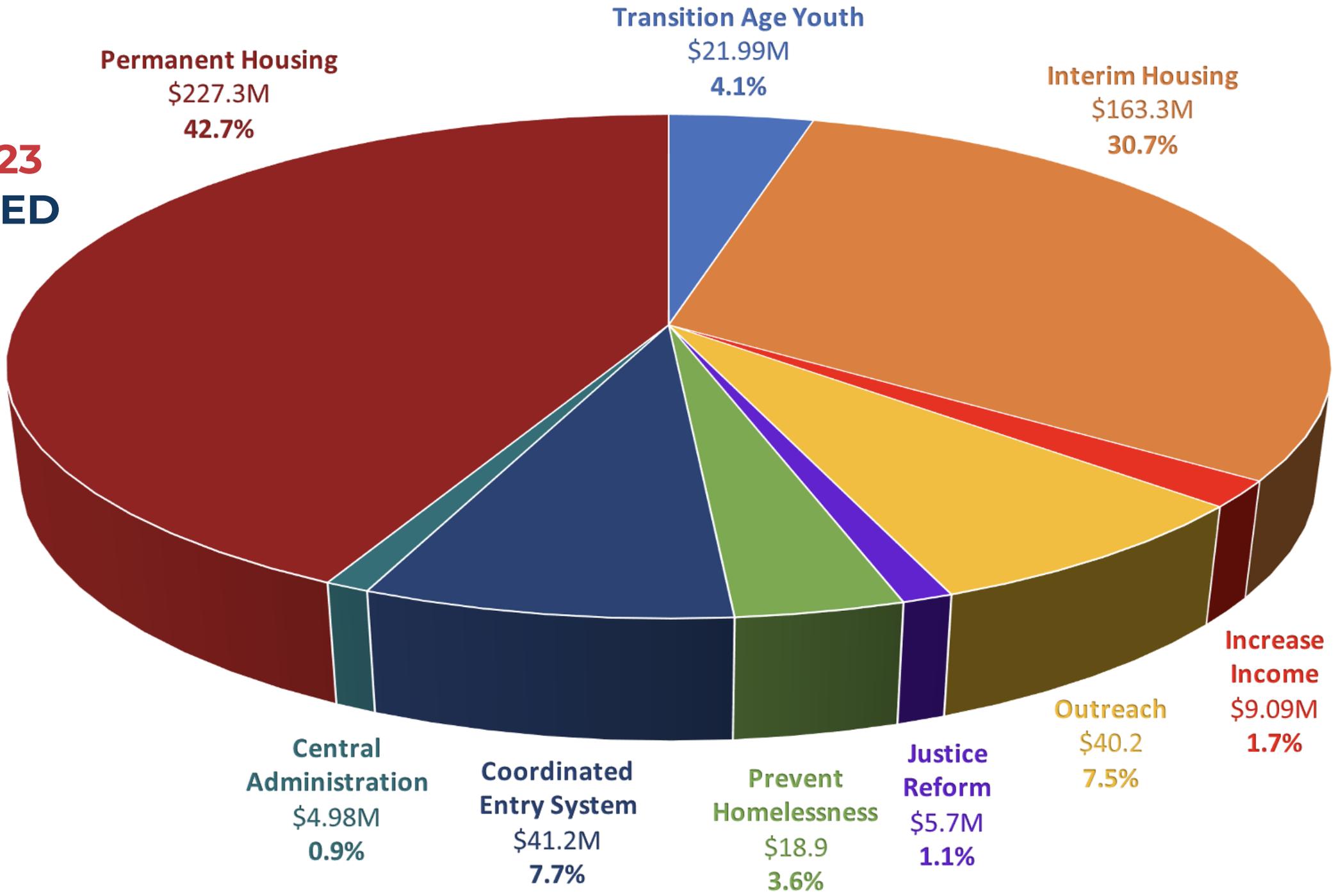
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New Framework Overview

The Homeless Initiative's New Framework is an equity-based, streamlined approach that calls for all-hands-on-deck to increase permanent housing and reduce LA County Homelessness



**FY 2022-23
APPROVED
BUDGET
\$532.6M**



NEW FRAMEWORK FOCUSES ON:

- ✓ **Permanent housing**
- ✓ **Decreasing the time between falling into homelessness and becoming rehoused**
- ✓ **Serving persistently underserved people experiencing homelessness**
- ✓ **Expanding collaborative partnerships with cities and COGs**

NEW FRAMEWORK

1

COORDINATE

Create a coordinated system that links critical infrastructure and drives best practices.

2

PREVENT

Target prevention services to avoid entry or a return to homelessness.

3

CONNECT

Link and navigate everyone to an exit pathway.

4

HOUSE

Rapidly rehouse using interim and permanent housing.

5

STABILIZE

Scale services critical to rehousing and stabilization success.

Homeless Rehousing System

Mainstream Government Systems

Participation of Cities

STRATEGIES FOR KEY PARTNERS

Mainstream Government Systems *(Safety Net)*

Identify and **prioritize the most at-risk households for prevention** services **to reduce inflow** into homelessness.

Create a culture of, “No wrong door for people with housing insecurity.”

Homeless Rehousing System

Focus primarily, but not exclusively, on **housing the “persistently underserved”** – people with the most complex challenges who require ongoing, focused, resource-heavy intervention.

Role of Cities and COGS

Strengthen collaboration, creative investment, and resource pooling to **develop more permanent housing**

Coordinate on encampment decommissioning to provide pathways to interim, & permanent housing and services.

New Framework Principles: Homeless Rehousing System

1. Respond, at scale, to the **persistently underserved**
2. **Consolidate** rehousing system strategies, and **streamline** program models and practice standards
3. Increase **exits to permanent housing**
4. Advance racial equity, and integrate input of people with lived expertise

FUNDING AND IMPLEMENTATION DECISIONS SHOULD BE:

- Based on the **New Framework Principles**
- **Data-driven**
- Focused on supporting programs that have demonstrated the **greatest impact** in moving principles forward
- **Performance should be measured** accurately and consistently, and **course corrections** based on analysis of outcomes should be implemented swiftly



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**Let's Prepare:
BREAK OUT SESSION 1!**

Potential FY 23-24 **Outreach Changes To Consider:**

- **Equip outreach teams with more housing placement options** to immediately offer our unsheltered neighbors.
- **Increase the expertise and capacity of outreach teams** in two ways:
 1. Increase the number of and supports for people with lived experience on teams.
 2. Provide more behavioral health and medical services by expanding Homeless Outreach and Mobile Engagement (HOME) Teams and Multi-Disciplinary Teams (MDTs).
- **Implement flexible, multi-year contracts with service providers** to enable them to be more responsive to evolving needs and provider performance.
- **Increase support for the service provider workforce, including coaching, bonuses, and/or higher wages.**
- **Increase reimbursement rates to outreach providers** in order to fully fund all program and service components needed to optimize outreach efforts.
- **More coordination and partnership between outreach teams, IH and PH sites, and local jurisdictions.**

QUESTION #1: What do you think about the above change ideas?

QUESTION #2: Are there other potential changes we should consider?



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**Let's Prepare:
BREAK OUT SESSION 2!**

Potential FY 23-24 **Interim Housing Changes To Consider:**

- **Increase the availability of:**
 1. **Behavioral health and substance use disorder services at Interim Housing (IH) sites.**
 2. **“Activities of Daily Living” support at IH sites**, including increasing connections to In-Home Supportive Services (IHSS).
 3. **Client connections to mainstream services and benefits** at IH sites.
 4. **Housing navigation services in order to place more IH residents in permanent housing.**
- **Implement flexible, multi-year contracts with service providers** to be more responsive to evolving needs and provider performance.
- **Increase support for the service provider workforce, including coaching, bonuses and/or higher wages.**
- **Increase reimbursement rates to interim housing providers** in order to fully fund all program and service components needed to optimize interim housing.
- **Expand to 24/7 intakes at some interim housing sites to support after hours outreach teams.**

QUESTION #1: What do you think about the above change ideas?

QUESTION #2: Are there other potential changes we should consider?



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**Let's Prepare:
BREAK OUT SESSION 3!**

Potential FY 23-24 **Permanent Housing Changes To Consider:**

- **Increase the availability of:**
 1. **Behavioral health & substance use disorder services at permanent housing sites.**
 2. **“Activities of Daily Living” support at PH sites**, including but not limited to increasing connections to In-Home Supportive Services (IHSS).
 3. **Client connections to mainstream services and benefits** at permanent housing sites.
- **Strengthen the capacity, operations, safety and security** of existing permanent housing.
- **Increase access to market rate housing by expanding use of “master-leasing”, landlord engagement and/or other incentives.**
- **Reimagine the use of time-limited subsidies** (formerly known as rapid rehousing) to smooth client transitions to other permanent housing options and create flexibility in funding and contracting terms.
- **Implement flexible, multi-year contracts with service providers** more responsive to evolving needs and provider performance.

QUESTION #1: What do you think about the above change ideas?

QUESTION #2: Are there other potential changes we should consider?



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Funding Recommendations Process and Timeline

Timeline Overview



MEETING DEBRIEF

- 1. What went well about this meeting?**
- 2. What can we do better next time?**

Thank You & Next Steps



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