



Chief
Executive
Office.



County of Los Angeles
Homeless
Initiative

Homeless Initiative

Draft FY 2023-24 Funding Recommendations

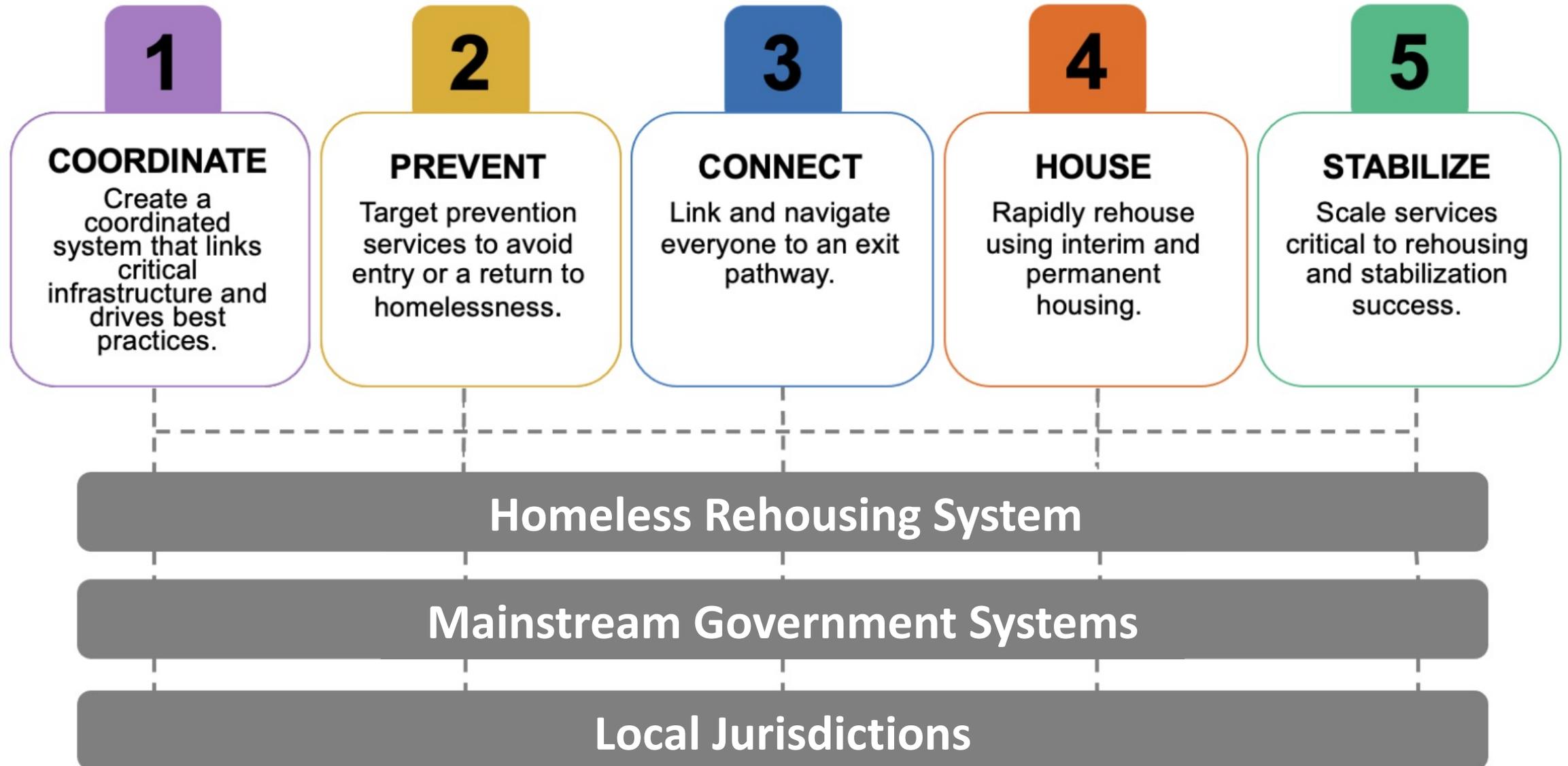
Board of Supervisors Homeless Policy Deputies Meeting
December 8, 2022



County of Los Angeles
**Homeless
Initiative**

A New Framework to End Homelessness

PILLARS OF THE NEW FRAMEWORK



Mainstream Government Systems

Identify and **prioritize the most at-risk households for prevention services to reduce inflow** into homelessness; ensure there is “**no wrong door**” for people seeking help to address housing insecurity.

Homeless Rehousing System

Focus primarily, but not exclusively, on **housing the “persistently underserved”** – people with the most complex challenges who require ongoing, focused, resource-heavy intervention.

Cities and COGs

Strengthen collaboration, creative investment, and resource pooling to **develop more permanent housing**; coordinate on **encampment decommissioning** to provide pathways to interim/permanent housing and services.

FOCUS OF THE NEW FRAMEWORK



Increasing **permanent housing** placements



Improving flow through the rehousing system, more effectively **moving people from street to housing**



Serving **people with complex challenges** who face barriers exiting homelessness



Expanding collaborative partnerships with **cities and Councils of Governments**



County of Los Angeles

**Homeless
Initiative**

Timeline and Process

Board of Supervisors Motions

JAN

FEB

MAR

APR

MAY

JUN

JUL

AUG

SEP

OCT

NOV

DEC

2022

May 3, 2022

- For FY 2023-24, BOS directed CEO to develop recommendations to allocate funds in alignment with the New Framework.
- For FY 2022-23, BOS directed CEO to immediately begin implementing New Framework strategies within the rehousing system by consolidating and simplifying strategies with the goal of maximizing administrative efficiency and providing flexibility to meet the unique needs of people experiencing homelessness and the communities in which they reside, and report back in 60 days.

May 17, 2022

BOS directed CEO to implement the FY 2023-24 HI funding recommendation process and submit recommendations in January 2023.

JAN

FEB

MAR

2023

Budget Mapping

JAN

FEB

MAR

APR

MAY

JUN

JUL

AUG

SEP

OCT

NOV

DEC

2022

JAN

FEB

MAR

2023

July – August 2022

Report Back to Board of Supervisors

August 3, 2022

CEO-HI reported back to the BOS on efforts to immediately implement the New Framework within the re-housing system, including taking the following actions:

- Target adult housing navigation program to interim housing clients to increase permanent housing exits
- Increase procurement of private rental market units to house subsidy holders using master leasing and shared housing
- Consolidate prevention strategies and consolidate interim housing strategies for better tracking and ease of administration
- Modify assessment requirements to reduce inequities and increase access to permanent housing

Community Engagement

August-October 2022

18 virtual Listening Sessions that drew more than 750 attendees.

- 8 Service Planning Area (SPA) Sessions, one in each SPA.
- 7 City/Councils of Government (COG) Sessions, one in each COG area.
- 2 Sessions with People with Lived Expertise.
- 1 Countywide Session in Spanish.

10 Stakeholder Planning meetings.

- 1 Homeless Service Provider (Executive Director) Meeting
- 5 Homeless Rehousing System Lead Agency planning meetings
- 4 HI Strategy Lead Department/Agency Meetings

JAN

FEB

MAR

APR

MAY

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AUG

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OCT

NOV

DEC

2022

JAN

FEB

MAR

2023

Public Release of Draft Funding Recommendations and Public Comment Period

November 8, 2022

FY 2023-24 Funding Recommendations

- Webinar and Slide Presentation
- Detailed Spreadsheet
- Draft Community Stakeholder Input Document

November 8-22, 2022

- Public Comment

DOCUMENTS ARE CURRENTLY AVAILABLE ONLINE



Los Angeles County Homeless Initiative Website

<https://homeless.lacounty.gov/fy-2023-24-draft-budget/>



County of Los Angeles
**Homeless
Initiative**

Funding Recommendations

PERMANENT HOUSING
\$227.3M
42.7%

INTERIM HOUSING
\$163.3M
30.7%

STREET-BASED OUTREACH
\$40.2M
7.5%

COORDINATED ENTRY SYSTEM
\$41.2M
7.7%

INCREASE INCOME & BENEFITS
\$9.09M
1.7%

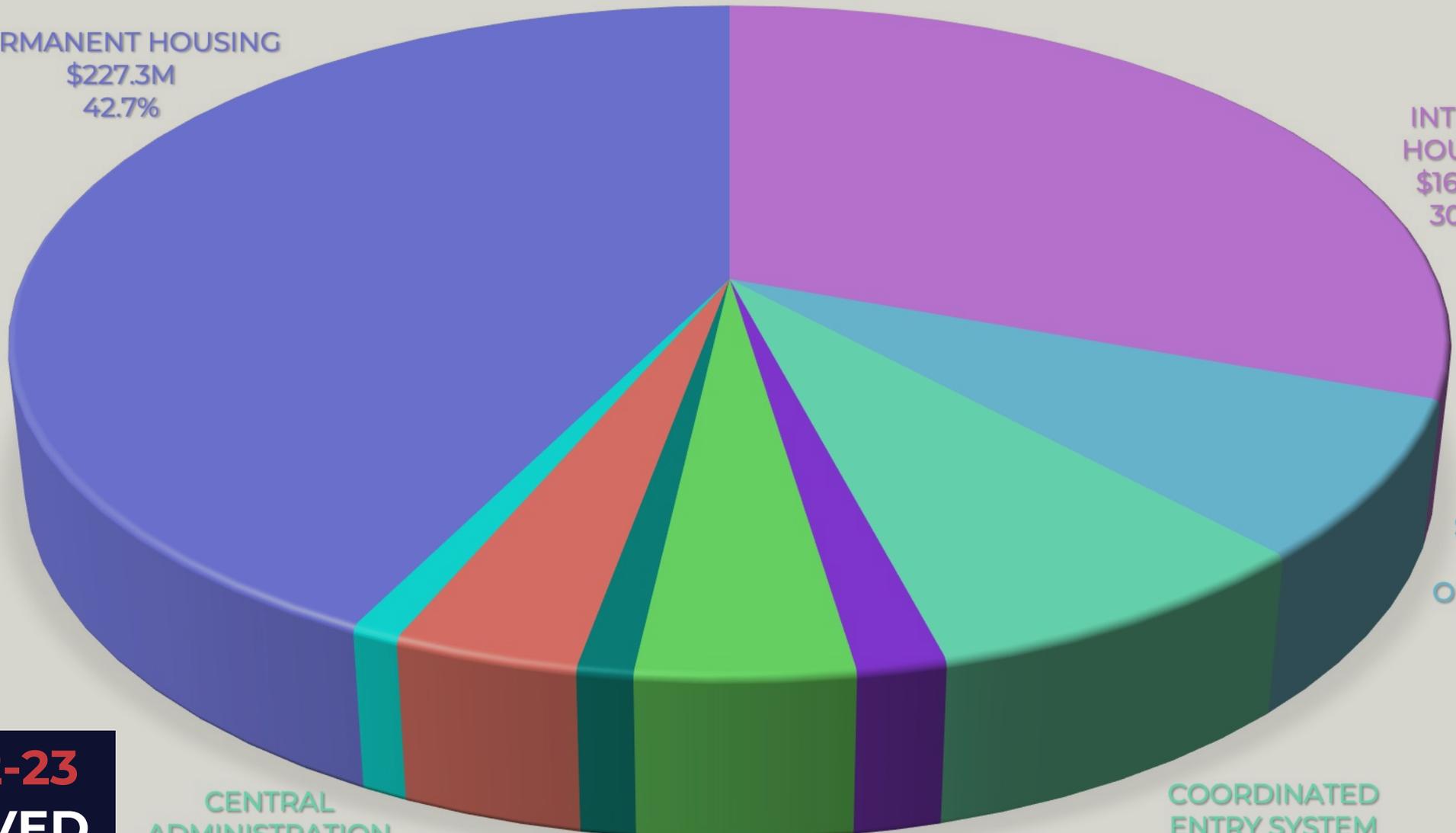
TRANSITION AGE YOUTH SERVICES
\$21.99M
4.1%

JUSTICE REFORM
\$5.7M
1.1%

PREVENT HOMELESSNESS
\$18.9M
3.6%

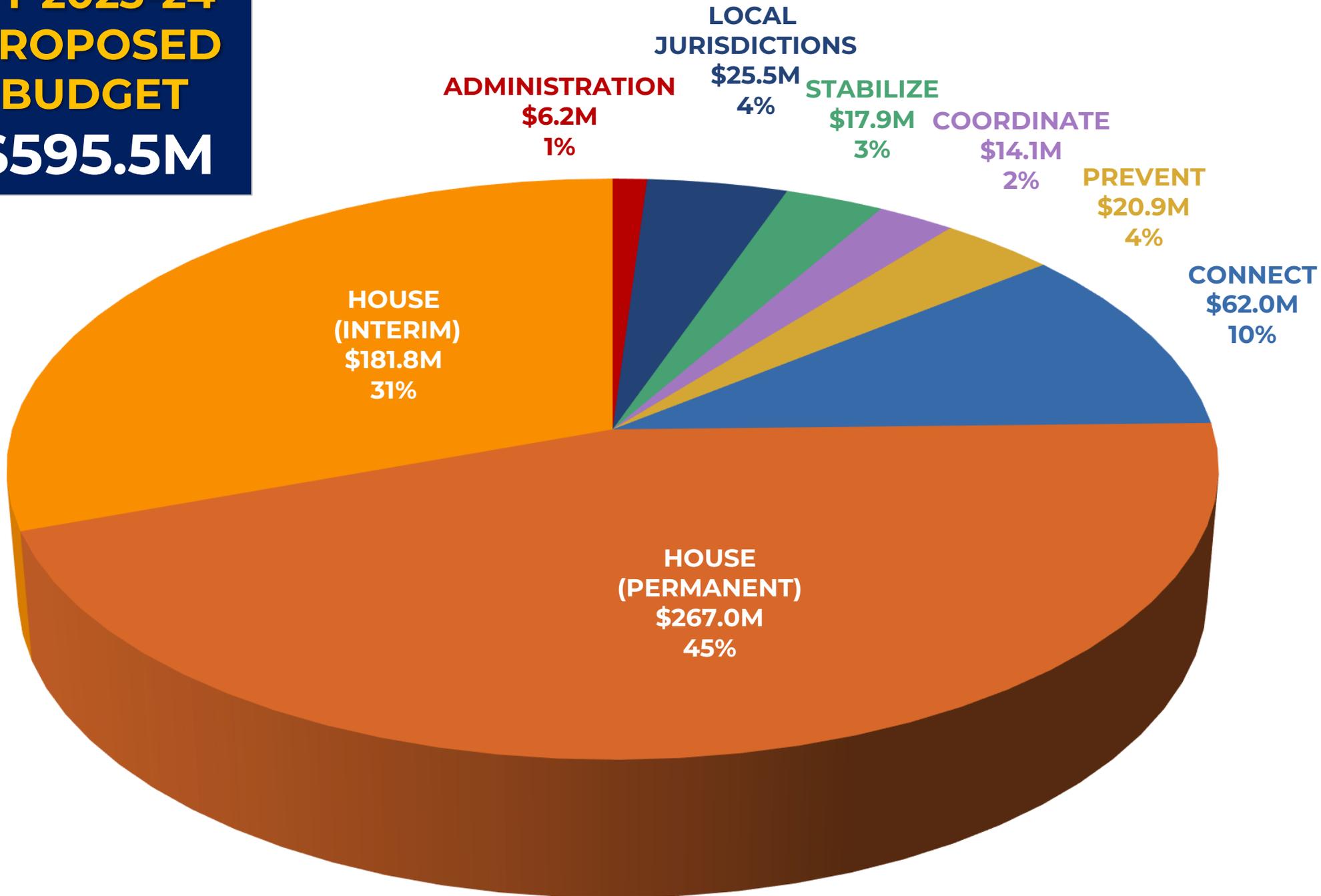
CENTRAL ADMINISTRATION
\$4.98M
0.9%

FY 2022-23
APPROVED BUDGET
\$532.6M



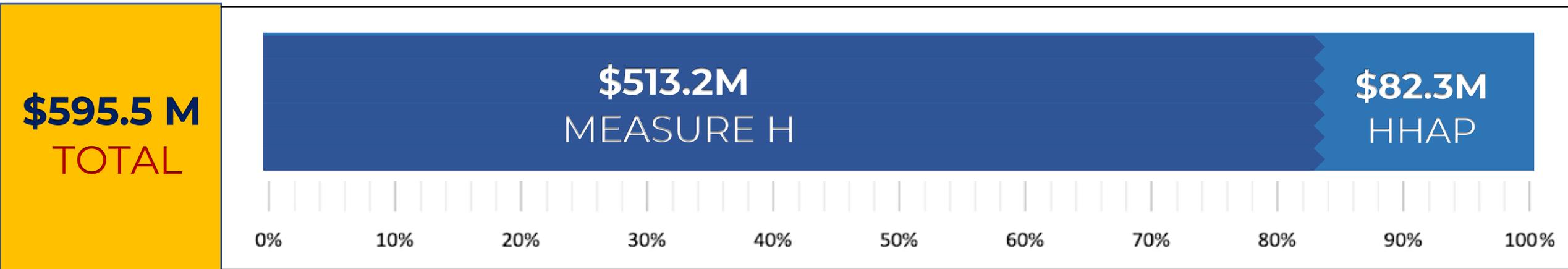
PERMANENT HOUSING
\$227.3M
42.7%

**FY 2023-24
PROPOSED
BUDGET
\$595.5M**



- 1**
COORDINATE
 Create a coordinated system that links critical infrastructure and drives best practices.
- 2**
PREVENT
 Target prevention services to avoid entry or a return to homelessness.
- 3**
CONNECT
 Link and navigate everyone to an exit pathway.
- 4**
HOUSE
 Rapidly rehouse using interim and permanent housing.
- 5**
STABILIZE
 Scale services critical to rehousing and stabilization success.

FY 2023-24 Funding Recommendations Funding Sources



Measure H is the $\frac{1}{4}$ -cent sales tax approved by 70% of Los Angeles County voters in March 2017, creating a 10-year revenue stream (2017- 2027).

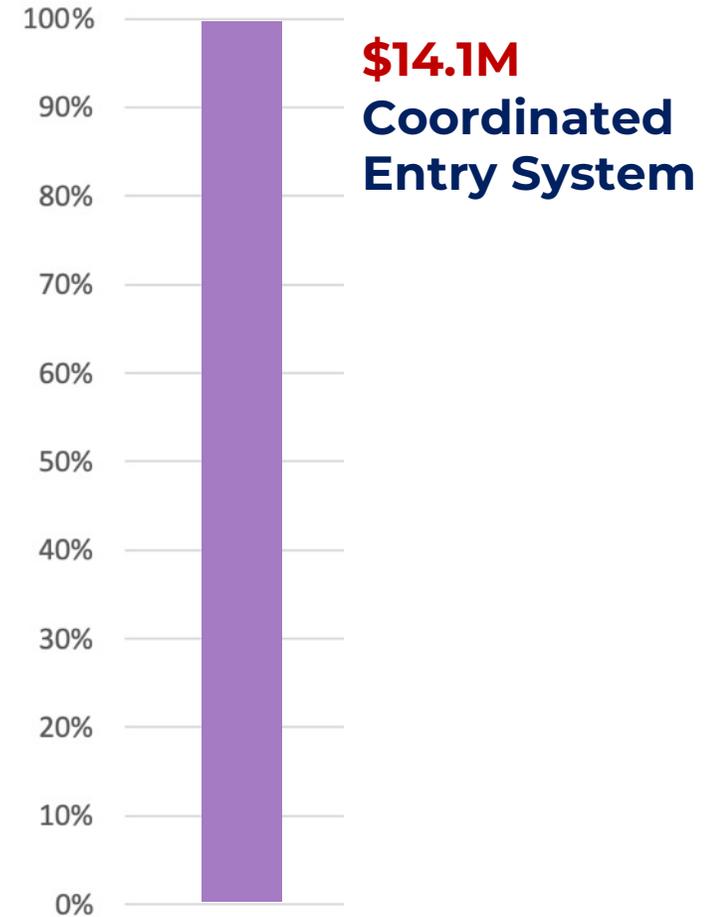
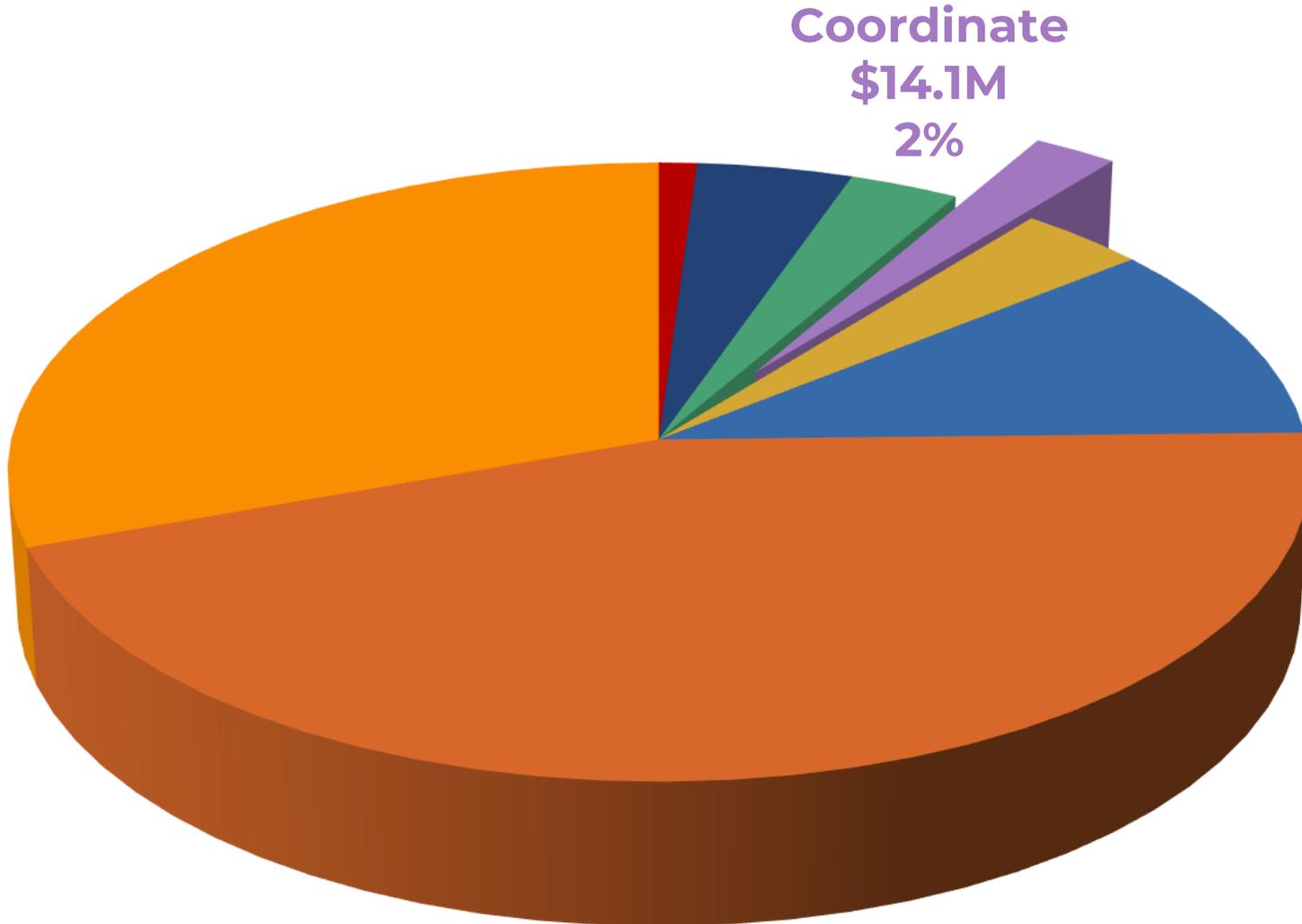
The State of California's **Homeless Housing, Assistance and Prevention (HHAP)** Grant supports regional coordination and expands and develops local capacity to address immediate challenges related to homelessness. HHAP Round 4 funding is dependent on State approval.

New Framework Pillars	FY 22-23 Total Base Allocation* (Final Adopted)	FY 23-24 Proposed Allocation	Change from FY 22-23 to FY 23-24
Coordinate	\$14,442,829	\$14,082,993	(\$359,836)
Prevent	\$17,755,664	\$20,931,442	\$3,175,778
Connect	\$58,053,280	\$62,059,073	\$4,005,792
House	\$410,653,392	\$448,794,836	\$38,185,444
Stabilize	\$16,422,835	\$17,941,160	\$1,518,325
Local Jurisdictions	\$24,556,000	\$25,500,000	\$944,000
Administration	\$5,998,000	\$6,213,000	\$215,000
TOTALS	\$547,838,000	\$595,522,503	\$47,684,503

*Inclusive of \$15.23M approved for ongoing programs in County Supplemental Budget

COORDINATE

Create a coordinated system that links critical infrastructure and drives best practices.



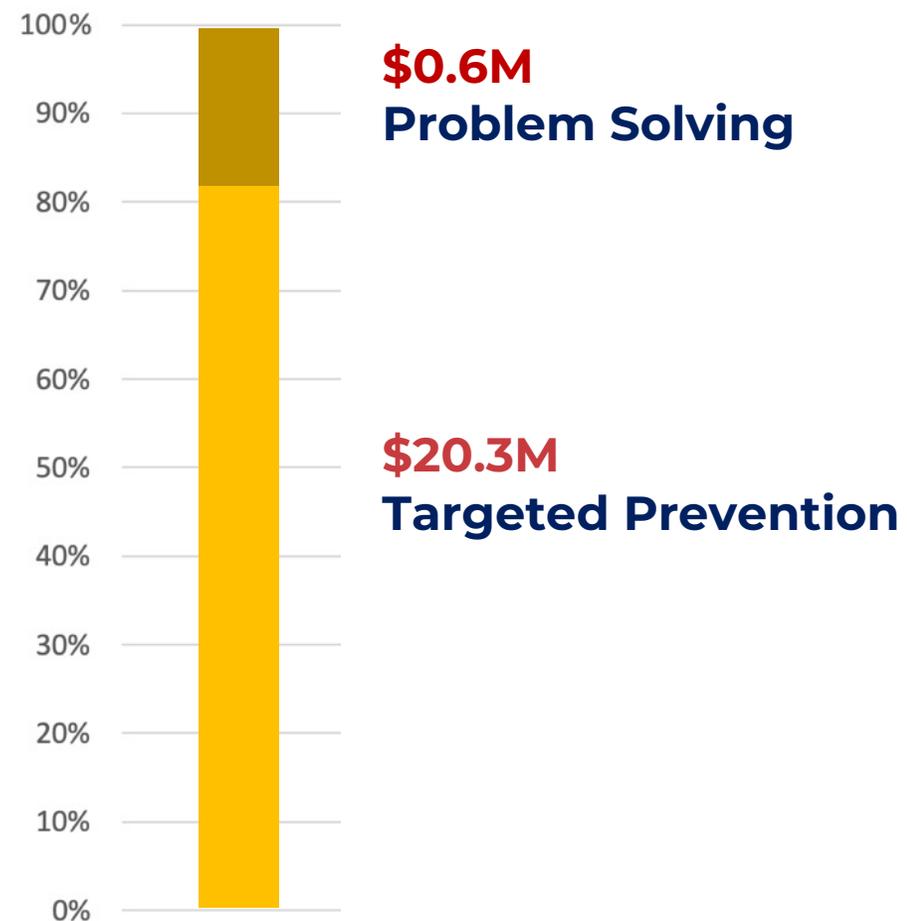
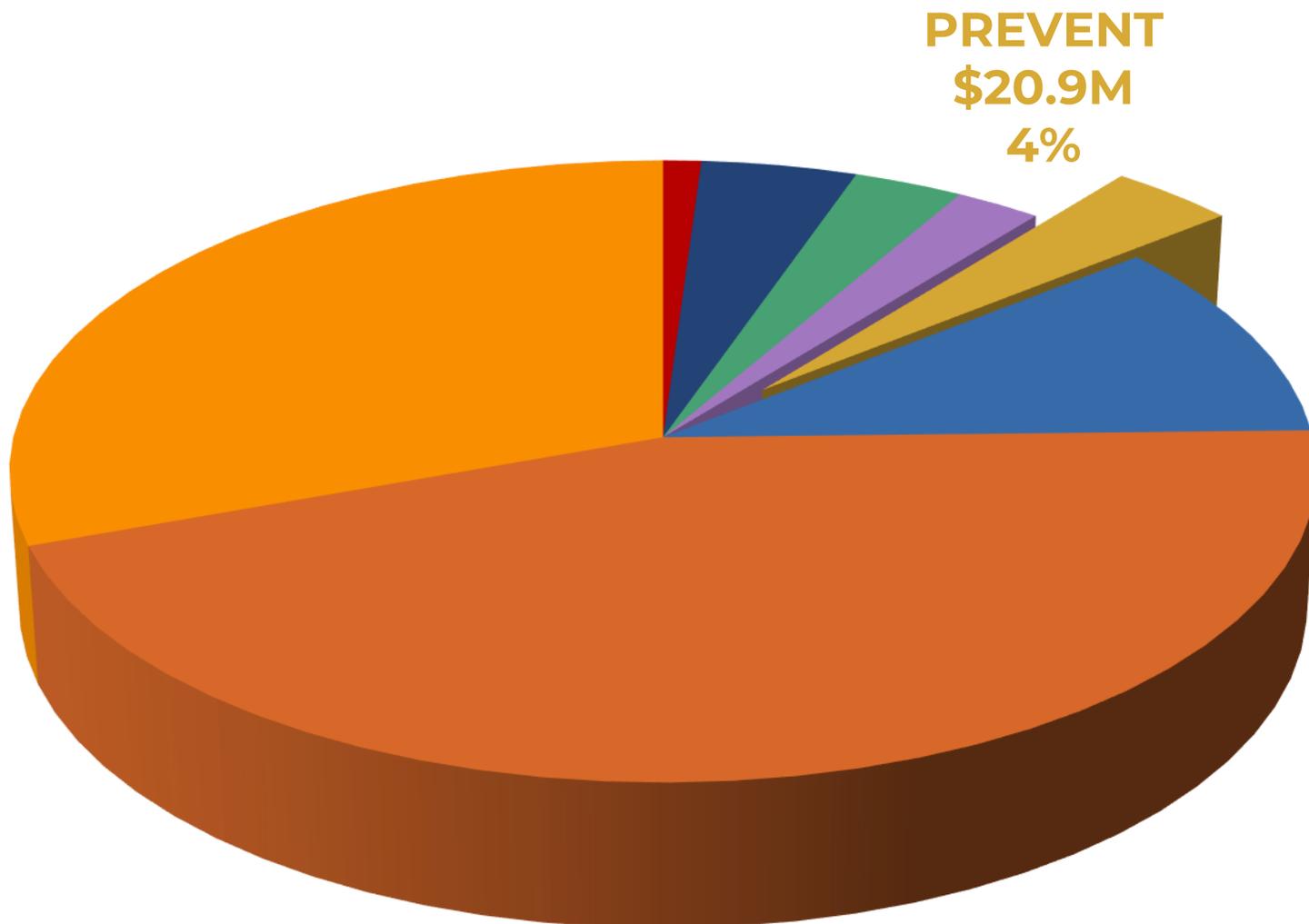
\$14.1M COORDINATED ENTRY SYSTEM (CES)

- **\$9.7M Regional Coordination** - Funding supports implementation and continuous quality improvement of the CES infrastructure. Implementation of CES via Regional Coordination is led by population and region-specific CES leadership positions. This funding also supports coordination work aiming to align faith-based organizations providing services to people experiencing homelessness with CES across the continuum.
- **\$1.58M Capacity Building, Technical Assistance, and Training** – Funding supports the Centralized Training Academy that provides in-depth training for staff in the homeless services industry, including training to support households experiencing dating violence, domestic violence (DV), stalking, sexual assault, and human trafficking.

- **\$25,000 Youth Collaboration** – funding supports LAHSA’s Youth Action Board, the Homeless Youth Forum of Los Angeles, and broader strategies to engage youth with lived experience
- **\$1.13M Education Coordinators** – funding supports Los Angeles County Office of Education and Los Angeles Unified School District to support children and youth to enroll in school, access academic records, engage in educational planning, enroll in postsecondary education when applicable. Also included is a Higher Education and Homelessness Workgroup Education Coordinator.
- **\$488,000 CoC HUD Cash Match** – supports expansion of LA County’s Coordinated Entry System through a Department of Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant.

PREVENT

Targeted prevention services to avoid entry or a return to homelessness



\$20.9M TARGETED PREVENTION

- **\$15.6M LAHSA Homelessness Prevention, Case Management, and Financial Assistance** to support low-income families, individuals, and youth in need of short-term financial assistance such as rental arrears and rental assistance; also includes case management to help them retain or secure permanent housing.
- **\$1.86M LAHSA Youth Family Reconnection** supports therapeutic intervention for transition age youth to build positive relations with biological or nonbiological family.
- **\$0.5M DCFS Prevention and Aftercare - Emergency Basic Support Services** which helps families with closed or no DCFS cases/investigations, assisting them with rent, utilities, groceries, other basic needs.
- **\$0.3M DCFS Housing Related Assistance** provides case management and housing navigation for youth in the Supervised Independent Living Program.

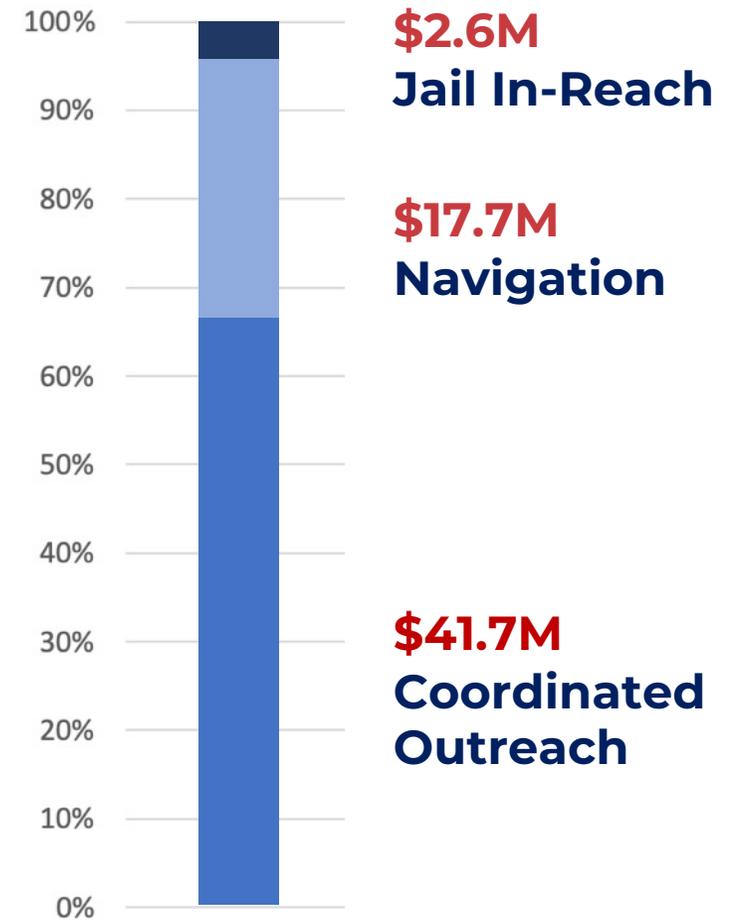
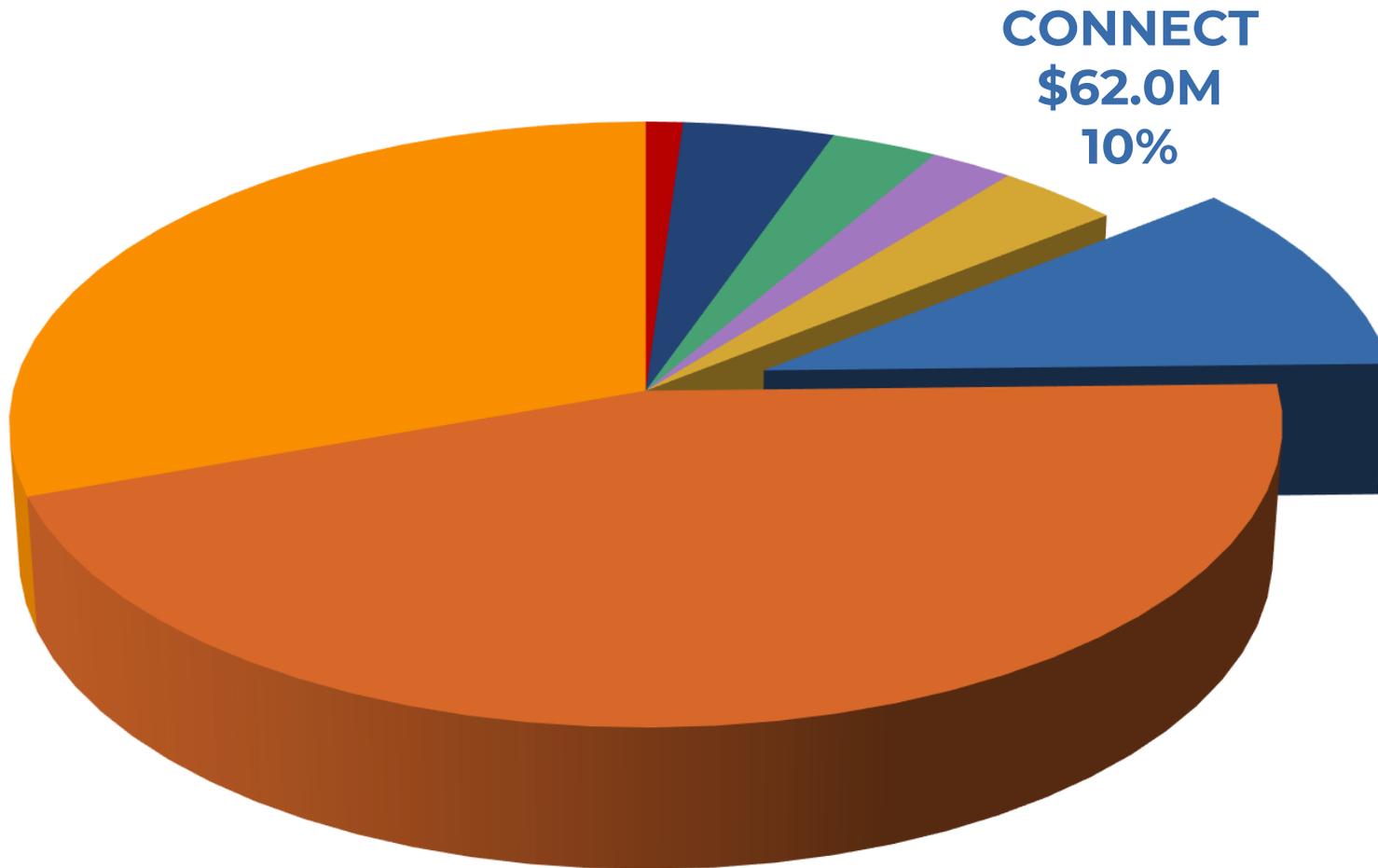


\$0.6M PROBLEM SOLVING

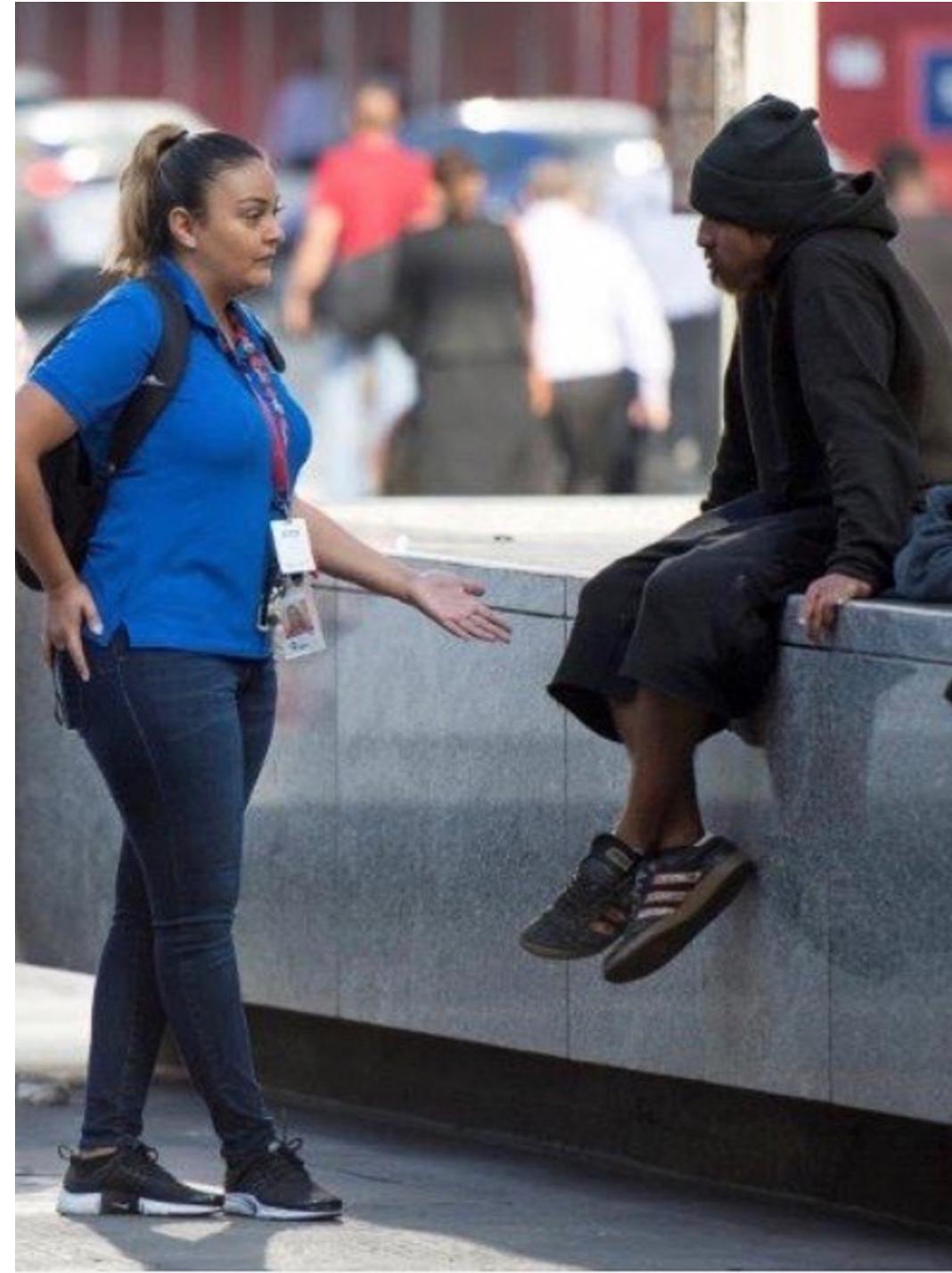
LAHSA supports families, individuals, and youth with a “light-touch housing resolution” through conversation, mediation, negotiation, and assistance funds, assisting them at the very beginning of their housing crisis, or shortly after they enter the system.

CONNECT

Link and navigate everyone to an exit pathway



- **\$10.4M Outreach Teams** - LAHSA's Homeless Engagement Teams (HET Generalists and Weekend teams), Homeless Outreach Services Teams (HOST), and other teams who engage with and connect unsheltered people experiencing homelessness to needed resources and services, with the goal of helping them secure permanent housing. Also includes **Mobile Showers** and the Countywide Los Angeles Homeless Outreach Portal (**LA-HOP**) which has information used to dispatch outreach teams.





- **\$30.2M DHS Multidisciplinary Teams** (MDTs) include a health specialist, mental health specialist, substance use specialist, peer with lived experience, and a generalist who develop trusting relationships with unsheltered people who have more complex health and/or behavioral health needs.
- **\$975,000 DPH public health nurses** who provide life-sustaining interventions and services through outreach and engagement.

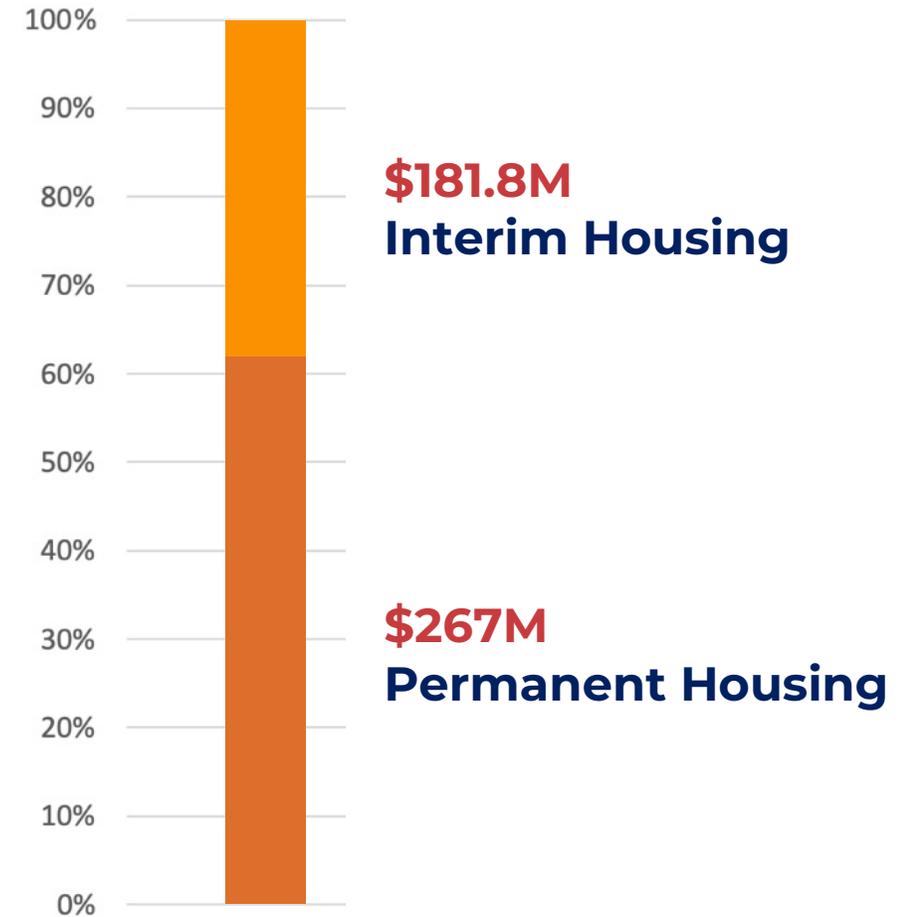
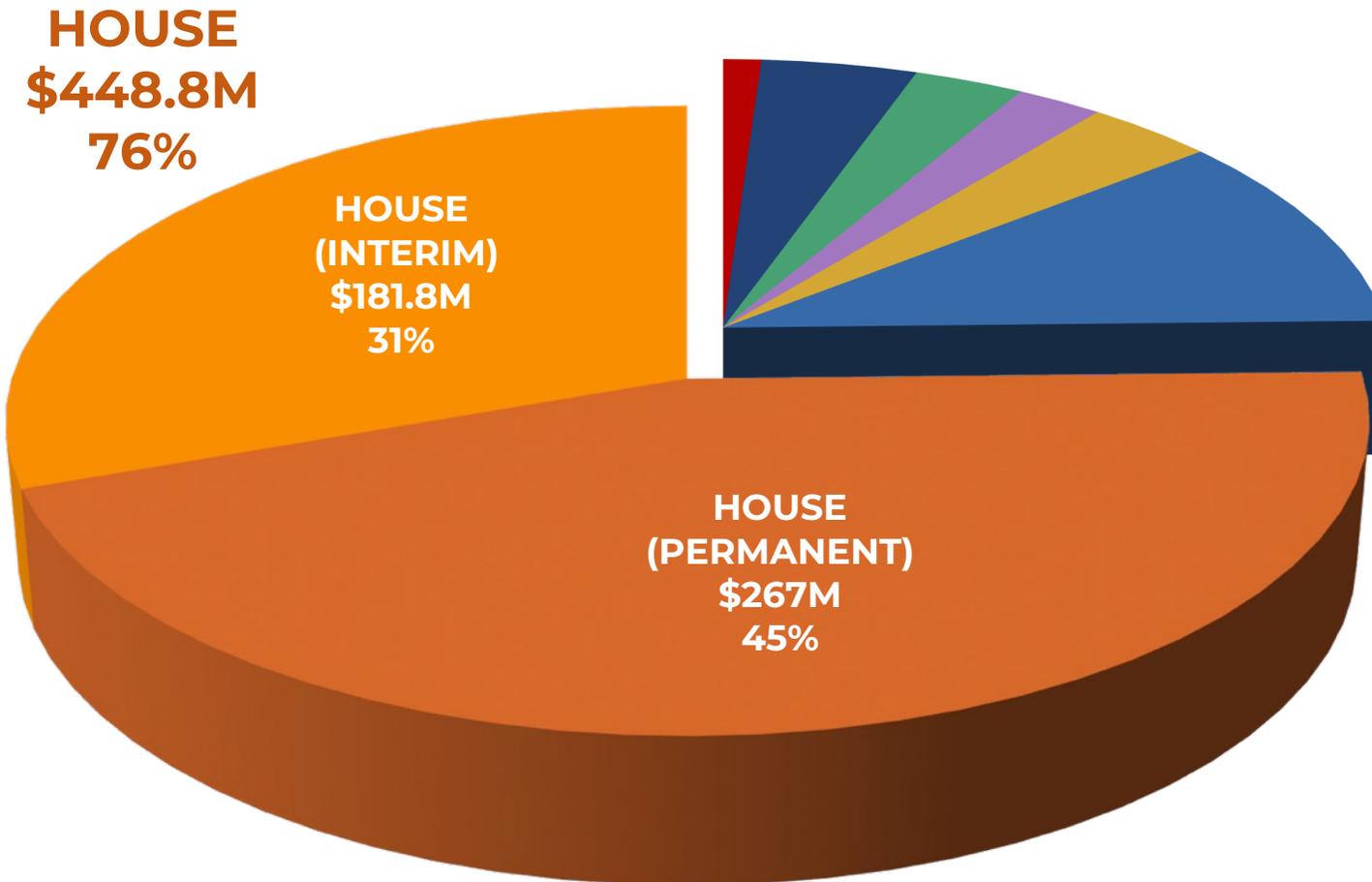
\$17.7M NAVIGATION

- **\$15.2 LAHSA Housing Navigation** facilitate a person's placement into permanent housing, which includes identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.
- **\$1.1 LAHSA Campus Peer Navigation** deploys Youth Coordinated Entry System (CES) staff at community college campuses to help them access mainstream or CES resources to end their housing crisis

\$2.6M JAIL IN-REACH provided by DHS and LASD for individuals in County jail facilities who are experiencing homelessness; includes linkages to community services, and continued case management in the community after release.

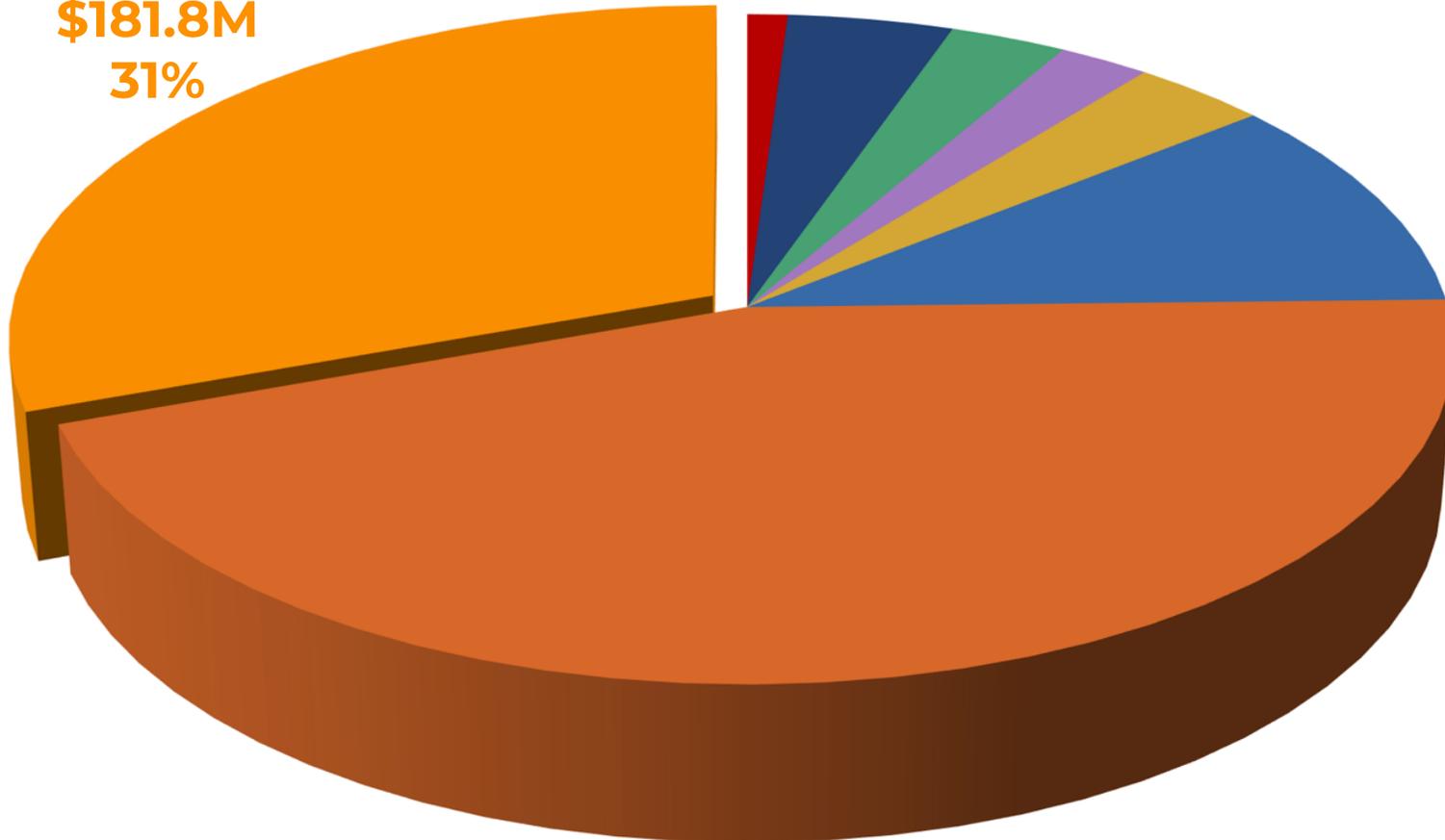
HOUSE

Rapidly rehouse using interim and permanent housing



INTERIM HOUSING

**HOUSE
(INTERIM)
\$181.8M
31%**



100%

90%

80%

70%

60%

50%

40%

30%

20%

10%

0%

\$18.2M

**Transitional Housing
for Special
Populations**

\$163.6M

Interim Housing



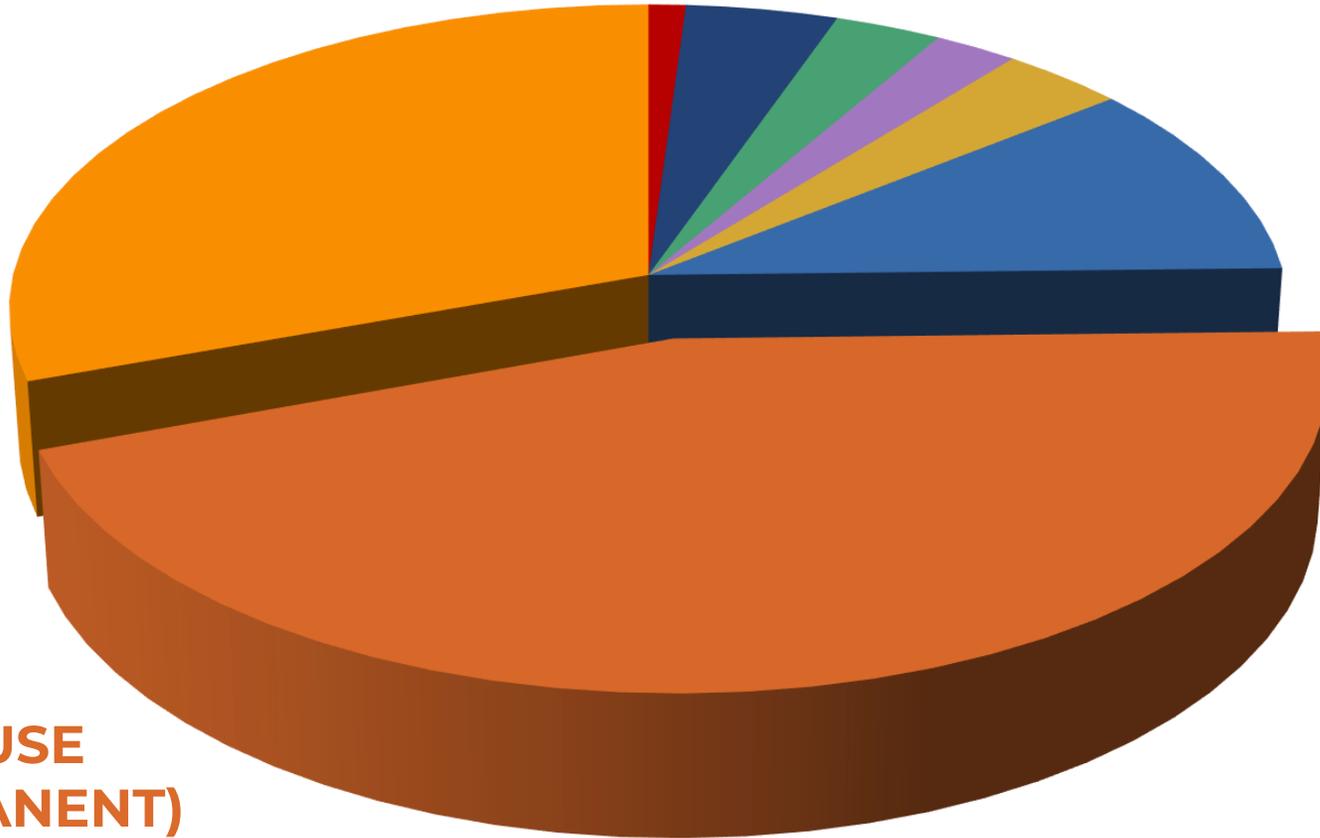
\$ 163.6M INTERIM HOUSING, including:

- **\$72.6M** LAHSA
 - Crisis/Bridge Housing
 - A Bridge Home (with City of Los Angeles)
 - Enhanced Bridge Housing for Women, Elderly
 - Interim Housing for Domestic/Intimate Partner Violence Survivors
 - Project Homekey
 - Shelter Partnership
- **\$79.8M** DHS
 - Stabilization Housing
 - Recuperative Care
- **\$10.4M** DPH Recovery Bridge Housing
- **\$700K** DPH Interim Housing inspections

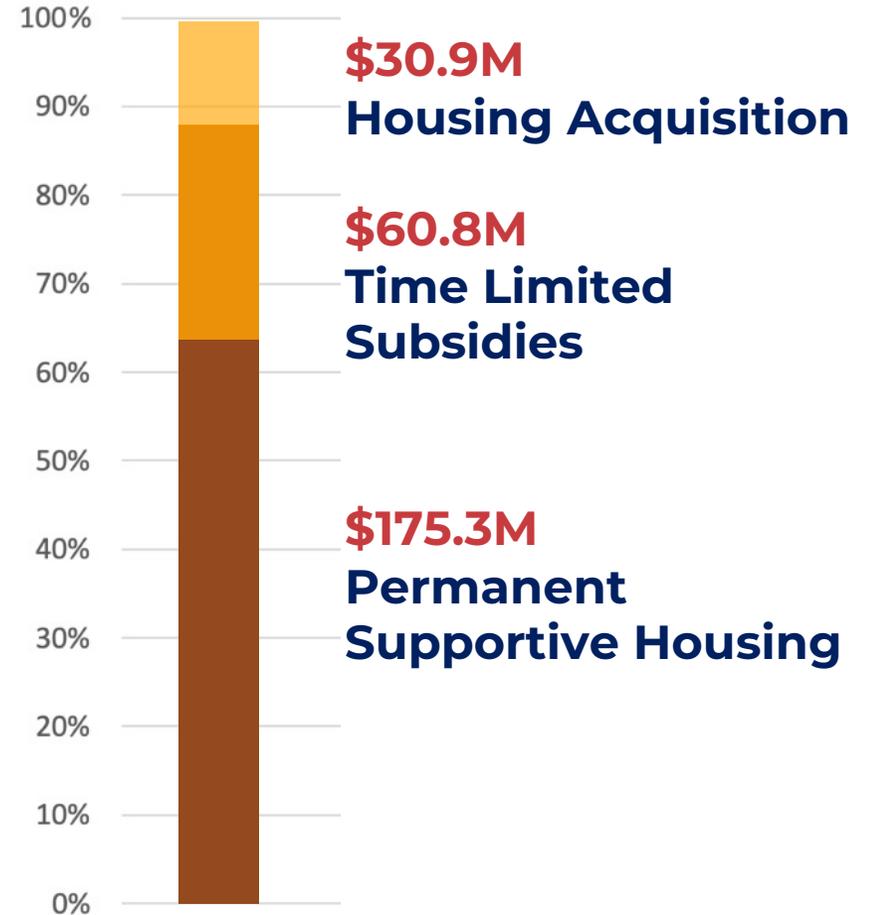
\$18.2M LAHSA TRANSITIONAL HOUSING FOR SPECIAL POPULATIONS

- **\$14.1M Transitional Housing for Transition Age Youth (TAY)** is part of a crisis response program that provides safe, client-driven supportive services and access to 24-hour interim housing for young people (ages 18-24).
- **\$805,000 Host Homes for TAY** is part of a crisis response program that provides safe, client-driven supportive services and access to community residents (“hosts”) who also live in the housing unit.
- **\$1.3M Housing Financial Assistance for TAY** supports an evidence-based pilot that provides direct financial assistance to TAY remotely and at regular intervals, paired with optional support and case management.

PERMANENT HOUSING



**HOUSE
(PERMANENT)
\$267M
45%**



\$ 30.9M HOUSING ACQUISITION

- **\$13.9M LACDA Homeless Incentive Program (HIP)** gives move-in assistance, security deposits, etc. to clients matched to federal subsidies; also used for landlord recruitment and incentives
- **\$7.2M LAHSA Resident and Property Supportive Services (RPSS)** supports owners of multi-family buildings to provide affordable rental units to individuals and families; also used for landlord recruitment and incentives
- **\$8.4M Housing Location** cultivates and maintains a deep network of providers and properties, with the inventory of units centralized, categorized, accessible and searchable in a user-friendly online inventory management system maintained in real-time. This enables 80-90 new vacant units to be identified and made available for the homeless services system to lease up each week.

\$ 60.7M TIME-LIMITED SUBSIDIES

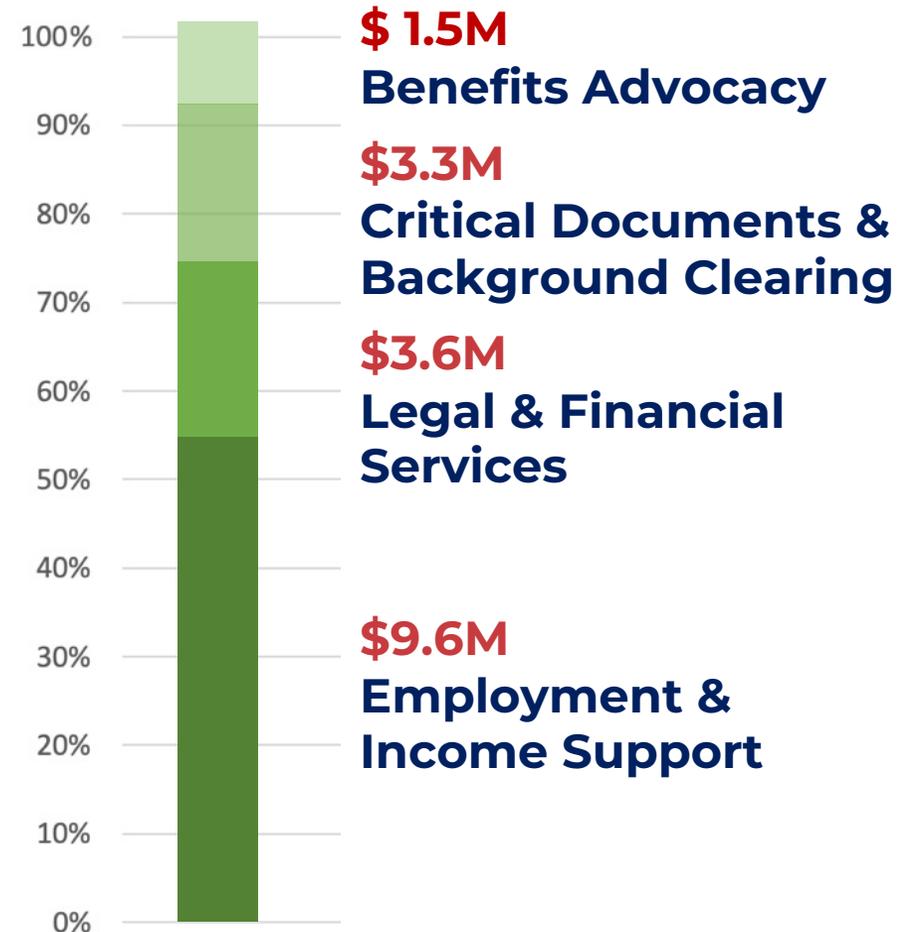
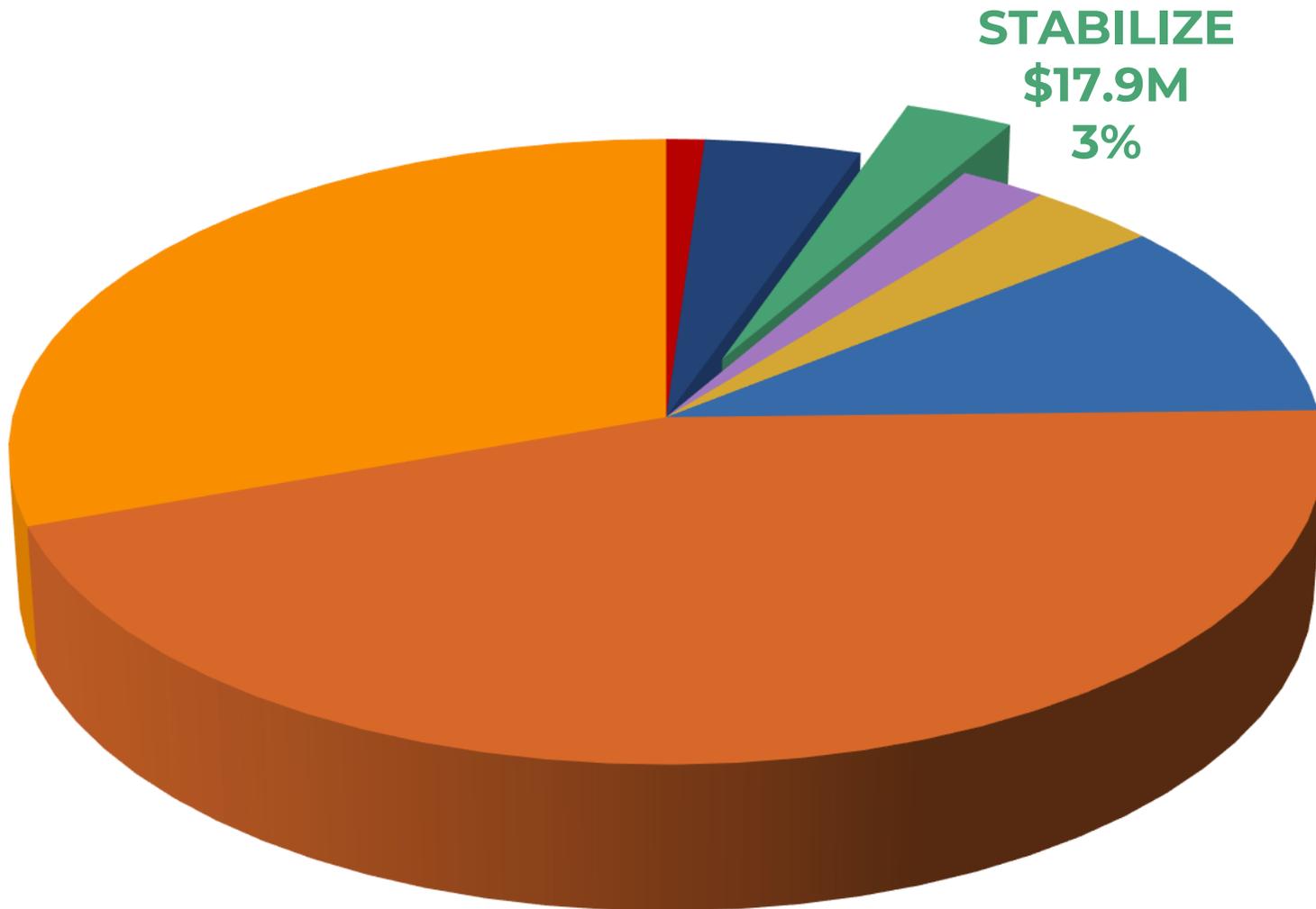
- **\$10.9M LAHSA Shallow Subsidy** supports up to 35-40% of a household's monthly rent up to 5 years, as well as case management and housing-focused supportive services for individual adults, families, and older adults enrolled in Homeless Prevention or Time-Limited Subsidy programs.
- **\$39.9M LAHSA Time-Limited Subsidies** (TLS) which connect families, individuals, youth and households fleeing/attempting to flee domestic violence, intimate partner violence and/or human trafficking.
- **\$3.6M DPSS Subsidized Housing for Homeless Individuals pursuing SSI** or Supplemental Security Income who are receiving General Relief benefits and experiencing or at risk of homelessness.

\$175.7M PERMANENT SUPPORTIVE HOUSING is a type of permanent housing that provides long-term rental subsidies and supportive services to individuals who have experienced chronic homelessness and have disabilities, chronic medical conditions, and/or behavioral health conditions.

- **\$103.4M DHS Intensive Case Management Services** which is a wrap-around service delivery model with case managers supporting clients through every stage of the housing stabilization process
- **\$34.6M DHS Rental Services and Tenancy Support Services**, includes move-in assistance, crisis intervention, coordination with landlords
- **\$15.8 DMH Housing Supportive Services Program (HSSP)** field-based/on-site mental health services
- **\$3.1M DPH Substance Use Disorder services**

STABILIZE

Scale services critical to rehousing and stabilization success



\$3.3M CRITICAL DOCUMENTS & BACKGROUND CLEARING

Public Defender Mobile Legal Clinics that provide felony and misdemeanor records clearing services at outreach events

\$3.6M LEGAL & FINANCIAL SERVICES

- **\$2.9M LAHSA Legal Services** that include support for eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, etc.
- **\$302,000 LAHSA Representative Payee** program helps participants budget their Social Security Administration (SSA) benefits to ensure they can pay for food, shelter, clothing, medical care, etc.

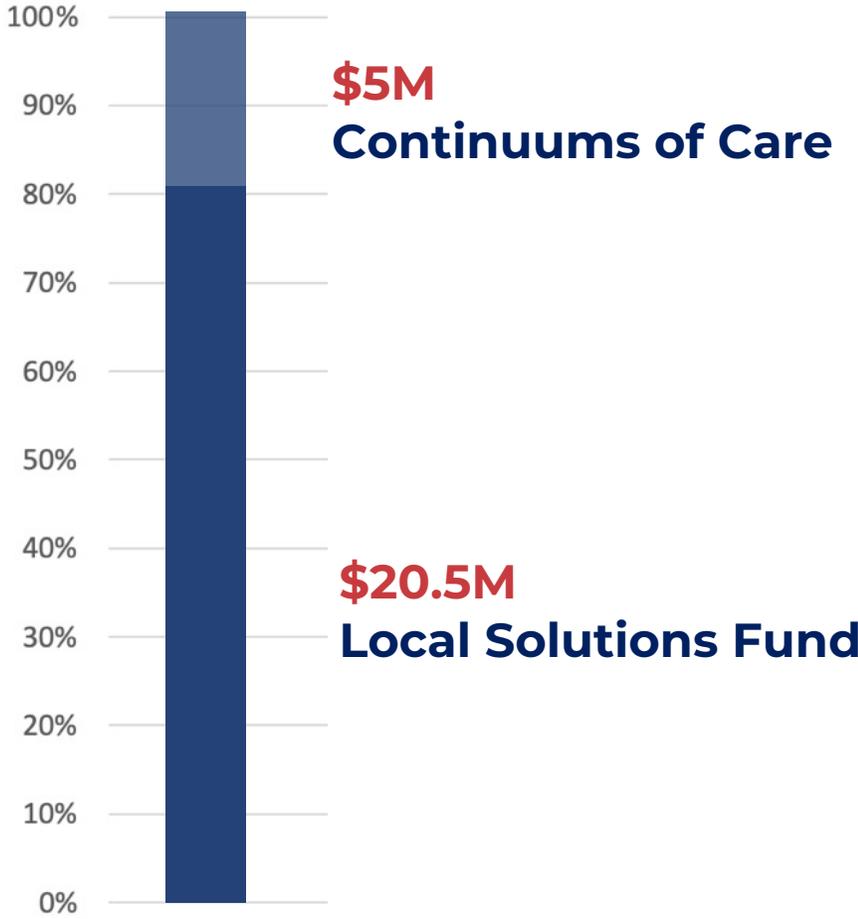
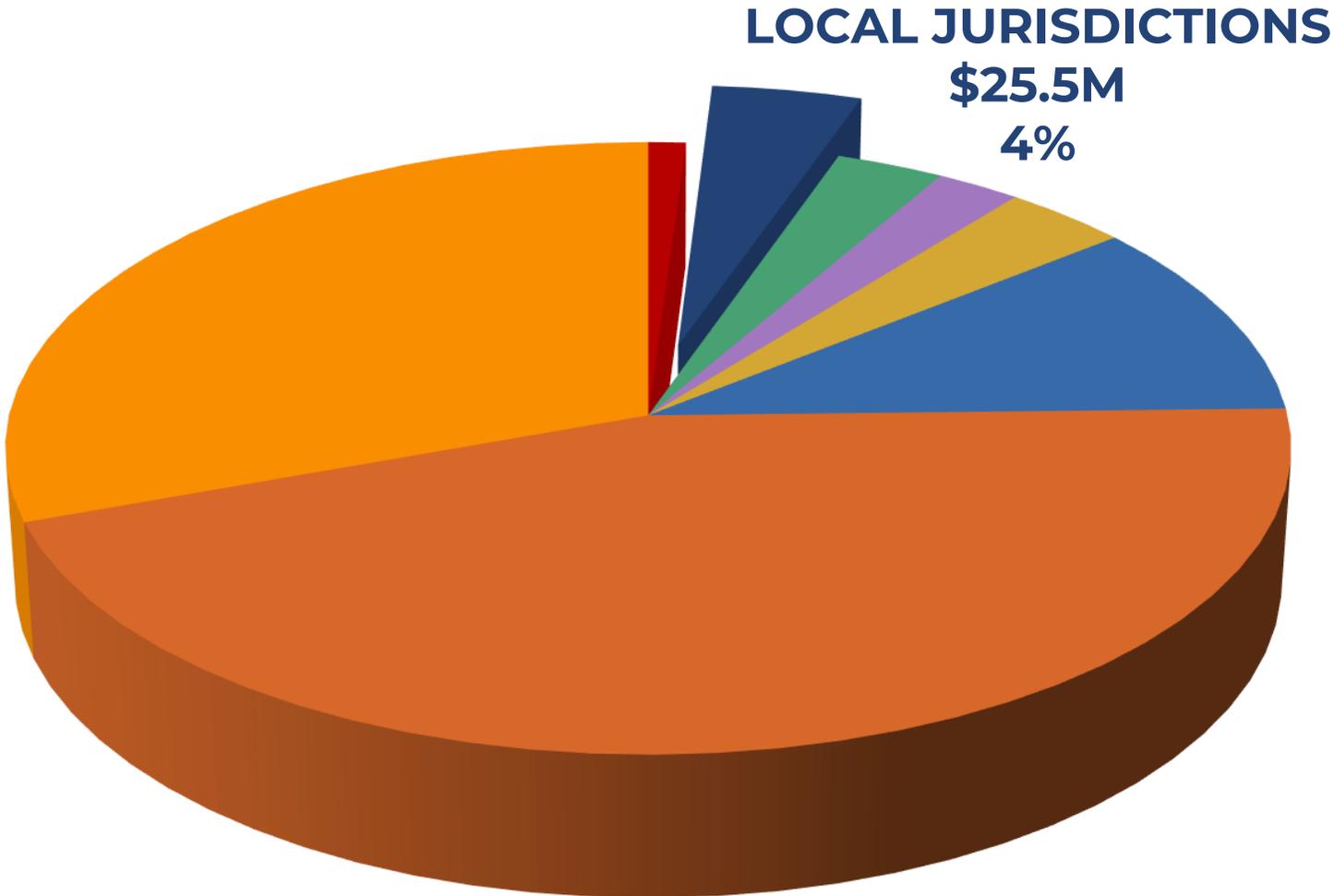
\$ 1.5M BENEFITS ADVOCACY

DMH benefits advocacy specific to SSI/SSDI/CAPI/Veterans benefits advocacy services

\$9.6M EMPLOYMENT & INCOME SUPPORT

- **\$7.1M** DEO Regional Initiative for Social Enterprises (**LA:RISE**) in both LA City and County Workforce Development Areas, supporting employment with Social Enterprises
- **\$2.5M** LAHSA **Employment Services Pilot**, providing regional coordination with public workforce development entities and employers

LOCAL JURISDICTIONS

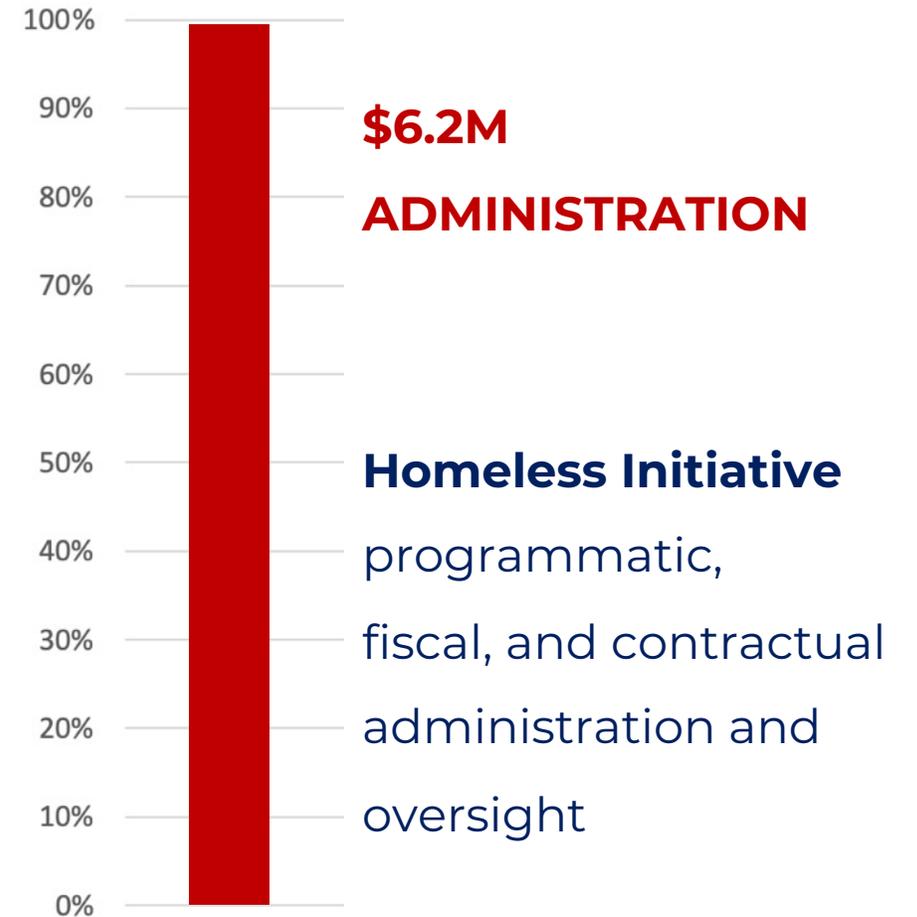
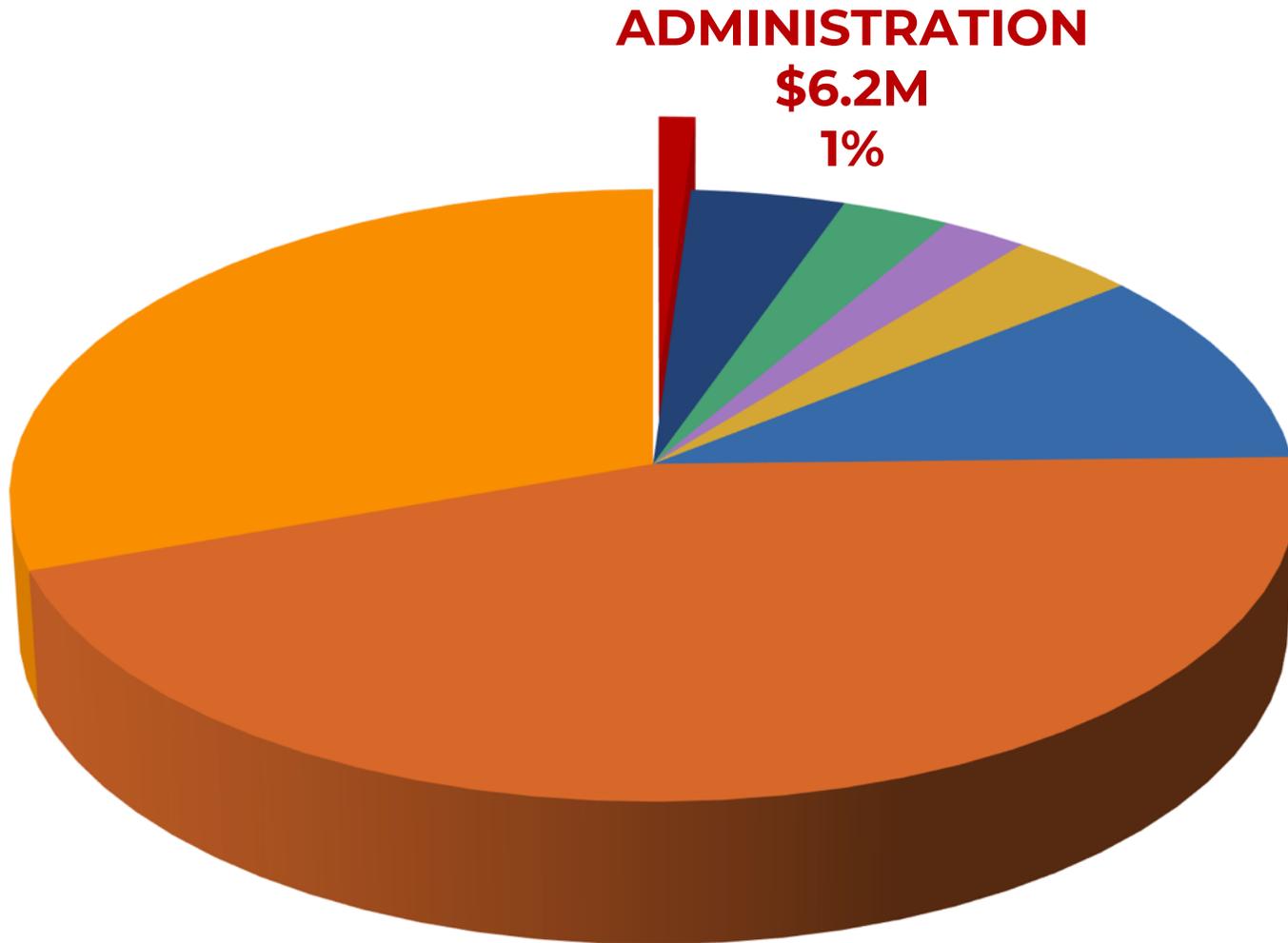


\$20.5 Local Solutions Fund which advances the most impactful evidence-based regional and local co-investment solutions that result in effective pathways to housing and services.

\$5M supports the **Long Beach, Pasadena and Glendale Continuums of Care (CoCs)** with a direct allocation of funding for

- Homeless Prevention for Individuals
- Time Limited Subsidies
- Countywide Outreach System
- Coordinated Entry System
- Emergency Shelter.

CEO-HI ADMINISTRATION





County of Los Angeles
**Homeless
Initiative**

Community and Stakeholder Engagement

Potential FY 23-24 Changes – Outreach

Stakeholder Recommendations	County Response
<p>Increase the number of outreach teams that can serve clients with complex health, mental health, and substance use disorder conditions, as well as clients who need assistance with Activities of Daily Living (ADL).</p>	<ul style="list-style-type: none"> ▪ Increase Homeless Outreach and Mobile Engagement (HOME) teams ▪ Increase Multi-Disciplinary Teams (MDTs) ▪ The existing and expanded teams will be able to: <ul style="list-style-type: none"> ▪ Serve an increased number of clients with physical health, mental health, and substance use disorder conditions. ▪ Assess for ADL needs and connect clients to care giving services, In Home Supportive Services, and Enriched Residential Care ▪ Four new mobile medical clinics at DHS that will provide clinical services to unsheltered clients countywide
<p>Increase outreach to encampments.</p>	<ul style="list-style-type: none"> ▪ The expanded HOME and MDT teams will be able to serve more clients including clients in encampments. ▪ DHS mobile clinics will provide medical and behavioral health services to patients directly in encampments.
<p>Provide outreach teams and clients with more support for housing navigation and more housing placement options.</p>	<ul style="list-style-type: none"> ▪ Increased funding for LAHSA to fund housing navigation for unsheltered people experiencing homelessness. ▪ Potential to leverage HUD CoC funding opportunity to increase housing navigation by about \$3M and rental assistance by about \$3.3M to house unsheltered individuals in Permanent Supportive Housing.

Potential FY 23-24 Changes – Outreach

Stakeholder Recommendations	County Response
Increase the number of people with lived expertise on outreach teams.	<ul style="list-style-type: none">▪ DMH and DPH are both in the process of increasing the number of people with lived expertise through the Medi-Cal Peer Support Services Specialist Program. This program provides peer certification which will allow people with lived expertise to become billable Medi-Cal providers for a defined set of services.▪ LAHSA's Access and Engagement (A&E) Department prioritizes hiring individuals with lived expertise. Currently, 25% of A&E staff reported having lived experience.▪ DHS requires that each MDT have at least 1 team member with lived expertise.
Increase communication and coordination between cities and Councils of Government (COG) and the outreach teams, interim housing providers, and permanent housing providers that provide services within their jurisdiction.	<ul style="list-style-type: none">▪ CEO-HI has undergone a staffing reorganization to create a unit that is specifically dedicated to strengthening collaborative partnerships with cities and COGs.▪ LAHSA continues to expand the Governmental Affairs and Community Relations Unit, which has dedicated staff to work with community stakeholders including cities, COGs, and coalitions across the County.▪ CEO-HI will include LAHSA and County departments in future quarterly convenings with cities and COGs to support increased communication and collaboration and will facilitate more frequent meetings if needed.

Potential FY 23-24 Changes – Interim Housing

Stakeholder Recommendations	County Response
<p>Increase support and services for clients in interim housing who have more complex health, mental health, and substance use disorder conditions, as well as clients who need assistance with Activities of Daily Living.</p>	<ul style="list-style-type: none">▪ CEO-HI is partnering with Medi-Cal Managed Care Plans and DHS, DMH, and DPH to implement Enhanced Care Assessment Teams that will:<ul style="list-style-type: none">▪ Assess clients for a full array of medical, behavioral, functional, and social service needs to inform appropriate housing placements and service connections. The assessments will include evaluating for ADL needs and connecting clients to care giving services, IHSS, and enriched residential care.▪ DMH is seeking Mental Health Services Act (MHSA) funding to expand these teams with additional behavioral health support, including substance use services to individuals with co-occurring disorders.▪ DPH will work with interim housing funders to identify interim housing sites with a high need for Substance Use Disorder (SUD) treatment services and coordinate field-based services at these identified sites.

Potential FY 23-24 Changes – Interim Housing

Stakeholder Recommendations	County Response
<p>Provide interim housing providers and clients with more housing navigation services.</p>	<ul style="list-style-type: none">▪ The draft FY 2023/24 CEO-HI Funding Recommendations include increased funding for Housing Navigation to increase the number of slots and to cover increasing costs of programming and service delivery. This builds upon the following FY 2022/23 LAHSA program adjustments which included the following:<ul style="list-style-type: none">▪ Expanded the number of Housing Navigation slots available▪ Enhanced eligible and allowable Housing Navigation services (funding can be used for financial assistance, including application fees, security deposits, and landlord incentives).▪ Began to prioritize Housing Navigation resources for people in interim housing. Providing Housing Navigation to interim housing clients will enhance flow through the system as interim housing clients exit more quickly to permanent housing.
<p>Establish interim housing sites that can do 24/7 intakes to support after hours outreach and engagement efforts.</p>	<ul style="list-style-type: none">▪ DHS is opening the first interim housing site in Los Angeles that will accept clients 24/7. The site is scheduled to open in November 2022. The Homeless Initiative will work closely with DHS, outreach teams, first responders, and other stakeholders to monitor the utilization and impact of this interim housing site to inform the timeline and plan for expansion to additional sites.

Potential FY 23-24 Changes – Permanent Housing

Stakeholder Recommendations	County Response
<p>Increase mental health and substance use disorder services at permanent housing sites.</p>	<ul style="list-style-type: none">CEO-HI will convene a work group with DHS, DMH, DPH, and permanent supportive housing providers to ensure that existing resources are being fully utilized, identify any service gaps, and identify opportunities to enhance or increase services. This builds upon and is in alignment with:<ul style="list-style-type: none">CEO-HI currently funds DHS Intensive Case Management Services, DMH Housing Supportive Services Program (HSSP), and DPH Substance Abuse Prevention and Control Client Engagement and Navigation Services (CENS) for clients in permanent supportive housing.DMH seeking MHSA funding to expand their ability to assist clients that are at risk of eviction due to hoarding issues which may result in unhealthy and unsafe environments and their unit not passing inspection by the Housing Authority.
<p>Increase capacity to assess the ADL needs of people in permanent housing and to connect them to ADL services and IHSS as needed.</p>	<ul style="list-style-type: none">DHS hopes to expand its ADL support for PSH clients under the Personal Care and Homemaker Services (PCHS) Community Supports available through CalAIM. By contracting for PCHS with Los Angeles County's six managed care plans, DHS hopes to increase capacity for PSH residents to gain access to in-home caregiving services until IHSS is approved and an IHSS worker is secured.

Potential FY 23-24 Changes – Permanent Housing

Stakeholder Recommendations	County Response
<p>Increase the ability of clients in permanent supportive housing to access Department of Public Social Services (DPSS) benefits and services and the CBEST benefits advocacy program.</p>	<ul style="list-style-type: none">▪ All DHS Intensive Case Management Service (ICMS) providers are expected to connect participants to benefits and other resources available to them, including DPSS and CBEST services. DHS operates both the PSH ICMS and CBEST programs and will continue to monitor data to identify PSH ICMS who are likely eligible for disability benefits and connect them to CBEST supports, as appropriate.
<p>Strengthen the capacity, operations, safety, and security at existing project-based permanent housing sites.</p>	<ul style="list-style-type: none">▪ CEO-HI will convene a workgroup including DHS, DMH, DPH, Los Angeles County Development Authority, Los Angeles Housing Department, Public Housing Authorities, developers, and permanent supportive housing service providers to identify the factors that are impacting permanent supportive housing operations and potential solutions.
<p>Increase access to market rate housing by expanding the use of “master-leasing,” landlord engagement, and/or other incentives.</p>	<ul style="list-style-type: none">▪ CEO-HI is partnering with Medi-Cal Managed Care Plans, LAHSA, and DHS to expand housing acquisition programs, including the DHS Flexible Housing Subsidy Pool Master Rental Services Agreement (MRSA) program and the LAHSA Resident and Property Support Services (RPSS) program.▪ Draft FY 23-24 CEO-HI Funding Recommendations include increased funding for LAHSA’s RPSS and Housing Location program.

Potential FY 23-24 Changes – Rates and Contract Changes

Stakeholder Recommendations	County Response
<p>Assess outreach reimbursement rates to ensure they cover the full cost of providing the scope of services and address recruitment and retention challenges.</p>	<ul style="list-style-type: none">▪ CEO-HI will convene a working group to analyze and make recommendations on reimbursement rates for outreach services.
<p>Assess interim housing and supportive service reimbursement rates to ensure they cover the full cost of providing the scope of services and address recruitment and retention challenges.</p>	<ul style="list-style-type: none">▪ CEO-HI is partnering with LAHSA, DHS, and DMH to contract with an entity to conduct cost analysis that will be used to inform potential rate changes. The cost analysis in the following areas will consider site locations, size, population served, required services, and staffing needs:<ul style="list-style-type: none">▪ Interim Housing▪ Intensive Case Management Services (supportive services)
<p>Implement flexible multi-year contracts with service providers to ease contract administration burden and to enable providers to be more responsive to changes in unsheltered homelessness and evolving client needs.</p>	<ul style="list-style-type: none">▪ CEO-HI is working with LAHSA and County departments to identify any delegated authorities or contractual changes that are needed by LAHSA or County departments to implement flexible multi-year contracts.



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**Measure H One-Time Investments to
Support Board Motions & Critical Programs**

MEASURE H ONE-TIME INVESTMENTS FY 2022-23 AND FY 2023-24

The following chart represents an allocation plan for one-time investments into the FY 2022-23 and FY 2023-24 Homeless Initiative spending plan for projects in recently approved Board motions where the Chief Executive Office—Homeless Initiative (CEO-HI) was directed to identify funding sources for these projects or which were identified by the CEO-HI as critical unfunded programs or commitments that would strengthen implementation of the New Framework to End Homelessness in Los Angeles County.

PROJECT	LEAD AGENCY/DEPT.	FY 2022-23 FUNDING	FY 2023-24 FUNDING	TOTAL	ASSOCIATED BOARD MOTION
LOCAL JURISDICTION					
Local Solutions Fund - creates a multi-year Local Solutions Fund to work with cities and Councils of Governments (COGs) to expand the supply of interim and permanent housing.	CEO - HI	\$0	\$20,000,000	\$20,000,000	Item No. 26, Agenda of 5/3/2022
City/COG Interim Housing – provides operating costs for city/COG interim housing beds.	CEO - HI	\$0	\$5,000,000	\$5,000,000	Item No. 14, Agenda of 11/2/2021
Every Women Housed – provides outreach, housing, and supportive services to women and families in the Skid Row area.	DHS	\$0	\$5,000,000	\$5,000,000	Item No. 22, Agenda of 6/8/2021
Skid Row Action Plan – provides increased interim and permanent housing, safe services, 24/7 low barrier health and behavioral health services.	DHS	\$0	\$10,000,000	\$10,000,000	Item No. 17, Agenda of 6/28/2022
CONNECT					
RV Encampment Program – provides specialized outreach to people experiencing homelessness (PEH) in RVs, RV towing/dismantling, interim housing, storage, and other services unique to PEH living in RVs.	LAHSA	\$1,000,000	\$5,000,000	\$6,000,000	Item No. 3, Agenda of 11/2/2021 Item No. 15, Agenda of 9/13/2022
Specialized Outreach – provides support in very high fire severity zones in the unincorporated areas of the County.	LAHSA	\$400,000	\$800,000	\$1,200,000	Item No. 18, Agenda of 8/10/2021

PROJECT	LEAD AGENCY/DEPT.	FY 2022-23 FUNDING	FY 2023-24 FUNDING	TOTAL	ASSOCIATED BOARD MOTION
HOUSE					
Homekey Round 1 – continues interim housing operations until conversion to permanent housing.	LAHSA	\$2,500,000	\$0	\$2,500,000	Item No. 9, Agenda of 11/24/2020
	DHS	\$3,000,000	\$0	\$3,000,000	
	ISD	\$1,500,000	\$0	\$1,500,000	
Homekey Round 3 – supplements the 58.6M American Rescue Plan Act Tranche 2 funding for Homekey Round 3. .	DHS	\$0	\$15,000,000	\$15,000,000	Item No. 29, Agenda of 11/13/2022
Safe Parking – provides capital improvements for Safe Parking Sites on County-owned property.	CEO	\$0	\$300,000	\$300,000	Item No. 52-F, Agenda of 7/27/2021
PREVENT					
Reduce PEH Mortality – provides Medication-Assisted Treatment, overdose prevention, and harm reduction services.	DHS	\$438,000	\$1,750,000	\$2,188,000	Item No. 11, Agenda of 7/26/2022
ADMINISTRATION					
Lived Expertise Integration – expands the meaningful involvement of individuals with lived expertise in funding, policy and programmatic decision-making.	CEO	\$38,000	\$150,000	\$188,000	N/A
Prevention Initiatives – procures a consultant to support development of Homeless Initiative prevention initiatives.	CEO	\$38,000	\$150,000	\$188,000	Item No. 26, Agenda of 5/3/2022
BRCH and New Framework Board Motion Directives – procures consultants to support implementation of the Blue-Ribbon Commission on Homelessness and New Framework Board Motion directives.	CEO	\$182,000	\$727,000	\$909,000	Item No. 4, Agenda of 5/3/2022
TOTAL		\$9,058,000	\$63,977,000	\$73,035,000	



County of Los Angeles

Homeless Initiative

Board Letter

DRAFT BOARD LETTER DIRECTIVES

January 24, 2023 Board Meeting

Approve the Fiscal Year (FY) 2023-24 Homeless Initiative funding recommendations and adjustments to the Board approved FY 2022-23 Homeless Initiative funding plan.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve FY 2023-24 **Measure H** funding in the amount of \$513,194,000 and conditionally approve State Homeless Housing, Assistance and Prevention Program (HHAP) Round 4 funding in the amount of \$82,328,000 included in the funding recommendations for Measure H-eligible Homeless Initiative (HI) strategies as described in Attachment I. The State HHAP Round 4 funding will be contingent upon authorization by the State Business, Consumer Services and Housing Agency.

2. Authorize the Chief Executive Officer, or her designee, to submit any and all documents required or deemed necessary or appropriate to secure the HHAP Round 4 funds, to enter into, execute, and deliver a Standard Agreement for **HHAP Round 4** funding in an amount not to exceed \$82,328,000, and accept the HHAP Round 4 funds from the State.
3. Approve FY 2022-23 one-time **Measure H carryover** funding in the amount of \$23,202,000 and all prior-year HHAP carryover funding, to be used to continue implementation of selected Measure H and HHAP-funded strategies in FY 2023-24 as described in Attachment I.

4. Approve the use of \$73,035,000 in **one-time Measure H fund balance** to be allocated for one-time investments in the FY 2022-23 and FY 2023-24 Homeless Initiative spending plan for the Measure H funded strategies to support various projects including Local Solutions Fund, specialized outreach, encampment resolution, interim housing, permanent housing, and homeless delivery system enhancements as described in Attachment 2.

5. Delegate authority to the Chief Executive Officer, or her designee, to: 1) reallocate, if necessary, Measure H and/or HHAP funding that has been approved for a specific strategy under the Homeless Initiative's legacy homelessness strategies framework, to the new strategy(ies) under the County's **New Framework to End Homelessness**; the reallocation shall not exceed the Board approved funding; and 2) adjust the maximum funding amount by no more than 10 percent for any Board approved strategy under the County's New Framework to End Homelessness.



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Summary

OUTREACH:

- Increased number of **HOME and MDT outreach teams** serving people with more complex health and/or behavioral health conditions
- Increased capacity to assess **ADL** needs and connect clients to care giving services, **IHSS**, and **ERC**
- More **housing navigation**
- Expanded **encampment resolution** program in partnership with cities/COGs
- **RV** Encampment Program
- Teams dedicated to **Very High Fire Severity Zones**
- Increased number of **people with lived expertise on outreach teams**
- Enhanced **outreach coordination**



INTERIM HOUSING:

- **Increased support** for mental health, substance use disorders, and activities of daily living (ADL).
- Interim housing site with **24/7 intakes** to support after-hours outreach and engagement
- More **housing navigation**
- Enhanced **bed management**



PERMANENT HOUSING:

- Increase to **22,000 Permanent Supportive Housing** units, an increase of over 3,500 units in FY 23/24
- Increased **housing development**
- Increased **rental unit acquisition**
- Increased **housing navigation**
- Improved **matching to permanent housing**
- Increased capacity to assess **ADL** needs and connect clients to care giving, **IHSS**, and **ERC**

LOCAL JURISDICTIONS:

- **Increased funding** to cities/COGs
- **Increased coordination** between cities/COGs and the outreach teams, interim/permanent housing providers rendering services within their jurisdiction
- **Expanded encampment resolution** program in partnership with cities/COGs
- Increased funding to **CoCs**
- Targeted **Skid Row** projects



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Next Steps

The FY 2023-24 Homeless Initiative Funding Recommendations will be presented to homeless policy and budget deputies at multiple **public meetings** leading up a **vote** by the Board of Supervisors.



Dates are subject to change.

Thank You



County of Los Angeles

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