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COUNTY OF LOS ANGELES
Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, CA 90012
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Chief Executive Officer
Fesia A. Davenport   *"To Enrich Lives Through Effective and Caring Service"*

ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

February 07, 2023

22   February 7, 2023

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

CELIA ZAVALA
EXECUTIVE OFFICER

Dear Supervisors:

FISCAL YEAR 2023-24 HOMELESS INITIATIVE FUNDING RECOMMENDATIONS
(ALL DISTRICTS) (3 VOTES)

SUBJECT

Approve the Fiscal Year (FY) 2023-24 Homeless Initiative (HI) funding recommendations and adjustments to the Board approved FY 2022-23 HI funding plan.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve FY 2023-24 Measure H funding in the amount of $524,537,000 and conditionally approve State Homeless Housing, Assistance and Prevention Program (HHAP) Round 4 funding in the amount of $85,120,000 included in the funding recommendations for Measure H-eligible HI strategies as described in Attachment I. The State HHAP Round 4 funding will be contingent upon authorization by the State Business, Consumer Services and Housing Agency.

2. Authorize the Chief Executive Officer, or her designee, to submit any and all documents required or deemed necessary or appropriate to secure the HHAP Round 4 funds, to enter into, execute, and deliver a Standard Agreement for HHAP Round 4 funding in an amount not to exceed $85,120,000, and accept the HHAP Round 4 funds from the State.

3. Approve FY 2022-23 one-time Measure H carryover funding in the amount of $23,202,000 and all prior-year HHAP carryover funding, to be used to continue implementation of selected Measure H and HHAP-funded strategies in FY 2023-24 as described in Attachment I.

4. Approve the use of $76,998,000 in one-time Measure H fund balance to be allocated for one-time investments in the FY 2022-23 and FY 2023-24 HI spending plan for the Measure H funded

strategies to support various projects including Local Solutions Fund, specialized outreach, encampment resolution, interim housing, permanent housing, and homeless delivery system enhancements as described in Attachment II.

5. Delegate authority to the Chief Executive Officer, or her designee, to: 1) reallocate, if necessary, Measure H and/or HHAP funding that has been approved for a specific strategy under the HI's legacy homelessness strategies framework, to the new strategy(ies) under the County's New Framework to End Homelessness; the reallocation shall not exceed the Board approved funding; and 2) adjust the maximum funding amount by no more than ten percent for any Board approved strategy under the County's New Framework to End Homelessness.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

New Framework to End Homelessness in Los Angeles County

On April 20, 2021 (Item 43-C), the Board of Supervisors (Board) directed the Chief Executive Officer and its partners to reassess the HI strategies that were developed in 2016 at the outset of the County's Homeless Initiative. The reassessment process included an extensive community engagement process and the thorough analysis of reports, performance data, evaluations, and research. The resulting recommendations and report on the New Framework to End Homelessness (New Framework) were submitted to the Board on April 11, 2022. Although the County's efforts to address homelessness since the HI was established have resulted in tens of thousands of people exiting homelessness to permanent housing, finding shelter in interim housing, and accessing a range of supportive services, the number of people experiencing homelessness (PEH) has continued to grow. Through the Board-directed process to reassess the HI strategies, research and analysis found that this growth has largely been driven by the increasing size of a subset of PEH – those who face significant barriers and as a result are "persistently underserved" – and the lack of permanent housing options available to them. With this lack of housing, persistently underserved PEH have trouble exiting the homeless response system, instead languishing in interim housing for extended periods of time or remaining unsheltered.

On May 3, 2022 (Item 26), the Board approved a motion directing the Chief Executive Office-Homeless Initiative (CEO-HI) and its partners to implement the New Framework. The funding recommendations presented herein reflect the principles and priorities of the New Framework. With the goal of better serving the persistently underserved, as well as all PEH, and increasing permanent housing exits, the New Framework is divided into five categories of actions: (1) Coordinate, (2) Prevent, (3) Connect, (4) House, and (5) Stabilize. The New Framework is being implemented by three key system partners: the Homeless Rehousing System, Mainstream Government Systems, and Participation of Cities. Within the Homeless Rehousing System, strategies focus on the core system components of prevention, outreach, interim housing, permanent housing, and supportive services with focused efforts to serve persistently underserved PEH to reduce the number of people falling into this category. Within the Mainstream Government Systems, strategies seek to establish a true no wrong door approach that advances equity, prioritizes at-risk households, and effectively prevents homelessness, especially first-time homelessness. With cities, the strategies focus on encampment resolution and co-investment in permanent and interim housing.

Accelerated Funding Recommendations Process

On May 17, 2022, (Item 79-G) the Board directed CEO-HI to submit the proposed
FY 2023-24 HI funding recommendations to the Board in January 2023, including an analysis of any
programs or services that would be impacted by the funding recommendations and the
recommended transition plan for those programs or services. In addition, CEO-HI was directed to
submit recommendations to the Board in January 2023 for midyear budget adjustments to FY 2022-
23 HI strategies to align with the New Framework and the proposed FY 2023-24 HI funding
recommendations.

On August 2, 2022, CEO-HI shared with the Board its timeline and process to develop final proposed
FY 2023-24 HI funding recommendations aligned to the New Framework.

In August and September 2022, CEO-HI conducted meetings with HI lead departments/agencies
and Homeless Rehousing System service providers to assess and prioritize potential program and
administrative changes to consider as part of FY 2022-23 mid-year budget adjustments and FY 2023
-24 HI funding recommendations to implement the New Framework.

In September and October 2022, CEO-HI held a total of eighteen (18) virtual community listening
sessions across the County comprised as follows:

• 8 sessions in each of the County's Service Planning Areas;
• 2 sessions with individuals with lived homelessness experience;
• 1 countywide Spanish-language session; and
• 7 sessions with various cities and Councils of Governments.

The purpose of these community listening sessions was to: 1) discuss the New Framework; 2)
gather community feedback on the potential program and administrative changes identified by
Homeless Rehousing System lead departments, agencies, and service providers; and 3) listen and
learn from community stakeholders and identify their insights to inform the FY 2023-24 HI funding
recommendations ultimately proposed to the Board.

In October and November 2022, CEO-HI worked with lead departments and agencies to evaluate
community and stakeholder feedback gathered during the listening sessions and incorporate the
feedback into draft proposed FY 2023-24 HI funding recommendations.

On November 8, 2022, CEO-HI publicly released the draft proposed FY 2023-24 HI funding
recommendations, which initiated a two-week public comment period and included a public
information webinar. The detailed webinar PowerPoint and public comments received were posted
on the CEO-HI Website and are available to view and download. As part of the public release, an
initial set of program and administrative changes was released to align to the New Framework and
intended to strengthen the focus of the Homeless Rehousing System on increasing permanent
housing exits.

On November 30, 2022, HI lead departments and agencies participated in a final meeting to discuss
the public comments received and to consider any potential changes to the HI funding
recommendations.

A summary of recommended programmatic and administrative changes to the Homeless Rehousing
System resulting from the stakeholder and community engagement process and aligned with the

New Framework are described in Attachment III. The changes include increasing mental health, substance use disorder, and Activities of Daily Living services for PEH who are unsheltered and who are in interim and permanent housing; increasing exits to permanent housing through increased housing navigation, increased access to market rate housing to maximize use of tenant based rental subsidies, and enhancements to the time limited subsidy program; increasing communication and coordination between cities and Councils of Government and the outreach teams, interim housing providers, and permanent housing providers that provide services within their jurisdiction; assessing reimbursement rates paid to homeless services; and streamlining contracts and contract administration. The FY 2023-24 HI funding recommendations are responsive to these recommendations. In addition, Attachment III identifies several other funding streams that will be braided and leveraged with HI funding to implement the changes including Managed Care Organization Housing and Homelessness Incentive Program, Housing and Urban Development Continuum of Care Notice of Funding Opportunity for Unsheltered Homelessness, Mental Health Services Act, and CalAIM funding.

Proclamation of a Local Emergency for Homelessness In Los Angeles County

On January 10, 2023, the Board of Supervisors unanimously adopted a motion declaring a local state of emergency for homelessness. The motion directed, among other things, CEO-HI to report back in 14 days with the authorities needed to accelerate administrative processes and interventions which enable the County to provide services to PEH. The motion further directed the CEO-HI to develop a communication plan on how the County will coordinate and work with cities to implement solutions that will be implemented under the proposed authorities. The motion also identified CEO-HI as the lead for overall coordination of the County's emergency response, and directed CEO-HI to report back in 21 days on the necessary organizational changes and resources required to enable CEO-HI to assume this leadership role. Finally, the Board directed CEO-HI to file periodic reports with the Board at quarterly, six, and 12 month intervals related to Measure H expenditures, updates on the emergency declaration, and data on whether the declaration should be modified, extended, or terminated. On January 23, 2023, the CEO issued the 14-day report to the Board with recommendations that will result in an accelerated expansion of services to PEH. The report also recommended that the County initially focus on three missions:

• Mission 1: Encampment Resolution - Reduce unsheltered homelessness using a systematic approach to encampment resolution conducted in partnership with local jurisdictions.
• Mission 2: Housing - Increase interim and permanent housing placements.
• Mission 3: Mental Health and Substance Use Disorder Services - Provide mental health and substance use disorder services to unsheltered and sheltered people experiencing homelessness at the level needed to meet their needs.

The FY 2023-24 HI funding recommendations are aligned with the emergency declaration and the recommended missions. The funding recommendations also include funding for the staffing resources needed for CEO-HI to work with cities on resolving encampments; develop a robust outreach to inform cities and stakeholders of new efforts resulting from the homeless emergency declaration; help departments spend, contract, and hire more effectively in response to the homeless emergency declaration; coordinate overall response efforts; and drive the countywide execution of the PEH Missions. The recommendations also include funding for additional staff to address existing workload and capacity constraints.

FY 2023-24 HI Funding Recommendations

Recommendation No. 1 requests Board approval of the combined total of $609,657,000 comprised

of $524,537,000 in FY 2023-24 Measure H funding and $85,120,000 in State HHAP Round 4 funding described in Attachment I. The State HHAP Round 4 funding will be contingent upon authorization by the State Business, Consumer Services and Housing Agency. These funds will support the County and partners' efforts to implement the New Framework approved by the Board in spring 2022. Reflective of the priorities identified in the New Framework, the Measure H and HHAP funding recommendations propose increased investments in permanent housing. This is consistent with the New Framework's goal of increasing the number of people exiting the Homeless Rehousing System to permanent housing which will then increase the flow through interim housing and the number of unsheltered PEH who can be served in interim housing. The proposed investments also prioritize serving those with the greatest barriers, including by continuing to grow the supply of permanent supportive housing, where the most vulnerable PEH can receive intensive case management services, mental health services, and substance use disorder services. Further, the funding recommendations continue to expand investments in partnerships with cities and Councils of Government, fostering local solutions and increasing collaboration to increase the availability of housing throughout all regions of the County.

Recommendation No. 2 requests delegated authority for the Chief Executive Officer, or her designee, to submit any and all documents required or deemed necessary or appropriate to secure the HHAP Round 4 funds, to enter into, execute, and deliver a Standard Agreement for HHAP Round 4 funding in an amount not to exceed $85,120,000, and accept the HHAP Round 4 funds from the State.

Recommendation No. 3 requests Board approval of up to $23,202,000 in one-time FY 2022-23 Measure H carryover and all prior-year HHAP carryover funding for various programs in which CEO-HI has identified need for funding to be carried over from FY 2022-23 to complete one-time programming or to pay prior year invoices from the Los Angeles Homeless Services Authority (LAHSA) after the Auditor-Controller's year end close deadline as described in Attachment I.

Recommendation No. 4 requests Board approval to allocate $76,998,000 in one-time Measure H fund balance from FY 2021-22 to homeless programs listed in Attachment II. These programs were selected for one-time funding because they were included in recent Board motions where CEO-HI was directed to identify funding sources for these programs and/or identified by CEO-HI as key unfunded programs or commitments that would strengthen implementation of critical aspects of the New Framework. The $76,998,000 Measure H fund balance is mainly attributed to LAHSA's lower expenditure rate for FY 2021-22 resulting from prioritizing the spending of one-time emergency funding sources, such as Coronavirus Relief Funds and the Emergency Solutions Grant for Coronavirus, as they have strict expenditure deadlines.

Recommendation No. 5 requests delegated authority for the Chief Executive Officer, or her designee, to: 1) reallocate, if necessary, Measure H and/or HHAP funding that has been approved for a specific strategy under the HI's legacy homelessness strategies framework, to the new strategy (ies) under the County's New Framework; the reallocation shall not exceed the Board approved funding; and 2) adjust the maximum funding amount by no more than 10 percent for any Board-approved strategy under the County's New Framework.

The recommendations provide the Chief Executive Officer, or her designee, with authority to implement actions necessary to transition from the County's implementation of the HI legacy strategies originally approved by the Board in February 2016, to the New Framework approved by the Board on May 3, 2022.

Since its inception, Measure H has been allocated, budgeted, and tracked via the County's legacy HI strategies. As CEO-HI implements the County's New Framework, which will allow the County to focus on program pillars that will prioritize specific needs of the homelessness delivery system, the way that the County homelessness funding is tracked will shift from the current strategy-based design.

The Chief Executive Office is currently working on the budget structure and Chart of Accounts design for the County's New Framework and plans to roll out the new budget structure to departments receiving Measure H or HHAP revenue before the start of FY 2023-24 to ensure all funding is being budgeted and tracked according to the County's New Framework design. This recommendation will allow the Chief Executive Officer, or her designee, the delegated authority to administratively shift any prior year funding currently allocated to the legacy strategies to the appropriate and necessary framework pillar in the upcoming fiscal year.

This recommendation provides necessary delegated authority to adjust funding allocation level by no more than 10 percent for any Board approved strategy under the County's New Framework. Delegated authority would be utilized by the Chief Executive Officer, or her designee, for any programmatic need that may arise during a given fiscal year in which there is a need to shift Board approved funding within the County's New Framework. Any adjustments to Board approved strategy (ies) under the County's New Framework would be subject to availability of funding.

Implementation of Strategic Plan Goals

The recommended actions are in compliance with County Strategic Plan, Goal 1 - Make Investments That Transform Lives and Goal 2 - Foster Vibrant and Resilient Communities.

FISCAL IMPACT/FINANCING

There is no net County cost impact from these recommendations.

County Budget Process

Upon Board approval of the funding recommendations, CEO-HI will incorporate the approved Measure H and State HHAP Round 4 funding inclusive of requested Measure H and HHAP carryover from FY 2021-22 and FY 2022-23, into the FY 2022-23 mid-year budget adjustment and the FY 2023-24 Budget. These budget changes will provide appropriation authority for the various departments to continue implementing the Measure H framework.

Measure H Revenue

The California Board of Equalization began collecting the Measure H quarter-cent sales tax from businesses and consumers on October 1, 2017.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

On December 6, 2016, the Board approved an Ordinance to place Measure H on the March 7, 2017, countywide ballot, which proposed a quarter-cent sales tax for a period of 10 years to fight homelessness. Additionally, the Ordinance emphasized accountability by requiring the following:

Independent Audit

An independent auditor to annually report on the amount of revenue collected and expended and the status of the projects and services funded. Under the guidance of the Auditor-Controller, the independent auditor has completed the FY 2017-18, FY 2018-19, FY 2019-20, FY 2020-21, and FY 2021-22 audits in compliance with the ordinance requirement.

Citizens' Oversight Advisory Board

The Citizens' Oversight Advisory Board (COAB) is comprised of five members, with one member nominated by each Supervisorial District and appointed by the Board. The COAB's role is to ensure public accountability for Measure H funds. All COAB meeting minutes and charts on Measure H expenditures are available at http://homeless.lacounty.gov/oversight.
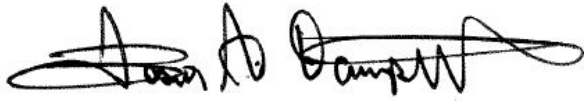HHAP Round 4 Application Public Notice Requirement

On October 21, 2022, the California Interagency Council on Homelessness (Cal ICH) released a Local Homelessness Action Plan and Application Template for local jurisdictions to use to develop their HHAP Round 4 applications for submission. As described in the application template, State Health and Safety Code section 50220.8(b)(4) requires each local jurisdiction to agendize specific sections of their HHAP Round 4 application at their local governing board meeting to provide an opportunity for public comment. In addition, given the compressed HHAP Round 4 application timeline, Cal ICH is allowing local jurisdictions to agendize their applications at a meeting of their governing boards after Cal ICH's November 29, 2022, application submission deadline. Attachment IV includes the required sections of the HHAP Round 4 application the County submitted by the November 29, 2022, application deadline.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of the funding recommendations for Measure H strategies will affirm the County's commitment to combat and prevent homelessness in Los Angeles County by investing in proven strategies and seeking new and innovative solutions to the many issues that contribute to homelessness.

Respectfully submitted,

FESIA A. DAVENPORT
Chief Executive Officer

FAD:JMN:CT:BT:TTD:ym

Enclosures

c: Executive Office, Board of Supervisors
     County Counsel
     Sheriff
     Aging and Disabilities
     Alternate Public Defender
     Animal Care and Control
     Arts and Culture
     Beaches and Harbors
     Child Support Services
     Children and Family Services
     Consumer and Business Affairs
     Economic Opportunity
     Fire
     Health Services
     Justice, Care and Opportunities
     Mental Health
     Military and Veterans Affairs
     Parks and Recreation
     Probation
     Public Defender
     Public Health
     Public Social Services
     Public Works
     Regional Planning
     Los Angeles County Development Authority
     Los Angeles Homeless Services Authority
     Superior Court

LOS ANGELES COUNTY HOMELESS INITIATIVE - FY 2023-24 FUNDING RECOMMENDATIONS

The following chart presents funding allocations for Homeless Initiative strategies approved by the Board of Supervisors in FY 2022-23 as well as the proposed funding allocations for FY 2023-24. Only Measure H and State Homeless Housing, Assistance and Prevention Program funding are represented in the amounts below.

STRATEGY	FY 2022-23 TOTAL FUNDING ALLOCATION	FY 2023-24 TOTAL FUNDING RECOMMENDATION	EXPLANATION OF VARIANCE FROM FY 2022-23
		COORDINATE	
LAHSA Coordinated Entry System	$14,124,000	$14,083,000	Funding allocation proposed maintains service levels comparable to those in FY 2022-23.
CEO Coordinated Entry System	$319,000	$0	No additional funding needed in FY 2023-24 as one-time program needs were met in FY 2022-23.
		PREVENT	
LAHSA Problem Solving	$55,000	$598,000	Increase in funding reflects an expansion of Problem Solving for individual adults and families and continuation of funding for transition age youth.
LAHSA Targeted Prevention	$16,902,000	$19,534,000	Increase in funding reflects an increase in the Homeless Prevention program for individual adults and families to respond to an increasing number of cases and an increase in the average cost per case.
DCFS Targeted Prevention	$800,000	$800,000	No change.

STRATEGY	FY 2022-23 TOTAL FUNDING ALLOCATION	FY 2023-24 TOTAL FUNDING RECOMMENDATION	EXPLANATION OF VARIANCE FROM FY 2022-23
		CONNECT	
LAHSA Coordinated Outreach	$11,572,000	$10,437,000	Decrease in funding reflects the shift of the Coordinated Entry System Outreach Teams to the Department of Health Services (DHS) to administer.
DHS Coordinated Outreach	$26,784,000	$25,295,000	Decrease in funding does not reflect a reduction in services. DHS will utilize State Housing and Disability Advocacy Program (HDAP) funding to maintain services at FY 2022-23 levels.
DPH Coordinated Outreach	$756,000	$975,000	Increase in funding reflects Board-approved COLA increases.
DHS Jail-In Reach	$2,091,000	$2,086,000	Funding allocation proposed maintains service levels comparable to those in FY 2022-23.
LASD Jail-In Reach	$494,000	$521,000	Increase in funding reflects Board-approved COLA increases.
LAHSA Navigation	$16,357,000	$17,744,000	Increase in funding reflects an increase in the average cost per client served and an increase in Housing Navigation slots to support unsheltered people experiencing homelessness.

STRATEGY	FY 2022-23 TOTAL FUNDING ALLOCATION	FY 2023-24 TOTAL FUNDING RECOMMENDATION	EXPLANATION OF VARIANCE FROM FY 2022-23
		HOUSE	
LAHSA Interim Housing	$75,071,000 $64,171,000 (Measure H) $10,900,000 (State HHAP)	$72,611,000	Decrease in funding reflects a shift to alternate funding sources for the operation of multiple "A Bridge Home" interim housing sites and the transition of three Project Homekey sites from interim housing to permanent supportive housing.
DHS Interim Housing	$81,604,000 $65,006,000 (Measure H) $16,598,000 (State HHAP)	$79,683,000 $63,851,000 (Measure H) $15,832,000 (State HHAP)	Decrease in funding reflects reduction of one-time interim housing capital improvements funding. There is also an adjustment for Board-approved COLA increases.
DMH Interim Housing	$163,000	$226,000	Increase in funding reflects Board-approved COLA increases.
DPH Interim Housing	$11,062,000	$11,110,000	Increase in funding reflects Board-approved COLA increases.
LAHSA Time-Limited Subsidies	$50,040,000	$57,340,000	Increase in funding reflects an increase in the number of households who will be served, an increase in average cost per client served, and the expiration of one-time funding that had supported the program.
DPSS Time-Limited Subsidies	$3,620,000	$3,620,000	No change.
DHS Permanent Supportive Housing	$128,310,000 $98,181,000 (Measure H) $30,129,000 (State HHAP)	$158,955,000 $98,181,000 (Measure H) $60,774,000 (State HHAP)	Increase in funding reflects an increase in the number of ICMS slots needed to accommodate the new project based PSH buildings and tenant based PSH vouchers/rental subsidies that will be coming online in FY 23-24 and an increase in funding for rental subsidies which were funded with one time funding that is no longer available.
DMH Permanent Supportive Housing	$13,121,000	$15,838,000	Increase in funding reflects an increase in clients to be served due to the new project based PSH buildings and tenant based PSH vouchers/rental subsidies that will come online in FY 23-24, an increase in DMH staff to accommodate the program expansion, and Board approved COLA increases.

STRATEGY	FY 2022-23 TOTAL FUNDING ALLOCATION	FY 2023-24 TOTAL FUNDING RECOMMENDATION	EXPLANATION OF VARIANCE FROM FY 2022-23
		HOUSE (cont.)	
DPH Permanent Supportive Housing	$2,224,000	$3,053,000	Increase in funding reflects an increase in clients to be served due to the new project based PSH buildings and tenant based PSH vouchers/rental subsidies that will come online in FY 23-24.
LAHSA Transitional Housing for Special Populations	$17,682,000 $9,449,000 (Measure H) $8,233,000 (State HHAP)	$18,491,000 $9,979,000 (Measure H) $8,512,000 (State HHAP)	Increase in funding reflects the annualization of partial year funding allocated in FY 22-23 for the Housing Financial Assistance for Transition Age Youth pilot.
LACDA Housing Acquisition	$15,268,000	$13,852,000	Decrease in funding reflects an adjustment for the number of tenant-based permanent support housing federal vouchers that are estimated to be available in FY 23-24.
LAHSA Housing Acquisition	$12,447,000	$17,559,000	Increase in funding reflects funding needed to maintain current service levels for the Housing Location program as one-time funding supporting the program will be exhausted in FY 22-23.

STRATEGY	FY 2022-23 TOTAL FUNDING ALLOCATION	FY 2023-24 TOTAL FUNDING RECOMMENDATION	EXPLANATION OF VARIANCE FROM FY 2022-23
STABLIZE			
DPSS Benefits Advocacy	$0	$5,001,000	Increase in funding represents restoration of Measure H funding for benefits advocacy programming previously funded by State Housing and Disability Advocacy Program (HDAP) in prior fiscal years. The same amount of HDAP funding is being shifted to eligible costs in outreach services administered by DHS.
DMH Benefits Advocacy	$1,993,000	$1,513,000	Funding allocation proposed maintains service levels comparable to those in FY 2022-23.
LAHSA Legal & Financial Services	$3,624,000	$3,573,000	Funding allocation proposed maintains service levels comparable to those in FY 2022-23.
PD Critical Documents & Background Clearing	$3,098,000	$3,265,000	Increase in funding reflects Board-approved COLA increases.
DEO Employment & Income Support	$7,100,000	$7,121,000	Increase in funding reflects Board-approved COLA increases.
LAHSA Employment & Income Support	$608,000	$2,469,000	Increase in funding reflects the annualization of the 3-month Employment Services pilot to 12 months and expansion from 3 Service Planning Areas to 8.
LOCAL JURISDICTION			
CEO Cities and Councils of Government	$20,500,000	$20,500,000	No Change.
CEO Continuum of Cares	$4,056,000	$5,000,000	Increase in funding reflects changes in the 2022 Homeless Count.

STRATEGY	FY 2022-23 TOTAL FUNDING ALLOCATION	FY 2023-24 TOTAL FUNDING RECOMMENDATION	EXPLANATION OF VARIANCE FROM FY 2022-23
		ADMINISTRATION	
CEO Administration	$5,998,000	$16,802,000	Increase in funding reflects additional positions needed to address existing workload and capacity constraints and positions to support the County's declaration of emergency on homelessness.
TOTALS	FY 2022-23 TOTAL FUNDING ALLOCATION: $547,843,000 Comprised of the following: Measure H* - $466,753,000 Measure H** - $15,230,000 State HHAP - $65,860,000	FY 2023-24 TOTAL FUNDING RECOMMENDATION: $609,657,000 Comprised of the following: Measure H - $524,537,000 State HHAP - $85,120,000	

*FY 2022-23 Measure H Original Funding Allocation Total

**FY 2022-23 Supplemental Funding Allocation Total

FY 2022-23 One-time Measure H Carryover Requested for Board Approval*

Strategy - Department Program Component	Total FY 2022-23 Allocation for Strategy Program Component	FY 2022-23 Unavoidable Measure H Carryover into FY 2023-24	Explanation for Carryover
CEO Coordinated Entry System	$319,000	$100,000	Funding will be used for the continuation of the Countywide Women's Needs Assessment-Year 2.
CEO Cities and Councils of Government*	$20,500,000	$8,500,000	Funding will be used to continue local jurisdictions contracts.
CEO Continuum of Cares*	$4,056,000	$4,056,000	LAHSA contracts with Long Beach, Glendale and Pasadena CoCs for HI strategies will be transitioned to the CEO to administer in FY 23-24.
LAHSA Claims	$10,000,000	$10,000,000	Funding will be used for invoices received after the Auditor-Controller's year-end deadline. Carryover will be applicable and limited to FY22-23 LAHSA administered strategies.
CENTRAL MEASURE H ADMINISTRATION	$5,998,000	$546,000	Funding will be used for five (5) consultant contracts completing Board directed work not completed in FY22-23
TOTAL FY 2022-23 MEASURE H CARRYOVER REQUESTED		$23,202,000	

*In the FY22-23 Measure H Funding Recommendations, the Board delegated authority to the Chief Executive Officer, or her designee, to carry forward Measure H fund balances, as necessary, from one fiscal year to a subsequent fiscal year for use in strategies supporting the maintenance of continuous multi-year agreements with local jurisdictions that are administering homeless services programs, including contracts, memoranda of understanding, or funding agreements. The Chief Executive Officer, or her designee, shall work in consultation with the Auditor-Controller's Office to ensure the appropriate monitoring of Measure H fund balances supporting local jurisdiction agreements needing multi-year carryover of Measure H funding. Given the CEO's delegated authority, the amounts reflected in the Cities, Council of Government and Continuum of Care rows are being included just for reference for the Board.

MEASURE H ONE-TIME INVESTMENTS
FY 2022-23 AND FY 2023-24

The following chart represents an allocation plan for one-time investments into the FY 2022-23 and FY 2023-24 Homeless Initiative spending plan for projects in recently approved Board motions where the Chief Executive Office—Homeless Initiative (CEO-HI) was directed to identify funding sources for these projects or which were identified by the CEO-HI as critical unfunded programs or commitments that would strengthen implementation of the New Framework to End Homelessness in Los Angeles County.

PROJECT	LEAD AGENCY/DEPT.	FY 2022-23 FUNDING	FY 2023-24 FUNDING	TOTAL	ASSOCIATED BOARD MOTION
LOCAL JURISDICTION					
Local Solutions Fund - creates a multi-year Local Solutions Fund to work with cities and Councils of Governments (COGs) to expand the supply of interim and permanent housing.	CEO - HI	$0	$20,000,000	$20,000,000	Item No. 26, Agenda of 5/3/2022
City/COG Interim Housing – provides operating costs for city/COG interim housing beds.	CEO - HI	$0	$5,000,000	$5,000,000	Item No. 14, Agenda of 11/2/2021
Every Women Housed – provides outreach, housing, and supportive services to women and families in the Skid Row area.	DHS	$0	$5,058,000	$5,058,000	Item No. 22, Agenda of 6/8/2021
Every Women Housed – provides outreach, housing, and supportive services to women and families in the Skid Row area.	LAHSA	$1,633,000	$0	$1,633,000	Item No. 22, Agenda of 6/8/2021
Skid Row Action Plan – provides increased interim and permanent housing, safe services, 24/7 low barrier health and behavioral health services.	DHS	$650,000	$7,659,000	$8,309,000	Item No. 17, Agenda of 6/28/2022
CONNECT					
RV Encampment Program – provides specialized outreach to people experiencing homelessness (PEH) in RVs, RV towing/dismantling, interim housing, storage, and other services unique to PEH living in RVs.	LAHSA	$1,000,000	$6,000,000	$7,000,000	Item No. 3, Agenda of 11/2/2021 Item No. 15, Agenda of 9/13/2022
Specialized Outreach – provides support in very high fire severity zones in the unincorporated areas of the County.	LAHSA	$400,000	$800,000	$1,200,000	Item No. 18, Agenda of 8/10/2021
HOUSE					
Homekey Round 1 – continues interim housing operations until conversion to permanent housing.	LAHSA	$2,500,000	$0	$2,500,000	Item No. 9, Agenda of 11/24/2020
Homekey Round 1 – continues interim housing operations until conversion to permanent housing.	DHS	$3,504,000	$0	$3,504,000	Item No. 9, Agenda of 11/24/2020
Homekey Round 3 – supplements the 58.6M American Rescue Plan Act Tranche 2 funding for Homekey Round 3.	CEO	$0	$15,000,000	$15,000,000	Item No. 29, Agenda of 11/13/2022

PROJECT	LEAD AGENCY/DEPT.	FY 2022-23 FUNDING	FY 2023-24 FUNDING	TOTAL	ASSOCIATED BOARD MOTION
HOUSE					
Safe Parking – provides capital improvements for Safe Parking Sites on County-owned property.	CEO	$300,000	$0	$300,000	Item No. 52-F, Agenda of 7/27/2021
Augmented Winter Shelter Program – provides winter shelter program expansion for extreme weather conditions.	LAHSA	$3,213,000	0	$3,213,000	N/A
PREVENT					
Reduce PEH Mortality – provides Medication-Assisted Treatment, overdose prevention, and harm reduction services.	DHS	$875,000	$325,000	$1,200,000	Item No. 11, Agenda of 7/26/2022
Reduce PEH Mortality - launches the Opioid Treatment Program and supports community-based mobile vaccination efforts targeting people experiencing homelessness	DPH	$1,400,000	$400,000	$1,800,000	Item No. 11, Agenda of 7/26/2022 Item No. 1, Agenda of 2/23/21
ADMINISTRATION					
Lived Expertise Integration – expands the meaningful involvement of individuals with lived expertise in funding, policy and programmatic decision-making.	CEO	$38,000	$150,000	$188,000	N/A
Prevention Initiatives – procures a consultant to support development of Homeless Initiative prevention initiatives.	CEO	$38,000	$150,000	$188,000	Item No. 26, Agenda of 5/3/2022
BRCH and New Framework Board Motion Directives – procures consultants to support implementation of the Blue-Ribbon Commission on Homelessness and New Framework Board Motion directives.	CEO	$182,000	$723,000	$905,000	Item No. 4, Agenda of 5/3/2022
TOTAL		$15,733,000	$61,265,000	$76,998,000	

Homeless Initiative Fiscal Year 2023-24 Funding Recommendations Process

Community Stakeholder Input

Community and Stakeholder Engagement Process

Background

- In late-Spring 2022 the Homeless Initiative (HI) in partnership with LA County's Homeless Rehousing System agencies and departments, the community, and other stakeholders, began developing plans to implement the New Framework to End Homelessness in Los Angeles County approved by the Board of Supervisors (the Board).

- At the same time the HI also began planning the development of draft Fiscal Year 2023-24 HI Funding Recommendations to support implementation of the New Framework. The Board directed HI to submit the draft FY 2023-24 Funding Recommendations to the Board by January 2023 for consideration.

Community and Stakeholder Engagement Process

- In September and October 2022, the HI conducted the following 18 Community Listening Sessions:
    - 8 Service Planning Area (SPA) Sessions, one in each SPA
    - 7 City/Councils of Government (COG) Sessions, one in each COG area
    - 2 Sessions with People with Lived Expertise
    - 1 Countywide Session in Spanish

- Simultaneously, from August through October 2022 the HI conducted 8 additional stakeholder planning meetings.
    - 1 Homeless Service Provider (Executive Director) Meeting
    - 5 Homeless Rehousing System Lead Agency planning meetings
    - 3 HI Strategy Lead Department/Agency Meetings

This document summarizes the most common recommended changes to the Homeless Rehousing System elevated during the Community and Stakeholder Engagement Process described above, and what actions the County proposes to take to be responsive to those recommendations.

Outreach	
Stakeholder Recommendations	**County Response**
1. Increase the number of outreach teams that can serve clients with complex health, mental health, and substance use disorder conditions, as well as clients who need assistance with Activities of Daily Living (ADL).	1. The Homeless Initiative is identifying funding to increase the number of Department of Mental Health (DMH) Homeless Outreach and Mobile Engagement (HOME) teams and Department of Health Services (DHS) Multi-Disciplinary Teams (MDTs). The existing and expanded teams will be able to serve an increased number of clients with physical health, mental health, and substance use disorder conditions. The teams will also be able to assess for ADL needs and connect clients to caregiving services, In-Home Supportive Services, and Enriched Residential Care. In addition, DHS is implementing four new mobile medical clinics that will provide clinical services to unsheltered clients countywide.
2. Increase outreach to encampments.	2. The expanded HOME and MDT teams will be able to serve more clients, including clients in encampments. In addition, the DHS mobile clinics will provide medical and behavioral health services to patients directly in encampments.
3. Provide outreach teams and clients with more support for housing navigation and more housing placement options.	3. The draft Fiscal Year (FY) 2023/24 Homeless Initiative Funding Recommendations include increased funding for LAHSA to fund housing navigation for unsheltered people experiencing homelessness. In addition, the Housing and Urban Development Continuum of Care Notice of Funding Opportunity for Unsheltered Homelessness can increase housing support for unsheltered people countywide. If awarded, up to $3 million in funding will be utilized to provide housing navigation services to assist unsheltered people to navigate all steps in the housing process. Another $3.3 million will be used for tenant-based rental assistance to house unsheltered individuals in Permanent Supportive Housing.
4. Increase the number of people with lived expertise on outreach teams.	4. DMH and the Department of Public Health (DPH) are both in the process of increasing the number of people with lived expertise through the Medi-Cal Peer Support Services Specialist Program. This program provides peer certification, which will allow people with lived expertise to become billable Medi-Cal providers for a defined set of services. In addition, DMH is exploring the implementation of salary bonuses for Peer Certification and field-based positions. DHS requires that each MDT have at least 1 team member with lived expertise. With the expansion of the MDTs, there will be a corresponding increase in the number of staff with lived expertise on the teams. LAHSA's Access and Engagement (A&E) Department prioritizes hiring individuals with lived expertise during their interview process. Currently, 25% of A&E staff reported having lived experience. LAHSA continues to promote the growth and development of these staff by implementing a Professional Development Program that provides outreach workers the opportunity to enhance their skills and knowledge in focused areas, opening doors for long-term growth.

Outreach	
Stakeholder Recommendations	**County Response**
5. Assess reimbursement rates for outreach to ensure they cover the full cost of providing the scope of services and provide competitive wages to address recruitment and retention challenges.	5. The Homeless Initiative will convene a working group to analyze and make recommendations on reimbursement rates for outreach services.
6. Implement flexible multi-year contracts with service providers to ease contract administration burden and to enable providers to be more responsive to changes in unsheltered homelessness and evolving client needs.	6. The Homeless Initiative is working with LAHSA and County departments to identify any delegated authorities or contractual changes that are needed by LAHSA or County departments to implement flexible multi-year contracts.
7. Increase communication and coordination between cities and Councils of Government (COG) and the outreach teams, interim housing providers, and permanent housing providers that provide services within their jurisdiction.	7. The Homeless Initiative has undergone a staffing reorganization to create a unit that is specifically dedicated to strengthening collaborative partnerships with cities and COGs. In addition, LAHSA continues to expand the Governmental Affairs and Community Relations Unit, which has dedicated staff to work with community stakeholders including cities, COGs, and coalitions across the County. The Homeless Initiative will include LAHSA and County departments in future quarterly convenings with cities and COGs to support increased communication and collaboration and will facilitate more frequent meetings if needed.

Interim Housing	
Stakeholder Recommendations	**County Response**
1. Increase support and services for clients in interim housing who have more complex health, mental health, and substance use disorder conditions, as well as clients who need assistance with Activities of Daily Living.	1. The Homeless Initiative is partnering with Medi-Cal Managed Care Plans and DHS, DMH, and DPH to implement Enhanced Care Assessment Teams that will assess clients for a full array of medical, behavioral, functional, and social service needs to inform appropriate housing placements and service connections. The assessments will include assessing for ADL needs and connecting clients to caregiving services, IHSS, and enriched residential care. In addition, DMH is seeking Mental Health Services Act (MHSA) funding to further expand the Enhanced Care Assessment Teams. DPH will work with interim housing funders to identify interim housing sites with a high need for substance use disorder treatment services and coordinate field-based services at these identified sites.
2. Provide interim housing providers and clients with more housing navigation services.	2. In FY 2022/23 LAHSA both expanded the number of Housing Navigation slots available within the system and enhanced eligible and allowable Housing Navigation services (funding can be used for financial assistance, including application fees, security deposits, and landlord incentives). In addition, LAHSA began to prioritize Housing Navigation resources for people in interim housing. Providing Housing Navigation to interim housing clients will enhance flow through the system as interim housing clients exit more quickly to permanent housing. The draft FY 2023/24 Homeless Initiative Funding Recommendations include increased funding for Housing Navigation to increase the number of slots and to cover increasing costs of programming and service delivery.
3. Establish interim housing sites that can do 24/7 intakes to support after hours outreach and engagement efforts.	3. DHS is opening the first interim housing site in Los Angeles that will accept clients 24/7. The site is scheduled to open in November 2022. The Homeless Initiative will work closely with DHS, outreach teams, first responders, and other stakeholders to monitor the utilization and impact of this interim housing site to inform the timeline and plan for expansion to additional sites.
4. Assess reimbursement rates for interim housing to ensure they cover the full cost of providing the scope of services and address recruitment and retention challenges.	4. The Homeless Initiative is partnering with LAHSA, DHS, and DMH to contract with an entity to conduct an interim housing cost analysis that will be used to inform potential rate changes. The cost analysis will consider site locations, size, population served, required services, and staffing needs.
5. Implement flexible multi-year contracts with service providers to ease contract administration burden and to enable providers to be more responsive to changes in unsheltered homelessness and evolving client needs.	5. The Homeless Initiative is working with LAHSA and County departments to identify any delegated authorities or contractual changes that are needed by LAHSA or County departments to implement flexible multi-year contracts.

Permanent Housing	
Stakeholder Recommendations	**County Response**
1. Increase mental health and substance use disorder services at permanent housing sites.	1. The Homeless Initiative currently funds DHS Intensive Case Management Services, DMH Housing Supportive Services Program (HSSP), and DPH Substance Abuse Prevention and Control Client Engagement and Navigation Services (CENS) for clients in permanent supportive housing. The Homeless Initiative will convene a work group with DHS, DMH, DPH, and permanent supportive housing providers to ensure that existing resources are being fully utilized, identify any service gaps, and identify opportunities to enhance or increase services. In addition, DMH is seeking MHSA funding to expand their ability to assist clients that are at risk of eviction due to hoarding issues which may result in unhealthy and unsafe environments and may place the unit at risk of not passing inspection by the Housing Authority.
2. Increase capacity to assess the ADL needs of people in permanent housing and to connect them to ADL services and IHSS as needed.	2. DHS hopes to expand its ADL support for PSH clients under the Personal Care and Homemaker Services (PCHS) Community Supports available through CalAIM. By contracting for PCHS with Los Angeles County's six managed care plans, DHS hopes to increase capacity for PSH residents to gain access to in-home caregiving services until IHSS is approved and an IHSS worker is secured.
3. Increase the ability of clients in permanent supportive housing to access Department of Public Social Services (DPSS) benefits and services and the CBEST benefits advocacy program.	3. All DHS Intensive Case Management Service (ICMS) providers are expected to connect participants to benefits and other resources available to them, including DPSS and CBEST services. DHS operates both the PSH ICMS and CBEST programs and will continue to monitor data to identify PSH ICMS who are likely eligible for disability benefits and connect them to CBEST supports, as appropriate.
4. Strengthen the capacity, operations, safety, and security at existing project-based permanent housing sites.	4. The Homeless Initiative will convene a workgroup including DHS, DMH, DPH, Los Angeles County Development Authority, Los Angeles Housing Department, Public Housing Authorities, developers, and permanent supportive housing service providers to identify the factors that are impacting permanent supportive housing operations and potential solutions.
5. Increase access to market rate housing by expanding the use of "master-leasing," landlord engagement, and/or other incentives.	5. The Homeless Initiative is partnering with Medi-Cal Managed Care Plans, LAHSA, and DHS to expand housing acquisition programs, including the DHS Flexible Housing Subsidy Pool Master Rental Services Agreement (MRSA) program and the LAHSA Resident and Property Support Services (RPSS) program. In addition, the draft FY 23-24 Homeless Initiative Funding Recommendations include increased funding for LAHSA's RPSS and Housing Location program.

Permanent Housing	
Stakeholder Recommendations	**County Response**
6. Make improvements to the time-limited subsidies program to smooth client transitions to other permanent housing options and to implement contract terms that increase the housing supply for the time-limited subsidy program.	6. The Homeless Initiative is working with LAHSA to identify any delegated authorities or contractual changes that are needed for LAHSA to implement contract terms that provide the flexibility needed to be responsive to the needs of clients and that support increased housing placements through the time-limited subsidy program.
7. Assess reimbursement rates for Intensive Case Management Services to ensure they cover the full cost of providing the scope of services and address recruitment and retention challenges.	7. The Homeless Initiative is partnering with LAHSA and DHS to contract with an entity to conduct an ICMS cost analysis. The cost analysis will be used to inform potential rate changes.

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	**Source and Date Timeframe of Data**
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	65,111	HUD 2022 PIT Count
# of People Who are **Sheltered** (ES, TH, SH)	19,233	HUD 2022 PIT Count
# of People Who are **Unsheltered**	45,878	HUD 2022 PIT Count
Household Composition		
# of Households **without Children**	54,142	HUD 2022 PIT Count
# of Households with **At Least 1 Adult & 1 Child**	3,421	HUD 2022 PIT Count
# of Households with **Only Children**	89	HUD 2022 PIT Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	26,985	HUD 2022 PIT Count
# of Adults Who are Experiencing **Significant Mental Illness**	14,067	HUD 2022 PIT Count
# of Adults Who are Experiencing **Substance Abuse** Disorders	15,353	HUD 2022 PIT Count
# of Adults Who are **Veterans**	3,456	HUD 2022 PIT Count
# of Adults with **HIV/AIDS**	1,337	HUD 2022 PIT Count
# of Adults Who are **Survivors of Domestic Violence**	23,092	HUD 2022 PIT Count
# of **Unaccompanied Youth (under 25)**	2,042	HUD 2022 PIT Count
# of **Parenting Youth (under 25)**	780	HUD 2022 PIT Count
# of People Who are **Children of Parenting Youth**	429	HUD 2022 PIT Count
Gender Demographics		
# of **Women/Girls**	20,724	HUD 2022 PIT Count
# of **Men/Boys**	42,740	HUD 2022 PIT Count
# of People Who are **Transgender**	917	HUD 2022 PIT Count
# of People Who are **Gender Non-Conforming**	730	HUD 2022 PIT Count
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	28,940	HUD 2022 PIT Count
# of People Who are **Non-Hispanic/Non-Latino**	36,171	HUD 2022 PIT Count
# of People Who are **Black or African American**	29,814	HUD 2022 PIT Count
# of People Who are **Asian**	992	HUD 2022 PIT Count
# of People Who are **American Indian or Alaska Native**	1,461	HUD 2022 PIT Count
# of People Who are **Native Hawaiian or Other Pacific Islander**	650	HUD 2022 PIT Count
# of People Who are **White**	29,095	HUD 2022 PIT Count
# of People Who are **Multiple Races**	3,099	HUD 2022 PIT Count

If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	14,216	11,920	3,106	26,360	1,036	2,397	59,664		HMIS, 7/1/21 to 6/30/22
# of Households with At Least 1 Adult & 1 Child	1,242	4,094	269	2,539	3,600	825	409		HMIS, 7/1/21 to 6/30/22
# of Households with Only Children	24	28	18	119	1	5	828		HMIS, 7/1/21 to 6/30/22
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	6,017	5,150	322	11,329	Not available (see note)	349	13,871		HMIS, 7/1/21 to 6/30/22
# of Adults Who are Experiencing **Significant Mental Illness**	10,195	5,954	1,404	12,060	Not available (see note)	1,003	17,714		HMIS, 7/1/21 to 6/30/22
# of Adults Who are Experiencing **Substance Abuse** Disorders	3,128	1,830	790	6,935	Not available (see note)	230	13,122		HMIS, 7/1/21 to 6/30/22
# of Adults Who are **Veterans**	2,268	2,199	1,381	911	247	424	2,050		HMIS, 7/1/21 to 6/30/22
# of Adults with **HIV/AIDS**	1,007	253	95	708	Not available (see note)	34	890		HMIS, 7/1/21 to 6/30/22
# of Adults Who are **Survivors of Domestic Violence**	2,809	4,430	643	6,898	Not available (see note)	573	7,075		HMIS, 7/1/21 to 6/30/22
# of **Unaccompanied Youth (under 25)**	633	986	1,057	2,450	Not available (see note)	127	8,708		HMIS, 7/1/21 to 6/30/22
# of **Parenting Youth (under 25)**	235	1,004	123	608	Not available (see note)	195	134		HMIS, 7/1/21 to 6/30/22
# of People Who are **Children of Parenting Youth**	162	678	140	426	Not available (see note)	50	83		HMIS, 7/1/21 to 6/30/22
Gender Demographics									
# of **Women/Girls**	7,563	13,048	1,191	14,571	9,618	2,915	22,265		HMIS, 7/1/21 to 6/30/22
# of **Men/Boys**	10,900	13,378	2,663	18,957	5,704	2,556	42,789		HMIS, 7/1/21 to 6/30/22
# of People Who are **Transgender**	136	119	58	313	82	12	643		HMIS, 7/1/21 to 6/30/22
# of People Who are **Gender Non-Conforming**	18	29	34	80	48	7	139		HMIS, 7/1/21 to 6/30/22
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	5,342	10,292	1,215	12,331	5,311	2,420	23,645		HMIS, 7/1/21 to 6/30/22
# of People Who are **Non-Hispanic/Non-Latino**	13,180	15,723	2,578	20,836	8,738	2,898	39,108		HMIS, 7/1/21 to 6/30/22
# of People Who are **Black or African American**	8,684	11,455	1,791	13,536	5,856	2,083	22,045		HMIS, 7/1/21 to 6/30/22
# of People Who are **Asian**	359	301	65	482	169	68	816		HMIS, 7/1/21 to 6/30/22
# of People Who are **American Indian or Alaska Native**	342	377	81	651	212	55	1,240		HMIS, 7/1/21 to 6/30/22
# of People Who are **Native Hawaiian or Other Pacific Islander**	113	164	44	241	99	30	516		HMIS, 7/1/21 to 6/30/22
# of People Who are **White**	8,318	11,592	1,577	15,309	5,835	2,372	33,358		HMIS, 7/1/21 to 6/30/22
# of People Who are **Multiple Races**	497	644	127	723	278	84	1,025		HMIS, 7/1/21 to 6/30/22

Note: Diversion Services are not captured in HMIS the same way program types are, they are captured via an assessment tool in HMIS. Therefore this is information is not readily available.

Note: Diversion Services are not divided by CoC in the LA HMIS, so these can contain clients from Pasadena and Glendale CoCs.

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	Funding Source	Intervention Types Supported with Funding (select all that apply)	Brief Description of Programming and Services Provided	Populations Served (please 'x' the appropriate populations)
Other (enter funding source under dotted line) — Measure H local sales tax revenue dedicated to combating homelessness	FY 2021-2022; FY 2022-2023	$936,368,000	Local Agency	Permanent Supportive and Service-Enriched Housing; Outreach and Engagement; Rental Assistance; Systems Support Activities; Non-Congregate Shelter/Interim Housing; Administrative Activities; Diversion and Homelessness Prevention	Measure H local sales tax revenue supporting the following 1) Prevention, 2) Outreach, 3) Interim Housing, 4) Rapid Rehousing, 5) PSH; 6) Transition Age Youth Interventions; 7) Strengthening Partnerships with cities and Councils of Government; 8) Landlord Incentives; 9) Disability Benefits Advocacy, 10) Jail In-Reach, 11) Criminal Records Clearing, 12) Employment Services; 13) Coordinated Entry System Strengthening	ALL PEOPLE EXPERIENCING HOMELESSNESS [x]. Targeted: Parenting Youth; Children of Parenting Youth; Other
Bringing Families Home (BFH) — via CDSS	FY 2021-2022; FY 2022-2023	$69,050,944	Federal Agency	Rental Assistance; Administrative Activities; Non-Congregate Shelter/Interim Housing; Systems Support Activities; Diversion and Homelessness Prevention; Outreach and Engagement	1) Prevention for Individuals and Families; 2) Rehousing of PRK exits; 3) Rapid Rehousing, 4) PHK-Interim Housing Operations, 5) other Interim Housing operations, 6) Outreach, 7) HMIS, 8) Administration	ALL PEOPLE EXPERIENCING HOMELESSNESS [x]. Targeted: Parenting Youth; Children of Parenting Youth; Other
Emergency Solutions Grants – CV (ESG CV) — via HCD	FY 2021-2022; FY 2022-2023	$36,812,900	State Agency	Rental Assistance; Systems Support Activities; Administrative Activities; Non-Congregate Shelter/Interim Housing	1) Rehousing of PRK exits, 2) Rapid Rehousing, 3) PHK-Interim Housing Operations, 4) HMIS, 5) Administration	ALL PEOPLE EXPERIENCING HOMELESSNESS [x]. Targeted: Parenting Youth; Children of Parenting Youth; Other
HOME – American Rescue Plan Program (HOME-ARP) — via HUD	FY 2022-2023; FY 2023-2024; FY 2024-2025	$32,614,780	Federal Agency	Permanent Supportive and Service-Enriched Housing; Rental Assistance	The following are being considered priority uses for this funding. 1) Intensive Care Management Services (ICMS) and Tenancy Support Services for Emergency Housing Voucher holders in Permanent Supportive Housing, 2) Operating subsidies for PHK sites	Targeted: Parenting Youth; Children of Parenting Youth; Individuals with entrys in PSH units [x]
Homekey (via HCD)	FY 2021-2022; FY 2022-2023	$90,058,640	State Agency	Non-Congregate Shelter/Interim Housing; Permanent Supportive and Service-Enriched Housing	State share of funding for acquisition of 10 PHK properties.	People Exp Chronic Homelessness [x]. Targeted: Parenting Youth; Children of Parenting Youth; Individuals and Families placed at PHK sites [x]
Homeless Housing, Assistance and Prevention Program (HHAP) — via Cal ICH	FY 2021-2022; FY 2022-2023; FY 2023-2024	$111,731,415	State Agency	Permanent Supportive and Service-Enriched Housing; Diversion and Homelessness Prevention; Non-Congregate Shelter/Interim Housing; Outreach and Engagement	1) PSH Housing and services; 2) Interim Housing operations, 3) Transition Age Youth Interventions 4) Operational funding for Interim Housing sited in and built by cities, 5) Operating funds for PHK properties acquired by cities; 6) Housing and Services to Women on Skid Row	ALL PEOPLE EXPERIENCING HOMELESSNESS [x]. Targeted: Parenting Youth; Children of Parenting Youth; Other
Project Roomkey and Rehousing — via CDSS	FY 2021-2022; FY 2022-2023	$34,400,173	State Agency	Non-Congregate Shelter/Interim Housing; Rental Assistance	1) PRK lease and operating costs, 2) Rehousing for people who are exiting or have exited PRK.	People Exp Chronic Homelessness [x]. Targeted: Parenting Youth; Children of Parenting Youth; Unaccompanied Youth [x]
CalWORKs Housing Support Program (HSP) — via CDSS	FY 2021-2022; FY 2022-2023; FY 2023-2024	$142,250,750	State Agency	Diversion and Homelessness Prevention; Administrative Activities; Rental Assistance; Non-Congregate Shelter/Interim Housing	The following interventions for CalWORKs families: 1) Prevention and Diversion, 2) Rapid Rehousing. In addition, local partners are examining how this funding may be used within the Flexible Housing Subsidy Pool Model	People Exp Chronic Homelessness [x]. Targeted: Parenting Youth; Children of Parenting Youth; CalWORKs connected families [x]

Program	Fiscal Year	Funding Amount	Funder Type	Eligible Activities	Interventions	Populations Served	Targeted Populations (please "X" all that apply)		
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022 FY 2022-2023 FY 2023-2024	$93,608,388	State Agency	Rental Assistance Permanent Supportive and Services-Enriched Housing	The following interventions for individuals applying for SSI or other disability benefits: 1) Benefits advocacy 2) Prevention and Diversion 3) Rapid Rehousing. In addition, local partners utilize this funding within the Flexible Housing Subsidy Pool Model.	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness / People Exp Severe Mental Illness / People Exp Substance Abuse Disorders	Veterans / People Exp HIV/AIDS / Unaccompanied Youth **x**	Parenting Youth / Children of Parenting Youth / Individuals applying for SSI or other disability benefits
Home Safe - via CDSS	FY 2021-2022 FY 2022-2023 FY 2023-2024	$53,607,128	State Agency	Rental Assistance / Administrative Activities Diversion and Homelessness Prevention / Systems Support Activities Non-Congregate Shelter/ Interim Housing	The following interventions for Adult Protective Services connected individuals: 1) Prevention and Diversion 2) Rapid Rehousing. In addition, local partners are examining how this funding may be used within the Flexible Housing Subsidy Pool Model.	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness / People Exp Severe Mental Illness / People Exp Substance Abuse Disorders	Veterans / People Exp HIV/AIDS / Unaccompanied Youth **x**	Parenting Youth / Children of Parenting Youth / Individuals connected to Adult Protective Services
Bringing Families Home (BFH) - via CDSS	FY 2021-2022 FY 2022-2023 FY 2023-2024	$60,121,506	State Agency	Rental Assistance / Administrative Activities Diversion and Homelessness Prevention / Systems Support Activities Non-Congregate Shelter/ Interim Housing	The following interventions for Child Welfare connected families: 1) Prevention and Diversion 2) Rapid Rehousing. In addition, local partners are examining how this funding may be used within the Flexible Housing Subsidy Pool Model.	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness / People Exp Severe Mental Illness / People Exp Substance Abuse Disorders	Veterans / People Exp HIV/AIDS / Unaccompanied Youth **x**	Parenting Youth / Children of Parenting Youth / Families connected to the Child Welfare System

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:

By the end of the performance period, HDIS data for the **LA CoC** will show **81,485** total people accessing services who are experiencing homelessness annually, representing **807 more** people and a **1% increase** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].

Goal Narrative:

The Los Angeles CoC continues to expand outreach, interim housing, and permanent housing programs which we predict will allow us to slightly increase the # of people experiencing homelessness annually that we can serve. There is some uncertainty around this measure because while we are expanding services we are also losing critical one time pandemic federal funding through programs like ESG-CV and Emergency Housing Vouchers that will diminish our capacity to continue some programs at the same time that we are expanding others.

Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025	
Annual estimate of number of people accessing services who are experiencing homelessness	Change in # of People	Change as % of Baseline

	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
Actual baseline to be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime 80,678	807	1%	81,485

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Given the high rate of Black, AIAN, and Transgender people experiencing homelessness, and the spike in Hispanic/Latino homelessness including first time homelessness, we will focus on reducing this population's homelessness in the coming year. We are committed to equity and justice, and are continuing to work to ensure that services are culturally competent, trauma informed, and that we are working to serve higher percentages of overrepresented groups to try to reduce the overrepresentation of marginalized and disproportionally impacted groups.	In HHAP 3 the LA CoC focused on the lack of homeless services/programs that are culturally focused on meeting the needs of the AIAN population and the transgender population. LAHSA committed to work to create best practices for providers working with and serving AIAN populations as well as the transgender community, including: *Adding at least one training on AIAN-culturally sensitive programming to our Centralized Training Academy to improve services for AIAN people experiencing homelessness *Adding at least one training on transgender-culturally sensitive programming to our Centralized Training Academy to improve services and outcomes for Transgendered people experiencing homelessness *Implementing two AIAN-specific programs to increase AIAN access to services and exits to permanent housing In HHAP 4 the LA CoC will add one additional goal based on the findings of the 2022 HC and System KPIs which showed that only 15% of Latinos experiencing homelessness moved from interim housing to permanent housing. The LA CoC will seek to increase this to the current system average of 17%.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:
By the end of the performance period, data for the **LA CoC** will show **48,063** total people experiencing unsheltered homelessness daily, representing **485 fewer** people and a **1% reduction** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
The Los Angeles CoC originally projected in our HHAP 3 Local Homeless Action Plan that we would not be able to decrease the # of people experiencing unsheltered homelessness daily. In September we released the 2022 Point-in-Time Count that showed 45,878 people experiencing unsheltered homelessness as compared to 46,090 people experiencing unsheltered homelessness in the 2020 Point-in-Time Count. While this data is promising, the LA CoC strongly encourages Cal ICH to not measure progress toward Local Homeless Action Plans and Outcome Goals using the Point-in-Time Count as a measure. The LA CoC found that the reductions in the # of people experiencing unsheltered homelessness were likely caused by a reduction in people falling into homelessness as a result of eviction moratoriums and federal rental assistance programs. Some eviction moratoriums have already expired and the remaining moratoriums will expire in 2023. Many rental assistance programs have already ended. The loss of these critical protections and programs cannot be made up by the homeless response system which will also experience a reduction in funding in 2023.

Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025	
Daily Estimate of # of people experiencing unsheltered homelessness	Change in # of People	
Actual baseline to be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime 48,548	485	

	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
	-1%	48,063

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Black, Hispanic/Latino, and American Indian people are overrepresented in the homeless population, and require targeted efforts in outreach and homeless programs to ensure they are served and housed.

Describe the trackable data goal(s) related to this Outcome Goal:
Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

In HHAP 3 the LA CoC focused on expanding equity efforts including:
*Adding an equity permanent housing goal
*Adding an equity housing placement tool
*Ensuring Black and AIAN representation in lived experience boards

In HHAP 4 the LA CoC will focus on the goals above and expanding equity efforts by creating 1 Latino Homelessness Working Group

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:

By the end of the performance period, HDIS data for the **LA CoC** will show total people become newly homeless each year, representing **366 fewer** people and a **1% reduction** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The Los Angeles CoC saw a 19% decrease in the # of people becoming homeless between 2018 and 2020, but we recognize that there were many economic factors impacting the # of people who fall into homelessness that were negatively impacted during the COVID-19 pandemic. As stated above, LA is predicting a significant impact from expiring eviction moratoriums in 2023. Los Angeles's 2022 Point-in-Time Count showed that these impacts are being disproportionately felt by hispanic/Latino and immigrant populations in LA.

Outcome Goals July 1, 2022 - June 30, 2025

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
Actual baseline to be provided by Cal ICH from HDIS; can use local data as placeholder in the meantime 36,614	366	-1%	36,248

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Black and Hispanic/Latino people are overrepresented in first time homelessness. We are working to ensure that problem solving and prevention is advertised more prominently in communities where Black and Hispanic/Latino people are more heavily represented, for example Most Disadvantaged Communities.	In HHAP 3 the LA CoC focused on expanding problem solving and prevention including: *Ensuring problem solving and prevention are utilized in Most Disadvantaged Communities *Expanding problem solving to the County's Office of Diversion and Reentry and Public Defender and private organizations providing reentry service * Expanding problem solving to faith-based organizations * Collecting and publishing data on BIPOC tenant retention In HHAP 4 the LA CoC will add one additional goal to expand problem solving to three community-based nonprofits providing immigrant services

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **LA CoC** will show **9,266** total people people exiting homelessness into permanent housing annually, representing **679 more** people and a **8% increase** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
The Los Angeles CoC will achieve an 8% increase on this System Performance Measure, but also requests the ability to provide supplemental data to CalICH on permanent housing placements. This System Performance Measure does not capture the majority of the LA CoC's permanent housing placements for three reasons. 1) The LA CoC has worked closely with mainstream systems to expand the supply of permanent supportive housing in LA including significant investments in permanent supportive housing from public housing authorities, the County Department of Health Services and the County Department of Mental Health. In order to secure these investments these systems required that permanent supportive housing developers and service providers enter their performance data into data systems outside of the LA CoC's HMIS. The LA CoC is working closely with the County to create a data warehouse of County data systems and HMIS data, but this data will live outside the LA CoC's HMIS, meaning that it will not be captured by HDIS. 2) The LA CoC has worked closely with the California Policy Lab to create System Key Performance Indicators that measure rapid rehousing and permanent supportive housing placements and has found that data for permanent housing placements is more accurate when data elements not included in this System Performance Measure are included such as record of rapid rehousing rental payments. Homeless service providers are not provided the funding they need to provide 100% accurate data in HMIS and, as result, it is the responsibility of the CoC to constantly be analyzing HMIS data to see how to improve data collection including looking at all measures of permanent housing placements in the LA CoC, the CoC utilizes a broad range of housing options to get as many permanent housing placements as possible, including strategies like problem solving, shared housing, shallow subsidy, affordable housing and mainstream voucher programs. We recognize that programs like the Emergency Housing Voucher program are not supportive housing because these vouchers are often not paired with services. As a result, we do not categorize these permanent housing placements as rapid rehousing or permanent supportive housing and they are not captured by this System Performance Measure. The LA CoC requests the opportunity to provide supplemental data on permanent housing placements to CalICH to demonstrate the full reflection of permanent housing placements by the CoC, which was closer to 20,000 placements in 2021.

Outcome Goals July 1, 2022 - June 30, 2025		
Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	**Change in # of People**	**Change as % of Baseline**	**Target Annual Estimate of # of people exiting homelessness into permanent housing**
Actual baseline to be provided by CalICH from HDIS: can use local data as placeholder in the meantime 8,487	679	8%	9,166

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.
Black, Hispanic/Latino, and American Indian people are overrepresented in the homeless population. Hispanic/Latinos are not currently accessing housing programs at a proportional rate. To correct for this, we are using equity indicators to center equity in resource allocation and prioritization.	In HHAP 3 the LA CoC focused on: * Establishing a Permanent Supportive Housing Advisory Board and soliciting feedback from permanent supportive housing providers to increase utilization of permanent supportive housing by Black and American Indian/Alaskan Native people experiencing homelessness. In HHAP 4 the LA CoC will focus on continuing work on the goal above and add rapid rehousing programs dedicated specifically to at least 8 access centers to increase the number of BIPOC unsheltered PEH who can access permanent housing

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Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:

By the end of the performance period, HDIS data for the **LA CoC** will show **170** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **11 fewer days** and a **6% reduction** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The LA CoC has set a strategic goal to reduce unsheltered homelessness in Los Angeles and our critical strategy to achieve this goal is to increase permanent housing placements from interim housing and reduce the length of time that people experiencing homelessness utilize interim housing before placement into permanent housing. Implementation of this strategy is being supported by the dedication of housing navigation resources to all interim housing programs in Los Angeles County and a team of technical advisors who are supporting interim housing programs to increase their capacity to get interim housing participants document-ready for permanent housing placement. The CoC is also monitoring data quarterly to ensure that housing navigation is being assigned and is resulting in successful permanent housing placements for specific populations including Black and Hispanic/Latino interim housing participants.

Outcome Goals July 1, 2022 - June 30, 2025

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Change in # of People	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
Actual baseline to be provided by Cal ICH from HDIS; can use local data as placeholder in the meantime 181	11 days	-6%	170 days

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Black and Hispanic/Latinos, especially those who are multi-race, have longer lengths of homelessness overall, between 184 and 217 days. Multi-race have 217, Black have 196, and Hispanic/Latino have 184 days on average. Veterans have especially long lengths of stay as well, at 251 days. We are committed to working to eliminate barriers and extended periods of homelessness for these groups, including by addressing landlord discrimination, assisting with access to income, and continuing to center equity in how we prioritize resources.

Describe the trackable data goal(s) related to this Outcome Goal:
Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

In HHAP 3 the LA CoC focused on expanding equity efforts including:
* Reducing the number of days veterans experience homelessness by meeting with the VA 12 times per year to coordinate services
* Ensuring Housing Navigation connected proportionally to Black PEH to increase permanent housing outcomes for Black PEH.
* Tracking equity data on a quarterly basis
In HHAP 4 the LA CoC will continue the goals above and ensure that at least 500 Black and Hispanic/Latino PEH in interim housing are assisted by housing navigation to successfully move into permanent housing per year

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **LA CoC** will show **10%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing a **1% reduction** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

Baseline data on returns to homelessness in the LA CoC showed a 3% increase in returns to homelessness from 2018 to 2020. The LA CoC is committed to reversing this trend and ensuring that returns to homelessness do not include more than 10% of people who have exited homelessness to permanent housing. The LA CoC will focus on improving this measure for Black Indigenous Pepople of Color in permanent housing programs. The LA CoC uses our System Key Performance Indicators to monitor this data quarterly for returns at 6 months, 12 months, and 24 months. Our data shows that there is a high rate of rapid rehousing exits to unknown destination for some populations. The LA CoC will provide technical assistance to rapid rehousing providers to ensure that no more than 5% of any racial or ethnic population in rapid rehousing programs exit to an unknown destination.

	Outcome Goals July 1, 2022 - June 30, 2025	
Baseline Data: **% of people who return to homelessness within 2 years after having exited homelessness to permanent housing**	**Change in % of People**	**Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing**
Actual baseline to be provided by Cal ICH from HDIS; can use local data as placeholder in the meantime 6%	1%	10%
	-1%	

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
American Indian or Alaska Native, and Hawaiian/other Pacific Islander have higher rates or return to homelessness. We continue to work on how we can better support various populations to retain permanent housing.	In HHAP 3 the LA CoC focused on expanding equity efforts including: * Tracking and publishing data quarterly on BIPOC tenant retention in permanent housing, including the AIAN population * Creating a training for case managers on tenant rights In HHAP 4 the LA CoC will continue the goals above and will provide technical assistance to Rapid Rehousing providers to ensure that no more than 5% of Rapid Rehousing clients of any racial or ethnic population exit to unknown destinations

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:

By the end of the performance period, HDIS data for the **LA CoC** will show **4,563** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **338 more** people and a **8% increase** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The LA CoC is focused on increasing permanent housing placements through the assignment of housing navigation. Housing navigation supports have already been assigned to all interim housing sites and we are now working on implementing assignment of housing navigation for people experiencing unsheltered homelessness by providing housing navigation and rapid rehousing for access centers.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025	
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.**
Actual baseline to be provided by Cal ICH from HDIS; can use local data as placeholder in the meantime 4,225	338	8%	4,563

(Table header spanning note: the columns read — Change in # of People, Change as % of Baseline, Target Annual Estimate)

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Black and Hispanic/Latino populations trail slightly behind white PEH in exits from outreach to interim and permanent housing destinations. BIPOC popuations will benefit from improved access and increased placements from street outreach to housing programs.

Describe the trackable data goal(s) related to this Outcome Goal:

Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

In HHAP 3 the LA CoC focused on expanding equity efforts including:
* Removing the CES assessment for entry to Interim Housing
* Creating a pathway to refer PEH in outreach programs to permanent housing programs
* Annually produce 4 quarterly reports documenting the racial and ethnic demographics of street outreach clients who successfully access interim housing programs each quarter
In HHAP 4 the LA CoC will continue the goals above and add rapid rehousing programs dedicated specifically to at least 8 access centers to increase the number of BIPOC unsheltered PEH who can access permanent housing

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted** (Check all that apply)
Comprehensive LA County Proposed FY 2023-24 Homeless Initiative Funding Plan (currently in draft, pending Board approval) inclusive of local Measure H and HHAP-4.	
Description	☑ 1. Reducing the number of persons experiencing homelessness.
Implementation of LA County Homeless Initiative's $598.4 million proposed funding recommendations for fiscal year 2023-24, currently in draft form pending Board approval. https://homeless.lacounty.gov/fy-2023-24-draft-budget/	
This comprehensive FY 2023-24 Funding Plan supports and increases investments across all the strategies Cal ICH listed in there application template for Table 5.	☐ 2. Reducing the number of persons who become homeless for the first time.
This FY 2023-24 funding plan was developed after a robust community and stakeholder engagement process (described in application narative) and includes significant increased investments in key components of LA County's New Framework to End Homelessness, including a strengthened focus on the following priorities: •Increasing permanent housing placements •Improving flow through the rehousing system, moving people from street to housing more effectively •Serving people with complex challenges who face barriers exiting homelessness •Expanding collaborative partnerships with cities and Councils of Government	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
	☑ 4. Reducing the length of time persons remain homeless.
Timeframe	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
To begin in FY 2022-23 with proposed mid-year adjustments to our FY 2022-23 Homeless spending plan	
Entities with Lead Responsibilities	
County Chief Executive Office Homeless Initiative; the Departments of Mental Health, Public Health, Health Services, Public Social Services, Children and Family Services, Probation, Sheriff, Public Defender, Consumer and Business Affairs, Workforce Development, Aging, and Community Services, LA County Development Authority, and the Office of Education.	☑ 6. Increasing successful placements from street outreach.
Measurable Targets	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Please see Table 4, Outcome Goals.	

Strategy	**Performance Measure to Be Impacted** (Check all that apply)
Consolidate and simplify strategies critical to our countywide rehousing system with the goal of maximizing efficiency and flexibility to meet the unique needs of people experiencing homelessness in the communities in which they reside.	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
Consolidate and simplify strategies critical to our countywide rehousing system with the goal of maximizing efficiency and flexibility to meet the unique needs of people experiencing homelessness in the communities in which they reside. This will be informed by the April 11, 2022 report submitted to the Los Angeles County Board of Supervisors entitled, Reassessing the Homeless Initiative Strategies: A New Framework to End Homelessness in Los Angeles County (referred to in this table as the "LA County Strategy Reassessment Report" @ http://file.lacounty.gov/SDSInter/bos/supdocs/168669.pdf	☑ 2. Reducing the number of persons who become homeless for the first time.
	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	☑ 4. Reducing the length of time persons remain homeless.
Begun in FY 2022-23 and will be on-going	
Entities with Lead Responsibilities	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
LA County Chief Executive Office Homeless Initiative	
Measurable Targets	☑ 6. Increasing successful placements from street outreach.
Please see Table 4, Outcome Goals.	
	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Establishing a true "no wrong door" service delivery system through more effective partnership with mainstream safety net systems.	
Description	
In robust collaboration with the County's mainstream safety net systems, implement activities with an emphasis on establishing a true "no wrong door" approach that advances equity, prioritizes at-risk households, effectively prevents homelessness, especially first-time homelessness, and establishes clear accountability mechanisms between the County departments and the Chief Executive Office Homeless Initiative. This mainstream systems strategy will be informed by the LA County Strategy Reassessment Report @ http://file.lacounty.gov/SDSInter/bos/supdocs/168669.pdf	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
To begin in FY 2022-23	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
County Chief Executive Office Homeless Initiative; the Departments of Mental Health, Public Health, Health Services, Public Social Services, Children and Family Services, Public Defender, Probation, Sheriff, Consumer and Business Affairs, Workforce Development, Aging, and Community Services, LA County Development Authority, and the Office of Education.	☑ 6. Increasing successful placements from street outreach.
Measurable Targets	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Please see Table 4, Outcome Goals.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increase co-investment opportunities for cities and Councils of Government (COGs) and enlist city engagment in expanding the supply of interim and permanent housing.	☑ 1. Reducing the number of persons experiencing homelessness.
Description	☐ 2. Reducing the number of persons who become homeless for the first time.
Increase co-investment opportunities for cities and Councils of Government (COGs) and enlist city engagment in expanding the supply of interim and permanent housing. This strategy to increase the participation of cities will be informed by the LA County Strategy Reassessment Report @ http://file.lacounty.gov/SDSInter/bos/supdocs/168669.pdf	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	☑ 4. Reducing the length of time persons remain homeless.
Begun in FY 2022-23 and will be on-going	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities	
LA County Chief Executive Office Homeless Initiative	☑ 6. Increasing successful placements from street outreach.
Measurable Targets	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Please see Table 4, Outcome Goals.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Expedite implementation of the racial equity plan underdevelopment by the Chief Executive Office's Homeless Initiative and Anti-Racism, Diversity, and Inclusion (ARDI).	☑ 1. Reducing the number of persons experiencing homelessness.
Description	☑ 2. Reducing the number of persons who become homeless for the first time.
Expedite implementation of the racial equity plan underdevelopment by the Chief Executive Office's Homeless Initiative and Anti-Racism, Diversity, and Inclusion (ARDI) Unit to apply a racial equity lens to all of its activities.	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	☑ 4. Reducing the length of time persons remain homeless.
Began in FY 2021-22 and will continue through FY 2022-23 and ongoing	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities	
Chief Executive Office Homeless Initiative and ARDI Unit	☑ 6. Increasing successful placements from street outreach.
Measurable Targets	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Please see Table 4, Outcome Goals.	

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP-4	How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Interim Housing	19%	0%	Interim Housing includes: 1) Stabilization Housing - Funding supports 24-hour interim housing beds with resource linkages and case management for people with more complex health and/or behavioral health conditions who need a higher level of onsite supportive services; 2) Recuperative Care - Funding supports 24-hour interim housing beds with resource linkages and case management for people with more complex health and/or behavioral health conditions who need medical oversight and a higher level of onsite supportive services.	HHAP-4 funding will support the operation of existing and new interim housing beds created and/or enhanced through utilization of local Measure H funding and prior rounds of HHAP funding. Interim Housing continues to be a significant need as identified in the 2022 Point-In-Time Count.	Over the past year, LA County Homeless Initiative has begun a comprehensive funding analysis including the identification and strategic assessment of all Federal, State, and Local funding administered by our County Departments and homeless/housing partners. Based on our initial assessment, including the review of requirements and expenditure horizons for each of those funding sources, and service gaps identified during our New Framework implementation planning, we have begun the work with our County Department/ Agency partners to shift and braid specific funding to cover specific aspects of our total homeless/housing services system. Within this comprehensive approach to funding we are taking, we have determined we need to invest HHAP 4 funding to cover growth in our Interim Housing and Permanent Supportive Housing portfolio.
Permanent Supportive Housing	71%	0%	Permanent Supportive Housing includes: 1) Intensive Case Management Services (ICMS) - Funding supports ICMS which is a wrap-around service delivery model in which case managers are assigned to support clients with every stage of the housing stabilization process. ICMS provides Permanent Supportive Housing (PSH) clients with a range of tailored services designed to meet the individual's needs including outreach and engagement; intake and assessment; housing navigation; housing stabilization and connections to emergency financial assistance to avoid evictions; linkages and referrals to inpatient, outpatient, and specialty care services; benefits establishment; vocational assistance; etc. 2) Rental Subsidies and Tenancy Support Services - Funding supports locally funded rental subsidies for a subset off PSH clients and Tenancy Support Services which includes move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues.	HHAP-4 funding will support the operations costs and the Intensive Case Management Services provided in our existing and new Permanent Supportive Housing units. Permanent Supportive Housing continues to be a significant need for many of the persons experiencing homelessness in LA County who have health, behavioral health, substance use disorders, and higher acuity needs.	Over the past year, LA County Homeless Initiative has begun a comprehensive funding analysis including the identification and strategic assessment of all Federal, State, and Local funding administered by our County Departments and homeless/housing partners. Based on our initial assessment, including the review of requirements and expenditure horizons for each of those funding sources, and service gaps identified during our New Framework implementation planning, we have begun the work with our County Department/ Agency partners to shift and braid specific funding to cover specific aspects of our total homeless/housing services system. Within this comprehensive approach to funding we are taking, we have determined we need to invest HHAP 4 funding to cover growth in our Permanent Supportive Housing and Interim Housing portfolios.
Transitional Housing for Transition Age Youth	10%	10%	Transitional Housing for Transition Age Youth (TAY) - Funding supports Housing First, low-barrier, harm reduction-based transitional housing for TAY that is part of a crisis response program that provides safe, client-driven supportive services and access to 24-hour interim housing for young people (ages 18-24).	HHAP-4 funding will support the operation of TAY specific transitional housing because TAY is among the fastest growing sub-populations within our total homeless population.	The decision to use HHAP-4 funding to fund TAY transitional housing was made, in part based on the comprehensive funding analysis LA County is conducting as described in the preceding rows.

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Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	4581
# of people experiencing unsheltered homelessness in the homeless point-in-time count	45878
Shelter vacancy rate (%) in the summer months	22%
Shelter vacancy rate (%) in the winter months	22%
% of exits from emergency shelters to permanent housing solutions	18%
Describe plan to connect residents to permanent housing.	

LA County with it's partners continues to strengthening systems and programs that quickly connect households experiencing homelessness to permanent housing resources. We are implementing the following to strengthen the rate (and quality of) exits to permanent housing:

- Provide outreach teams and clients with more support for housing navigation and more housing placement options.

- Provide interim housing providers and clients with more housing navigation services. In FY 2022/23 LAHSA both expanded the number of Housing Navigation slots available within the system and enhanced eligible and allowable Housing Navigation services (funding can be used for financial assistance, including application fees, security deposits, and landlord incentives). In addition, LAHSA began to prioritize Housing Navigation resources for people in interim housing. Providing Housing Navigation to interim housing clients will enhance flow through the system as interim housing clients exit more quickly to permanent housing. The draft FY 2023/24 Homeless Initiative Funding Recommendations include increased funding for Housing Navigation to increase the number of slots and to cover increasing costs of programming and service delivery.