Chief Executive Office.

County of Los Angeles
Homeless Initiative

Homeless Initiative

Draft FY 2023-24 Funding Recommendations

November 8, 2022

AGENDA

1. Opening Remarks
2. About the Homeless Initiative
3. About the New Framework
4. Draft Funding Recommendations
5. Listening Sessions Feedback
6. Timeline
7. Next Steps

To submit a question:

Click on the **Q&A text box** on the bottom right of your screen, and type in your question

County of Los Angeles
Homeless Initiative

Los Angeles County Homeless Initiative

The **Homeless Initiative** is the central coordinating body for Los Angeles County's efforts to **expand and enhance housing and services** for people experiencing or at risk of homelessness.

Created by the Board of Supervisors within the County's **Chief Executive Office**, the Homeless Initiative directs, oversees and evaluates **strategies** to address and prevent homelessness, and administers **Measure H revenue and other funding.**

The Homeless Initiative works with **County departments/agencies**, **city governments/COGs**, and **nonprofit service providers** countywide to scale up:

Prevention	serving people at risk of eviction or exiting institutions like foster care, hospitals, and more
Outreach	building relationships with people living outdoors/in vehicles, and connecting them to housing and services
Interim Housing	temporary accommodations, like emergency shelters, recuperative care facilities, and more
Permanent Housing	short or long-term rental subsidies with/without varied levels of supportive services
Supportive Services	can include case management, and connections to physical/mental healthcare, substance use disorder treatment, criminal record clearing, employment support, and more

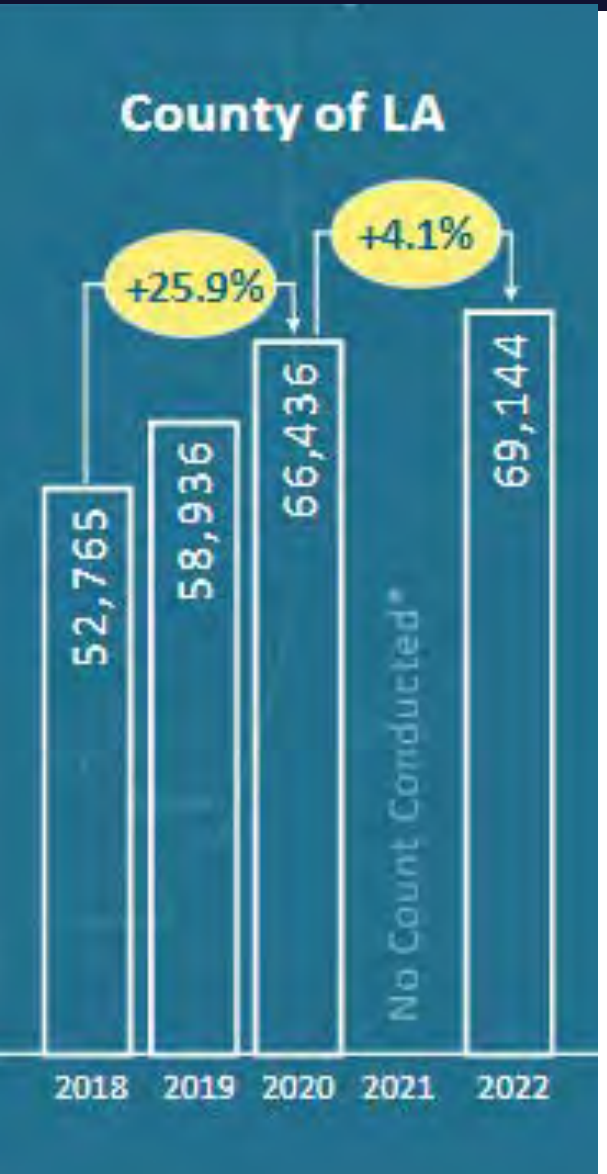
Five-Year Impact (2017-2022)

84,000
people placed into permanent housing

114,000
people placed into interim housing

22,000
people avoided becoming homeless

2022 Homeless Count



Over **69,000 people** are experiencing homelessness in Los Angeles County.

- **4%** increase between **2020-2022**
- **26%** increase between **2018-2020**

The rate of increase is slowing.

County of Los Angeles
Homeless Initiative

A New Framework to End Homelessness

OLD FRAMEWORK

Approved County Strategies to Combat Homelessness

E. Create a Coordinated System

- E1 – Advocate with Relevant Federal and State Agencies to Streamline Applicable Administrative Processes for SSI and Veterans Benefits
- E2 – Drug Medi-Cal Organized Delivery System for Substance Use Disorder Treatment Services
- E3 – Creating Partnerships for Effective Access and Utilization of ACA Services by Persons Experiencing Homelessness
- E4 – First Responders Training
- E5 – Decriminalization Policy
- E6 – Countywide Outreach System **(H)**
- E7 – Strengthen the Coordinated Entry System **(H)**
- E8 – Enhance the Emergency Shelter System **(H)**
- E9 – Discharge Data Tracking System
- E10 – Regional Coordination of Los Angeles County Housing Authorities
- E11 – County Specialist Support Team
- E12 – Enhanced Data Sharing and Tracking
- E13 – Coordination of Funding for Supportive Housing
- E14 – Enhanced Services for Transition Age Youth **(H)**
- E15– Homeless Voter Registration and Access to Vital Records
- E16 – Affordable Care Act Opportunities
- E17 – Regional Homelessness Advisory Council and Implementation Coordination

A. Prevent Homelessness

- A1 – Homeless Prevention Program for Families **(H)**
- A2 – Discharge Planning Guidelines
- A3 – Housing Authority Family Reunification Program
- A4 – Discharges From Foster Care and Juvenile Probation
- **A5 – Homeless Prevention Program for Individuals* **(H)**

B. Subsidize Housing

- B1 – Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI **(H)**
- B2 – Expand Interim Assistance Reimbursement to additional County Departments and LAHSA
- B3 – Partner with Cities to Expand Rapid Re-Housing **(H)**
- B4 – Facilitate Utilization of Federal Housing Subsidies **(H)**
- B5 – Expand General Relief Housing Subsidies
- B6 – Family Reunification Housing Subsidy **(H)**
- B7 – Interim/Bridge Housing for those Exiting Institutions **(H)**
- B8 – Housing Choice Vouchers for Permanent Supportive Housing

C. Increase Income

- C1 – Enhance the CalWORKs Subsidized Employment Program for Homeless Families
- C2/C7 – Increase Employment for Homeless Adults **(H)**
- C3 – Expand Targeted Recruitment and Hiring Process to Homeless/Recently Homeless People to Increase Access to County Jobs
- C4 - Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or At Risk of Homelessness **(H)**
- C5 – Establish a Countywide Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or At Risk of Homelessness **(H)**
- C6 – Targeted SSI Advocacy for Inmates **(H)**

D. Provide Case Management and Services

- D1 – Model Employment Retention Support Program
- D2 – Expand Jail In Reach **(H)**
- D3 – Supportive Services Standards for Subsidized Housing
- D4 – Regional Integrated Re-entry Networks – Homeless Focus **(H)**
- D5 – Support for Homeless Case Managers
- D6 – Criminal Record Clearing Project **(H)**
- **D7 – Provide Services and Rental Subsidies for Permanent Supportive Housing* **(H)**

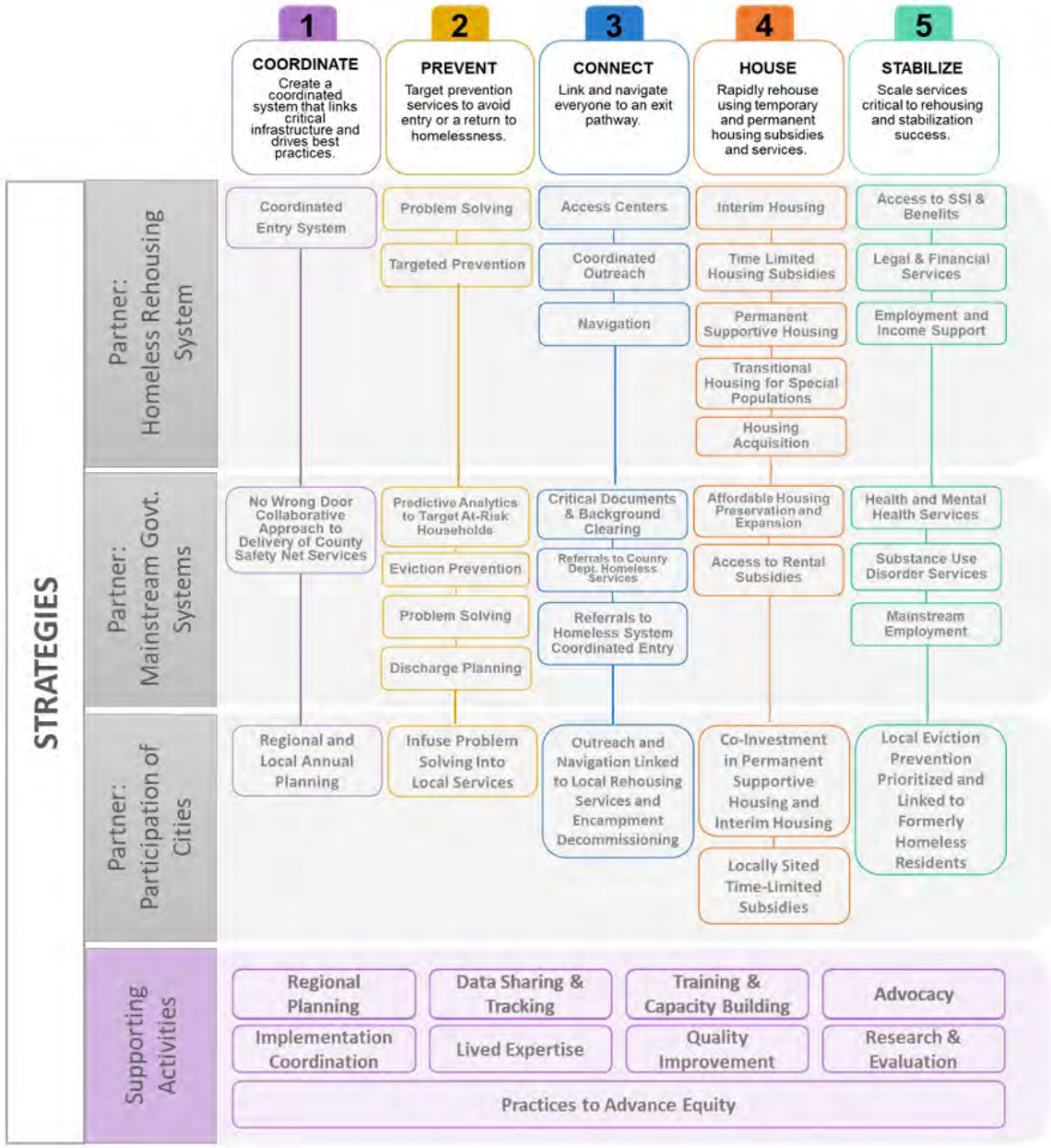
F. Increase Affordable/Homeless Housing

- F1 – Promote Regional SB 2 Compliance and Implementation
- F2 – Linkage Fee Nexus Study
- F3 – Support Inclusionary Zoning for Affordable Housing Rental Units
- F4 – Development of Second Dwelling Units Pilot Program
- F5 – Incentive Zoning / Value Capture Strategies
- F6 – Using Public Land for Homeless Housing
- **F7 – Preserve current affordable housing and promote the development of affordable housing for homeless families and individuals* **(H)**

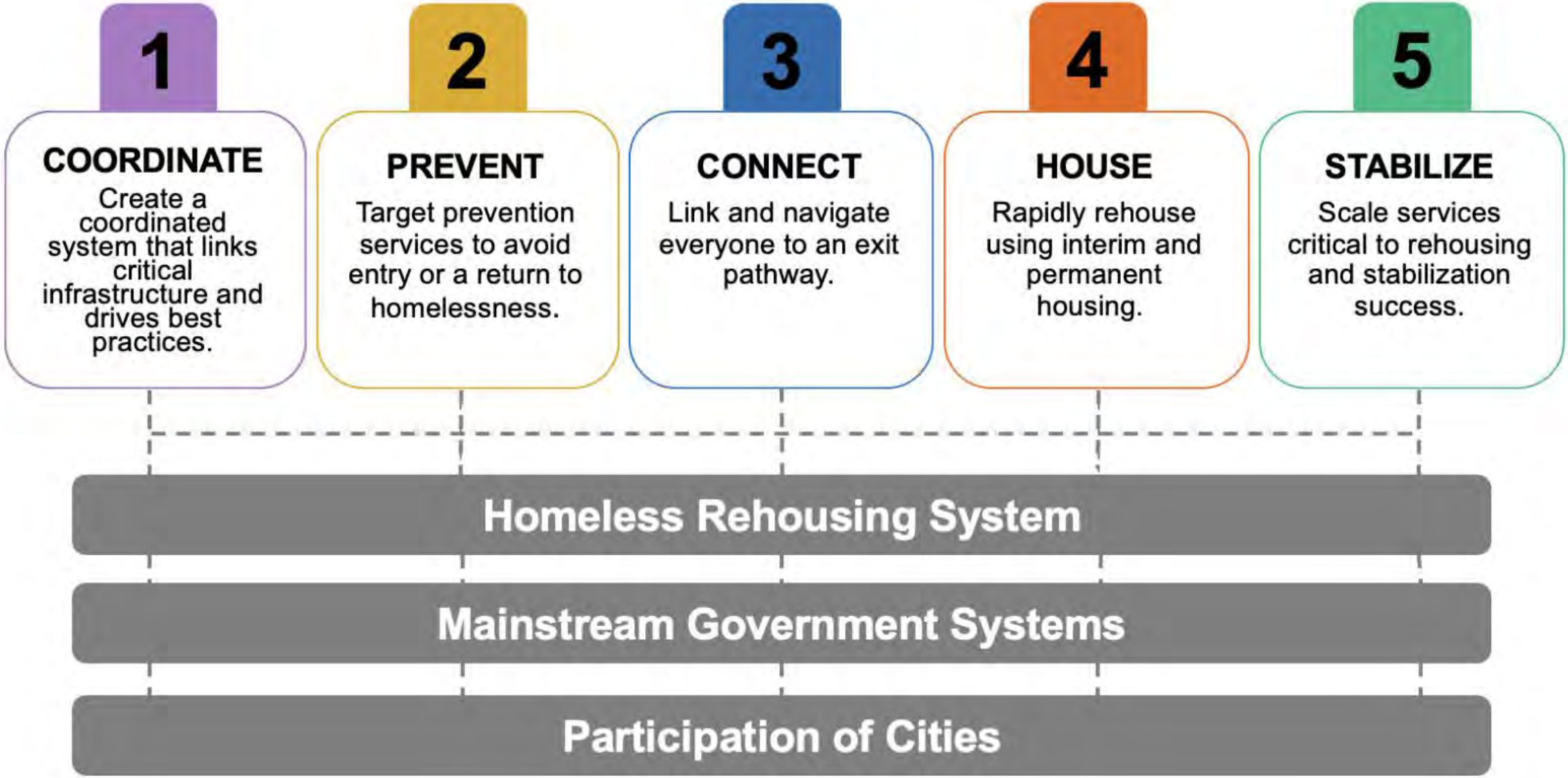
(H) - Strategies eligible to receive Measure H funding.
* - Strategies in italics were added in the Measure H ordinance approved by the Board of Supervisors on December 6, 2016.

09.5.19

NEW FRAMEWORK



PILLARS OF THE NEW FRAMEWORK



Mainstream Government Systems

Identify and **prioritize the most at-risk households for prevention** services **to reduce inflow** into homelessness and ensure there is "**no wrong door**" for people seeking help to address housing insecurity.

Homeless Rehousing System

Focus primarily, but not exclusively, on **housing the "persistently underserved"** – people with the most complex challenges who require ongoing, focused, resource-heavy intervention.

Cities and COGs

Strengthen collaboration, creative investment, and resource pooling to **develop more permanent housing;** coordinate on **encampment decommissioning** to provide pathways to interim/permanent housing and services.

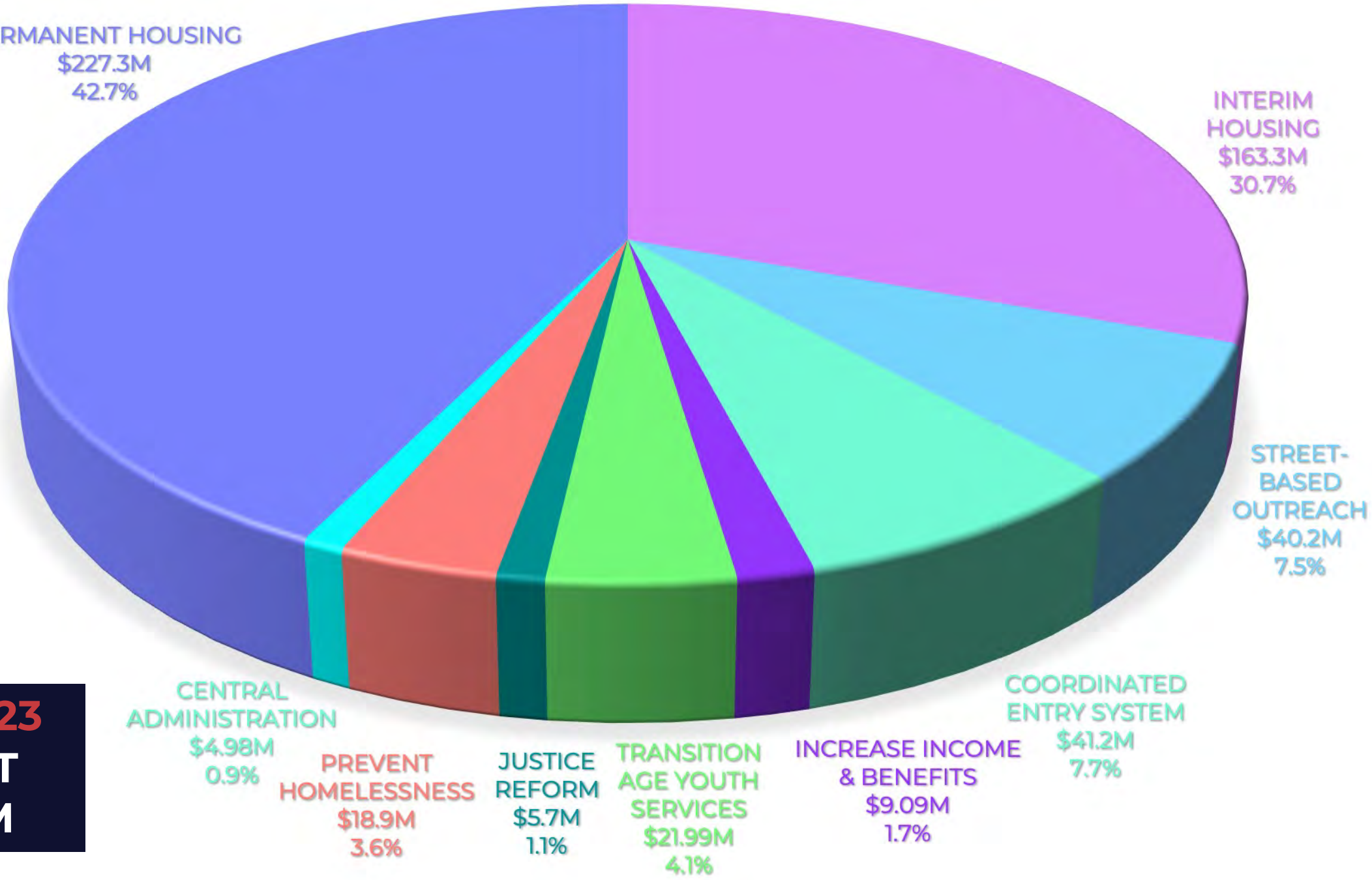
FOCUS OF NEW FRAMEWORK

- Increasing **permanent housing** placements
- Improving flow through the rehousing system, more effectively **moving people from street to housing**
- Serving **people with complex challenges** who face barriers exiting homelessness
- Expanding collaborative partnerships with **cities and Councils of Governments**

County of Los Angeles

Homeless Initiative

Approved FY 2022-23 Budget



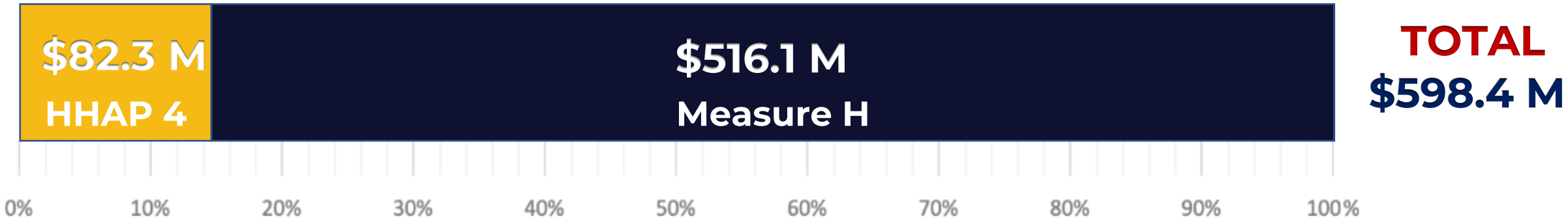
FY 2022-23
BUDGET
$532.6M

County of Los Angeles
Homeless Initiative

Draft FY 2023-24 Funding Recommendations: OVERVIEW

FY 2023-24 FUNDING RECOMMENDATIONS

Funding Sources



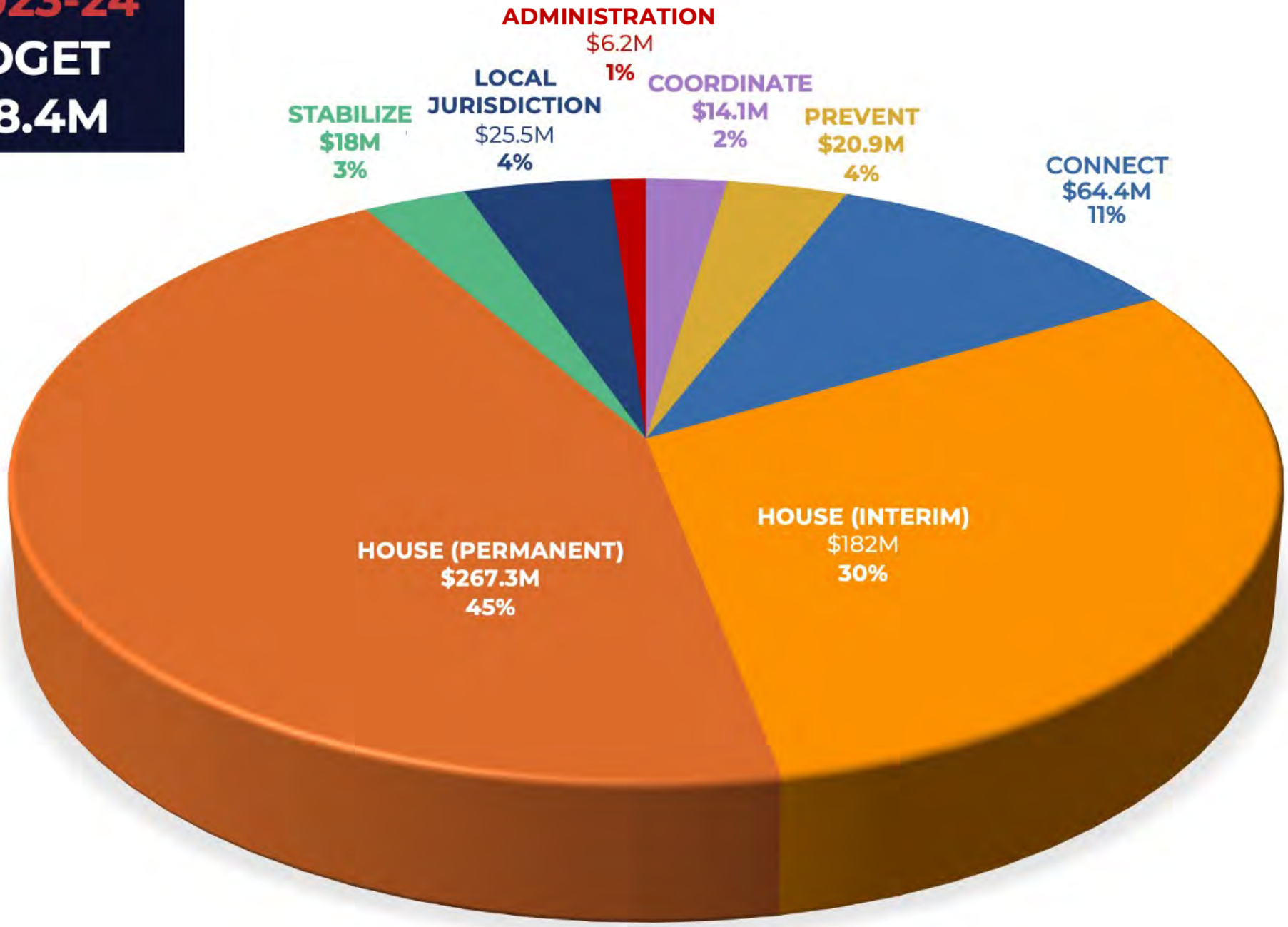
- **Measure H** is the ¼-cent sales tax approved by 70% of Los Angeles County voters in March 2017, creating a 10-year revenue stream (2017- 2027).

- The State of California's **Homeless Housing, Assistance and Prevention (HHAP)** Grant supports regional coordination and expands and develops local capacity to address immediate challenges related to homelessness. HHAP Round 4 funding is dependent on State approval.

New Framework Pillars	FY 22-23 Total Base Allocation* (Final Adopted)	FY 23-24 Proposed Allocation	Change from FY 22-23 to FY 23-24
Coordinate	$14,442,829	**$14,082,993**	($359,836)
Prevent	$17,755,664	**$20,931,442**	$3,175,778
Connect	$58,053,280	**$64,371,222**	$6,317,941
House	$410,653,392	**$449,327,089**	$38,673,697
Stabilize	$16,422,835	**$17,941,160**	$1,518,325
Local Jurisdiction	$24,556,000	**$25,500,000**	$944,000
Administration	$5,998,000	**$6,213,000**	$215,000
TOTALS	$547,882,000	**$598,366,905**	$50,484,905

*Inclusive of $15.23M approved for ongoing programs in County Supplemental Budget

FY 2023-24 BUDGET $598.4M



1

COORDINATE
Create a coordinated system that links critical infrastructure and drives best practices.

2

PREVENT
Target prevention services to avoid entry or a return to homelessness.

3

CONNECT
Link and navigate everyone to an exit pathway.

4

HOUSE
Rapidly rehouse using interim and permanent housing.

5

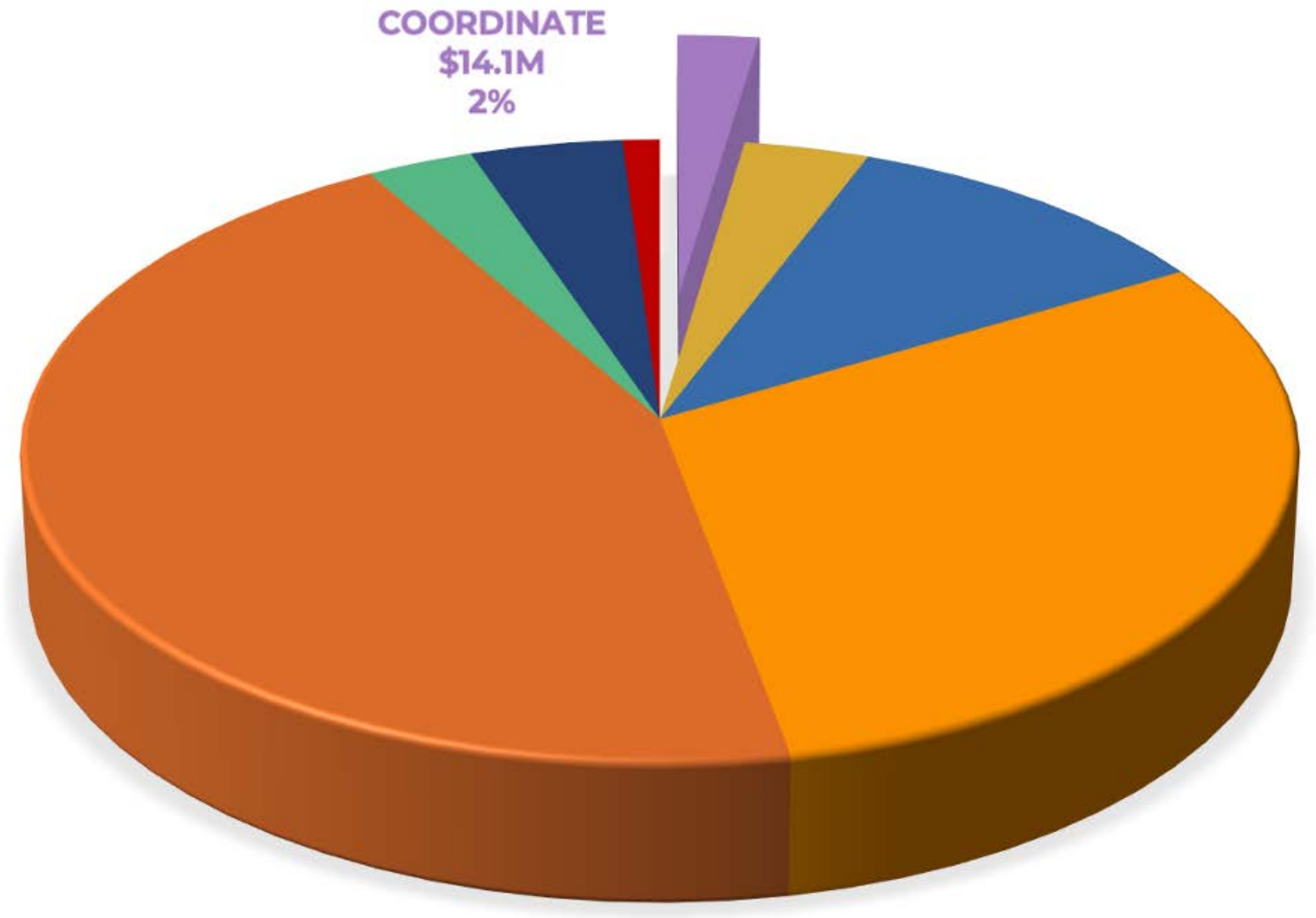
STABILIZE
Scale services critical to rehousing and stabilization success.

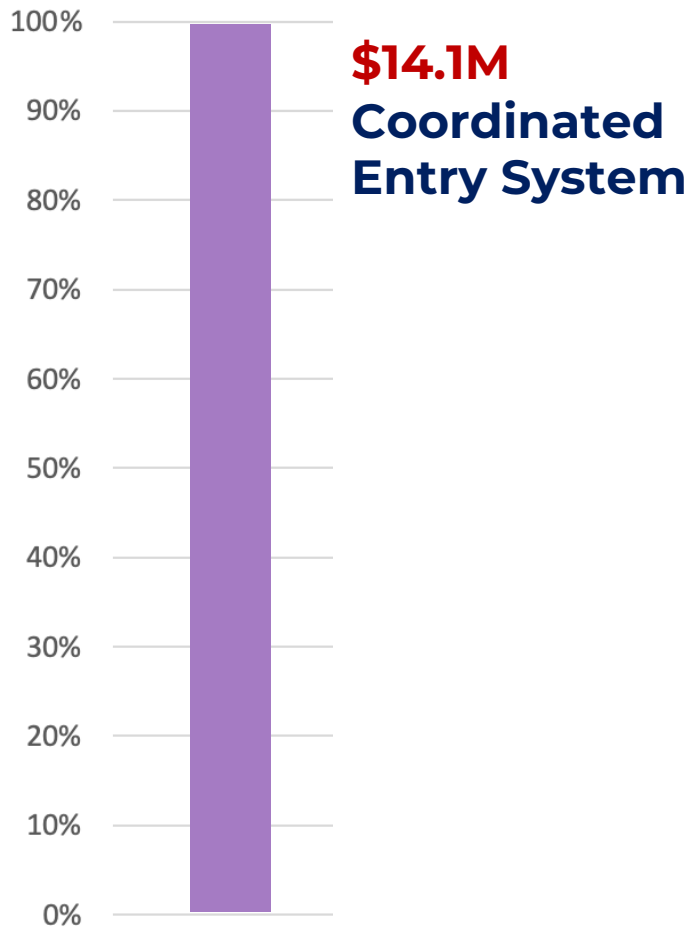
County of Los Angeles
Homeless Initiative

Draft FY 2023-24 Funding Recommendations: BY CATEGORY

COORDINATE

Create a coordinated system that links critical infrastructure and drives best practices.





$14M COORDINATED ENTRY SYSTEM (CES)

- **$9.7M Regional Coordination** - Funding supports implementation and continuous quality improvement of the CES infrastructure. Implementation of CES via Regional Coordination is led by population and region-specific CES leadership positions. This funding also supports coordination work aiming to align faith-based organizations providing services to people experiencing homelessness with CES across the continuum.

- **$1.58M Capacity Building, Technical Assistance, and Training** – Funding supports the Centralized Training Academy that provides in-depth training for staff in the homeless services industry, including training to support households experiencing dating violence, domestic violence (DV), stalking, sexual assault, and human trafficking.

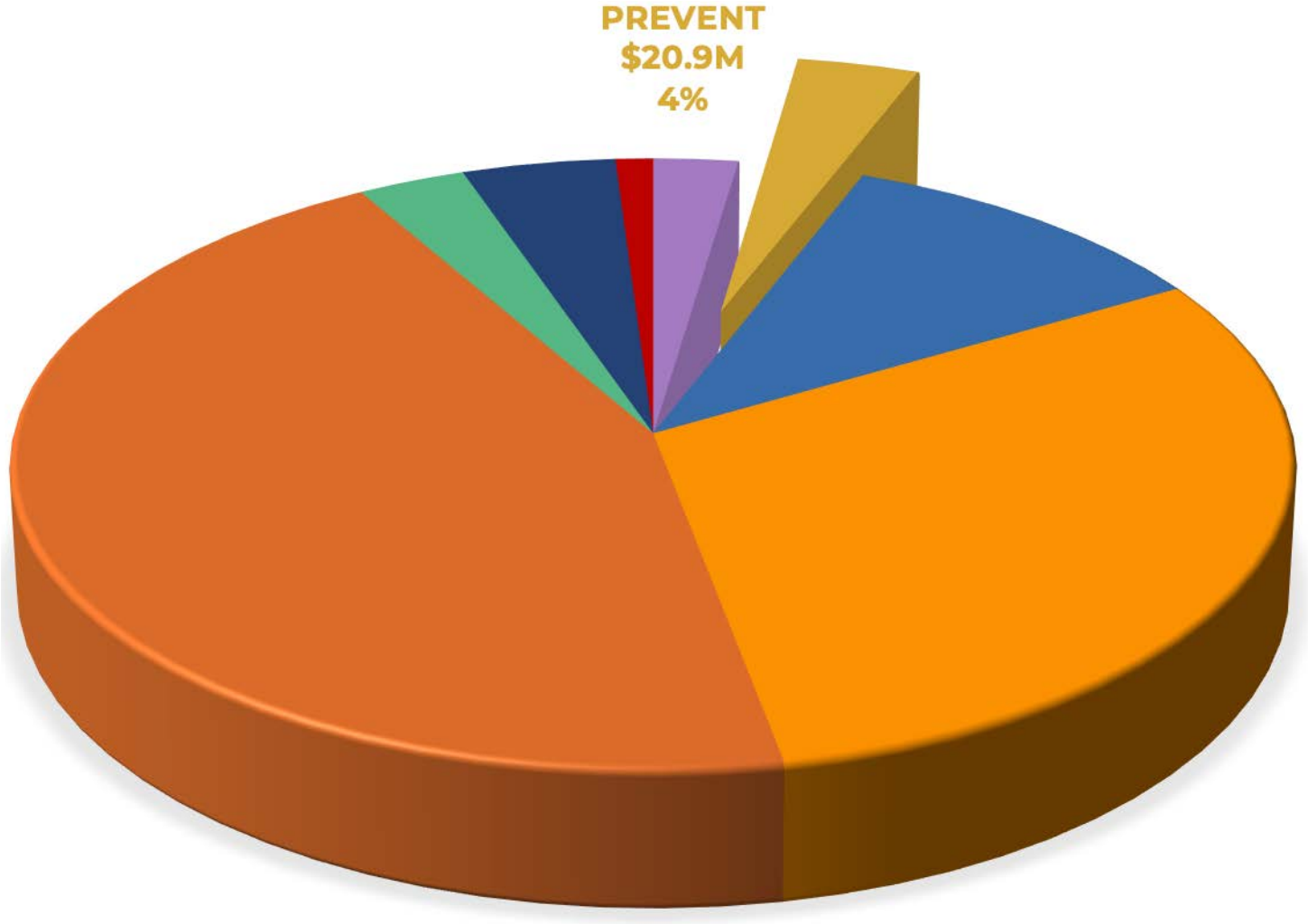
- **$25,000 Youth Collaboration** – funding supports LAHSA's Youth Action Board, the Homeless Youth Forum of Los Angeles, and broader strategies to engage youth with lived experience

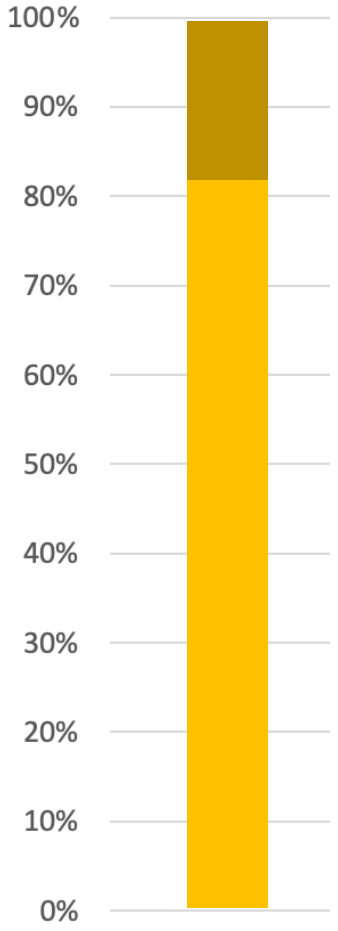
- **$1.13 Education Coordinators** – funding supports Los Angeles County Office of Education and Los Angeles Unified School District to support children and youth to enroll in school, access academic records, engage in educational planning, enroll in postsecondary education when applicable. Also included is a Higher Education and Homelessness Workgroup Education Coordinator.

- **$488,000 CoC HUD Cash Match** – supports expansion of LA County's Coordinated Entry System through a Department of Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant.

PREVENT

Targeted prevention services to avoid entry or a return to homelessness





$0.6M
Problem Solving

$20.3M
Targeted Prevention

$20.3M TARGETED PREVENTION

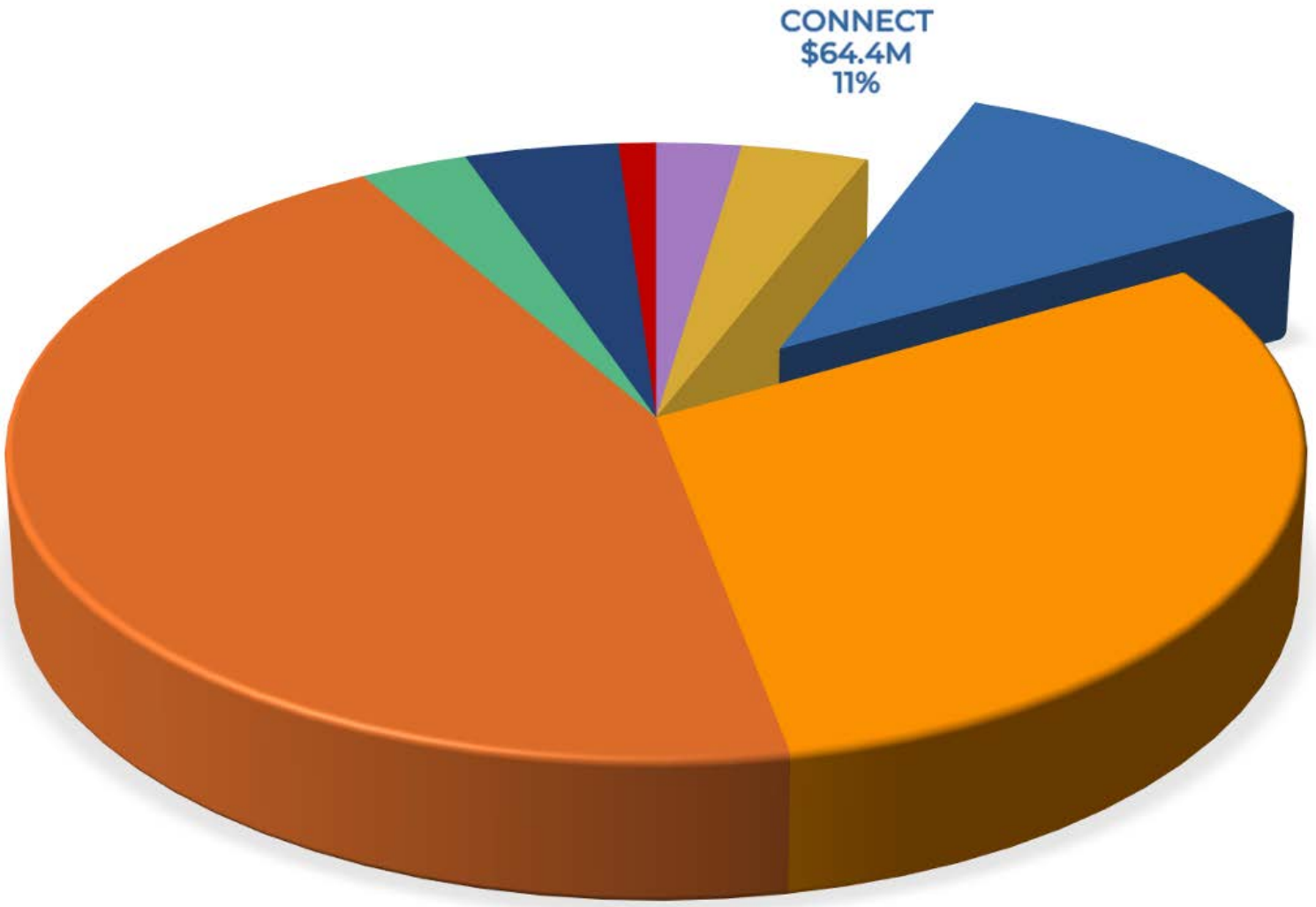
- **$15.6M LAHSA Homelessness Prevention, Case Management, and Financial Assistance** to support low-income families, individuals, and youth in need of short-term financial assistance such as rental arrears and rental assistance; also includes case management to help them retain or secure permanent housing
- **$1.86M LAHSA Youth Family Reconnection** supports therapeutic intervention for transition age youth to build positive relations with biological or nonbiological family
- **$0.5M DCFS Prevention and Aftercare - Emergency Basic Support Services** which helps families with closed or no DCFS cases/investigations, assisting them with rent, utilities, groceries, other basic needs.
- **$300,000 DCFS Housing Related Assistance** provides case management and housing navigation for youth in the Supervised Independent Living Program

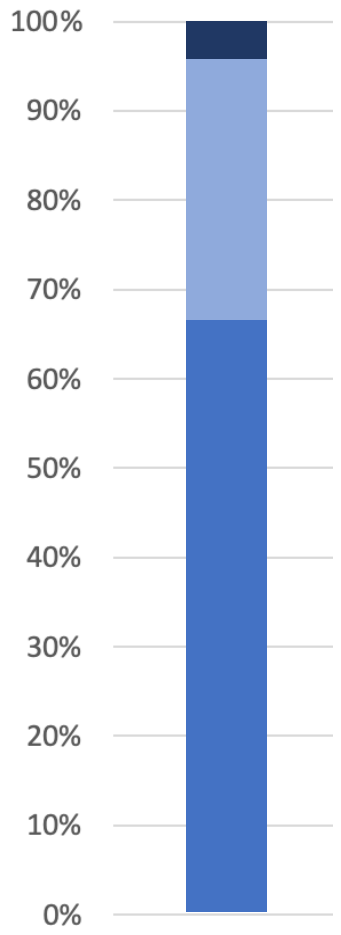
$0.6M PROBLEM SOLVING

LAHSA supports families, individuals, and youth with a “light-touch housing resolution” through conversation, mediation, negotiation, and assistance funds, assisting them at the very beginning of their housing crisis, or shortly after they enter the system.

CONNECT

Link and navigate everyone to an exit pathway





$2.6M
Jail In-Reach

$17.7M
Navigation

$44M
Coordinated Outreach

- **$10.5M Outreach Teams -** LAHSA's Homeless Engagement Teams (HET Generalists and Weekend teams), Homeless Outreach Services Teams (HOST), and other teams who engage with and connect unsheltered people experiencing homelessness to needed resources and services, with the goal of helping them secure permanent housing. Also includes **Mobile Showers** and the Countywide Los Angeles Homeless Outreach Portal (**LA-HOP**) which has information used to dispatch outreach teams.

- **$32.6M DHS Multidisciplinary Teams** (MDTs) include a health specialist, mental health specialist, substance use specialist, peer with lived experience, and a generalist who develop trusting relationships with unsheltered people who have more complex health and/or behavioral health needs.
- **$975,000 DPH public health nurses** who provide life-sustaining interventions and services through outreach and engagement.

$17.7M NAVIGATION

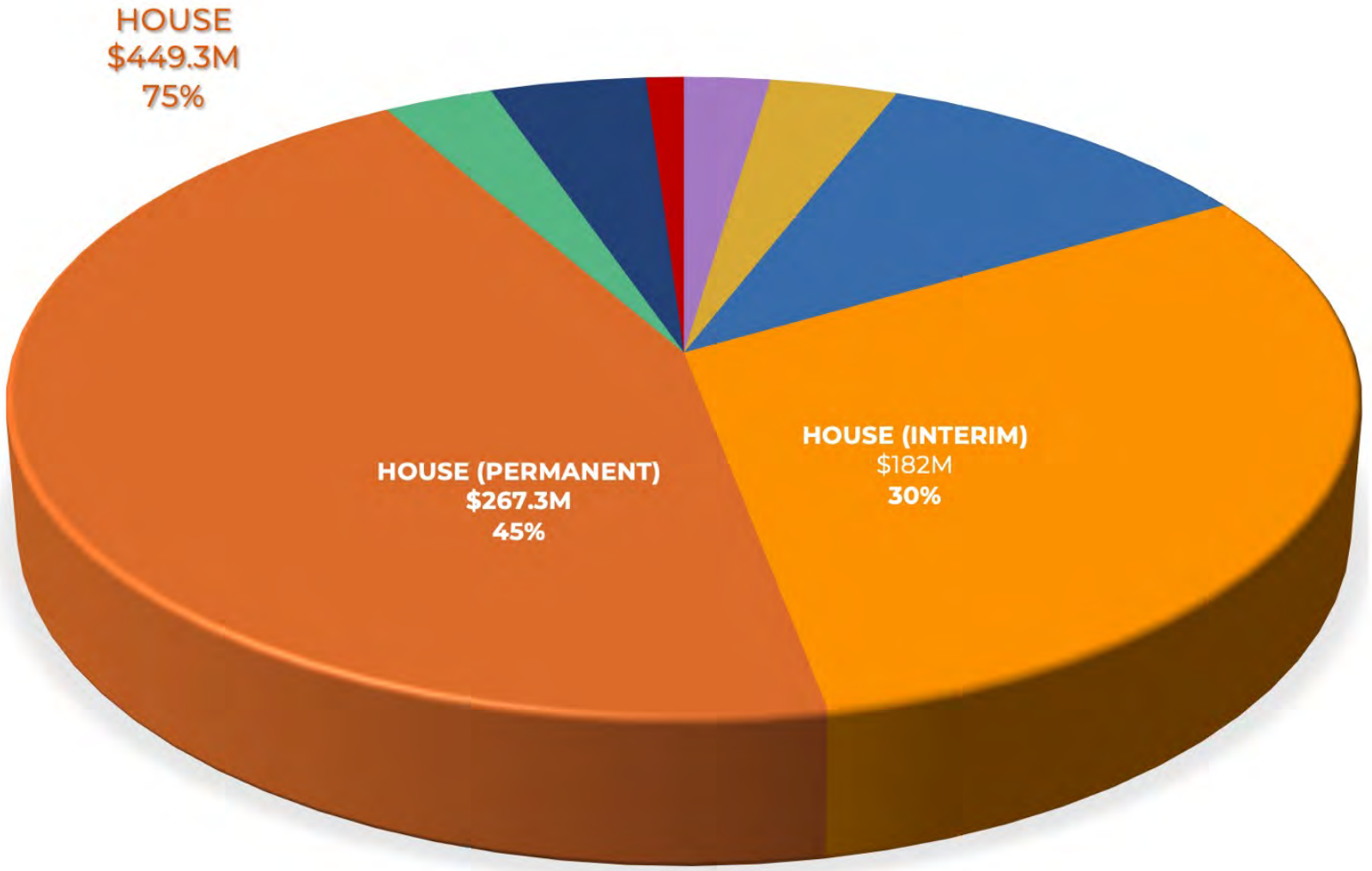
- **$15.2 LAHSA Housing Navigation** facilitate a person's placement into permanent housing, which includes identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.

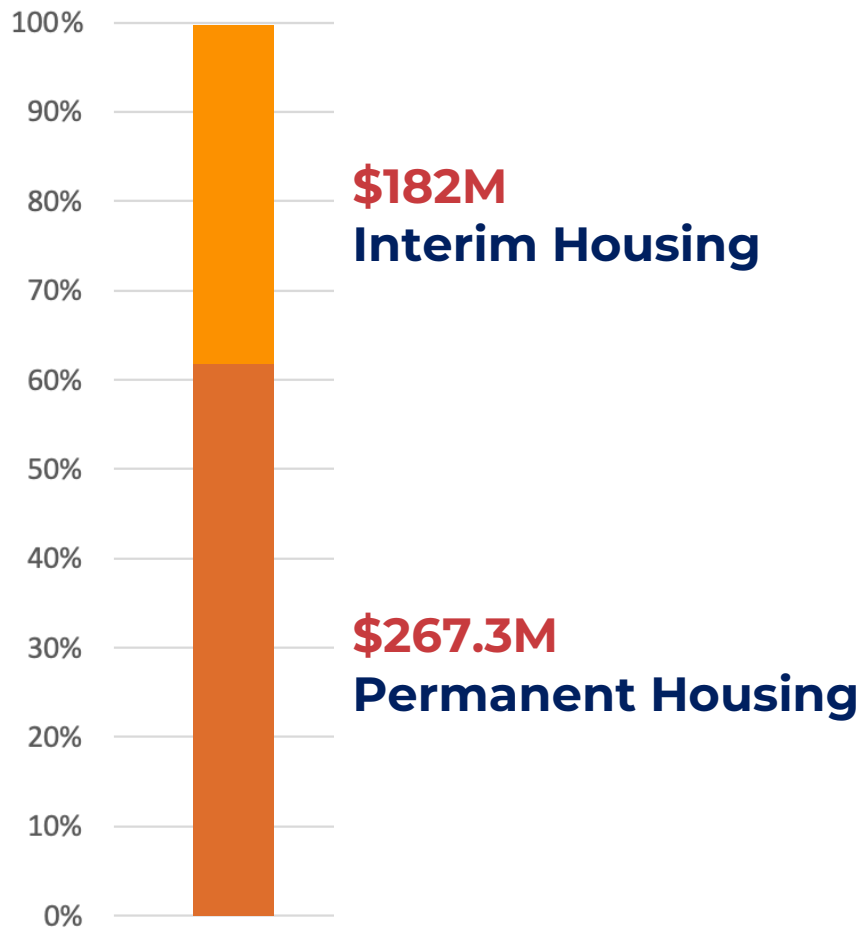
- **$1.1 LAHSA Campus Peer Navigation** deploys Youth Coordinated Entry System (CES) staff at community college campuses to help them access mainstream or CES resources to end their housing crisis

$2.6M JAIL IN-REACH provided by DHS and LASD for individuals in County jail facilities who are experiencing homelessness; includes linkages to community services, and continued case management in the community after release.

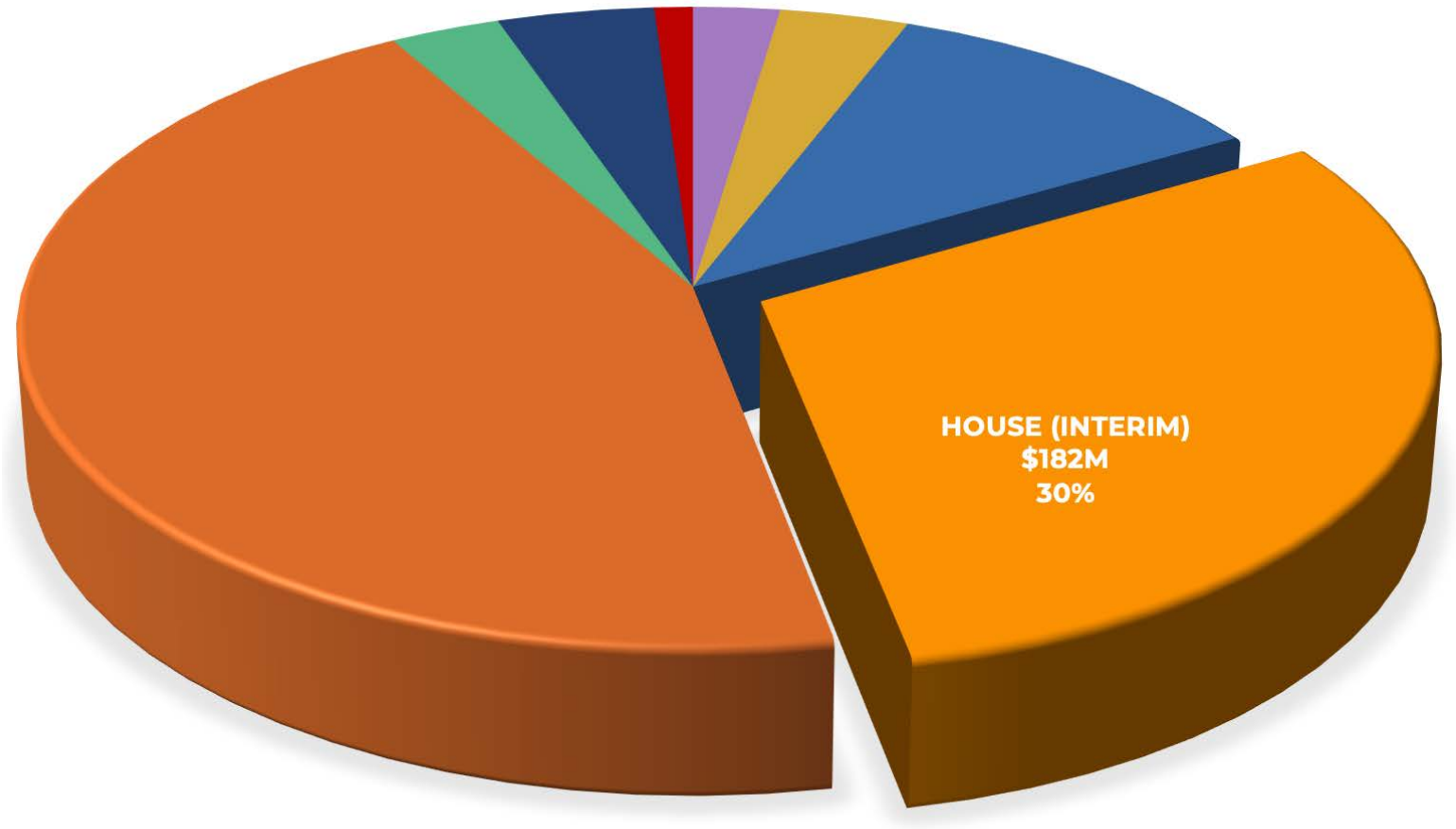
HOUSE

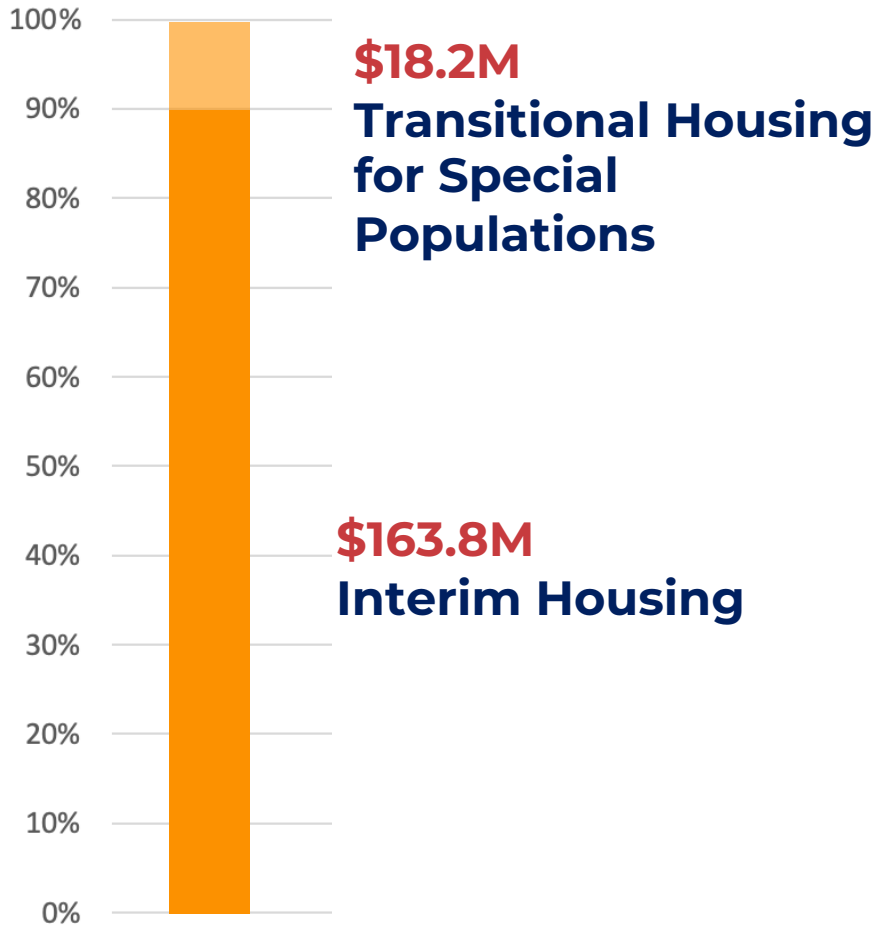
Rapidly rehouse using interim and permanent housing





INTERIM HOUSING





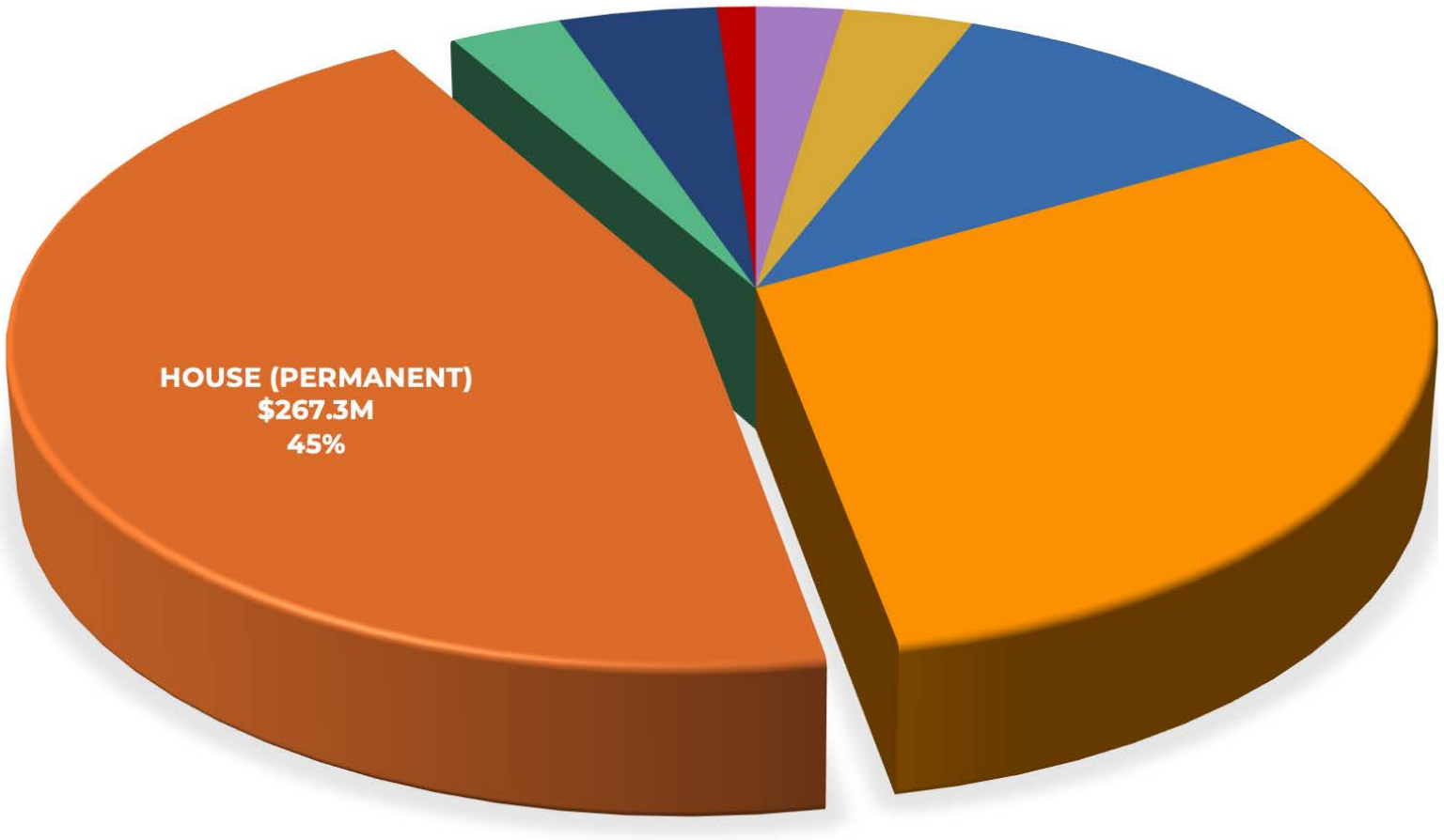
$ 163.7M INTERIM HOUSING, including:

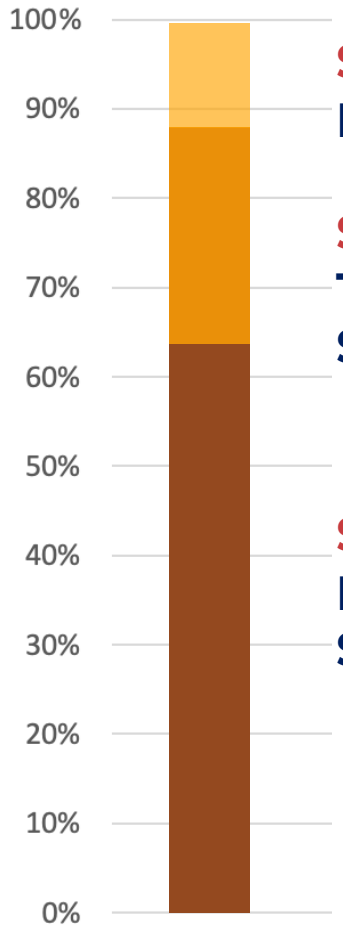
- **$72.6M** LAHSA
  - Crisis/Bridge Housing
  - A Bridge Home (with City of Los Angeles)
  - Enhanced Bridge Housing for Women, Elderly
  - Interim Housing for Domestic/Intimate Partner Violence Survivors
  - Project Homekey
  - Shelter Partnership
- **$79.8M** DHS
  - Stabilization Housing
  - Recuperative Care
- **$10.4M** DPH Recovery Bridge Housing
- **$700K** DPH Interim Housing inspections

$18.2M LAHSA TRANSITIONAL HOUSING FOR SPECIAL POPULATIONS

- **$14.1M Transitional Housing for Transition Age Youth (TAY)** is part of a crisis response program that provides safe, client-driven supportive services and access to 24-hour interim housing for young people (ages 18-24)
- **$805,000 Host Homes for TAY** is part of a crisis response program that provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit
- **$1.3M Housing Financial Assistance for TAY** supports an evidence-based pilot that provides direct financial assistance to TAY remotely and at regular intervals, paired with optional support and case management.

PERMANENT HOUSING





$30.8M
Housing Acquisition

$60.7M
Time Limited Subsidies

$175.7M
Permanent Supportive Housing

$ 30.8M HOUSING ACQUISITION

- **$13.9M LACDA Homeless Incentive Program (HIP)** gives move-in assistance, security deposits, etc. to clients matched to federal subsidies; also used for landlord recruitment and incentives

- **$7.2M LAHSA Resident and Property Supportive Services (RPSS)** supports owners of multi-family buildings to provide affordable rental units to individuals and families; also used for landlord recruitment and incentives

- **$8.4M Housing Location** cultivates and maintains a deep network of providers and properties, with the inventory of units centralized, categorized, accessible and searchable in a user-friendly online inventory management system maintained in real-time. This enables 80-90 new vacant units to be identified and made available for the homeless services system to lease up each week.

$ 60.7M TIME-LIMITED SUBSIDIES

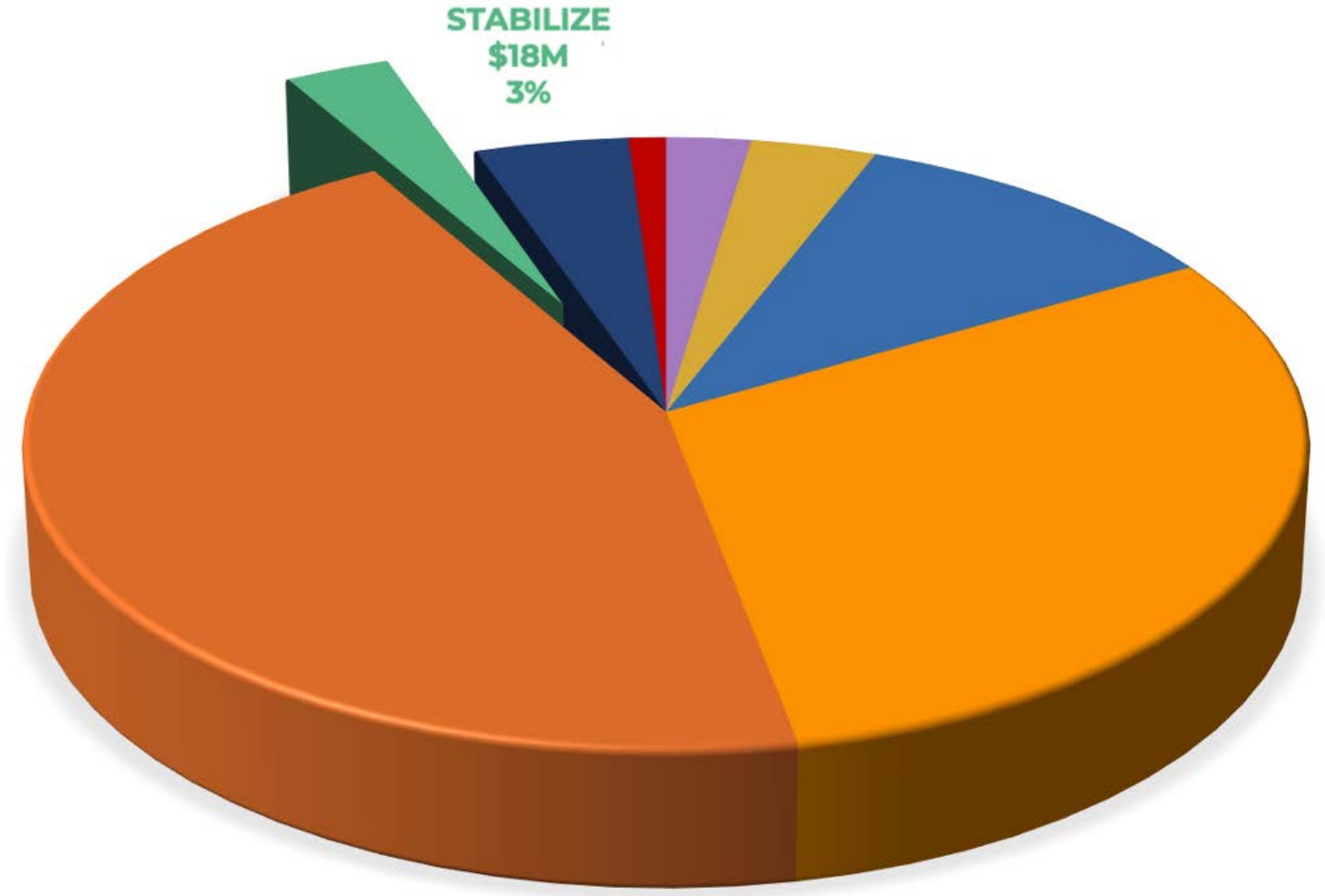
- **$10.9M LAHSA Shallow Subsidy** supports up to 35-40% of a household's monthly rent up to 5 years, as well as case management and housing-focused supportive services for individual adults, families, and older adults enrolled in Homeless Prevention or Time-Limited Subsidy programs.
- **$39.9M LAHSA Time-Limited Subsidies** (TLS) which connect families, individuals, youth and households fleeing/attempting to flee domestic violence, intimate partner violence and/or human trafficking.
- **$3.6M DPSS Subsidized Housing for Homeless Individuals pursuing SSI** or Supplemental Security Income who are receiving General Relief benefits and experiencing or at risk of homelessness.

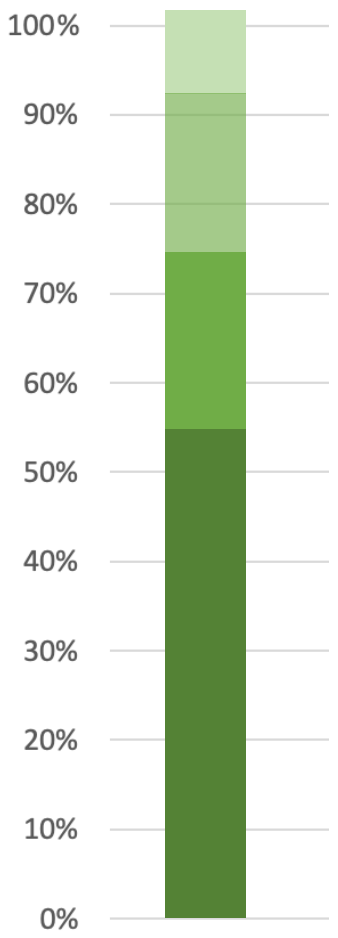
$175.7M PERMANENT SUPPORTIVE HOUSING is a type of permanent housing that provides long-term rental subsidies and supportive services to individuals who have experienced chronic homelessness and have disabilities, chronic medical conditions, and/or behavioral health conditions.

- **$103.4M DHS Intensive Case Management Services** which is a wrap-around service delivery model with case managers supporting clients through every stage of the housing stabilization process
- **$34.6M DHS Rental Services and Tenancy Support Services**, includes move-in assistance, crisis intervention, coordination with landlords
- **$15.8 DMH Housing Supportive Services Program (HSSP)** field-based/on-site mental health services
- **$3.1M DPH Substance Use Disorder counselors**

STABILIZE

Scale services critical to rehousing and stabilization success





$ 1.5M
Benefits Advocacy

$3.3M
Critical Documents & Background Clearing

$3.6M
Legal & Financial Services

$9.6M
Employment & Income Support

$3.3M CRITICAL DOCUMENTS & BACKGROUND CLEARING

Public Defender Mobile Legal Clinics that provide felony and misdemeanor records clearing services at outreach events

$3.6M LEGAL & FINANCIAL SERVICES

- **$2.9M LAHSA Legal Services** that include support for eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, etc.
- **$302,000 LAHSA Representative Payee** program helps participants budget their Social Security Administration (SSA) benefits to ensure they can pay for food, shelter, clothing, medical care, etc.

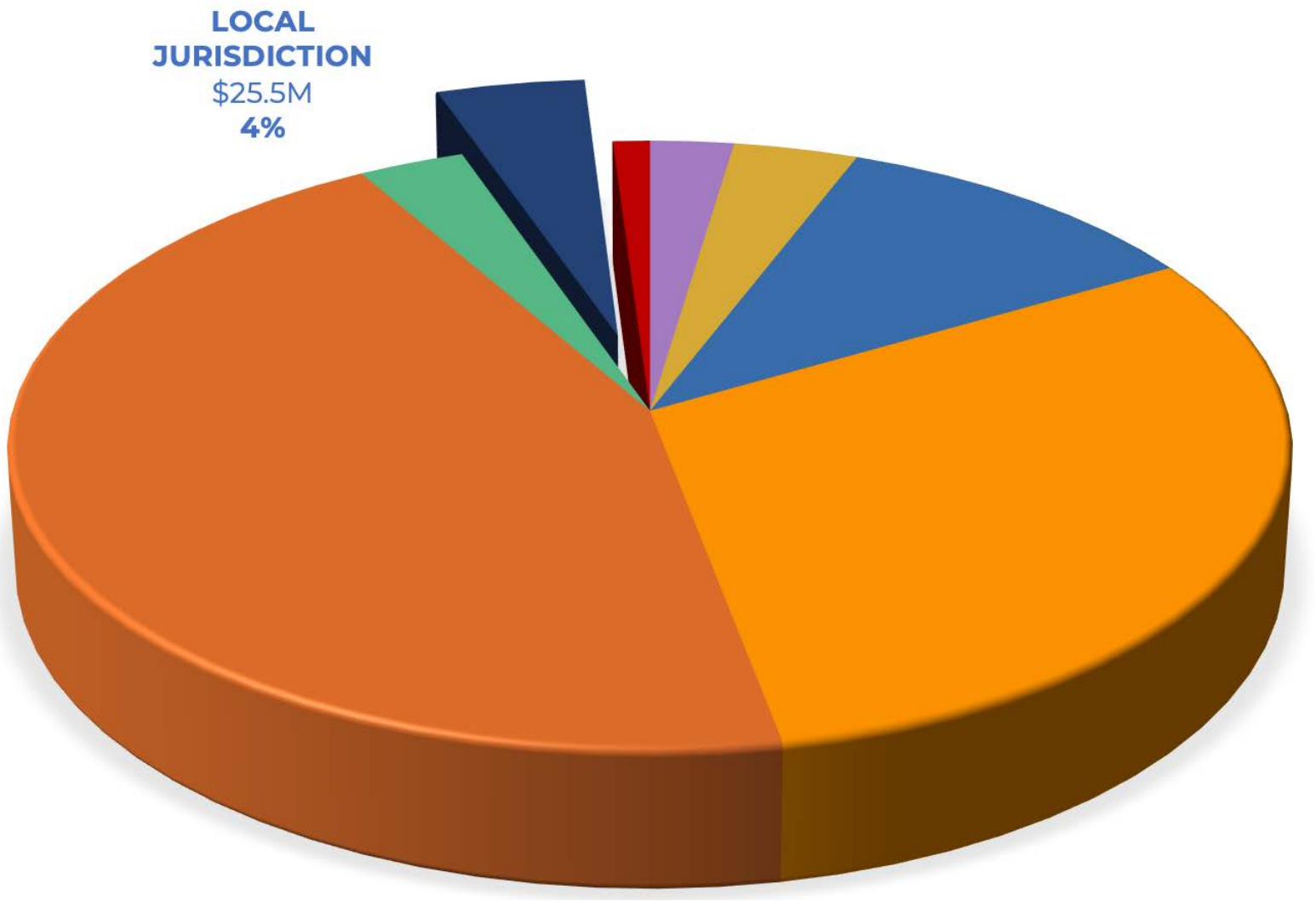
$ 1.5M BENEFITS ADVOCACY

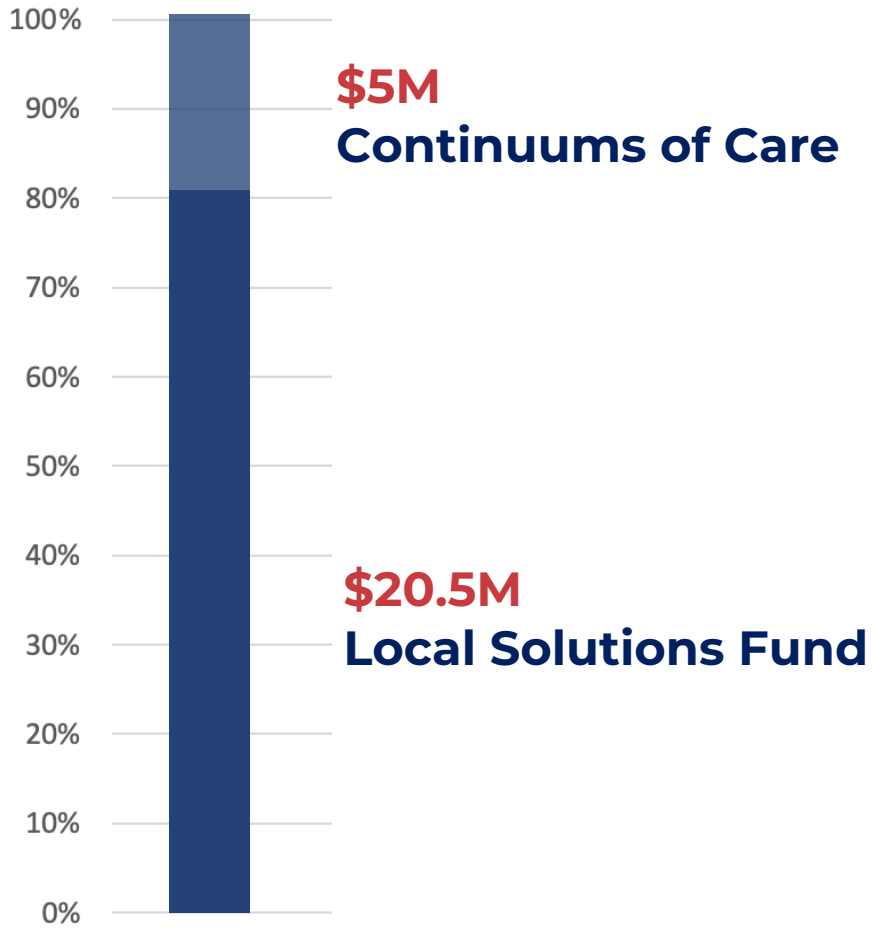
DMH benefits advocacy specific to SSI/SSDI/CAPI/Veterans benefits advocacy services

$9.6M EMPLOYMENT & INCOME SUPPORT

- **$7.1M** DEO Regional Initiative for Social Enterprises (**LA:RISE**) in both LA City and County Workforce Development Areas, supporting employment with Social Enterprises
- **$2.5M** LAHSA **Employment Services Pilot**, providing regional coordination with public workforce development entities and employers

LOCAL JURISDICTIONS



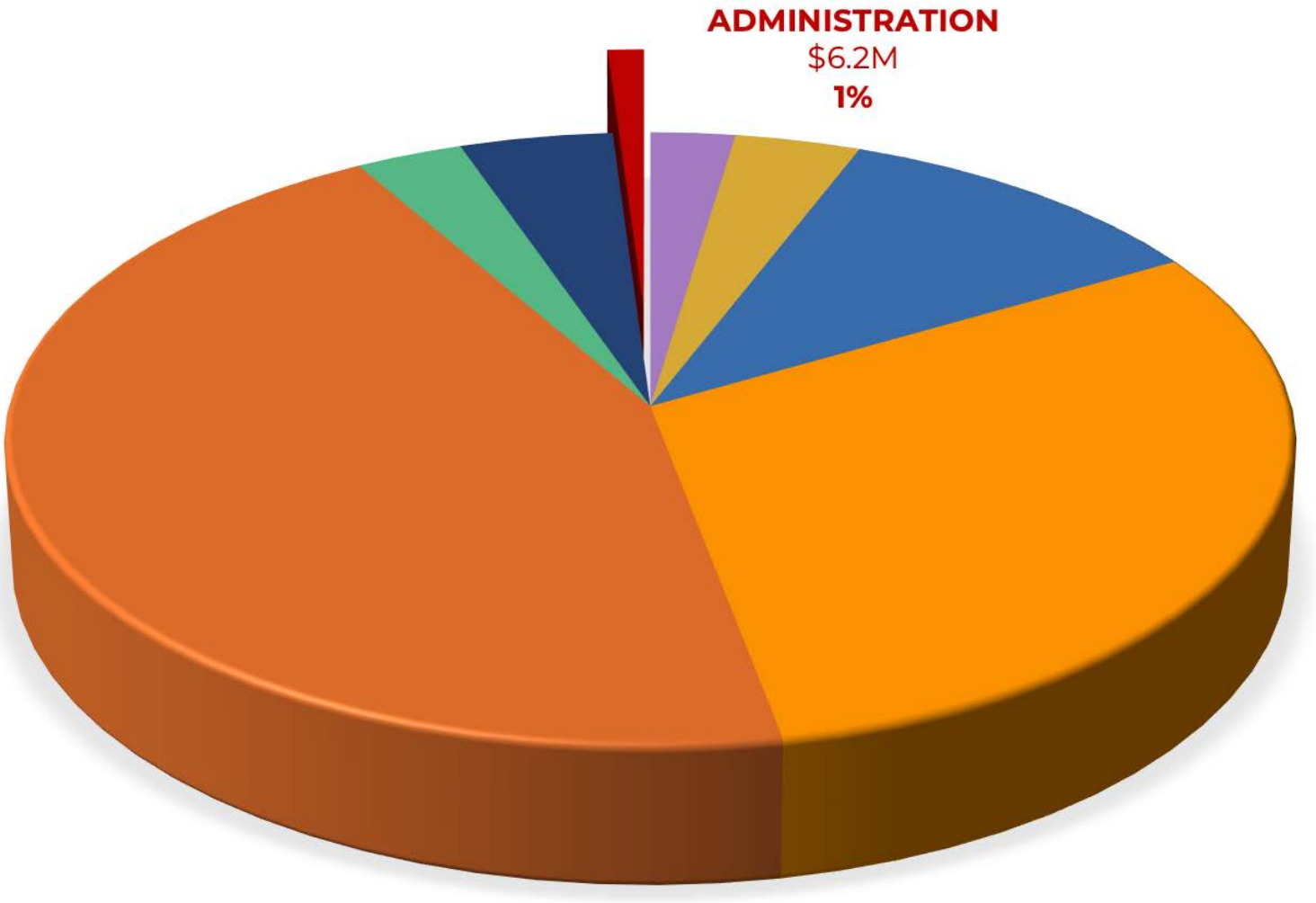


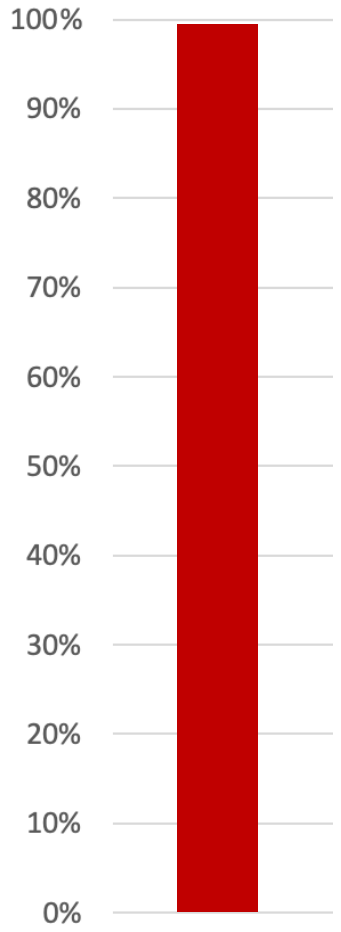
$20.5 Local Solutions Fund which advances the most impactful evidence-based regional and local co-investment solutions that result in effective pathways to housing and services.

$5M supports the **Long Beach, Pasadena and Glendale Continuums of Care (CoCs)** with a direct allocation of funding for

- Homeless Prevention for Individuals
- Time Limited Subsidies
- Countywide Outreach System
- Coordinated Entry System
- Emergency Shelter.

CEO-HI ADMINISTRATION





$6.2M

ADMINISTRATION

Homeless Initiative programmatic, fiscal, and contractual administration and oversight

County of Los Angeles
Homeless Initiative

Community and Stakeholder Engagement Process

COMMUNITY AND STAKEHOLDER ENGAGEMENT PROCESS

- In late-Spring 2022 the Homeless Initiative in partnership with the County's Homeless Rehousing System agencies and departments, the community, and other stakeholders, began developing plans to implement the **New Framework to End Homelessness in Los Angeles County** approved by the Board of Supervisors (the Board.

- At the same time, the Homeless Initiative also began developing its **Draft Fiscal Year 2023-24 Funding Recommendations** to support implementation of the New Framework. The Board called for the proposed spending plan to be submitted by January 2023.

COMMUNITY AND STAKEHOLDER MEETINGS

The Homeless Initiative conducted **18 virtual Listening Sessions** throughout September and October 2022, which drew more than 750 attendees.

- 8 Service Planning Area (SPA) Sessions, one in each SPA.
- 7 City/Councils of Government (COG) Sessions, one in each COG area
- 2 Sessions with People with Lived Expertise
- 1 Countywide Session in Spanish

Simultaneously, from August through October 2022, the Homeless Initiative conducted **9 additional Stakeholder Planning meetings**.

- 1 Homeless Service Provider (Executive Director) Meeting
- 5 Homeless Rehousing System Lead Agency planning meetings
- 3 HI Strategy Lead Department/Agency Meetings

Potential FY 23-24 Changes – Outreach

Stakeholder Recommendations	County Response

Increase the number of outreach teams that can serve clients with complex health, mental health, and substance use disorder conditions, as well as clients who need assistance with Activities of Daily Living (ADL).	▪ Increase Homeless Outreach and Mobile Engagement (HOME) teams
	▪ Increase Multi-Disciplinary Teams (MDTs)
	▪ The existing and expanded teams will be able to:
	  ▪ Serve an increased number of clients with physical health, mental health, and substance use disorder conditions.
	  ▪ Assess for ADL needs and connect clients to care giving services, In Home Supportive Services, and Enriched Residential Care
	▪ Four new mobile medical clinics at DHS that will provide clinical services to unsheltered clients countywide

Increase outreach to encampments.	▪ The expanded HOME and MDT teams will be able to serve more clients including clients in encampments. ▪ DHS mobile clinics will provide medical and behavioral health services to patients directly in encampments.
Provide outreach teams and clients with more support for housing navigation and more housing placement options.	▪ Increased funding for LAHSA to fund housing navigation for unsheltered people experiencing homelessness. ▪ Potential to leverage HUD CoC funding opportunity to increase housing navigation by about $3M and rental assistance by about $3.3M to house unsheltered individuals in Permanent Supportive Housing.

Potential FY 23-24 Changes – Outreach

Stakeholder Recommendations	County Response
Increase the number of people with lived expertise on outreach teams.	▪ DMH and DPH are both in the process of increasing the number of people with lived expertise through the Medi-Cal Peer Support Services Specialist Program. This program provides peer certification which will allow people with lived expertise to become billable Medi-Cal providers for a defined set of services. ▪ LAHSA's Access and Engagement (A&E) Department prioritizes hiring individuals with lived expertise. Currently, 25% of A&E staff reported having lived experience. ▪ DHS requires that each MDT have at least 1 team member with lived expertise.
Increase communication and coordination between cities and Councils of Government (COG) and the outreach teams, interim housing providers, and permanent housing providers that provide services within their jurisdiction.	▪ CEO-HI has undergone a staffing reorganization to create a unit that is specifically dedicated to strengthening collaborative partnerships with cities and COGs. ▪ LAHSA continues to expand the Governmental Affairs and Community Relations Unit, which has dedicated staff to work with community stakeholders including cities, COGs, and coalitions across the County. ▪ CEO-HI will include LAHSA and County departments in future quarterly convenings with cities and COGs to support increased communication and collaboration and will facilitate more frequent meetings if needed.

Potential FY 23-24 Changes – Interim Housing

Stakeholder Recommendations	County Response

Increase support and services for clients in interim housing who have more complex health, mental health, and substance use disorder conditions, as well as clients who need assistance with Activities of Daily Living.	▪ CEO-HI is partnering with Medi-Cal Managed Care Plans and DHS, DMH, and DPH to implement Enhanced Care Assessment Teams that will:
	  ▪ Assess clients for a full array of medical, behavioral, functional, and social service needs to inform appropriate housing placements and service connections. The assessments will include evaluating for ADL needs and connecting clients to care giving services, IHSS, and enriched residential care.
	  ▪ DMH is seeking Mental Health Services Act (MHSA) funding to expand these teams with additional behavioral health support, including substance use services to individuals with co-occurring disorders.
	▪ DPH will work with interim housing funders to identify interim housing sites with a high need for Substance Use Disorder (SUD) treatment services and coordinate field-based services at these identified sites.

Potential FY 23-24 Changes – Interim Housing

Stakeholder Recommendations	County Response
Provide interim housing providers and clients with more housing navigation services.	▪ The draft FY 2023/24 CEO-HI Funding Recommendations include increased funding for Housing Navigation to increase the number of slots and to cover increasing costs of programming and service delivery. This builds upon the following FY 2022/23 LAHSA program adjustments which included the following: ▪ Expanded the number of Housing Navigation slots available ▪ Enhanced eligible and allowable Housing Navigation services (funding can be used for financial assistance, including application fees, security deposits, and landlord incentives). ▪ Began to prioritize Housing Navigation resources for people in interim housing. Providing Housing Navigation to interim housing clients will enhance flow through the system as interim housing clients exit more quickly to permanent housing.
Establish interim housing sites that can do 24/7 intakes to support after hours outreach and engagement efforts.	▪ DHS is opening the first interim housing site in Los Angeles that will accept clients 24/7. The site is scheduled to open in November 2022. The Homeless Initiative will work closely with DHS, outreach teams, first responders, and other stakeholders to monitor the utilization and impact of this interim housing site to inform the timeline and plan for expansion to additional sites.

Potential FY 23-24 Changes – Permanent Housing

Stakeholder Recommendations	County Response
Increase mental health and substance use disorder services at permanent housing sites.	▪ CEO-HI will convene a work group with DHS, DMH, DPH, and permanent supportive housing providers to ensure that existing resources are being fully utilized, identify any service gaps, and identify opportunities to enhance or increase services. This builds upon and is in alignment with: ▪ CEO-HI currently funds DHS Intensive Case Management Services, DMH Housing Supportive Services Program (HSSP), and DPH Substance Abuse Prevention and Control Client Engagement and Navigation Services (CENS) for clients in permanent supportive housing. ▪ DMH seeking MHSA funding to expand their ability to assist clients that are at risk of eviction due to hoarding issues which may result in unhealthy and unsafe environments and their unit not passing inspection by the Housing Authority.
Increase capacity to assess the ADL needs of people in permanent housing and to connect them to ADL services and IHSS as needed.	▪ DHS hopes to expand its ADL support for PSH clients under the Personal Care and Homemaker Services (PCHS) Community Supports available through CalAIM. By contracting for PCHS with Los Angeles County's six managed care plans, DHS hopes to increase capacity for PSH residents to gain access to in-home caregiving services until IHSS is approved and an IHSS worker is secured.

Potential FY 23-24 Changes – Permanent Housing

Stakeholder Recommendations	County Response
Increase the ability of clients in permanent supportive housing to access Department of Public Social Services (DPSS) benefits and services and the CBEST benefits advocacy program.	▪ All DHS Intensive Case Management Service (ICMS) providers are expected to connect participants to benefits and other resources available to them, including DPSS and CBEST services. DHS operates both the PSH ICMS and CBEST programs and will continue to monitor data to identify PSH ICMS who are likely eligible for disability benefits and connect them to CBEST supports, as appropriate.
Strengthen the capacity, operations, safety, and security at existing project-based permanent housing sites.	▪ CEO-HI will convene a workgroup including DHS, DMH, DPH, Los Angeles County Development Authority, Los Angeles Housing Department, Public Housing Authorities, developers, and permanent supportive housing service providers to identify the factors that are impacting permanent supportive housing operations and potential solutions.
Increase access to market rate housing by expanding the use of "master-leasing," landlord engagement, and/or other incentives.	▪ CEO-HI is partnering with Medi-Cal Managed Care Plans, LAHSA, and DHS to expand housing acquisition programs, including the DHS Flexible Housing Subsidy Pool Master Rental Services Agreement (MRSA) program and the LAHSA Resident and Property Support Services (RPSS) program. ▪ Draft FY 23-24 CEO-HI Funding Recommendations include increased funding for LAHSA's RPSS and Housing Location program.

Potential FY 23-24 Changes – Rates and Contract Changes

Stakeholder Recommendations	County Response
Assess **outreach reimbursement rates** to ensure they cover the full cost of providing the scope of services and address recruitment and retention challenges.	▪ CEO-HI will convene a working group to analyze and make recommendations on reimbursement rates for outreach services.
Assess **interim housing and supportive service reimbursement rates** to ensure they cover the full cost of providing the scope of services and address recruitment and retention challenges.	▪ CEO-HI is partnering with LAHSA, DHS, and DMH to contract with an entity to conduct cost analysis that will be used to inform potential rate changes. The cost analysis in the following areas will consider site locations, size, population served, required services, and staffing needs: ▪ Interim Housing ▪ Intensive Case Management Services (supportive services)
Implement flexible multi-year contracts with service providers to ease contract administration burden and to enable providers to be more responsive to changes in unsheltered homelessness and evolving client needs.	▪ CEO-HI is working with LAHSA and County departments to identify any delegated authorities or contractual changes that are needed by LAHSA or County departments to implement flexible multi-year contracts.

County of Los Angeles
Homeless Initiative

Funding Recommendations Timeline

Process

COMPLETED

- July-August 2022 **Budget Mapping**
- September-October 2022 **Community Engagement**

UNDERWAY

November 8, 2022 Public Release of the Following Documents, posted on the Homeless Initiative website at **https://homeless.lacounty.gov/fy-2023-24-draft-budget/**

- Draft Proposed FY 2023-24 HI Funding Recommendations
- Draft Community Stakeholder Input Document
- Online Public Comment Form for November 8-22, 2022 Public Comment period

Next Steps

Draft Board Letter with Proposed FY 2023-24 Homeless Initiative Funding Recommendations are tentatively scheduled to be presented at the following meetings (dates are subject to change):

- December 8, 2022 Homeless Policy Deputies Meeting
- December 15, 2022 Budget Deputy Meeting
- January 12, 2023 Homeless Policy Deputies Meeting, if necessary
- January 24, 2023 Board of Supervisor Meeting

To submit a question:

Click on the Q&A text box on the bottom right of your screen, and type in your question

Thank You

County of Los Angeles

Homeless Initiative